

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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Africa seeks road to recovery, Page 4

## World news

### India's President refuses to defect

A committee of India's opposition parties selected Mr Krishan Iyer, a 72-year-old former supreme court judge, to oppose Prime Minister Rajiv Gandhi's ruling Congress (I) Party in the July 13 presidential elections.

Mr Iyer was chosen after President Zail Singh, a senior figure in the Congress party, refused an invitation from the opposition groups to defect and run against Mr Gandhi's party. Page 2

### Kurds kill villagers

Kurdish separatist guerrillas murdered 30 people, including 18 children, in an armed raid on the village of Finaqir in south-east Turkey. The death toll was the highest since Kurdish rebels resumed violent struggle for a separate state in August 1984. Page 3

### Stability in Sharjah

The ruler of Sharjah, Sheikh Sultan bin Muhammad, was reinstated after a four-day power struggle with his brother Sheikh Khalid bin Sultan, who is to be crowned prince of the oil-producing emirate in the southern Gulf. Page 3

### Barcelona toll rises

The death toll in Friday's bomb blast at a Barcelona supermarket rose to 17 as thousands of people demonstrated against Basque separatist violence, which has been growing in the city since last year. Page 2

### Soviets go to polls

Millions of Soviet voters went to the polls to elect new local government councils and district court judges. For the first time in some electoral districts, voters were able to choose from more than one candidate. Page 2

### Iraq warns of raids

Iraq warned Tehran that it was preparing further heavy attacks on Iranian targets following an end to Baghdad's self-imposed moratorium on raiding Iran's oil export supply line.

### Bomb in Manila

Men in a car tossed a grenade and opened fire at the Philippine Commission on Elections building, wounding two people in the fourth attack on buildings in Manila this week. In the central Philippines, suspected Communist assassins shot dead an army colonel, the 15th armed forces official killed this month.

### Tarmac collision

Two jumbo jets sustained significant damage and an American passenger was injured in a collision on the tarmac of Vienna airport. Both aircraft were grounded.

### Torture of Tamils

Amnesty International accused the Sri Lankan security forces of torturing Tamils suspected of anti-government activities. The human rights organisation said it had documented more than 500 cases in the past two and a half years.

### Balloon bid delayed

Poor weather over the North Atlantic forced a second delay to millionaire Richard Branson's bid to make the first Atlantic crossing by hot air balloon. Weathermen in Maine have advised that the 200 ft balloon should not take off before Thursday.

### New flying record

A four-man team flying a Lockheed 18 broke the 48-year-old record set by the late Howard Hughes for flying around the world in a propeller-driven aircraft. The new record is 88 hours and 48 minutes.

### 101st Wimbledon

The 101st Wimbledon lawn tennis championship begins today with Boris Becker driving for his third successive men's tennis title. Becker is seeded number one, ahead of Ivan Lendl who is ranked first on the world tables. Martina Navratilova is seeded to win the women's title for the eighth successive year.

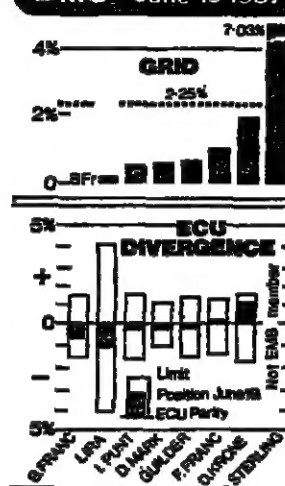
## Business summary

### Salomon buys key stake in Harcourt

HARCOURT BRACE Jovanovich, US publishing group fighting off a bid from Mr Robert Maxwell's British Printing and Communications Corporation, faced new threat with the disclosure that Salomon Brothers had accumulated a block of debentures which could be convertible into over one-third of HBJ's total common stock. Page 21

EUROPEAN Monetary System. The EMS last week partly due to the closure of most West German centres on Wednesday and Thursday. The dollar was firmer against the D-Mark and there was no pressure on

### EMS June 19 1987



the weaker members such as the Belgian franc. Conditions were sufficiently relaxed to allow the Belgian central bank to cut short-term interest rates although the discount rate remained at 7.75 per cent. The Danish krone was again the most improved currency from its central rate, followed by the D-Mark.

The chart shows the two constraints on European Monetary System exchange rates. The upper grid, based on the weakest currency in the system, defines the cross rates from which no currency (except the lira) may move more than 2% per cent. The lower chart gives each currency's divergence from the "central rate" against the European Currency Unit (ECU), itself a basket of European currencies.

UK manufacturing industry remains confident that its strong performance in the first half will continue in the second half of this year. Page 20

ERICSSON, Swedish telecommunications group, is planning for a large increase in digital telephone exchange order from British Telecom, the UK telecom company. Page 6

AMERICAN EXPRESS, US financial services conglomerate, will report a second-quarter loss of \$50m after taking a \$320m charge to cover a quadrupling in the loan loss reserve of its American Express Bank subsidiary. Page 22

NORWEGIAN trade deficit fell to Nkr 34m (\$5.7m) from Nkr 228m in May 1986. The krona is at its strongest since last July. Page 5

BANGLADESH is to spend nearly \$500m on importing 2m tonnes of grain in 1987-88 to help overcome food shortages.

JAPANESE city banks have petitioned the Ministry of Finance to allow their overseas securities subsidiaries to establish representative offices in Japan. Page 22

SQUIBB, the US pharmaceuticals group, is taking a 5 per cent stake in Cetus, the West Coast bio-engineering company, as part of a joint venture to develop and market new drugs. Page 21

McDERMOTT International, the New Orleans based energy services group, suffered net loss of \$280m in the latest quarter after making provision for the closure of its seamless tubular materials business. Page 22

BOND CORP International, Hong Kong holding company for Mr Alan Bond's business interests, expects profits of HK\$138m (US\$17m) in the first six months of the current year.

## Martens launches bid to avert EC summit crisis

BY QUENTIN PEEL IN BRUSSELS

MR WILFRIED Martens, the Belgian Prime Minister, is to undertake a hectic tour of all the capitals of the European Community this week, in a bid to rescue next week's EC summit from deadlock over future financing and reform of the Common Agricultural Policy (CAP).

His mission follows the failure of the 12 national Agriculture Ministers to agree on farm prices for the current year, and the inability of the 12 Budget Ministers to decide on how to fill a Ecu 5bn to Ecu 6bn hole (\$5.67bn to \$6.8bn) in the current budget.

It coincides with an attempt by EC Foreign Ministers, meeting under the chairmanship of Mr Leo Tindemans, the Belgian Foreign Minister, in Luxembourg today, to reconcile their differences on long-term budget reforms in advance of the summit.

At the heart of the negotiations lies the renewed exhaustion of EC budget funds, and the inability of the 12 member states to agree on whether and when to raise their long-term cash contributions. That, in turn, is directly linked to the urgent need for an overhaul of the agriculture policy, which consumes two-thirds of the budget, as well as the demand by southern member

states for more money to be spent on regional and social policies.

All the problems are coming together in time for the Brussels summit on June 29 and 30, a challenge likely to tax even the formidable negotiating powers of Mr Martens - Belgium's longest-serving post-war prime minister.

The most crucial stops on Mr Martens' tour will be in London on Tuesday, where Mrs Margaret Thatcher, the British Prime Minister, is the most adamant opponent of increasing budget contributions without radical reform of farm policy, and in Bonn, where Chancellor Helmut Kohl's government is equally opposed to increased contributions and agricultural reform.

Madrid will also be a key stop, because for the Spanish Government has refused to give its blessing to any short-term budget solution, without simultaneous agreement on a long-term deal, with more cash for the poorest regions.

Officials in Brussels fear the prospect of the summit being held simultaneously with council meetings of budget and agriculture ministers, a device seen as the only way of forcing the national governments to face up to the way their decisions are linked.

For its part, the European Commission is already planning its actions in the event of a deadlocked summit.

On Saturday, the Commission gave formal notice in the Official Journal of the EC of its intention to apply "conservative measures" in agricultural markets from July 1 if the Farm Ministers fail to agree on a prices package. That is expected to mean imposing the sort of price cuts for cereals and other products the Commission has proposed, but the ministers have failed to agree.

Over the weekend, Mr Jacques Delors, the Commission President, also held talks with his two key lieutenants, Mr Frans Andriessen, the Farm Commissioner, and Mr Henning Christophersen, the Budget Commissioner, to decide how and when he should implement his threat to cut back current EC spending, in the absence of any budget settlement.

There are fears in the Commission that if he carries out his threat - to cut farm spending by 30 per cent and other programmes by up to 50 per cent from the end of July - the entire body could face the wrath of the European Parliament, and a possible vote to sack them.

## Kuwait appeals for help to clear Gulf mines

BY TONY WALKER IN KUWAIT

KUWAIT has appealed to the US and Saudi Arabia to help clear mines from the channel leading to its main oil-loading facilities. This follows the fourth incident in about a month in which a ship has struck a mine near the entrance to the Ahmadi channel.

On Friday, a Liberian-registered supertanker carrying Kuwait oil suffered minor damage to its bow and was forced to return to port. Western officials in Kuwait say it seems that a systematic attempt by Iran is under way to disrupt shipping in Kuwaiti waters.

The officials say that earlier speculation that ships were hit by mines drifting in the northern Gulf now appears implausible.

All the explosions have occurred in a relatively small area, measuring a few square kilometres on the fringes of Kuwait's territorial waters.

The four tankers which have encountered mines off Kuwait are the

Soviet's Marmalade Chirikov on May 10, the Panamanian Primrose on May 21, the Greek Elini on June 8 and, most recently, the 273,498-ton Liberian-registered Stena Explorer on June 19.

Lloyd's Shipping Intelligence Unit reported last week that the US Hydrographic Office in Washington had warned American mariners to "exercise extreme caution" in Kuwait's main oil shipping channel because of the mines.

Kuwait's appeal for help to counter the new menace of mines disrupting its oil routes coincides with fresh threats from Iran.

Mr Hussein Moussavi, Iran's Prime Minister, denounced Kuwait at the weekend following an Iraqi attack on an oil tanker bound for Kharg Island, the Iranian oil loading facility in the northern Gulf. Iraq's aircraft pass through Kuwaiti airspace in their missions over the Gulf.

Warning that "insecurity in the

Persian Gulf will be much greater than in the past," Mr Moussavi said: "We have evidence that proves Kuwait provided the facilities for this attack, whose purpose was to pave the way for American's presence in the region." US officials have told Kuwait that it has mine detection equipment available in the Gulf. Saudi Arabia has several mine-sweepers.

It is unclear how extensive has been the sowing of mines in the Ahmadi channel. Officials say that it may just amount to a small number of mines placed there by Iranian Revolutionary Guards who move in and out of the area quickly in small boats.

The nature of the mines has also yet to be established. They may be "contact" mines or the acoustic variety which sit on the bottom and then pop up at the sound of a ship approaching.

The latter were used to mine approaches to the Suez canal in 1984.

## US seeks to speed reform in S. Korea

BY LIONEL BARBER IN WASHINGTON AND MAGGIE FORD IN SEOUL

A SENIOR US State Department official, Dr Gaston Sigur, is due to arrive in Seoul today on a delicate mission to promote a compromise over political reform in riot-torn South Korea.

His visit comes as police continue to crack down in provincial cities, arresting more than 1,000 people in Pusan yesterday following serious rioting the night before.

Dr Sigur said yesterday that he would have "very broad exposure" during his visit, which suggested he would seek talks not just with President Chun and the ruling party, but also with opposition leaders.

Dr Sigur's emergency mission follows almost two weeks of street protests over Mr Chun's decision to end debate on the choice of a successor and general frustration with the slow pace of democratisation.

The diplomatic intervention of the US reflects Washington's concern over stability in South Korea, which is a close political and military ally.

Dr Sigur, asked on US television about the possibility of a coup by the South Korean military, said:

"That is always a possibility, but I don't think it is a serious problem at this time."

President Raegen is believed to have sent a letter to President Chun last week pressing him to resume a dialogue with the opposition parties and urging him not to overreact to the street protests which have been led by students and supported by the Korean middle class.

In Pusan over the weekend demonstrators took over 50 buses and an oil tanker. Police were forced to call for reinforcements from other provinces, and in an effort to calm down South Korea's main industrial city public transport was yesterday suspended.

Although Seoul was quiet after a number of incidents on Saturday, sporadic outbreaks of violence occurred elsewhere. In Taegu, home town of President Chun, two government buildings were set on fire.

Dr Sigur said he supported calls for electoral reform, an end to press censorship and a dialogue about political change. "Change has got to take place... and talk is not enough, there has got to be action,"

## Prospects for Seoul Olympics 'unchanged'

BY MICHAEL THOMPSON-NOEL IN LONDON

DESPITE the violent demonstrations which have rocked South Korea over the past 12 days, prompting fears that martial law might be imposed, there appears to be no immediate threat to next summer's Olympic Games, due to be held in the country's capital, Seoul.

Mr Charles Palmer, chairman of the British Olympic Association, said at the weekend that prospects for the games were "absolutely unchanged" and only an act of war would cause them to be cancelled.

However, the International Olympic Committee does face problems arising from South Korea's political crisis.

First, the rioting and warnings from Mr Lee Han Key, the South Korean Prime Minister, that emergency measures may be introduced, could cause countries or individual athletes to pull out, or deter tourists.

Second, there is always the possibility of a games boycott by one or other of the superpowers, a prospect heightened by hints from Russian officials last week that the country might be forced to take such action.

Third, and a potentially more serious headache for the committee, is the demand by the country's Communist neighbour, North Korea, that it should be allowed to stage more sports and events than those already allocated to it. Next month, officials from both countries will meet at the committee's headquarters in Lausanne, Switzerland, to discuss the issue.

Mr Palmer conceded that the South Korean Government faced serious problems. "Turnover," he said, "country would have put down student unrest with the greatest despatch. There would have been several hundred deaths, and that would have been that. But South Korea is trying to soften its image, so it's caught in a squeeze - trying to be nice to the demonstrators because of the Olympics while the demonstrators are nasty to it."

To summarise that the Seoul games are in any greater jeopardy than other Olympics of the past 20 years is to underestimate the determination of the international committee to make sure they are held. While

Continued on Page 20



## Vatican defends Waldheim visit

By Alan Friedman in Milan

THE VATICAN attempted yesterday to calm the growing controversy over this week's planned state visit by President Kurt Waldheim of Austria to the Holy See. The meeting with Pope John Paul II, planned for Thursday, will be Mr Waldheim's first foreign trip since he was elected a year ago.

The Vatican defence of Mr Waldheim's visit comes amid numerous international protests against the Pope's plan to receive the Austrian leader, who is accused of involvement in Nazi war crimes during the second world war and who has been banned from making an official visit to the US.

With the Italian Government diplomatically sidestepping any visit from Mr Waldheim, Pope John Paul II has been sharply criticised by Jewish groups in Italy, the US and Israel, and by some Italian politicians for his decision.

The Waldheim visit to the Vatican, which follows a request from Vienna, is being seen in Italy as a highly embarrassing matter, which the Jewish community in Rome says amounts to an official absolution of Mr Waldheim by the Pope. Mr Elie Toaff, the chief rabbi in Rome, sent a telegram of protest to Pope John Paul II in which he expressed outrage at "this act of rehabilitating a person who is suspected of complicity in war crimes."

Rabbi Toaff added that it was "strange and worrying" that the Vatican should place itself alongside those few countries such as Libya, Jordan and Uganda which have invited Mr Waldheim for a state visit.

The Holy See yesterday responded by rejecting all criticism of the meeting between Mr Waldheim and the Pope and by saying the Vatican is "profoundly surprised and pained" by the criticism.

In a lengthy communique the

Continued on Page 20

## Express puts last nail in Fleet Street's coffin

BY RAYMOND SNOODY IN LONDON

THE FORMAL death of Fleet Street as a production centre for Britain's national newspapers is likely to be announced on July 2 when Express Newspapers unveils its plans to leave.

United Newspapers, owners of the Express Group and publishers of The Daily Express and The Sunday Express and Star will be joining all the other national newspapers which have already begun building new printing plants in London's former docks area or moving towards distributive printing in different parts of the country.

The move away from Fleet Street, the heart of the British printing industry for several centuries, has been under way for the past three years but gained momentum when Mr Rupert Murdoch moved his four national titles to Wapping more than a year ago. Papers such as the Daily Mail are building modern printing plants in the docklands and moving their journalists out of Fleet Street - in the Mail's case to Kensington, above a department store.

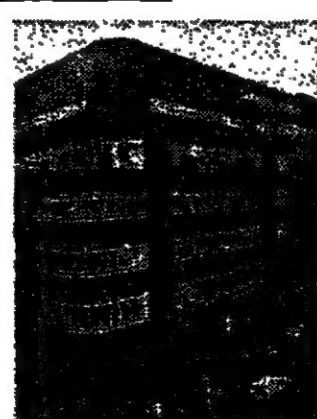
Other newspapers on the move include the Observer which is moving its editorial offices to Battersea in South West London. Next month the near-neighbours of the Express in Fleet Street, the Daily Telegraph journalists, move to the Isle of Dogs, also a former dock area, where their modern new printing plant has been built.

When they all leave, the Fleet Street pubs will be left entirely to the lawyers from the near-by High Court and the growing number of financiers as the City of London financial district spills over into Fleet Street.

United has been working on a comprehensive package for the future of its national newspaper, including a move to direct input of copy by journalists, for more than a year.

The plants are likely to mean the loss of a further 2,000 jobs on top of more than 2,000 which went last year after a closure ultimatum to unions.

The Express headquarters in Fleet Street, built by Lord Beaver-



The Daily Express Fleet Street building

brook and now a listed building, is to be sold, and journalists moved to Invicta Plaza, south of the river at Blackfriars.

The northern editions of the newspapers will be printed on new presses at the Express's Manchester printing plant and at a new United Newspapers plant at Broughton near Preston.

The papers for the northern edition will, however, be made up in London and pages transmitted by facsimile machine.

Continued on Page 20

Well, if you paid twenty thousand odd for it in '65, I'd say we can offer you a good forty for it...same again Norman?

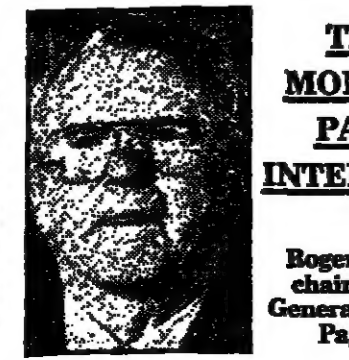
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## OVERSEAS NEWS

## Lionel Barber on the President's plan for an economic bill of rights

### Reagan launches budget 'roadshow'

WHEN President Reagan arrives today at the dictaphone plant by the Indian River, on the coast of Southern Florida, he will launch what he grandly calls "an economic bill of rights."

More prosaically, the president's subject is budget reform, and over the next few weeks he will take his message to other American businesses and communities.

Back in Washington, there is deep cynicism about Mr Reagan's road show. The views vary from the over-simplistic—the president just wants to get out of town when the big bombs drop at the Irangate hearings—to the Machiavellian—Mr Reagan is using budget reform as a smokescreen for inaction.

"The problem is not the process," says Mr Robert Byrd, Senate majority leader. "The problem is the president who is leading a party that won't participate."

Confrontation between the Democrat majority in Congress and a second-term Republican president has implications way beyond domestic US politics.

The \$200bn US budget deficit is widely blamed for creating other global economic imbalances and is a source of concern throughout the international

community. Any successful move to cut the deficit would have an immediate effect on currency and financial markets.

This week, both the House of Representatives and the US Senate will pass a trillion-dollar budget for fiscal year 1988, starting this October 1, thus setting the stage for a prolonged battle with the President on tax and defence policies.

It will appear long on rhetoric and short on substance, but behind the scenes in Washington, Democrats are already laying plans to corral the President and force him to do a deal.

Mr Reagan has so far ruled out talks because he says he will not approve tax increases and he objects to cuts imposed by Congress on defence spending.

In his own budget last January, Mr Reagan requested a 3 per cent real increase in defence spending to \$312bn. House-Senate talks last week produced a compromise figure of \$290bn and a proposal for a tax increase of \$19.3bn, as yet undefined.

The next stage will be to send the figures to the Democratic tax writing committees who will figure out who is going to stump up the \$19.3bn.

Lawmakers are tinkering with the idea of excise taxes on petrol, cigarettes, liquor and beer—moves which have brought lobbyists swarming like cicadas to Capitol Hill.

Reconciling revenue with spending will be difficult, involving painful choices for Democrats who know their budget will set part of the political agenda for the 1988 presidential campaign.

But those close to the budget process say their main aim is to establish the principle of tax rises and force a stubborn president to swallow it.

The challenge therefore will be to put together a package which the President will find hard to refuse, incorporating tax rises, marginal defence spending squeeze, and the President's own baby, budget reform.

"We believe the White House has made a big tactical mistake in taking the president out of town. That enables us to take the initiative," said one congressman.

One strong indicator of the Democrat strategy will be the two track defence/tax proposal put together by Senator Lawton Chiles, who chairs the Senate budget committee.

He secured House agreement by saying that the \$290bn for defence would only work if the president agreed to a \$19.3bn tax rise; if not, defence spending would fall to \$269bn.

The best opportunity to pursue this carrot and stick approach with the White House will come next month when Congress considers a bill to raise the national debt ceiling so the US can continue to issue securities to pay its bills.

Senator Chiles has attached his tax-raising bill to the debt bill, a shrewd move since the president must sign a debt bill so the US Treasury can continue to borrow.

Failure to do so could cause the Treasury to back off, forcing higher interest rates and costing billions.

"The idea is to trap the president into exerting responsibility for the mess," said one congressman, noting that the second most important target was the White House chief of staff and former senate Republican majority leader, Mr Howard Baker.

"Baker knows the score because he was on Capitol Hill when the budget deficit built up. We know he wants to talk with us."

## Peruvian 'terrorist plot dismantled'

By Barbara Durr in Lima

THE PERUVIAN GOVERNMENT claims it foiled a terrorist plot to black out Lima and unleash a series of attacks across the city. Police detained 30 people suspected of being involved in the plan.

Friday was the first anniversary of a massacre at three Lima prisons, where between 250 and 300 inmates accused of terrorism were killed by the military police.

Mr Abel Salinas, the interior minister, issued a communique saying intelligence sources had uncovered the plan which was said to have been timed for Friday night. This would have coincided with the first anniversary of the massacre at three Lima prisons, where between 250 and 300 inmates were killed by military police.

The Minister warned Lima's citizens to "take the necessary precautions," a phrase that caused near panic as workplaces, restaurants and bars rushed to close early, leaving the streets virtually deserted at the usually busy hour of 9 pm.

While the Government put the armed forces and police on alert, the Sendero Luminoso guerrilla group held its first open public rally. Under a three-storey high red banner with a bright gold hammer and sickle in the centre, the guerrillas paid homage with speeches, music and poetry to the prisoners.

## Indian President's move averts crisis for Gandhi

By JOHN ELLIOT in NEW DELHI

THE RISK of a fresh political crisis hitting Mr Rajiv Gandhi, the Indian prime minister, was averted last night when Mr Zail Singh, the country's president and a senior figure in Mr Gandhi's Congress (I) party, refused an offer from opposition parties to defect and become their candidate in elections next month for a new president.

The opposition's aim was to provide an opportunity for Congress I MPs to demonstrate their dissatisfaction with Mr Gandhi by voting secretly in the presidential election for Mr Singh. Such a revolt, if wide-

spread, would have seriously undermined Mr Gandhi's chances of survival in power.

However, after a weekend of political manoeuvring in New Delhi, Mr Singh last night told Mr Gandhi he stood by his recent decision not to seek a second term and that he had no intention of doing anything "unconstitutional".

Mr Singh, who has had major clashes bordering on a constitutional crisis with Mr Gandhi in recent months, will retire in five weeks and is not being offered a second term by Congress I.

Following last week's trouncing of the Congress I in the Haryana state elections, opposition leaders tried over the weekend to compound Mr Gandhi's problems by persuading Mr Singh to leave his party and become their nominee against the official Congress I candidate, Mr R. Venkataraman, the vice-president.

The opposition parties will today choose Mr Krishna Iyer, former supreme court judge, as their presidential candidate although, without a Congress I revolt, he has no chance of winning.

## Debt likely to top IMF agenda

By DAVID LASCELLES in HAMBURG

THE IMPACT of the recent large provisions made by international banks against their Third World loans is expected to dominate discussions at the International Monetary Conference which opens here today.

The three day session attended by the chairman of the world's 100 largest banks will be addressed by top financial officials including Mr Paul Volcker, the outgoing chairman of the Federal Reserve, and Mr Gerhard Stoltenberg, the West German Finance Minister.

Bankers said here last night that the recent wave of provision making amounting to several billion dollars meant that resolution of the debt problem had moved into a new phase.

However, it was still unclear what effect the provisions would have on relations between the banks and their sovereign debtors: whether it would facilitate or choke off the flow of new money.

Mr John Reed, the chairman of Citicorp, who started the round of provisions with a \$3bn charge last

month, is among those attending the event.

The conference will also discuss international monetary reform, financial regulation and the European market. On Wednesday, leading central bankers will review current financial and banking affairs.

Apart from Mr Volcker, they include Mr Robin Leigh-Pemberton, Governor of the Bank of England, Mr Jacques de Larosiere, Governor of the Bank of France, Mr Takeshi Ohita, Deputy Governor of the Bank of Japan, and Mr Karl Otto Föhl, president of the Bundesbank.

## China opens its door to marketing

IT WAS not unusual for there to be talk of "revolution" in the Great Hall of the People, and "global strategy" is a term the Communist Party has employed. Yet the closing day of China's largest advertising conference must have disturbed the sleep of Mao Zedong, who lies only a few hundred metres from the Great Hall.

As it has been for the past week, the Third World Advertising Congress was filled with compliments for first world marketing success stories such as Coca-Cola and McDonalds, and punctuated by optimistic projections for a China that has begun to play by the industry's rules.

"We have heard so much about Coca-Cola that I expected the Queen to be coming in on a horse drinking a bottle," joked the head of a corporate sponsorship consultancy, after delegates were shown a selection of BBC clips - including a few of the British Royal Family - with the intention of proving that the network has something for every sponsor.

A few minutes earlier, Chinese delegates had been addressed on global branding and the Heinz ketchup experience, that is, how the Heinz company convinced the western masses that their ketchup is "thicker and richer" than the rest. Then, the "idaho potato concept" was discussed - all this in the home of the Communist Party!

The executive vice-president of Nestlé, the international food group, Mr Camillo Pagano, was asked whether global branding undermined the idiosyncrasies of different nationalities - the Chinese are very sensitive about "Westernisation" and so are in the midst of a campaign against "bourgeois liberalism".

Mr Pagano explained that in the case of Nescafé, his company had kept the brand but varied the coffee to suit each country's "culture of coffee" - a culture yet to be refined in a country of one billion tea drinkers. As for sponsorship, the Chinese were told by a BBC representative that with the "new economic reality," sponsorship is "an idea whose time has come."

There were about 1,500 delegates, 600 of them Chinese, at the five day conference, which ended on Saturday. Chinese officials took advantage of the occasion to assure the attending foreigners that the "open door" policy would remain in place, despite the political turbulence of

Robert Thomson in Peking reports on China's largest advertising conference - an event filled with compliments for Western marketing success stories such as Coca-Cola and McDonalds and punctuated with optimism that China has begun to play by the rules of the industry. Chinese officials used the occasion to assure foreigners that the "open door" policy would remain in place despite turbulence within the Communist Party in recent months.

recent months in the Communist Party.

While Chinese speakers such as Mr Jin Guigui, chief of the state administration of industry and commerce's advertising department, naturally focused on the state's interests and China's "four modernisations," foreign speakers were product and sector-oriented.

A delegate from Shanghai found the Western jargon "a bit confusing", but thought a few of the discussions were enlightening, particularly a session on the fashioning of an image for exported Chinese silk.

Many of the foreigners, who already know all about "global branding", were there to meet Chinese Import and Export Corporation officials in the hope of a deal or two.

The get-together was brought to a close with awards to Chinese advertisements for work boots and Mao Tai, the fiery grain spirit. And there was a speech from Mr Humayun Ghanbar, the publisher of South magazine, which sponsored the congress in conjunction with the China National Advertising Association for Foreign Economic Relations and Trade.

Mr Ghanbar became very spiritual toward the end of his address. He explained that communication was at the heart of advertising, and if you can't communicate you can't advertise: "And the heart of communication is what the great religions call the word."

He finished off the congress with a quote from a book not widely read in China, and a book that will have trouble finding a corporate sponsor here: "In the beginning was the word and the word was with God, and the word was God."

### INSIDE CORPORATE STRATEGY

#### Enso-Gutzeit:

### A Taste for Controversy

"I have never believed in diversification," admits the president of Enso-Gutzeit. Pentti Salmi, the outspoken head of Finland's largest papermaker, is not afraid of defying tradition.

Ten years ago, there were fears that Enso's losses might never be stemmed. Salmi ruthlessly streamlined the company and revitalised management and marketing. Last year the turn-around was celebrated with three major acquisitions. Enso-Gutzeit has retaken its leading position in the Finnish forest industry.

By Patrick Humphreys, Nordic Communications Corporation



Salmi of Enso-Gutzeit: "Doing what we do best."

#### Perils of politics

State control was one factor in the deterioration of company finances in the 1970s, but Salmi sees the politicisation of companies as something not confined to the public sector. "The trouble

able place to put the money than Eurocan," he insists.

"In fact it would make sense to increase our investment in the USA or Canada. If we transferred our technology to North America, then using our export organisa-

While other papermakers were pondering link-ups with engineering, Enso-Gutzeit was slimming back down to being a papermaker. "You can only operate with credibility if you know your business," Salmi says. "Our people know the paper business."

"Previously we were in the shipping business, we had machine works, we even produced flexible packaging, which is plastics. We restructured this company to get rid of all unnecessary assets, and put all the money into what we know," Salmi describes Enso's sector as "anything to do with wood. We buy ten million cubic metres of it. Our 30 plants process it. Then we see what the bottom line is."

#### Assertive new line

Salmi dismisses the theory of diversifying to escape the cyclical nature of the paper business. "It is cyclical only if you are in bulk products. That is why we have restructured our product selection. With the help of our research centre, we have developed new specialty products aimed at narrow segments, which are not disturbed by business cycles. One example is liquid packaging board—milk has to be packaged every day

whatever stage of the business cycle you are in."

The company's new success and assertiveness was reflected in its decision to withdraw completely from Finnmap, the Association of Finnish Paper Mills, from the start of this year. The main reason, says Salmi, was that Finnmap marketing rules were hindering Enso-Gutzeit's innovations. "When you've invested 300 million Finnish marks into producing an advanced kind of printing paper, you'd be crazy to let anything stand in its way."

The company is now challenging its rivals head on "but being outside Finnmap gives us an advantage in speed and flexibility over the companies still inside. We have gone a long way in delegating authority and responsibility, and our people can make very quick decisions."

Enso-Gutzeit dates back as far as 1872. Its Norwegian shareholders sold most of their shares to the newly independent state of Finland in 1918, bequeathing only the name to future operations. The state has had a majority holding in Enso-Gutzeit ever since, though it's also quoted on the stock exchange and has nearly 20,000 private shareholders.

always begins if top management has personal goals that are different from those of the company. If the chairman has political ambitions, that is the start of a disaster."

Today, Enso-Gutzeit is back in the hands of professional managers. Only in one area does Pentti Salmi concede that state ownership affects management decisions. "I can very well understand why private Finnish paper mills are investing in Wales, or Germany or Scotland, but in our case the decision-making process is more difficult. Our first priority is to take care of domestic investment."

#### Eurocan beams

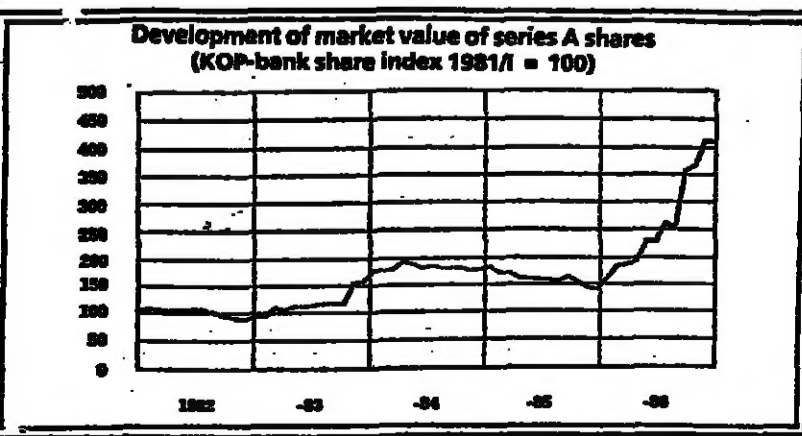
Even so, Enso-Gutzeit's chairman is strongly resisting pressure to sell the company's one major overseas asset, its Eurocan paper and saw mills in British Columbia, Canada, jointly owned with West Fraser Timber. "I don't think I could find a more profit-

tion we could certainly make money."

The forest policies of the state get short shrift from this iconoclastic public servant. "Finnish paper companies are not only establishing themselves abroad: we're also doing a lot of research in reducing the wood content of paper. This is evidence of two things—that our wood prices are too high and that supplies are too uncertain."

Much of Finland's forests are owned by private farmers, who have a strong central organisation. "We can never be sure if we are going to get all the wood we need for next year, and what price we are going to have to pay. Our purchasing organisation has to make over 15,000 contracts every year."

Salmi is urging the new government to rework its policy towards the paper industry. "It does not make sense to scare investment away from this country when we have unused reserves of wood here." Not that he expects miracles: "Finland just isn't run as efficiently as Enso-Gutzeit!"



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## OVERSEAS NEWS

# White House halts new deals with Toshiba

BY DAVID BUCHAN IN WASHINGTON

THE US Defence Department has temporarily stopped doing any new business with Toshiba because of the involvement of a subsidiary of the Japanese company in selling sensitive technology to the Soviet Union.

The Pentagon's suspension of new dealings with Toshiba started in April and will last until there is "a satisfactory resolution of this entire matter", according to Dr Steve Bryen, head of the department's technology security division.

The move is the minimum expected action by Washington against Toshiba, given considerable Congressional anger over the sale of sophisticated milling machines allowing Moscow to make better and quieter propellers.

At a hearing last week, several senators called for a temporary ban on all Toshiba's high volume electronics sales in the US.

## Dubai aids restoration of Sharjah ruler

By Angela Dickson in Abu Dhabi

IN THE early hours of yesterday morning United Arab Emirates television and radio flashed an announcement that the constitutional crisis surrounding the rule of Sharjah had been resolved.

Sheikh Sultan bin Mohammed al-Qasbi is to be reinstated as ruler, and his brother, Sheikh Abdul Aziz bin Mohammed al-Qasbi, who seized power last Wednesday, is to be made Crown Prince.

The affair, which caused considerable concern to the West, was successfully averted by constitutional means and without bloodshed.

Dubai's prompt action in supporting the legitimate ruler, Sheikh Sultan, within hours of the announcement that he had resigned, was the turning point in the crisis. But it was a further 24 hours before Abu Dhabi was fully convinced of the need to take this stand.

It was only after three days of consultations that full unanimity was achieved and Sheikh Abdul Aziz persuaded to accept the compromise.

According to those close to the action, Sheikh Hamdan bin Rashid al-Maktoum of Dubai, Minister of Finance, and son of Dubai's ruler Sheikh Rashid, was largely instrumental in bringing the parties together and in keeping matters cool when they threatened to escalate.

In the context of the tense situation in the Gulf, the quick and non-violent resolution of the crisis, coming as it did, after consultation between all the emirates, has had a stabilising effect. It demonstrates the cohesiveness of the federation after 16 years of existence.

But there may be other effects of the incident within the UAE. "The fall-out will be considerable," said one Gulf watcher. "Abu Dhabi could find itself open to criticism for what may have appeared a flaccid and belated response to the crisis."

Relations between Abu Dhabi and Sharjah may take some time to put back on their former footing, while those between Abu Dhabi and Dubai are unlikely to become warmer as a result of the past week's events.

## Hizbollah accused of Glass kidnapping

MR ADEL OSSERAN, the Lebanese Defence Minister, yesterday accused the pro-Iranian Hizbollah militia of having kidnapped last week his son and Mr Charles Glass, a US journalist. Reuter reports from Beirut, Lebanon.

"They are with Hizbollah. It was confirmed," he said at his family mansion 20 miles south of Beirut.

Hizbollah has denied any link to the abductions. Mr Glass was the first foreigner to be kidnapped since more than 7,000 Syrian troops were sent into west Beirut four months ago to restore order. Twenty-nine foreigners are missing, believed kidnapped, in Lebanon.

Mr Osseran said there would be "surprises" developments soon concerning all the foreign hostages. He did not elaborate.

# Maggie Ford in Seoul reports on strong American hopes for a swing towards democracy US Pacific strategy at stake in South Korea

AS South Korea's politicians inched their way towards a solution to the crisis brought on by massive demonstrations, newspaper readers were anxiously searching yesterday for clues to the US attitude.

The picture was unclear. Mr James Lilley, the US Ambassador to Seoul, delivered a letter to President Chun Doo Hwan on Friday from President Ronald Reagan, in which the US leader reportedly urged a restraint in dealing with the unrest. A two-hour discussion followed.

Mr George Shultz, ending a visit to the Philippines, urged the resumption of dialogue. "This problem of managing transition in a country from one kind of government to a more democratic government is extremely tricky," he said.

Citing Iran and Nicaragua as cases where it had not worked, he said the US paid a heavy penalty, and therefore had a big stake in seeing the movement to democracy proceed.

The stakes for the US on the Korean peninsula are indeed high. Since the end of the Korean War in 1953, 40,000 US troops have remained in the country to protect it against the threat from the communist North.

In addition, US views

South Korea as a vital part of its Pacific defence strategy, which includes Japan, Taiwan, the Philippines and Australia in an anti-Soviet informal alliance. Nuclear missiles in South Korea counter those in the Soviet Far East and, until Japan can be persuaded to engage in a higher defensive posture, the US regards South Korea as a key component of its strategy.

That strategy presupposes stability on the peninsula, a stability which some analysts view as being threatened not only by civil unrest but by a transition to what they see as the wrong kind of democracy. It is at this point that a clash between US interests and the will of the South Korean people could take place.

Ever since President Chun Doo Hwan took power in a military coup in 1979, South Koreans have suspected that although the Reagan Administration says it supports democratic change, it actually prefers a strongman to be in charge who can guarantee loyalty to US security interests.

Although US officials deny any such policy, anti-Americanism, especially among the educated middle class and students, has grown as a result, exacerbated by Congress' harsh line on



Roh Tae Woo: sounding a warning note

trade issues and the Administration's inability or unwillingness to check it.

Even Mr Roh Tae Woo, the former general and hand-picked successor to President Chun, struck a warning note at the ruling party's national convention last week. The opposition should join with the ruling party to cope with the self-seeking rivalry among the big powers over the future of Korea and with the increasingly vicious trade war," he said.

Mr Roh was at that time seen as the puppet of President

Chun and his election as the party's presidential candidate at the convention sparked off the present unrest. People protested against a further seven years of military-backed rule. Since then Mr Roh has attempted to distance himself from President Chun and to show the people that he is in favour of genuine democracy. Although he has some way to go, observers believe he has had some success.

Should democracy come about in South Korea, whether through the ruling party or the opposition, the Americans would probably face a more nationalistic stance on trade, a virtual ban on interference in domestic politics (which the US denies doing) and a probable increase in efforts towards unification of the peninsula which might change the status quo.

Against that, a democratic triumph in Korea would be a feather in the cap of this, or any future, Administration. Clear support for genuine democratic change by Washington would also go a long way towards dispelling the growing anti-American feelings in South Korea.

The strong commitment to anti-Communism by South Koreans is not in question and

the country remains free of terrorism and insurgency, so that in the medium term, US security interests would probably remain unchanged. Trade arguments might become more intractable, but the US would still hold many of the cards.

If stability is the main consideration for US planners, then Western diplomats believe that Washington would be well advised to intensify efforts to promote genuine democratic change. South Korean opposition leaders, academics, newspaper editorial writers and even some ruling party officials have all said that more repression will be strongly resisted by the people.

Some even go so far as to predict that if martial law were imposed sections of the military and police might join the people in their protest.

Further violence would also endanger the holding of the 1988 Olympic Games in Seoul, described by President Chun as one of the nation's great tasks for 1988. The Soviet Union and West Germany added their voices at the weekend to concern expressed over the violence affecting the Games. Los Angeles has already offered to take over the job if Seoul proves unable to go ahead.

## Philippine agro loans hit by land proposals

BY RICHARD GOURLAY IN MANILA

MANY of the Philippines' largest banks have temporarily stopped making agricultural loans because they are uncertain how their collateral will be affected by a proposed new land reform that President Corason Aquino says she will approve shortly.

The temporary freeze is hitting none more than the sugar planters, who will eventually be the target of the programme to redistribute land to landless farm workers. It has also started to restrict credit to the rapidly expanding prawn industry which the Government holds up as an example of a sector into which sugar planters should be diversifying.

The temporary credit freeze was imposed by most banks in early June. It comes amid an intense debate over whether sugar and coconut lands should be covered in the land reform programme.

Mrs Aquino has promised to approve a land reform programme by decree before she leaves her power to legislate by fiat to a newly elected Congress on July 27. However, the top level cabinet committee that is looking exclusively at land reform has not agreed what lands it should cover or how to finance it.

Prawn cultivation has been growing rapidly, especially in Negros

where a monocrop culture based on sugar has grown up. In 1986 the Philippines exported over \$103m of prawns, mainly to Japan, up from \$63m the previous year.

By contrast, last year the country exported \$87m of sugar, down from \$109m in 1985. However, entire communities, in the case of Negros, almost an entire island, remain dependent on sugar for jobs.

The bank freeze is effectively limiting loans to farmers who can offer as collateral assets other than land. It could further reduce sugar yields during the growing season because farmers will be forced to cut back on fertilizers.

Early drafts of the land reform programme suggested all farm land would be split, leaving landlords with a maximum of seven hectares. Recent discussions suggest some exclusions might be made for sugar and coconut estates and for agribusiness ventures, in order to find ways to redistribute land without harming productivity.

Uncertainty - and therefore a credit freeze - could well continue beyond Mrs Aquino's decree next month. Some observers believe her decree will only signal general directions to the new Congress on the form of the sugar and coconut land reform. Congress would then be left to decide the details.

## Ruling party wins in Bahamian election

BY ATHENA DAMIANOS IN NASSAU

THE RULING Progressive Liberal Party in the Bahamas beat off the biggest challenge for 20 years, winning the general election at the weekend by a wide margin, despite opposition charges of complicity in the drugs trade.

In unofficial returns, the PLP won 31 seats in the House of Assembly, the opposition 16. Mr Hubert Ingraham and Mr Perry Christie, former ministers who were fired after they had

confronted Sir Lynden Findling, the Prime Minister, over allegations of high-level corruption, became the first independents in 20 years to win seats.

The two PLP candidates who have been linked to drug traffickers by a Royal Commission of Inquiry, Mr Kendal Nottage and Mr George Smith, were returned to the House by large majorities.

Political analysts had expected a closer race.

On Andros one of the Caribbean country's 700 islands, a riot erupted over alleged cheating at the polls.

The presiding officer, Mr Carl Spencer, was beaten up by people who believed he had conducted affairs irregularly on behalf of a PLP candidate. The opposition FNM candidate was also beaten up.

Hundreds of people stormed the polling station, cars were overturned and rocks thrown.

## Kurds kill 30 in Turkey

BY DAVID BARCHARD IN CESME

IN THE latest of a steady state of armed attacks on civilian targets in eastern Turkey, Kurdish separatist guerrillas, believed to belong to the PKK (Workers' Party of Kurdistan) murdered 30 people, including 16 children, in an armed raid on the village of Finarck, near Mardin, and close to the Turkish-Syrian border, on Saturday.

Government sources said the guerrillas had attacked the village's 16 houses with automatic weapons and hand grenades.

Among those killed was the headman, Mr Cetin Yavuz, and three guards intended to protect the community against this kind of attack.

Turkey clearly has a grave security problem in its south-eastern provinces, bordering Iran, Iraq and Syria.

The situation has been deteriorating since August 1984,

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At Taunusstein, Germany, where we produce pagers, two-way radios and base stations, customers submitting product performance review cards reported a satisfaction rate of 99.74%.

At our semiconductor facility in East Kilbride, Scotland, Motorola's already high level of quality improved by a factor of ten during the last four years! And, we now have customers who register zero defects at their incoming inspection.

We are proud of the progress we have made in terms of programmes, equipment and methods, but, after all, it is the people of Motorola who make them work. No quality control programme can ever succeed without a genuine appreciation of the importance of high quality goods in the marketplace, by the people who make that product.

But perhaps the ultimate answer to the question posed at the start is this:

It is not only possible, but with today's level of worldwide competition, it is also imperative.

Motorola is one of the world's largest electronics companies. We do business on five continents. And wherever we are, we all share a deep dedication to the service of our customers in voice and data communications, computers, semiconductors and components for defence, aerospace, automotive and industrial electronics.



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## Company Notices


**Italian International Bank Plc**  
 US\$45,000,000  
 Subordinated Floating Rate Notes due 1996

In accordance with the provisions of the Notes, notice is hereby given that for the six month Interest Period from June 16, 1987 to December 16, 1987 the Notes will carry an Interest Rate of 7 1/4% per annum and the Coupon Amount per US\$10,000 will be US\$ 390.78

The Agent Bank  
**KREDIETBANK**  
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 OF INDIA LIMITED**  
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US\$30,000,000  
 Floating Rate Notes—1987/1991  
 Unconditionally Guaranteed by  
 The State of India

Bondholders are hereby informed that the rate applicable for the twelve month period of interest has been fixed at 7 1/4%.

The coupon No 12 will be payable at the price of US\$100.00 on December 16th, 1987, representing 180 days of interest, covering the period from June 16th, 1987 to December 16th, 1987 inclusive.

The Reference Agent and Principal Paying Agent  
**CREDIT LYONNAIS LUXEMBOURG**

## Announcements

**AUSTRALIAN  
 GENERAL ELECTION**  
 Sat July 11th  
**LIBERAL PARTY  
 OF AUSTRALIA**  
**LONDON GROUP**  
 A Pre-Election Party will be held on  
 Tuesday 23rd June  
 Will all those interested in  
 returning a Liberal Government  
 please ring  
 Diana MacKenzie-Charrington  
 on 01-736 4986

**BUSINESS IN THE  
 COMMUNITY**  
 The Financial Times is  
 proposing publishing this  
 survey on  
**WEDNESDAY JULY 15 1987**  
 For full details contact:  
**ANDREW WOOD**  
 on 01-848 5116  
**FINANCIAL TIMES**  
 EUROPE'S BUSINESS NEWSPAPER

**OMRON TATEISI  
 ELECTRONICS CO.**

(Tateisi Densetsu Kabushiki Kaisha)  
 Notice has been received from Tokyo that the 1987 Annual Meeting of Shareholders will be held at the Shimbashi Hotel at the Hotel Office of the Company located at 10, Teikoku-Cho, Nishi-Shinjuku, Tokyo 163, on Friday June 26th 1987.

Matters to be reported—Business report and income statement for the 30th Fiscal Year from April 1st 1986 to March 31st 1987, and Balance Sheet as at March 31st, 1987.

Matters to be resolved on—

- (1) Proposal for appropriation of consolidated earnings of the 30th Fiscal Year;
- (2) Modification of the Articles of Incorporation to stipulate that a Vice Chairman of the Board of Directors can be assigned in order to strengthen the Management Committee;
- (3) Proposal for Election of 10 Directors;
- (4) Proposal for Election of 3 Statutory Auditors;
- (5) Proposal for presentation of resolution to the retiring Directors and Statutory Auditor.

In accordance with Clause 15 of the Conditions, holders of SEASER DEPOSITARY RECEIPTS wishing to exercise the Depository to exercise voting rights in respect of the shares represented by their Receipts are notified that they must lodge their Receipts with one of the following by 3 p.m. 23rd June, 1987.

HILL SAMUEL & CO. LIMITED, 45 South Street, London, EC2P 2LX.  
 (Others lodgement forms are available).

KREDIETBANK S.A. LUXEMBOURG, 45 Boulevard Royal, Luxembourg.  
 BANK OF TOKYO LIMITED, 4-8 Rue de la Loi, 1040 Brussels, Belgium.  
 BANK OF TOKYO LIMITED, Superfund House, 3, Chester Road, Hong Kong.  
 BANK OF TOKYO TRUST CO. LTD, Broadway, New York City N.Y. 10005.

If desired, instructions may be given to Hill Samuel & Co. Limited to give discretionary proxy to a person designated by the Company.

Voting rights may only be exercised in respect of Depository Receipts representing Ordinary shares on the Register as at 31st March 1987.

Copies in English of the full text of the Notice concerning the Meeting if required, are available during normal business hours at the office, or any of the above mentioned banks.

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**Bavandra  
 to seek  
 help from  
 Lange**

By Robin Pauley, Asia Editor,  
 in Wellington

DR TIMOCI BAVADRA, the deposed Prime Minister of Fiji, will today ask Mr David Lange, Prime Minister of New Zealand, for help in the campaign for the return of democracy to the South Pacific island state.

Mr Lange has said New Zealand would do whatever asked to restore democratic rule in Fiji, although it has become increasingly unclear what he means. He has already ruled out military intervention.

Crowds gathered in Auckland and Wellington to welcome Dr Bavandra yesterday, some carrying placards saying "CIA coup instantly arranged" referring to Dr Bavandra's claim that the US Central Intelligence Agency was involved in the bloodless military coup which overthrew his one-month-old Government on May 14.

Dr Bavandra arrived from Washington where he urged that a US Congressional committee of inquiry be set up to examine the circumstances surrounding the coup.

He has dropped Australia from his schedule because Mr Bob Hawke, the Prime Minister, has declined to meet him during the present general election campaign.

He has also been in London where the Queen refused to meet him on the advice of her Governor-General in Fiji, Ratu Sir Penia Ganilau.

Meanwhile, the economic crisis in Fiji is worsening. Ratu Ganilau, who has assumed executive authority under the state of emergency, has ordered the country's sugar-cane farmers to cut can today and announced factories will start cane-crushing tomorrow.

So far, the farmers have refused to harvest the sugar. The cane is now in flower which means its condition can only deteriorate if left uncut.

Fiji earns about half its foreign exchange from sugar. The harvest would anyway have been poor this year because of drought. Even if cutting begins today, the harvest is now likely to be 40 per cent down on last year.

With the other source of foreign exchange, tourist revenues, drying up since the coup, the country faces a long haul out of economic crisis.

**Peking minister holds talks in HK**

BY DAVID DODWELL IN HONG KONG

WU XUEQIAN, Chinese foreign minister, made a first visit to Hong Kong by a Chinese minister at the weekend. He met the territory's new governor, Sir David Wilson, for informal talks during an unexpected two-hour stop-over.

The visit coincides with a resurgence of tension between China and Britain over the pace and direction of political reform in the territory, following a clear attack on the idea of direct elections by Li Hou, one of China's most senior officials dealing with Hong Kong affairs.

Such a stop-over would have been unthinkable for Peking even two years ago. Chinese officials had always insisted that talks on Hong Kong take place in the Chinese capital.

Even now, they do not formally acknowledge the lease by which Britain has the territory as colony.

China watchers suggested the decision by Wu Xueqian to stop for talks in the British territory was a measure of how much more relaxed Peking has

become about Hong Kong since the Sino-British declaration on the return of the territory to Chinese sovereignty was signed in 1997.

Plans for the informal talks, at the governor's lodge close to the Chinese border, were made some weeks ago, but have been kept quiet.

The Hong Kong Government issued a terse statement after the 90-minute meeting, to say the Chinese minister had a "courtesy meeting" with the governor. A senior Chinese official suggested that recent political tensions had not been raised.

This was thought implausible by most observers, though it is likely that the talks were not on details.

Controversy arose last week over a statement by Li Hou, deputy head of the Hong Kong and Macao affairs office in Peking, that direct elections to the territory's legislative council in 1988 would be in breach of the 1984 joint declaration.

The Hong Kong government



Wu Xueqian: Historic visit to governor

initiated, a month ago, a summer-long debate on future political reforms. A proposal for direct elections is one of the options and appears to have strong public backing.

Peking has made clear, even

so, its opposition to such elections. Some have suggested that Peking objects to direct elections at any time, in any form, but others say it is simply a matter of timing—with mainland officials wanting to offer direct elections as one of their "gifts" to the Hong Kong people when they unveil in 1990 the basic law that will lay out Hong Kong's post-1997 constitution.

Li Hou's comments—quoted in Outlook, a weekly publication linked to the New China News Agency—not only reiterate China's opposition to direct elections next year, but break new ground by suggesting that the Hong Kong administration is contravening the joint declaration by even considering them.

Wu Xueqian has met Sir Geoffrey Howe, the British Foreign Secretary, twice in recent months to discuss differences between Britain and China over direct elections—first in Switzerland in March, and then in Talland in April.

**Africa seeks road to recovery**

AFRICAN COUNTRIES should continue to pursue structural economic reforms, while pressing the international community for more flexibility on debt repayments and seeking to expand the intra-African and international market for their products, delegates said at the UN Economic Commission for Africa conference on Economic Recovery in Africa.

The five-day conference, which ended last Friday, was held at Nigeria's new capital, Abuja. It was aimed at reviewing progress on the implementation of the UN Programme of Action for African Recovery and Development from 1986 to 1990.

It attracted more than 200 African and international experts, government officials and policy makers from 36 countries, as well as representatives from the UN, the IMF, the World Bank and non-governmental organisations.

While the conference had no policy-making powers, its recommendations are to be forwarded to the Organisation of African Unity summit at Addis Ababa in August and the scheduled special session on Africa of the UN assembly in September.

The programme, launched at the UN special session on Africa last June, focused on the

restructuring of Africa's agricultural policies to promote increased food production, the build-up of agriculturally based industries, the reversal of the effects of drought and desertification, and wide-ranging reforms of the region's educational and occupational training provision.

These objectives were to be underpinned by an internationally supported programme of market-oriented economic reforms. Some 28 African countries have embarked on substantial structural economic reform, the Commission said.

The cost of the UN programme was estimated last June to be \$128.1bn, of which African countries are expected to raise \$82.5bn. The international community would be asked to contribute the remaining \$45.6bn. While the UN special session endorses the recovery programme, no specific commitments on international assistance were made. The Commission is working in co-operation with the World Bank and IMF to improve monitoring of flows into Africa under the programme, but analysts at Abuja said international support in the first year of the UN programme was well below target.

**Patrick Smith, in  
 Lagos, assesses  
 moves towards  
 economic reform  
 across a continent**

The executive secretary of the Commission, Mr Adebayo Adedeji, said that conditions in Africa had worsened considerably over the past year. Africa's earnings from commodity exports in 1986 had fallen by \$19bn compared with their level in 1985, Mr Adedeji said, while the cost of the region's imported manufactures rose by an average of 14 per cent.

Despite continuing debt rescheduling negotiations, the region's debt servicing commitment would total between \$12bn to \$14bn, he said. If these economic trends continued the level of international financing required for the UN programme could almost double to \$90bn, Mr Adedeji warned.

The shortfall of international support for Africa's economic reform programmes was a key issue at the Abuja conference, with African delegates calling for the reduction of interest

rates on existing loans together with longer repayment periods, the negotiation of more foreign debt to local equity conversions, and the payment of African debts in local currencies.

Mr Mansour Khalid, the vice-chairman of the UN's World Commission on Environment and Development and former Foreign Minister of Sudan, was sharply critical of the IMF's and World Bank's role in Africa.

"The Fund and the bank's reform programmes cannot work without a total re-negotiation of economic and political relations between the north and the south," he said. He warned: "There is little evidence to show that the IMF and World Bank intervention in Africa over the past 20 years has proved successful."

Although there was less criticism of the IMF and the World Bank by other delegates than observers had expected, many African delegates expressed support for President Kenneth Kaunda's decision to break with the IMF and implement an independent reform strategy.

Underlying the conference's deliberations was the pressure on Africa to diversify its export production and trade relations in the face of declining foreign earnings.

**Citicorp's  
 S African  
 staff attack  
 divestment**

By Jim Jones in Johannesburg

CITICORP'S handling of the R130m (£23.43m) sale of its South African interests to First National Bank (formerly Barclays) has been sharply criticised by the bank's local staff. They say it rides roughshod over commitments in the Sullivan Code, in the US, on American investment in South Africa, and that the terms of the sale are tantamount to indenture of local staff.

Sixty of Citicorp's 185 South African employees have signed a memorandum to express reservations over the handling of the sale and are considering legal action against the bank.

Mr Lionel Grewan, a senior executive of Citibank in Johannesburg, who has for several years been responsible for monitoring the black labour practices of Sullivan Code signatory companies, is particularly concerned that Citicorp did not discuss the sale with its South African staff.

Mr Grewan is also perturbed by Citicorp's undertaking to First National that it will not recruit South African employees for at least five years. "The whole thing is geared on their part," they wanted to get out at any cost, even if they had to screw 185 people to do it," he adds, saying that the South African staff have lost the opportunity of international mobility that had attracted them to Citicorp.

First National has said the premium is payment for the skills of Citicorp's local staff and has promised R5m to be shared among employees who remain with the bank for three years.

In Johannesburg, the weekly financial Mail suggests that Citicorp's withdrawal from South Africa will allow the American parent to resume loans to the South African government and parastatals through what the newspaper calls the "covert conduit" of First National.

AP reports from Harare: A political row erupted in Zimbabwe yesterday with the outlawing of opposition party meetings. Mr Enos Nkala, the Home Affairs Minister, banned all public gatherings by Mr Joshua Nkomo's Zapu after a wave of violence by armed rebels in the Matabeleland province of western Zimbabwe, Zapu's traditional stronghold.

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## OVERSEAS NEWS

# Tanaka faction faces threat of breakaway

BY PETER BRUCE IN TOKYO

ONE of Japan's most powerful political institutions, the Tanaka faction of the ruling Liberal Democratic Party (LDP), is in danger of splitting up because of infighting over who its candidate should be to replace Mr Yasuhiro Nakasone as Prime Minister in October.

The faction, named for the disgraced former Prime Minister, Mr Kakuei Tanaka, is by far the biggest in the parliamentary party, with 141 of its 446 members and has exerted enormous influence on government since its formation in the early 1970s.

Tanaka faction members are now saying, though, that they expect one of their colleagues, Mr Noboru Takeshita, LDP Secretary-General, to form his own faction before announcing his candidacy as party president (and thus Prime Minister) next month.

Mr Takeshita, 63, has hinted as much again at the weekend. He could take more than 100 members of the Tanaka faction with him.

Although the LDP's factions are not ideological and concern themselves chiefly with populating government with their members, the Tanaka faction does represent the rump of "many Hall-style politics" that dominated government here in the 1970s.

Mr Takeshita, a quintessential party politician with little popular appeal in the country, has been brought to the point of breakaway by the refusal of the faction's chairman, Mr Susumu Nakai, to withdraw the premature candidacy he declared in May.

Mr Nakai accuses Mr Takeshita of being too slow on his feet. He has the support of Mr Tanaka, a man partially paralysed by a stroke he suffered while on trial for corruption during the Lockheed bribery scandal 10 years ago.

Mr Takeshita's reckoning, given that he has failed to persuade Mr Nakai to give up, would be that an intra-factional fight to become its candidate would be messy and damaging to his chances. He plans to campaign as a consensus builder.

If he does go ahead and form his own faction he could draw with him about 30 neutrals in the Tanaka group — he has around 95 firm supporters but nearly 120 faction members attended a recent fund-raising dinner for him — leaving Mr Tanaka's old empire withered and dying.

Mr Nakai is thought at the moment to have little chance of becoming Prime Minister.

Mr Takeshita's own chances of becoming party leader even if he forms his own faction would, however, seem to remain highly elastic. A split among the factions might make it more difficult to elect a party president.

Although the Tanaka faction has not nominated a party leader for 13 years, it has served as ballast, through sheer weight of numbers, for the other four, smaller, factions.

Mr Takeshita needs 224 votes to become party leader and as an independent faction leader may have to link up with two or even three other groups.

That means he would have to be even more generous than most Japanese prime ministers in promising political rewards to the people who back him.

Mr Takeshita, 63 and twice Minister of Finance, is likely to wait until after an extraordinary Diet session, starting on July 5, before making any final moves. So will his other rivals, the present Finance Minister, Mr Kiichi Miyazawa and the former Foreign Minister, Mr Shintaro Abe, who head their own factions.



Mr Kakuei Tanaka

## Opec 'likely to endorse price strategy'

By Patrick Smith in Lagos

THE OPEC ministerial meeting scheduled to open in Vienna on June 26 is likely to endorse the continuation of existing price and production strategy which went into operation on February 1 this year, Mr Rilwanu Lukman, Opec's chairman and Nigeria's Minister of Petroleum Resources, said in Lagos.

"We have an agreement that has worked well for six months and is valid for the rest of the year, so we will seek to build on the gains we have made so far," Mr Lukman said.

Under the terms of the existing agreement, Opec had to maintain a total production ceiling of 15.8m barrels a day for the first two quarters of this year, which would be raised to 16.8m b/d in the third quarter and 18.3m b/d in the fourth.

Mr Lukman said Opec members had generally abided by the terms of the agreement and were producing at their maximum allowed quota. He did not expect non-Opec producers to step up production if Opec agrees to implement a marginally higher production ceiling.

"After all, it is still Opec that is restraining production—many of our members are still producing at only 50 per cent of their capacity."

Several Opec members, including Nigeria, are likely to press for a revision of the official selling prices of Opec crudes.

Nigerian analysts have argued that the market price of \$18.92 for its Bonny Light oil puts it at a marketing disadvantage in relation to other Opec crudes.

"We are looking for some sort of adjustment in the system of differentials," Mr Lukman said. "Bonny Light is a marker crude and some of the factors relating to it have changed since the current agreement was formulated."

While acknowledging that the recent depreciation of the dollar supported the case for an increase in Opec's official selling prices, Mr Lukman said the dollar's decline had also helped sales by making oil more competitively priced in relation to other fuels.

## Hugh Carnegie looks at policy shifts after the Hyster collapse and Goodman ballyhoo

### Ireland rides the industrial roller-coaster

IN THE space of a week this month, Ireland's Industrial Development Authority rode a roller-coaster from the gloom of seeing the collapse of a prestige foreign investment to the heady optimism of a huge home-grown project to transform the country's meat industry.

Along the bumpy way, it was possible to see some pointers to a shift in industrial policy which the Fianna Fail Government, the Prime Minister, would like to bring about.

That shift does not entail the abandonment of the IDA's quest for inward investment—a quest which despite some painful failures has over the years made a huge contribution to manufacturing industry in Ireland.

But it does mean, in the words of Mr Albert Reynolds, the Minister for Industry and Commerce, laying more emphasis on developing indigenous industry based on value-added use of natural resources, not least because foreign companies continue to source about three-quarters of their raw materials outside Ireland.

Hence the Government's enthusiasm for the £260m scheme announced by Goodman International, a highly successful private, Irish meat processing and exporting company, to upgrade dramatically its processing capability.

It could not have fitted Fianna Fail's bill better; heavy investment in an export-oriented local industry by a local com-

pany using best-available technology and creating 1,100 new jobs. A weighty political heave was applied and the IDA agreed to contribute a cool £50m to the project.

The ballyhoo surrounding the Goodman deal was in sharp contrast to the collapse the previous week. With the loss of more than 320 jobs, of the Dublin plant operated by Hyster Corporation, the US lift truck maker.

Launched amid its own ballyhoo five years ago, ironically by Mr Reynolds in a previous Fianna Fail Government, the Hyster project was considered at the time to be a flagship of the type of strategic foreign investment Ireland needed to attract.

What made it so significant, enticing the IDA to back it with £15m in grants and £8m more in buildings, was Hyster's plan to design, develop, manufacture and market a new generation of automated handling devices in Ireland. It was much more than a straight assembly operation and supposedly involved a deep commitment to the host economy.

Mr Reynolds, who has opened discussions with the IDA on its overall policy, does not think that the underlying IDA strategy of going for quality inward investment involving product development as well as manufacturing is wrong. "The strategy should not be thrown out of the window because Hyster collapsed," he says.

He accepts also that such investments always carry the risk that the product involved will fail. What he wants to avoid — as does the IDA — is what he calls "A Dutch auction" with other development Agencies bidding against existing companies to deepen their operations in Ireland, rather than just going after new companies. This has been done with a range of names such as Analog Devices, Krupp, and the computer companies DEC, Wang and Apple.

As far as stimulating domestic industry is concerned, IDA officials say the difficulty often is finding sufficient sound businesses to put money into. At present it spends about £50m a year on foreign projects, £25m on indigenous industry



Mr Charles Haughey



Mr Arthur Reynolds

in the event of collapse, and grant payments are now conditional on performance targets being met.

The authority is also in agreement with Mr Reynolds in putting heavy emphasis on aiding existing companies to deepen their operations in Ireland, rather than just going after new companies. This has been done with a range of names such as Analog Devices, Krupp, and the computer companies DEC, Wang and Apple.

As far as stimulating domestic industry is concerned, IDA officials say the difficulty often is finding sufficient sound businesses to put money into. At present it spends about £50m a year on foreign projects, £25m on indigenous industry

and £25m on small Irish business.

One of the problems is the need for Irish companies to establish export markets at a relatively early stage of their development because of the limited size of the home market. Businessmen also complain of the confusing variety of sometimes overlapping state agencies bidding to help them, ranging from the IDA and other local development boards, through the export board to several training organisations.

Mr Reynolds intends streamlining these with particular emphasis on correcting what he says are weaknesses in marketing. In one move to stimulate export marketing, legislation has been tabled to extend the 10 per cent corporation tax concession for manufacturing industry to export trading houses.

Whatever changes come about, however, heavy state aid for industry will continue to be available. This has prompted the Dublin Stock Exchange to say that the level of state support weakens the incentive of companies to look to the under-supplied local market to raise funds, thus saving the taxpayer.

Goodman is a case in point. Asked if he considered raising the money required for his project through the stock market, Mr Larry Goodman, the owner of the company, backed by the Prime Minister and the chief executive of the IDA, replied that there was no need because the money was readily available elsewhere.

## SHIPPING REPORT

## Iraq warning hits tanker hopes

BY HAZEL DUFFY

IRAQ'S warning to Iran over the weekend that destructive raids on Iranian oil and economic installations were to be expected and reports that a tanker, possibly berthed at Kharg Island, was hit in the attack on Saturday, will once again dominate activity in the area, and among the marine underwriters for Gulf war risk.

The news came after publication of its May report by shipping brokers Galbraith's which described the tanker market last month as "the best and most progressive chartering month so far this year."

Demand, particularly buoyant

out of Iranian ports, created a surge in freight rates, with Arabian Gulf to the Red Sea gradually climbing into the straits of Hormuz for 250,000-tonne tankers, and 300,000-tonne tankers obtaining rates very close.

Rates for clean vessels in the Gulf went to Worldscale 130 for Japan discharge. Rates were also affected by Japanese seamen being unwilling to go north of Iran's Al-Farisiyah Island so that owners willing to load from Kuwait automatically expect a premium rate.

The report concluded that

rates should increase during the summer months. It was up to owners at least to maintain present levels. The market's reaction to the anticipated 16 per cent increase in Worldscale rates from July 1 is awaited with interest.

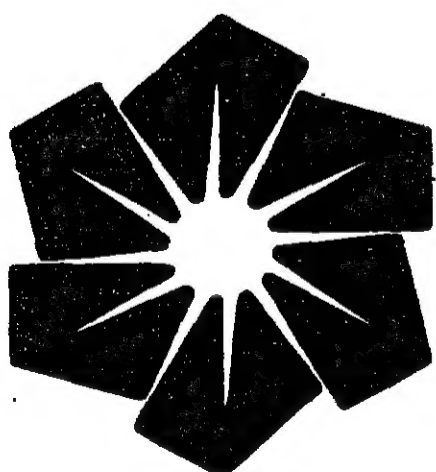
For dry cargo space, weaker summer markets have seen rates fall. Brokers Denholm Coates report levels particularly affected on the Atlantic.

Activity from the Soviet Union is reported as minimal, but forward sales of grain imply that business will be coming from this part of the world.

## World Economic Indicators

		UNEMPLOYMENT			
		May 87	Apr. 87	Mar. 87	May 86
UK	000s	2,984.5	3,107.1	3,143.4	3,270.9
	%	10.8	11.2	11.3	11.9
US	000s	7,546.9	7,500.0	7,854.0	8,421.0
	%	6.3	6.3	6.6	7.2
		April 87	Mar. 87	Feb. 87	Apr. 86
W. Germany	000s	2,215.9	2,412.4	2,487.8	2,230.1
	%	8.1	8.8	9.1	8.1
France	000s	2,572.7	2,679.1	2,698.7	2,426.9
	%	11.1	11.5	11.6	10.3
Italy	000s	3,353.0	3,346.1	3,463.4	3,190.4
	%	14.6	14.6	14.8	13.9
Netherlands	000s	667.6	692.2	708.7	697.9
	%	11.6	12.1	12.4	12.2
Belgium	000s	482.2	495.2	508.4	490.6
	%	11.7	12.0	12.4	11.9
Japan	000s	2,035.0	1,940.0	1,860.0	1,820.0
	%	2.8	2.8	2.9	2.8

Source (except US, UK, Japan): Eurostat



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## Privatization of Compagnie Générale d'Électricité C.G.E. shares on Paris Bourse

Trading in C.G.E. shares on the Paris Stock Exchange resumed on June 3, 1987.

The privatization of C.G.E. proved to be a resounding success as evidenced by the degree to which both the domestic and international placements of C.G.E. shares were oversubscribed (7.5 and 15 times respectively).

In addition, some 101,500 current and former C.G.E. employees placed orders for about 3 times the number of shares to which they were entitled.

The domestic placement was allotted to approximately 2,255,000 investors.

C.G.E. would like to thank its new shareholders for this overwhelming vote of confidence.

Compagnie Générale d'Électricité  
54, rue La Boétie  
75382 PARIS CEDEX 08  
Tel.: (1) 45.63.14.14



## Contracts and Tenders

### Post and Telecommunication Corporation of Papua New Guinea

#### Consultancy for a Network Development Plan and Management Review

The Post and Telecommunication Corporation (PTC) of Papua New Guinea invites telecommunication and management consultants to lodge expressions of interest for the above combined consultancy.

PTC is a 100% state-owned corporation responsible for the provision of telecommunication services utilising a submarine cable, earth station and microwave bearers to over 50 telephone exchanges. Postal services are provided through a network of official and unofficial post offices.

For tender prequalification, interested consultants are invited to state their background, experience and manpower to undertake the following:

#### TELECOM DEVELOPMENT PLANNING

- Demand studies
- Tariff review
- Network planning
- Financial and economic appraisal

#### MANAGEMENT REVIEW

- Management and organisation reviews
- Human resources management systems

Expressions of interest should be received by telex, facsimile or letter at the following address no later than June 30, 1987. The Secretary, Post and Telecommunication Corporation, P.O. Box 1348, Boroko, Papua New Guinea. Telex: NE22372 Facsimile: 21 7185.

### KENANA SUGAR COMPANY LIMITED PREQUALIFICATION FOR PORT SUDAN SUGAR WAREHOUSE

Kenana Sugar Company Limited operates one of the largest sugar estates at Sufiyya, near Rabak, 250 km south of capital Khartoum, and about 1,200 km from the sea port Port Sudan.

Kenana wishes to ascertain whether you would be interested in tendering for the above project. Tenders will be invited from a list of selected contractors. The project is to be financed by the Saudi Fund for Development and the list of prequalified contractors is subject to their approval. The eventual form of contract and payment conditions will also reflect their normal requirements.

The project will consist of the construction, in Port Sudan, of a sugar warehouse of approximately 12,000 square metres in floor area. The warehouse will be of steel portal frames, 6m to eaves, either 40m clearspan or two 20m spans, clad in single-skin, colour-coated trapezoidal profile, steel sheeting. There will also be approximately 500m<sup>2</sup> of offices and ancillary buildings and 250m<sup>2</sup> of workshops and stores.

Interested tenderers are requested to forward as soon as possible the prequalification documents, including a brief report on major construction works recently executed by them along with last annual financial report, to Kenana Sugar Company Limited, P.B. No. 2632, Khartoum, Democratic Republic of the Sudan, clearly marked for the attention of Mr. Abdullahi Abu El Gasim, so as to reach him not later than 25th July, 1987.

The information given above is tentative and will form no part of any eventual contract.

#### Personal

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\*Net really means net, as this country has no income tax, no corporate tax, no VAT, but banking is in Swiss

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#### Clubs

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#### Art Galleries

MELODY GALLERIES, 7, Grafton St. Bond St. W. 01-233 5075. Exhibition of paintings, 10-13 contemporary artists. 10 June-3 July. Mon-Fri 9-5.30.

#### Company Notice

##### TAKING MARINE AND FIRE INSURANCE COMPANY LTD.

##### NOTICE TO HOLDERS OF EUROPEAN DEPOSITARY RECEIPTS TO BEARER (EDRs)

In accordance with Clause 16 of the Deposit Agreement dated 17th September 1987, the Depository Bank, Limited hereby gives notice of the convening of the 70th ORDINARY GENERAL MEETING OF SHAREHOLDERS of TAKING MARINE AND FIRE INSURANCE COMPANY LIMITED.

The particulars are as follows:  
1. Date and time: 10.00 a.m. on 22nd June 1987 (Friday).

2. Place: In the Conference Room on the first floor of the Head Office of the Company, located at 2, Raffles Quay, Singapore, 048501.

3. Purpose of the meeting: Business Report, Balance Sheet and Profit and Loss Account for the 70th business year (from 1st April 1986 to 31st March 1987).

First item: Approval of proposed profit appropriation for the 70th business year.

Second item: Election of three (3) Directors to fill vacancies.

Third item: Election of three (3) Statutory Auditors due to expiration of the term of office.

Fourth item: Presentation of retirement grants to retiring Directors and Statutory Auditors for their services.

Fifth item: Partial amendment to the articles of incorporation. A General Meeting of Shareholders may resolve upon amendment of the articles of incorporation. The proposed amendments shall be included in the articles of incorporation.

HAMBROS BANK LIMITED  
41 Raffles Quay, London EC3P 3AA.  
22nd June 1987.

## Europe aims at high-flying future

By Michael Donne, Aerospace Correspondent

SEVERAL Western European governments, including some outside as well as inside the EC, have signed two international pacts designed to liberalise some elements of European air transport, including the provision of cheaper fares and making it easier for airlines to increase their market shares.

In effect, however, these pacts, which have been under discussion for some time by the 22 countries represented in the European Civil Aviation Conference (a body of governmental air transport representatives), have already been overtaken by events.

Many fares are already cheaper than those envisaged under the ECAC pacts while the new arrangements for market shares have also already been achieved in many countries.

The discussions involved all 22 members of the ECAC - Austria, Belgium, Cyprus, Denmark, Finland, France, West Germany, Greece, Iceland, Ireland, Italy, Luxembourg, Malta, Netherlands, Norway, Portugal, Spain, Sweden, Switzerland, Turkey, UK and Yugoslavia. However, only some of these have signed each agreement and there are some significant abstentions.

For example, the two leaders in the European air transport liberalisation campaign - the UK and the Netherlands - have so far signed neither pact, having already declared their belief that the provisions involved do not match the kind of liberalisation they have already achieved through their own bilateral efforts or are still trying to achieve.

On the other hand, some noted "hardliners" against more extensive liberalisation on the ECAC Dutch pattern, such as the Scandinavian countries, Italy, France and Greece, have signed both the ECAC agreements.

One of the new pacts establishes, for an experimental period of two years, the concept of "hubs" on intra-European air routes, covering discount fares ranging from 65 per cent to 95 per cent of normal economy rates, and discount rates ranging from 45 to 65 per cent of normal economy rates.

## Ericsson expects big rise in BT exchange orders

BY DAVID THOMAS

ERICSSON, the Swedish telecommunications company, is planning for a large increase in orders for its digital telephone exchange from British Telecom.

The company supplies BT with its exchange, known as System Y, which it makes jointly in the UK with Thorn EMI, the UK electronics group.

Thorn-Ericsson is completing the expansion of its factory in Southampton, which will give it annual capacity of 750,000 lines a year.

However, Mr Jan Stenberg, Ericsson's vice-president for public telecommunications, said in Stockholm that Ericsson was planning

for orders of 1m lines from BT for next year.

This figure is much higher than any previous one mentioned publicly by Ericsson and would mean a substantial share of BT orders, since BT is planning to order 2.3m-3m lines next year.

Thorn-Ericsson has said up to now that it is hoping for 20 per cent of BT orders in the short term.

Ericsson might also have to import exchanges if it achieved its target, since Mr Stenberg said Ericsson would not necessarily want to expand the Southampton plant beyond 750,000 lines. This would al-

most certainly cause a row about imports of telephone exchanges on that scale.

It would also cause problems for the General Electric Company and Plessey, the two UK electronics companies which make System X, the rival exchange. They have been delivering about 1m lines a year each to BT.

However, there is considerable scepticism among industry observers as to whether Ericsson is likely to reach its 1m line target. BT stressed it orders exchanges by competitive tender, and it gives no guarantee to any supplier about the level of orders they might receive.

## Ethnic businesses seen as too cautious

BY CHARLES BATCHELOR

A GROWING number of Britain's Asian and Afro-Caribbean businessmen have built up sizable businesses though few seem ready to move out of their own niche markets in the ethnic community into the mainstream market, according to a new report.

Many ethnic minority businessmen have adopted a cautious approach to expanding their companies - growing slowly and borrowing only from family members and partners - but this caution is now hindering further growth, the report says.

It looks at 25 businesses - 19 run by people of Asian origin and six by Afro-Caribbeans in what is claimed to be the first study of established minority businesses. Fifteen of the companies had turnover of more than £1m a year while half of these had annual sales of more than £5m.

In the early stages of these businesses, their owners' knowledge of their customers' preferences and buying behaviour was an advantage in the ethnic markets they served, but as the companies grew, the ethnic factor emerged as a disadvantage.

None of the companies had clearly developed plans to expand into the broader market place and the marketing, financial and organisational obstacles they faced in trying to do so were immense, the report said.

They would face tougher competi-

tion from much larger companies.

The business owners should have been devoting more time to marketing strategy, but, in practice, most firms relied on their current activities, often making unsystematic, unplanned excursions in new markets when time allowed.

In this respect though, ethnic businesses were similar to small, owner-managed firms in the wider economy, according to the report.

Asian firms relied on family members for financial support, but this was usually restricted to immediate family members rather than the wider family network as is commonly supposed, the report said. Afro-Caribbeans did not have this family network but relied more on business partners for finance.

The public sector played almost no role as a source of finance, and many firms had not heard of any of the government programmes such as the Business Expansion Scheme or the Loan Guarantee Scheme.

Asian firms differed from Afro-Caribbeans in that they were more likely to take on professional managers - in all cases white Britons with experience of the industry - though Afro-Caribbean businessmen were more likely to take professional advice from outside their own community.

Growth Strategies in Minority Enterprises, Peter Wilson, Small Business Research Trust (105 pages, £15.55 inc p and p).

## Post Office service criticised

By David Thomas

THE POST Office Users National Council, the statutory body representing users of the British postal service, attacks the Post Office's quality of service record in its annual report published today.

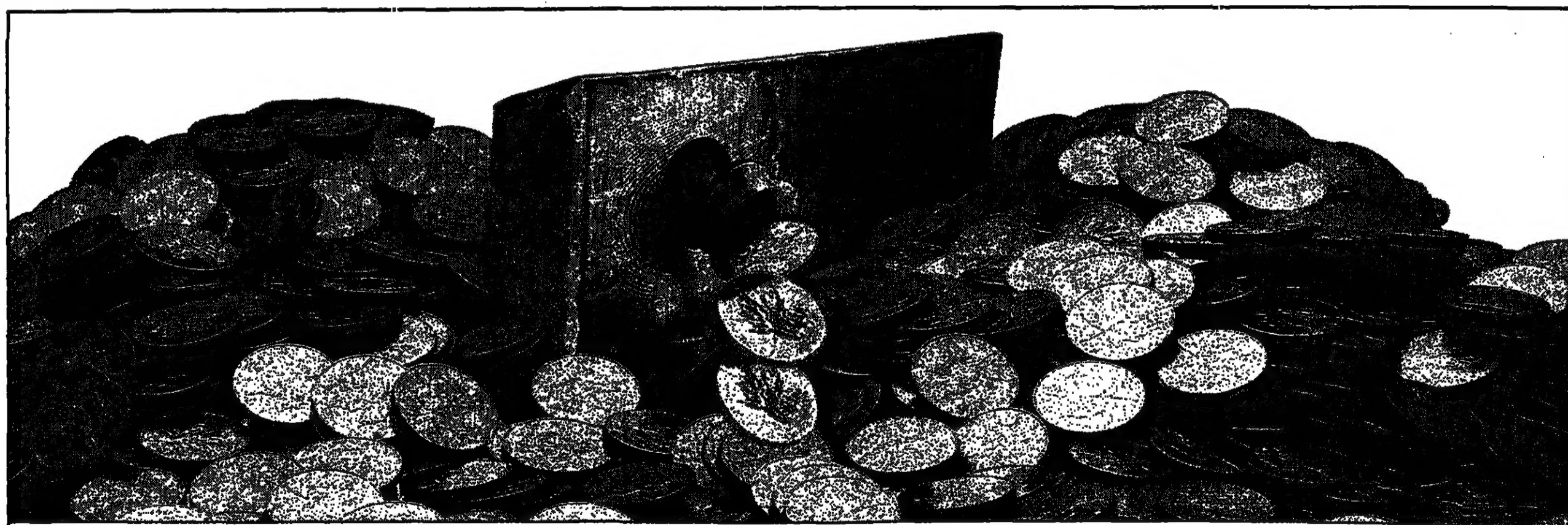
The Post Office has launched a series of initiatives to improve its service. It is spending £18m on these this year.

However, Mr Tom Corrigan, users' council chairman, reviewing the year to the end of March 1987, said: "Despite a number of welcome initiatives the Post Office target for first class mail of 90 per cent of letters delivered by next working day following posting is not being achieved."

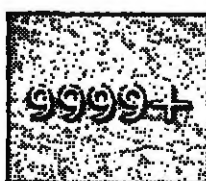
The report shows that the best quarterly performance in 1986-87 was July-September 1986, when 89.5 per cent of first class letters reached their destination the next day.

The worst was in January-March 1987 when the figure was 86.9 per cent.

The council adds that its own surveys show postal customers are receiving a poorer service than appears from the Post Office's published figures.



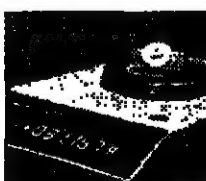
## The world has invested in more than 10 million ounces of "pure gold".



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in the world has a purity of 995 or better. And, the majority of gold held by central banks also has a purity of 995 or better.

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This ensures that the buyer can trade the Gold Maple Leaf for cash on demand, without costly assay. Its price is directly related to the daily fixing of gold in London.

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## UK NEWS

# Talks to open soon on water privatisations

BY RICHARD EVANS

NEGOTIATIONS on the method of privatising the 10 water authorities in England and Wales are to start shortly between the Government and the water industry.

A consultation document will be published in late summer or early autumn, but because of the work that remains to be done there will be no substantive privatisation legislation before the 1988-89 parliamentary session. So water authorities are unlikely to be privatised before late 1989 or early 1990.

However, a short preparatory bill will be introduced in the Queen's Speech on Thursday. This will have two functions: to clarify the legal position on the water authorities' privatisation following claims by trade unions last year that the Government had no right to sell them off, and to prepare the ground for the metering of water supplies.

Metering and privatisation are not directly linked, but they do have a very relevant indirect connection. Water charges are based on rateable values, but the present system of domestic rates (local property taxes) is to be replaced by a community charge or poll tax in a bill in the forthcoming session.

A new system of assessing water charges is therefore needed. The leading contender is metering although legislation is needed to provide powers for large-scale metering in different parts of the country.

Most water authority chairmen favour metering, which is already used in industry and is available if requested - and paid for - by private consumers. But there are wide divergencies of views on the Government's general proposals for privatisation.

Following the sudden withdrawal of the Government's privatisation plans last year by Mr Nicholas Ridley, Environment Secretary, a new scheme was floated, without consultation, last month.

This proposed setting up a new National Rivers Authority to be responsible for all regulatory functions, including water conservation and resource planning, pollution control, fisheries, land drainage, flood protection and navigation.

Some industry leaders, including Mr Roy Watts, chairman of Thames Water, by far the largest and potentially the most profitable of the authorities, are worried that the proposals will affect adversely the principle of integrated river basin management.

However, others, including Mr Gordon Jones, chairman of the Water Authorities Association and of Yorkshire Water, and Mr John Belak, chairman of Severn Trent, believe the proposals could form the basis for a satisfactory privatisation formula.

A key decision - whether to float the authorities off singly, in batches, or all together - will probably not be taken for months.

The most likely outcome, given the wide range of problems and solvability, is that the authorities will be sold off in groups, with the more profitable linked to those with the greatest problems.

The fear is that, if they were to be sold off singly, Thames and three or four others would be floated without problems, leaving the remainder in no-man's land between the public and private sectors.

Mr Jones has argued in favour of all 10 being floated off at once. "The City of London has become an even larger financial market, and there are companies now operating in it that have enormous financial resources which, if full use were made of them, would allow all 10 authorities to be privatised more or less simultaneously in one big bang."

"And why not? If the Government is anxious to get us into the private sector and to maximise its own receipts in so doing, I believe it is better to do so in this sort of way rather than through a cautious sale of one or two at a time, which could well lead to investor boredom after the first few."

## British families foot bill of £11.50 a week, reports David Blackwell

### High cost of farm subsidies

THE AVERAGE British family pays out £11.50 a week to finance the European Community farm subsidies, according to a report from the Adam Smith Institute.

The huge surpluses produced by the Common Agricultural Policy cost the average Briton 84p a week just to store, the institute says in the pamphlet, which is entitled 'Growing Insanity: Consumers have to pay high prices for products such as beef, which costs twice as much

in the UK as it does on the world market.

The authors - university lecturers Mr Nigel Allington and Mr Nicholas O'Shaughnessy - say that, although the CAP was designed to benefit farmers, it is only the larger farmers who gain.

They criticise the Ministry of Agriculture for its "hand-in-glove existence" with farmers which "long ago undermined its claim to be an independent department of state."

They propose its abolition and merger with the Department of the Environment.

The report also points out that the CAP impoverishes Third World countries by keeping their goods out of the European market and keeping them from selling their products on world markets. While European farmers have been getting 18 US cents a pound for sugar, it has been sold at 5 cents a pound

internationally with disastrous consequences to Third World sugar producers.

Trade liberalisation would help both Europe and the Third World, suggests the report, with an ensuing gain in total wealth.

Unless reforms are made to the CAP, "history will pass an accusing verdict - we poured millions into dustbins as the beggars sat at our gate."

## ITN sells news to Japanese

BY RAYMOND SNOODY

INDEPENDENT Television News has sold its World News television programme to NHK, the Japanese broadcaster.

World News, presented by John Suchet, is already available to around 8m cable television homes in Europe through Super Channel, the British satellite channel owned by 14 ITV companies and Mr Richard Branson's Virgin Group. The World News from London will be carried twice a day on a Japanese direct broadcasting by satellite channel from July 4.

ITN is also talking to the SBS channel in Australia, Cable Network in the US and broadcasters in the Caribbean about taking World News live by satellite. There is also the possibility that the daily half-hour bulletin, which has been highly praised for its news with an international perspective, will also soon be shown in Britain.

A midnight slot on Channel Four is one option. Individual ITV companies such as Thames, Central and Yorkshire, who now broadcast late

into the night, are also believed to be interested.

The BBC has been seeking funds from the Foreign and Commonwealth Office to launch a television version of the BBC World Service on radio but has yet to receive an answer.

ITN has argued that the contract for such a service should be put out to tender. Mr Bob Hunter, editor of ITN's World News, said yesterday: "The BBC is talking about it. We are actually doing it."

## Newspaper jobs deal

ONLY 70 of the present 180 jobs at the News on Sunday, which went into receivership last week, will be saved as the result of a rescue plan put together by Mr Owen Oyston, the Lancashire businessman, Raymond Snoddy writes.

The aim is to produce the national left-of-centre newspaper with only 25 staff journalists.

Agreement on the job cuts has been reached with the three unions involved at general secretary level. It ensured production of a 36-page emergency edition without its normal colour section.

## Bank lending and higher pay hit inflation policy

BY RALPH ATKINS

HIGH PAY settlements and increased bank lending could undermine the Government's inflation policy, City of London economists warned in reports published at the weekend.

The warnings follow figures released last week showing a rise in the rate of average earnings growth and a continuing surge in bank lending.

This, the economists say, could frustrate the Government's election manifesto commitment to strive for zero inflation.

Warburg Securities concludes that inflation will not fall sharply unless pay settlements are reduced but says there are no signs of this happening.

In addition, it says the trend productivity growth rate is not fast enough to prevent unit wage costs rising and predicts inflation will average 4.2 per cent in 1987 and rise to 4.5 per cent in 1988.

A report from Messel says the central failure in the government's economic management has been to allow a major credit boom to develop.

It says the growth of bank lending, after adjustment for inflation, was higher last year than at the peak of the Barber boom in the early 1970s. Mortgage lending, also after adjustment for inflation, was more than twice as high in 1986 as in 1972.

"It is astonishing that this should have occurred under a Conservative Government which at one time professed itself to be 'monetarist' and pledged that monetary policy would never become inflationary again," the report says.

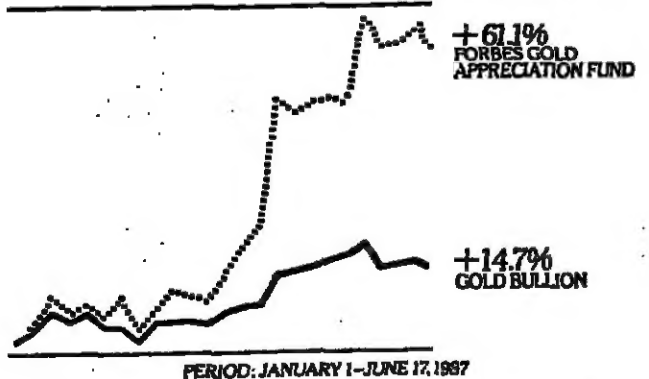
Its findings contrast with a speech made by Mr Nigel Lawson, the Chancellor of the Exchequer, at the annual dinner of the Finance Houses Association last week in which he dismissed the suggestion that the recent surge in consumer spending could be inflationary.

A third report, from Pammar Gordon, predicts an inflation rate of 3.9 per cent by the fourth quarter of 1987 - but it says it could be higher if there is no reduction in the mortgage rate. Inflation is forecast to rise to 5.2 per cent by the middle of 1988.

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AFTER A SLOW START, SUCCESS ALL THE WAY FOR BUS COMPANY

## Easy ride to private ownership

BY KEVIN BROWN, TRANSPORT CORRESPONDENT

THERE ARE a lot of smiles to be seen these days on the faces of managers at the National Bus Company's headquarters above Victoria Coach Station in London and the broadest of all is sported by Mr Rodney Lund, the man brought in to oversee the break up and sale of the company to the private sector.

The reason for all the good humour is simple - after a slow start, and months of criticism from analysts and journalists, everything is suddenly coming up roses.

Mr Lund was appointed in April last year with a mandate to split NBC into manageable units to be sold to the private sector before a deadline of January 1988.

He took over a company in something of a crisis with its managers unsure of their future and morale badly dented by the departure of the previous chairman, Mr Robert Brooks, who lost a battle with Whitehall over the form of privatisation.

The sale of NBC was, and is, something of a personal crusade for Mr Nicholas Ridley, the former Transport Secretary, now at Environment. It was Mr Ridley who pushed through a sceptical Parliament the 1985 Transport Act, which provided for both the sale of NBC and the abolition of most restrictions on bus operations outside London.

What made MPs sceptical, even



Rodney Lund: sticking to his pledge.

on the government side of the House, was Mr Ridley's insistence on putting ideology before profit. Instead of sanctioning the transformation of a public monopoly into a private one, in the style of British Gas and British Telecom, he sought to ensure an increase in competition in the deregulated industry by selling NBC's operating companies separately.

The effect, it was widely predicted, would be to make some of the companies unviable, and to reduce the receipts that could be expected from the others. The consensus among analysts was that a company worth as much as £250m in

one piece would be unlikely to raise more than £100m after the break-up.

Secretaries of state come and go, and the latest, Mr Paul Channon, has not found time, in the brief days since his appointment after the election, for a close look at what is happening at NBC.

When he does, however, there is little doubt that he will be as pleased with the progress now being made as his predecessor, Mr John Moore, was before his promotion to head the Health and Social Services Department.

Mr Lund has so far succeeded in selling 35 of the 73 companies into which NBC was finally reorganised, and there are a further 15 awaiting approval from Mr Channon.

This means that around 50 subsidiaries are likely to have been sold by mid-August, the anniversary of the sale to its management of Devon General, the first of the operating companies to be sold. Furthermore, Mr Lund is sticking to his pledge, made at the end of last year, that all the companies will be disposed of by January 1988 - 12 months ahead of the statutory deadline.

Pleased as he is with the progress being made now, Mr Lund makes no attempt to deny that the campaign got off to a slow start. He blames this on the complexity of splitting up group responsibilities

for pensions, bus leases, overheads and so on; together with the initial reluctance of outside bidders to come forward.

"A lot of people outside the industry were looking back, thinking that we might end up paying them to take the companies off our hands. But, in fact, we created a market by getting the first companies away, and as time has gone on we are generating much more interest from outside," he says.

NBC refuses to discuss the sale prices of individual companies, in order not to prejudice negotiations on future sales, and an interim report on receipts promised by Mr Moore has not yet materialised.

Informed opinion, however, is that the first few buyers of operating companies, all of which were management consortia, got a very good deal at a time when NBC was desperate to get some sales under its belt.

All the indications now are that the prices being paid for companies coming later to the market are at least 50 per cent higher than the level of earlier disposals.

Mr Philip Williams, a director of BHL Samuel and Co, which has had a hand in financing a number of bidders, says there has been substantial price escalations as the NBC team have developed a feel for the market, and an ability to get an auction going.

## Kent site for coal-fired power station

BY MAURICE SAMUELSON

THE CENTRAL Electricity Generating Board is proceeding with plans for a third new coal-fired power station in addition to the two for which it is expected to seek planning permission at the end of this year at Fawley, Southampton, and West Burton, Nottinghamshire.

It will be at Kingsnorth, on the Medway river in south-east England and, like the proposed coastal plant at Fawley, is designed to meet growing electricity demand in southern England. Like Fawley, too, it will also be able to negotiate for imported coal if the board is not satisfied with British prices.

The CEBG is to embark on a mixed series of about 10 coal and nuclear power stations by the end of the century. Kingsnorth, the site of an existing power station, has the advantage of being on a neck of land owned by the CEBG, and planning permission would not be difficult to obtain.

Other possible sites for new coal burning power stations include Hams Hall, in the Midlands, and Killingholme, on the east coast.

At Hams Hall, an existing power station would be withdrawn from service and largely reconstructed

once the new Fawley plant came on stream.

The CEBG's ambitions at Kingsnorth were confirmed by a report in last week's New Civil Engineer magazine that a consulting engineer is to conduct a transportation study for a new 1,800 MW coal-fired power station.

The study, by Mott MacDonald Gb, will examine the movement of workers and materials to the site, which at peak will employ a workforce of 2,000.

© The prospect of Northern Ireland having the UK's first private power station is now receding as a result of the Government's declared intention to privatise the industry as a whole under its national manifesto commitments.

Before the election, the publicly owned Northern Ireland Electricity service (NIE) had expressed growing concern over the Government's apparent interest in inviting a private consortium to build and operate a large power station fuelled by one of the province's major untapped reserves of lignite, or brown coal. The 450 MW plant, to be built alongside the new lignite mine, would have cost about £500m.

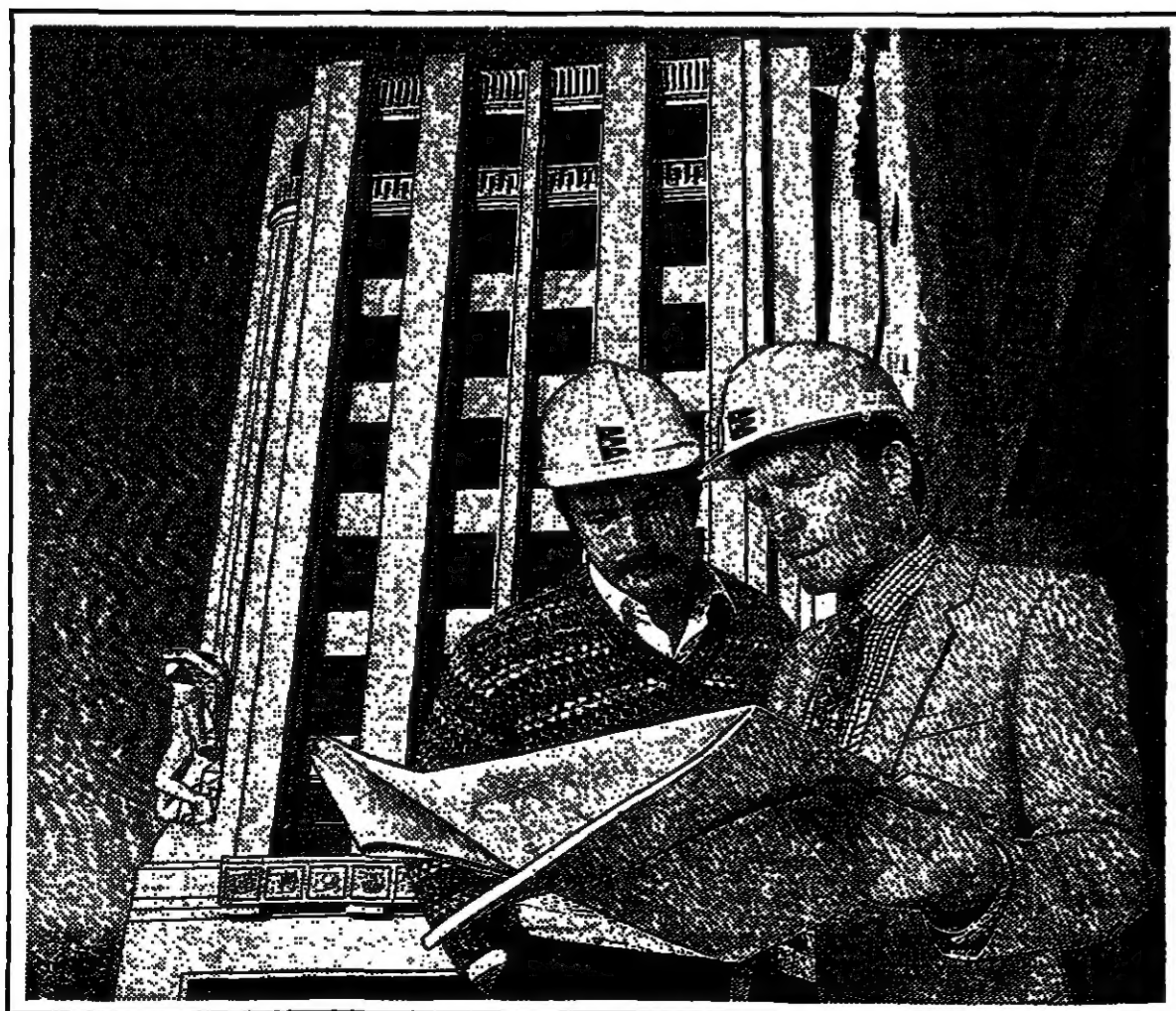
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## Bowater hopes for flotation next year

By Tony Jackson

BOWATER UK Paper, the subject of a £38m management buyout from Bowater Industries last September, is ahead of schedule in coming to the stock market.

Mr Tom Wilding, chairman of Bowater UK Paper, said he was now contemplating a flotation early next year.

The UK's biggest paper maker with 500,000 tonnes of capacity, Bowater UK Paper made pre-tax profits of £2.8m on sales of £74m between the buyout date of September 10 and the year end, Mr Wilding said. Last month, profits after interest payments were £1.2m.

The faster than expected progress was partly the result of good market conditions, Mr Wilding said, but the most important reason was a £80m capital expenditure programme completed on the company by its parent Bowater Industries at the time of the buyout.

Mr Wilding said of the proposed flotation "we would like to push the company forward, and it's a big advantage to have a public share quote."

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## MANAGEMENT

West German chemical industry

# Why No 4 takes an alternative route

Andrew Fisher reports on the family-owned Henkel group

WHEN HENKEL is called West Germany's fourth largest chemical concern, it tends to get a little edgy. It does not like to be thought of as an also-ran after giants like Bayer, BASF, and Hoechst.

The true difference, however, lies not just in size but in product range and, most particularly, in the very character of the Düsseldorf-based operation. For Henkel is a family company, the largest in a country where family companies play a significant corporate role.

This character has been reflected in a restructuring programme over the past few years which has sought to focus the company more clearly on mainline and profitable activities. Peripheral and loss-making operations have been sold off, while core businesses have been expanded by acquisitions and strategic alliances with other companies.

The company has tried to hold on to what are normally seen as family virtues as it has proceeded with its programme in increasingly tough world markets. Though managed by non-family members, the activities of Henkel are pervaded by notions like partnership, financial restraint and far-sightedness, and a softly, softly approach to expansion.

True, not all families are like this, and not all family companies do well. But Henkel has held to its traditions as it has allowed in outside shareholders, kept profits growing steadily, and increased its global marketing and production links.

As a quoted company (though the family has held on to the votes), Henkel has to be as alert as its rivals. "We must be competitive in the market place," says Helmut Söhler, 57, the Austrian-born chairman. Henkel has kept away from the sectors in which the big three chemical groups are strong, like pharmaceuticals, fertilisers, agrochemicals, energy, and bulk products.

Instead, it has concentrated on specialist products in well-defined market sectors. It has reinforced its position in key areas like detergents, adhesives, and metal surface treatments,

and moved beyond its northern European stronghold into the Mediterranean, the US, and Asia.

In trying to balance the interests of shareholders and the demands of the market, it has eschewed high debt to finance acquisitions and mostly used cash flow to promote growth. "Our financial position is very sound, so we don't have to change the nature of our balance sheet in order to grow," says Söhler.

Last year net profit rose by 28 per cent to DM 226m (£124m), helped by lower raw material prices, and a further rise to around DM 270m is on the cards for 1987. The 1986 increase was on the back of sales down by 5.5 per cent to DM 8.7bn — a third on the domestic market and most of the rest from foreign-based units rather than exports — mainly because of the strong De-mark.

To sharpen its thrust, it has bought businesses from groups like Beecham of the UK in the do-it-yourself sector and taken stakes in others like Loctite of the US, in which it owns 25 per cent, in adhesives. So it is not keen to be known mainly as the company which makes Persil washing powder, at least in those countries where Unilever, the giant Anglo-Dutch group, does not own the name.

How does it see itself, then?

Well, says Söhler, a keen astronomer, golfer and skier, "we're no longer just a detergent company, but an international chemical specialist company. We feel more comfortable in that role."

The family exercises its control through a shareholders' committee headed by Konrad Henkel, a grandson of the founder and in charge of the company in the 1960s and 1970s when it built up its foreign activities. Under Söhler, expansion abroad has been continued and refined.

In the last few years, Henkel has sold loss-making or peripheral businesses with total sales worth some DM 400m. These included its unprofitable Belgian detergent operation, the US gluten business (both in the red and outside its main activities), and its South African detergent company, also a loss-maker.

But it has also added some DM 1bn of sales through buying companies in strategic product and market areas. From Occidental Petroleum it purchased Oxy Process Chemicals in the US, with sales of some DM 300m and a strong position in chemicals for the textile, leather, paper, and paint industries. And when Beecham's DIY side (annual sales around DM 200m) went up for sale last year, Henkel moved in, seeing a chance to



Helmut Söhler: concentrated on specialist products

expand its adhesive and building product activities.

Of the Beecham sale, notes Söhler, "it was an opportunity that offered itself to us — it was right down our alley." From Clorox, the US household cleanser and food concern, in which it is raising its 25 per cent holding to 30 per cent, it bought a Spanish detergents company and added to its French business in this sector.

Henkel has made other piecemeal deals, too. Last year, it acquired Parker Chemical, a specialist in metal surface treatments, from Ford Motor, set up a joint marketing venture in Germany and Japan with Lion Corporation of Tokyo in the fields of hair colouring, oral hygiene, and shoe care, and bought Chemische Fabrik Grunau from Degussa, another West German company, to

strengthen its position in food additives. With Hercules of the US, it has formed a joint venture in soluble polymers.

"All in all," says Söhler, "it's quite a sizeable investment programme, though the different pieces may not be that sensational." The new interests fit well with Henkel's present activities, he points out. The company wanted small, well-managed, profitable companies. "Those are more difficult to get than the bargains."

It also saw the need to expand in the US, where it was still small and barely profitable, and in Japan. "We can't have a European myopia."

This burst of new activity has given the group a more competitive stance, says Söhler. "We were a company that was sufficiently diversified, but may be going in too many directions

at the same time."

Just about as large as detergents and household cleansers is Henkel's chemical products division, comprising oleochemicals, and water soluble polymers. These products, used in a host of chemistry-based, manufacturing and consumer industries, make up 30 per cent of group sales. Commercial and industrial cleansers account for 15 per cent, adhesives and technical products for 16 per cent, and cosmetics and toiletries for only 7 per cent.

Henkel aims to expand the latter division to reach over 10 per cent of turnover. "In that area, our acquisition programme is not over yet," says Söhler. "We could buy one company or three or four smaller ones." It is mainly looking for new hair and dental care products.

Söhler reckons the group is now more or less where it should be in terms of products and regions. Now, he adds, "our intention is to be a major player in the markets where we are." As for the future, he is keen that Henkel should improve, whether in production, marketing, or research. But he is not thinking in terms of giant leaps. "We are higher than average, but we are not first class," he says modestly.

"We need a lot of small steps to make us a first class company. We mustn't be satisfied with what we have."

Setting its sights high has always been a Henkel characteristic. Fritz Henkel, who founded the company in 1876, believed it was not enough just to sell a product and see it was on store shelves — "it must be sold with enthusiasm."

## Public model for a private venture

BY ALAN PIKE

THE LINK Organisation, explains Dewi Rees, one of its founders, is re-creating the original aims of the Manpower Services Commission in the private sector.

Not many owners of private companies in the UK would reach for enthusiastic comparisons with Government agencies to describe their businesses, even if they knew what the original aims of the Manpower Services Commission were.

But Link was untypical origins. Rees, formerly a marketing director with Whitbread, was seconded to the Department of Employment in the early 1970s. He began his spell in the civil service by working on the remodelling of the public professional and executive recruitment service, and then became one of the pioneers of the newly-formed MSC — it had seven staff in those days. This gave him an involvement in the commission's early job creation and training programmes before becoming its regional director in Manchester.

This was all good experience when Rees decided to return to the private sector in the early 1980s and set up Link, an executive search, recruitment and training organisation. But it was uniquely complemented by the experience of his wife, Elizabeth.

Elizabeth Rees was deputy chief executive of the Distributive Industry Training Board at the time her husband was preparing to leave the civil service, but the board was approaching the end of its days. It was the largest of 16 statutory training boards which the Government wound up in 1983.

Apart from needing a new job for herself, she saw the continuing need for a national training organisation in retailing, and the means of staffing it from DTIB personnel looking for other posts.

So the Link Organisation was formed — with Elizabeth Rees running its training operations and her husband the recruitment services.

It has established a nationwide job placement and training structure — hence Dewi Rees's description of Link as a kind of private-sector MSC. And although it cannot rival the MSC's growth from seven to 20,000-plus employees, Link is the largest private training agency on the Youth Training Scheme. The organisation as a

whole employs 650 people and, after only four years, has a turnover of £28m.

During Link's relatively short life the Rees's have consistently pursued a policy of diversification throughout the field of human resources services. Executive search, management selection, recruitment advertising, career counselling, occupational health and office services all form part of its activities. Last month it opened branches in Birmingham and Leeds of a new division, Link Financial Recruitment, specialising in the recruitment of accountants and financial advisors.

One of the organisation's newest innovations is Linkline, a system under which Link recruitment advertisements in newspapers will be accompanied by freephone telephone numbers through to Link's head office near Liverpool. No selection will be carried out over the telephone, but the system will enable Link to sort out potential applicants' initial queries and refer them to employers much more quickly than by conventional methods.

Link's YTS activities provide training for more than 12,000 young people a year in retailing and other service occupations. Some 43,000 young people have received Link training since Elizabeth Rees took over where the DTIB was forced to leave off.

Companies using Link YTS training in retailing include Boots, British Shoe Corporation, Jive Fare, Next and the Burton Group, and Link was this year in the first batch of training agencies to receive Approved Training Organisation status from the MSC.

Dewi Rees believes that the time he spent in the civil service, and his wife's spell at a statutory training board, give them a background for developing Link which would not have come from working in the private sector alone.

"It is not just a question of the particular experience which we picked up. The private sector has taught us that we must identify and meet market needs correctly, while the civil service showed me a lot about establishing powerful administrative and financial controls. All our business meetings, for instance, are timed to meet British Rail's whims and fancies so that we can travel on Saver tickets."

## How Persil became synonymous with whitewash

IN 1923, when inflation was raging in Germany, a packet of Persil cost well over DM 1,000. Ten years earlier, the washing powder had inspired the most famous advertising slogan in Germany: "Persil bleicht Persil!" (Persil remains Persil).

Today, Persil — also available in an ecologically sound, phosphate-free form — is still Henkel's best-known product, though there are 8,000 others. It is part of the detergent and household cleaning division, accounting for 32 per cent of turnover.

For many years, the history of Persil was virtually the history of Henkel. It was launched 80 years ago as a product designed to take the back and arm-chairs out of washing. No hard rubbing or bleaching was needed and only one wash.

It quickly caught on, though some housewives were sceptical. The company, founded in 1876 by Fritz Henkel in Aschen and soon moved to Düsseldorf, found it had a winner on its hands. The contents of the green and white carton represented a

significant shift from the brown-packaged bleaching soda first made by Henkel.

Persil is an artificial name, using syllables from its main components, perborate (an oxygen salt), silicate, soda, and soap. It could have been called Persidol or Oxil, but it was thought these rolled off the tongue rather less easily.

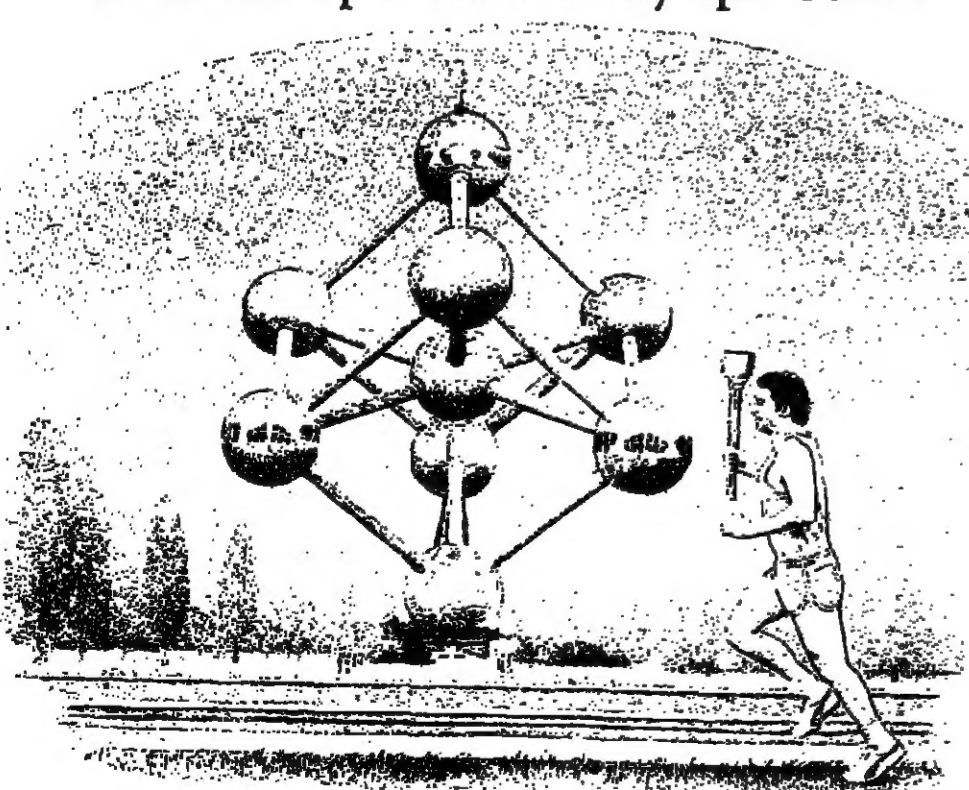
Two years after launching Persil, Henkel granted a licence to Crossfield, later taken over by Lever Brothers. Today, the Unilever concern has the right to the Persil name in Britain, the

Republic of Ireland, most of the Commonwealth, and France.

Under the Nazis, Henkel had to stop making Persil in 1939 and concentrate on basic washing products laid down by the state. After the war, the word gained an extra meaning in Germany, when documents were needed to prove denazification. A Persil-Schein (certificate) meant the notorious Nazi brown-shirt had been washed white.

Today, a Persil-Schein denotes a clean bill of health for anyone associated with scandal.

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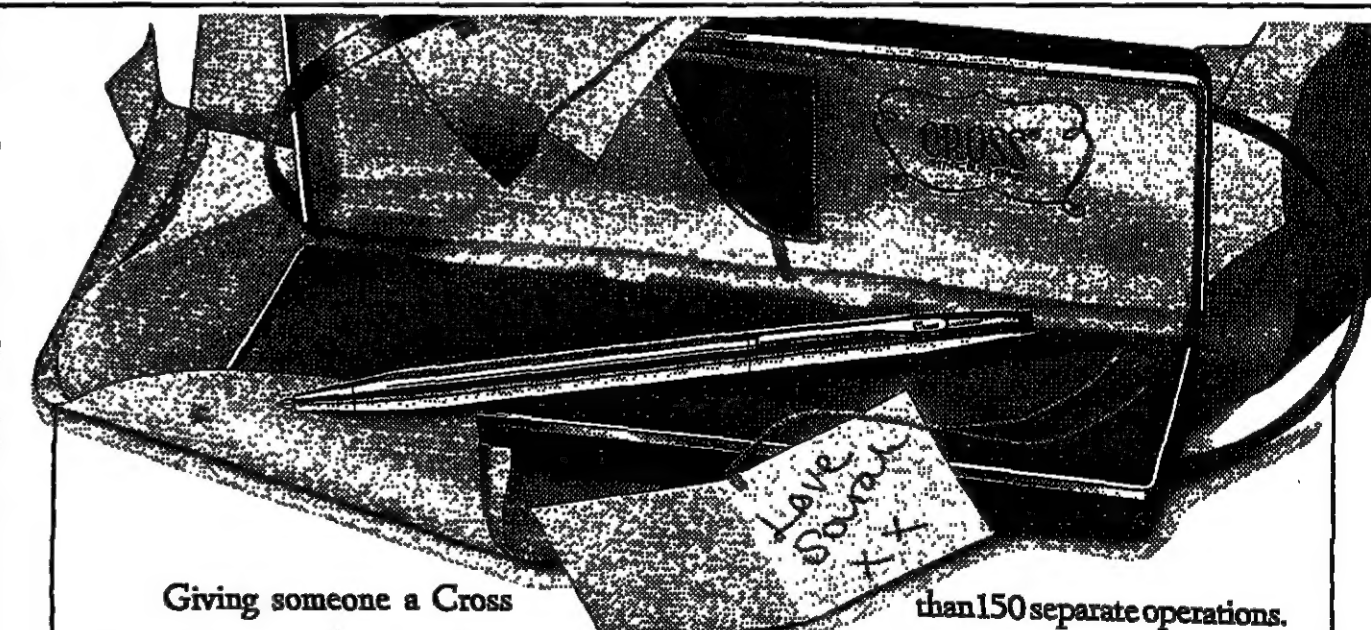
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5 million locations world-wide will welcome your Visa card for travel, entertaining and shopping. Use Visa — travel confidently.



All you need.



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It can say "thank you for your efforts"

## Not every Cross comes with a kiss.

and "keep up the good work" to your employees.

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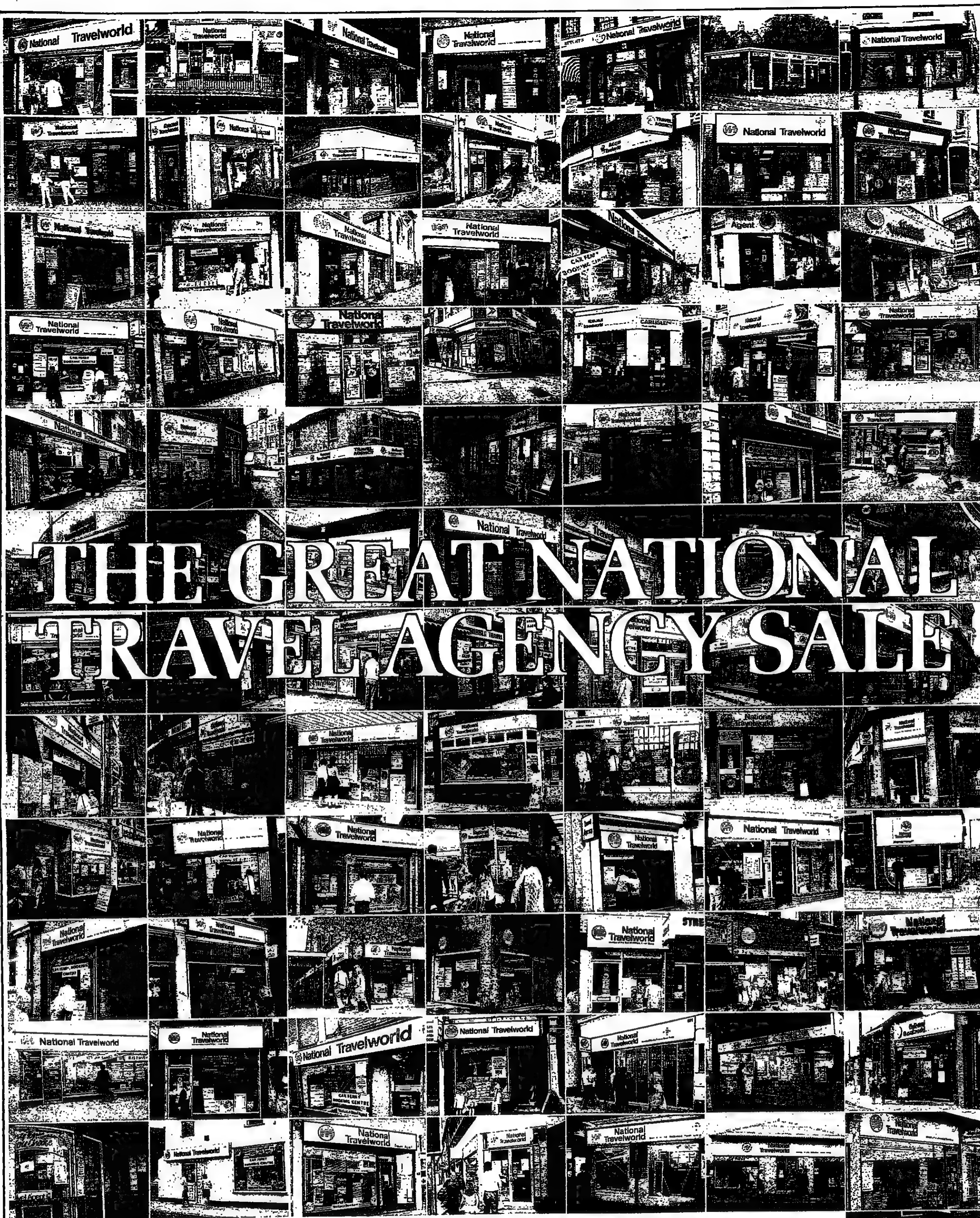
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**N**ational Travelworld, trading through more than 100 retail travel outlets, is for sale – as part of the privatisation of the National Bus Company.

Created only three years ago, National Travelworld has a chain of nearly 90 owned or leased travel shops and licence arrangements with a number of others – located in major cities and towns throughout England and Wales.

In terms of the number of outlets,

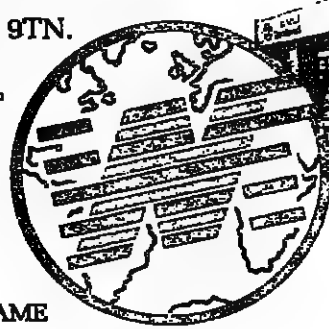
the National Travelworld chain has grown to take a place among the leading agency groups in Great Britain. All its shops are registered with the Association of British Travel Agents Limited and 34 of them are additionally licensed by the International Air Transport Association.

As with the sales of other subsidiaries of National Bus Company, bids will be welcomed from interested parties for the sale of National Travelworld as a single entity.

Further information about National Travelworld, or the remaining subsidiaries in National Bus Company's disposal programme, can be obtained from the Chairman, National Bus Company, 172 Buckingham Palace Road, London, SW1W 9TN.

This advertisement does not constitute an offer or invitation to acquire any shares in, or the undertaking or assets of, or any interest in the undertaking or assets of, the National Bus Company or any of its subsidiary or associated companies. This advertisement is issued on behalf of the National Bus Company by its financial advisers, Barclays de Zoete Wedd Limited.

THE TRAVEL CHAIN WITH THE NATIONAL NAME



## ANOTHER NATIONAL BUS PRIVATISATION



This advertisement is issued in compliance with the Regulations of the Council of the Stock Exchange. It does not constitute or contain an offer or invitation to any person to subscribe for or purchase any securities of Aktieselskabet Hafnia Invest.



### AKTIESELSKABET HAFNIA INVEST

(Incorporated in the Kingdom of Denmark with limited liability)

Aktieselskabet Hafnia Invest ("Hafnia Invest") is the holding company for a financial services group based in Copenhagen, the principal subsidiary of which is Hafnia Insurance, the second largest insurance group in Denmark, providing both general and life insurance.

Application has been made to the Council of The Stock Exchange for the whole of the issued share capital of Hafnia Invest to be admitted to the Official List by means of an introduction. It is expected that the issued share capital of Hafnia Invest will be admitted to the Official List with effect from 24th June, 1987 and that dealings will commence on 25th June, 1987.

ISSUED SHARE CAPITAL	
Issued and fully paid share capital	Dkr nominal
A shares	234,523,200
B shares	388,157,600
Total issued share capital	622,680,800

Particulars relating to Hafnia Invest are available in the Extel Statistical Services. Copies of such Particulars in book form may be obtained during normal business hours on any week day (Saturdays and public holidays excepted) up to and including 24th June, 1987 from the Company Accountants Office, The Stock Exchange, London EC2 and up to and including 6th July, 1987 from the principal place of business of Hafnia Invest and from:

Bank of Paribas Capital Markets Limited 33 Wigmore Street London W1H 0BN	Morgan Stanley International Kingsley House 1a Wimpole Street London W1M 7AA	Quilter & Co Limited 33 Wigmore Street London W1H 0BN
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22nd June, 1987

#### NOTICE OF INTEREST RATE

To the Holders of International Bank for Reconstruction and Development

United States Dollar Floating Rate Notes of 1988

In accordance with the provisions of the Notes, notice is hereby given that the above Notes will bear interest for the period from June 15, 1987 to and including September 14, 1987 at a rate per annum of 6.171013% payable on September 15, 1987 in the amount of \$157,70 in respect of each \$10,000 principal amount of Notes and \$3,922.59 in respect of each \$250,000 principal amount of Notes.

MORGAN GUARANTY TRUST COMPANY  
of New York, Fiscal Agent  
Dated: June 22, 1987

#### £500,000,000 Floating Rate Notes 1991



(Incorporated in England under the Building Societies Act 1974)

In accordance with the provisions of the Notes, notice is hereby given that for the three months interest period from 19 June, 1987 to 21 September, 1987 the Notes will carry an interest rate of 9.08% per annum. The interest payable on the relevant interest payment date, 21 September, 1987 will be £233.84 per £10,000 principal amount.

19 June, 1987  
By The Chase Manhattan Bank, N.A.,  
London, Agent Bank



## CONSTRUCTION CONTRACTS

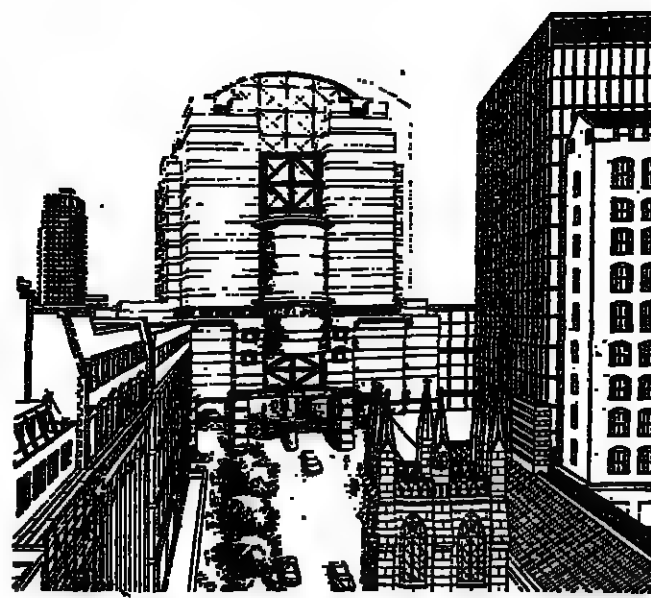
### £95m office complex spans London Wall

Work has started on a \$95m contract to replace Lee House, in the City of London, with a landmark office building which will span London Wall. Awarded by MEPC to MOWLEM MANAGEMENT, the project is believed to be one of the most complex and technically challenging building projects in the UK.

It involves demolition of the 21-storey Lee House and construction of an 18-storey office building on the site, and in the "air rights" over the London Wall/Wood Street road junction. Nine houses and maisonettes on the south side of Monkwell Square are included, together with shops, a public house, a restaurant and a bank for the Barbican Information Centre.

The 373,000 sq ft (net) building will consist of office floors, ranging from 10,000 to 30,000 sq ft, grouped around three atria, suitable for dealing and standard office use. Computer and storage space, together with car parking and services, will be at basement level.

The first challenge for the project team is dismantling what is believed to be the tallest building to be demolished in the City. The concrete structure to Lee House will be cut up and lowered by tower crane into vehicles which will take the elements out to the City for crushing. The site is next to Barbican homes (the closest are only 7 yards away) and



Looking north from Wood Street, showing the "air rights" building which will straddle London Wall

City planners have imposed strict limits on the site working hours for both demolition and construction.

Before construction can begin, all the major statutory services from the London Wall/Wood Street intersection must be diverted and sections of the underground London Wall car

park rebuilt to make way for the new substructure. These works involve traffic management and Mowlem has appointed a specialist works contractor to co-ordinate operations and work in liaison with the police and City engineers.

The basement under Lee House and Monkwell Square is

to be deepened to incorporate a second basement level using the "top-down" method adopted by Mowlem at the British Library site. A steel-framed structure, with composite metal deck and concrete floors, will rise from a bored pile and diaphragm walled substructure. A "pod" system will be used for the construction and installation of the lavatories and the complex will be clad in a variety of materials—largely granite, aluminium and glass.

A highlight of the construction will be the erection of the cable-stayed girders and tied arches which form the transfer structure that will support the 18 floors of the "air rights" building over London Wall/Wood Street. This will take place over several weekends during spring 1988.

The buildings will initially be finished to a shell and core specification, which will include operational main plant, installation of all vertical ducts and risers and commissioning of lifts and escalators. The air-conditioning system will be VAV with perimeter heating from between five and nine package air handling units per floor, depending on usage. Standby generators will be on the roof level. High-speed lifts will serve all the floors. Work is due for completion in three years.

### Overlooking River Brent

HUNTING GATE has been awarded an \$8.3m contract to design and build a 145,000 sq ft office development on a riverside site by the A4 in Hounslow, west London.

The design is based on a traditional theme with the scale of the buildings reduced through the use of facing brickwork, complemented by steeply pitched roofs with overhanging eaves. Curtain walling has been introduced to provide a strong contrast to the brickwork and to highlight the main entrances to each of the blocks.

To enhance the elevation to the River Brent, a series of brick arches will be introduced at low level to provide further visual interest in the scheme. The banks of the river are being landscaped with the original

mooring rings retained.

Each building is to have a separate identity within the development providing two and four-storey units, with production areas on the ground floor and offices above. A feature of the scheme involves use of the natural fall of the site to accommodate underbuilding car parking, serviced by a ring road system.

As well as the riverside view, future occupiers will be able to look down on a landscaped courtyard featuring a water sculpture. This, says the developer, combined with a landscaped project which uses semi-matured trees in an extensive planting programme, will create a high quality environment once the project is completed in August 1988.

### City offices

PROJECT MANAGEMENT INTERNATIONAL is to manage the new Roy Properties 180,000 sq ft office development, and 40,000 sq ft of mid-tech space at the Algate Exchange, Commercial Road, E1. The scheme is costing about \$30m.

The building will have an atrium and provide office space,

including dealing floors, an adjacent computer building and car parking. It is part of a comprehensive development programme now being carried out by Roy Properties in the City. Further sites to be developed are in Leman Street and Mansell Street.

Demolition has commenced and a fast-track programme of 18 months construction is envisaged for completion in late 1988.

### Wall at Stansted Airport

As part of the major development at Stansted Airport, Essex, CEMENTATION CONSTRUCTION, a Trafalgar House company, has been awarded two contracts together worth nearly \$10m.

The largest, at \$7.3m, is for a massive retaining wall, 600 metres long. The wall will be formed by contiguous bored piles held back by McAlloy bars, fixed into a second line of concrete piles.

Piling will be carried out by associate company Cementation Piling & Foundations. There will be about 374 bored piles ranging in length from 10 to 28 metres

of 1,080 mm diameter.

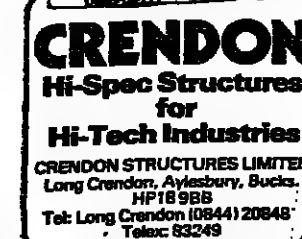
The wall will tie into the concrete floor of the airport terminal concourse which in turn ties in with stage 1 of the terminal which is presently under construction. Ground conditions necessitate extensive dewatering throughout the site. Completion is scheduled for mid-1988.

The smaller contract, worth \$2.6m, is for infrastructure works at the airport. The project broadly comprises earthworks, drainage and services as well as a 1.5 km long, 8 metre wide, concrete block access road. Works have started and are scheduled to take 34 weeks.

### Over £11m for R. M. Douglas

Orders for £11.4m have been received by R. M. DOUGLAS CONSTRUCTION, A Department of Transport lane rental contract worth \$1.6m for hardening the central reservation of the M1 motorway between Crick and Whitton Locks, near its junction with the M49, is planned for completion in 30 days working night and day. Work has started on a

\$2-week office refurbishment contract for Glaxo Operations UK at Ware, valued at \$2.7m. A design and build contract of \$700,000 for a Texas Homecare DIY warehouse in Poole has started, for completion in October. \$6.4m of the total is for contracts in South Wales. Work has started on the \$2.9m 91-week contract for Scheme 2 at Morriston General Hospital, Swansea. A factory unit of \$800,000 at Kenfig for Orion UK and a \$2.5m factory for K.M.E. (UK) at Newport will start soon.



### £23m prison at Wolverhampton

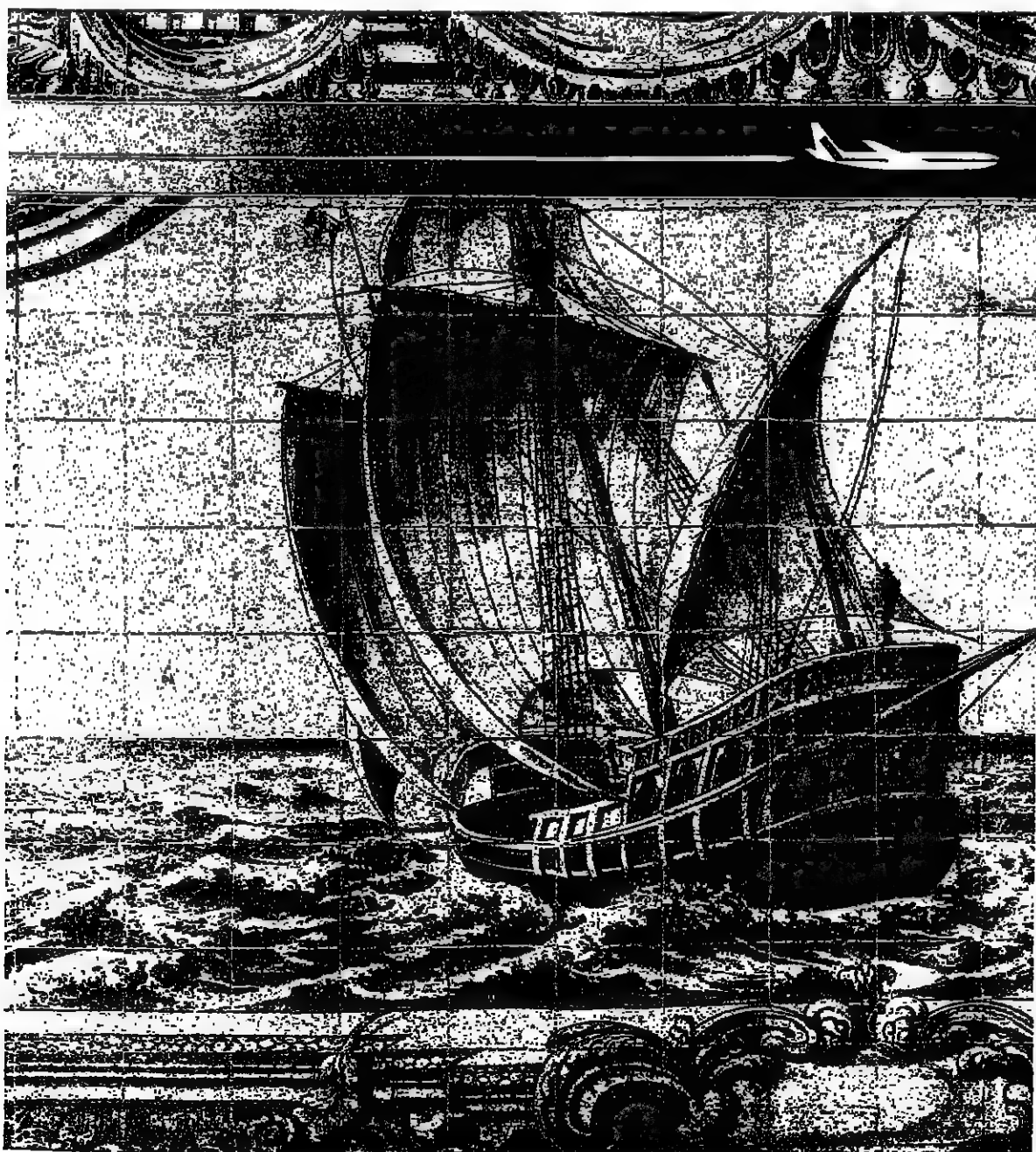
TAYLOR WOODROW has been awarded a £23m contract by the Property Services Agency to build a prison on a site near Wolverhampton. Work starts this month with completion scheduled for late 1989. The two-storey prison comprises two main blocks, an administration complex, workshops, stores, education and religious units and physical recreation facilities. The scheme incorporates landscaping and high security arrangements.

WALTER LAWRENCE PROJECT MANAGEMENT has been appointed by the London Borough of Richmond upon Thames to manage a construction programme valued overall at £15m.

A major element is the design and construction of new offices at York Street, Twickenham, Middlesex. The work involves demolition of buildings behind the retained facade of 80-86 York Street. The new works will provide a basement car park for about 70 cars and office accommodation on three/four floors incorporating a central atrium. The retained facade will be refurbished and the remainder of the new building clad in a sympathetic style using traditional materials. An adjoining site, at 49 York Street, involves refurbishment and construction of an extension to the rear.

NORWEST HOLIST has won a further \$2m package of work on the British Library in London bringing the total to nearly \$12.5m. The latest contract includes construction of a nine-storey reinforced concrete frame including waffle floors, precast concrete corbel units, troughed floors and lightweight roof slabs. Although overall completion is programmed for two years, various sections of the work will be handed over during the contract.

An unusual feature of the building is the meeting room/lecture theatre measuring 20 by 35 metres, with a tiered slab supported on acoustically insulated bearings giving a minimum of 50 mm air space above the structural slab beneath. In total 10,000 cu metres of concrete and 2,400 tonnes of reinforced steel will be used.



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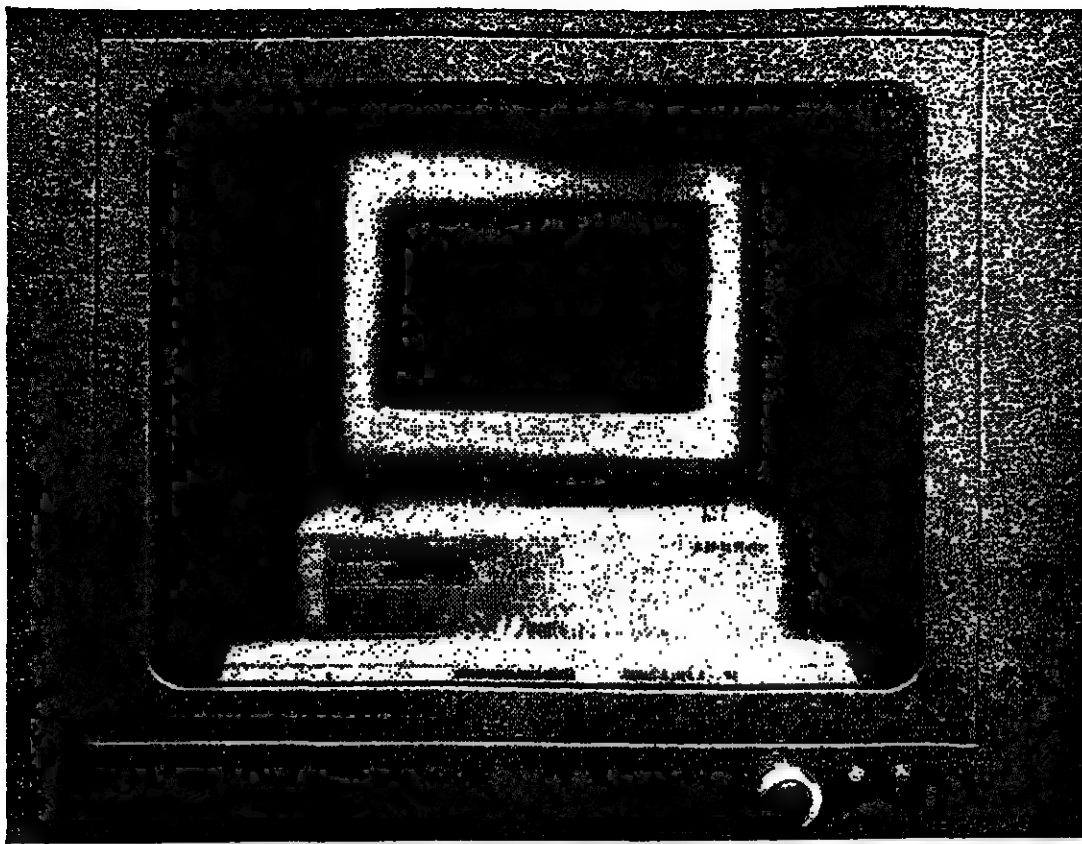
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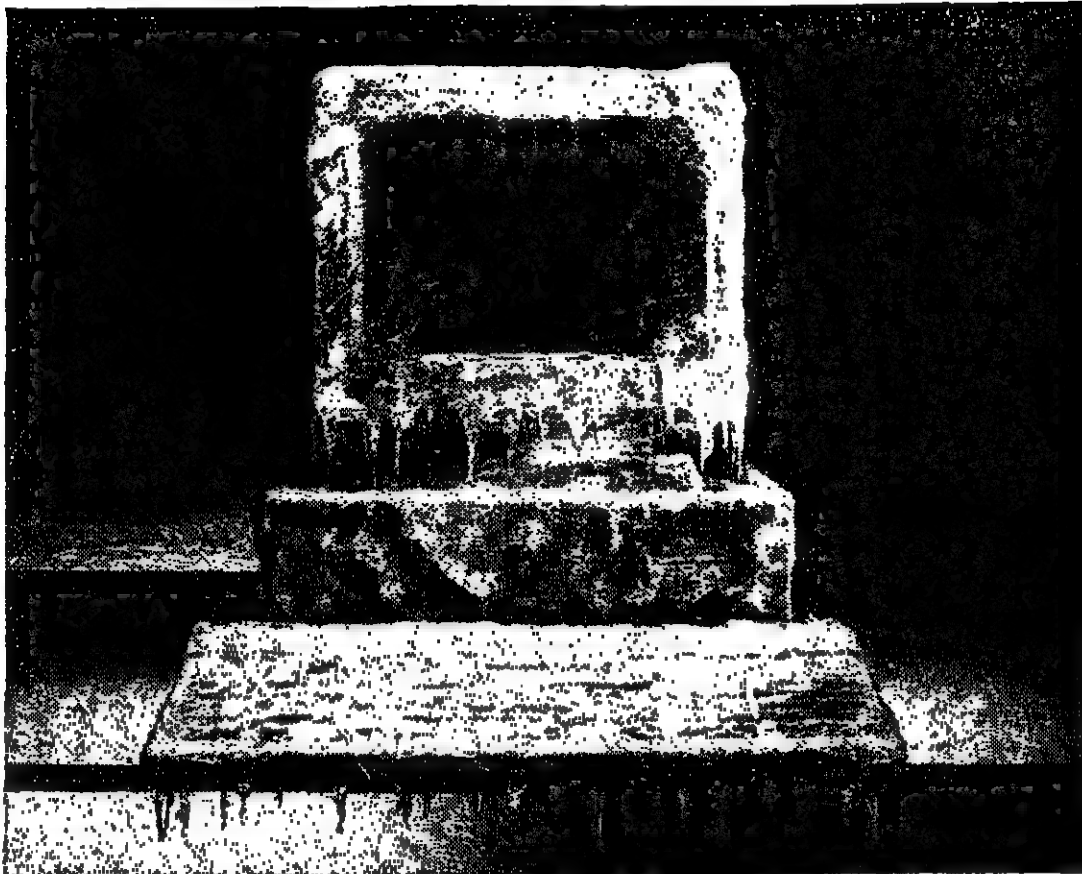
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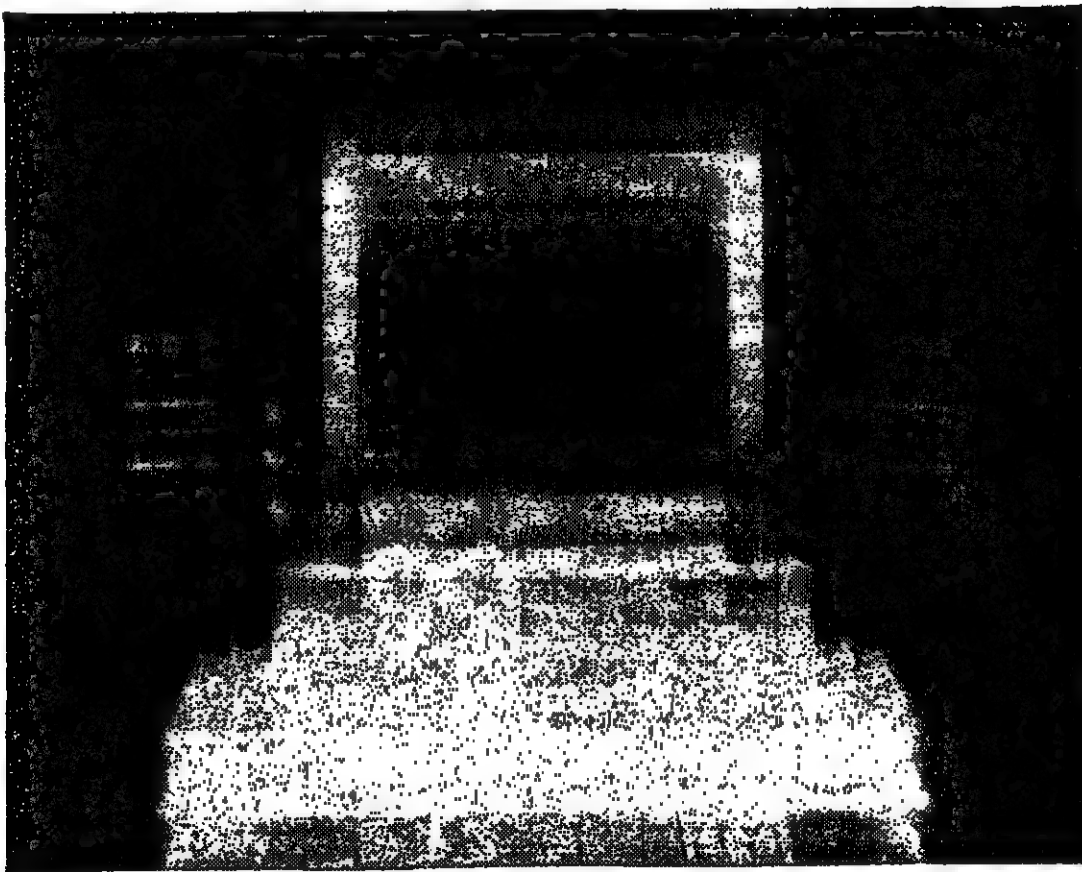
*We steamed it.*



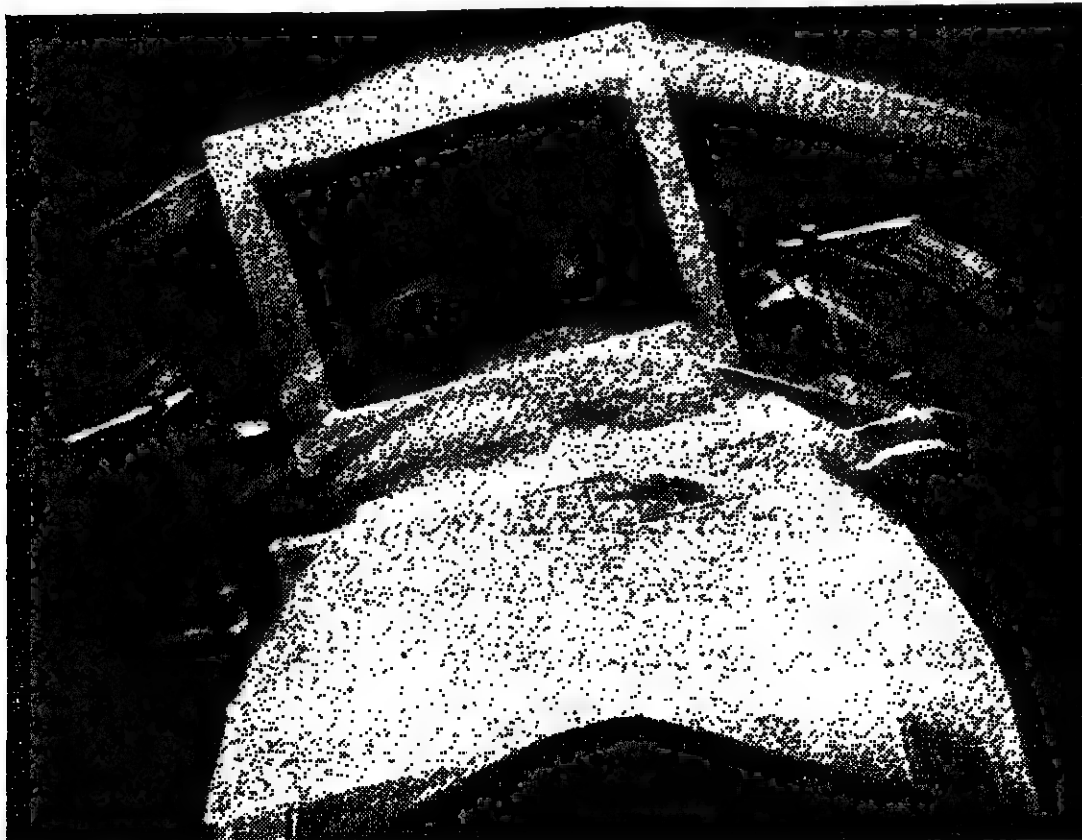
*We froze it.*



*We shook it.*



*We rocked and rolled it.*



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*The results, we think, will surprise you.*

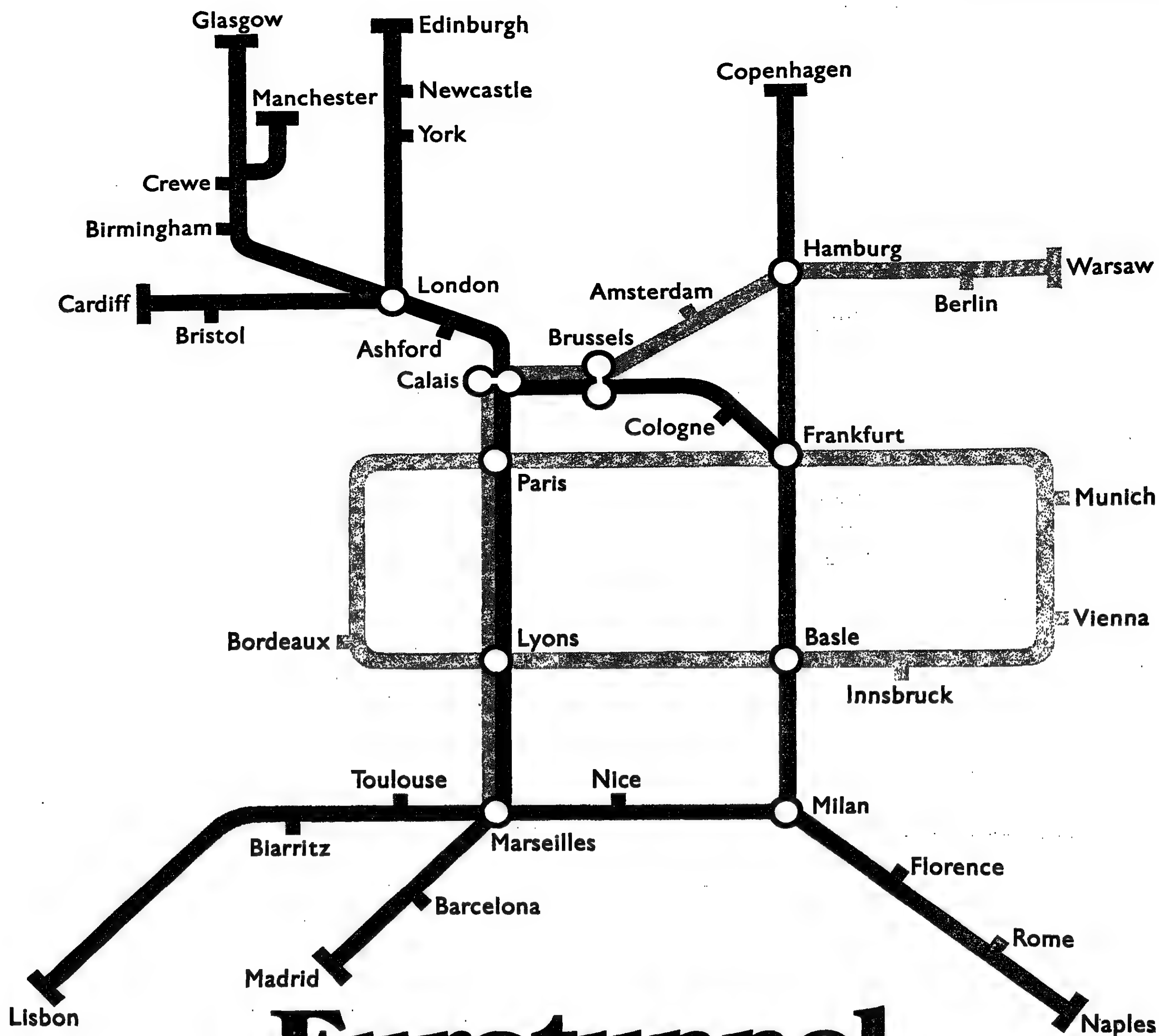
*Apart from suggesting we should secure the capacitors and resistor more firmly, Lloyd's gave us a clean bill of health.*

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Indeed, if you happen to be reading this in the  
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From city centre to city centre,  
the train will outstrip the plane  
on most trips up to 300 miles.



Try and beat that for **A breakthrough  
for Britain.**  
going, Boeing.







## THE MONDAY PAGE

## When words from the heart won't do



JOHN LLOYD

**D**URING the election, a senior Labour politician was listening to the Prime Minister's celebrated remark that she wanted a doctor of her choice at a time and place of her choosing. He thought, as did much of the media, that this would do her harm, perhaps even that she had committed the fabled supergaffe which,

picking up speed as it travels through studios and word processors, boomerangs back on its creator to hit her smack between the eyes. He rejoiced. The remark appeared to cause not a blip in the polls. The senior Labour politician reflected: and he thought something like this. That Mrs Thatcher was speaking from the gut. That she was saying what she wanted without putting it through the sieve of politeness, and was voicing a desire shared by all, even if it could be afforded only by the few. That she spoke into a political atmosphere (which she had helped to create) in which the frank assertion of "I want" was no electoral handicap. That his party too had to find some way to speak with the same careless rapture.

Push the thought further. How does a Labour or Alliance leader speak from the gut in a way which will match the simplicity and sincerity of the Prime

Minister? Naturally, arguing for a return to tripartism does not provoke an internal shout of assent. But nor do the more palpably emotional issues, like health, education and unemployment. For in such issues (where both Labour and the Alliance found themselves to be "strong") the posture of the politician is usually that of the bourgeois seeking to persuade people to care for the neglected. He does not speak from the gut, but from the heart—and increasingly a heart which beats to the wild rhythms of the party's private polling. That is not to say Opposition politicians lack idealism—idealism is at least a component in propelling most men and women into politics and keeping them there. The problem in this instance is that the idealism is contrived. It does not say "I want" for it believes that "I want" must wait upon "You should."

It is here where the news

flash of Mrs Edna Healey's private operation and Mr Bryan Gould's swimming pool flare so brightly. Of course these stories are "unfair": but most people of average or less-than-average means, looking at comfortable padded and paid politicians, have at least a latent feeling that here is a man doing well for himself. There is thus bound to be a certain unease that these people protest too much. Put crudely: if large numbers of the working class no longer want socialism, what's in it for the middle classes?

The psychologist William James developed a two-fold classification for people: the "once born" and the "twice born." The once born are people broadly comfortable with the world, in whose souls no constant battles rage. The twice born are those for whom all life is a battle: who are never comfortable but who feel that this state is transient.

Taking James's insight further than he meant it—we might see the election as a battle between the once and twice born. The once-born Thatcherites see (or say they see) the world as capable of simple remedy: the application of the market, which can be equated with every one's desire for freedom: the "I want" that moves mountains, and kills socialism. The twice born are more complex people, or people who say they think things are much more complex: they call for a sacrifice from some, even most, to assist a minority: they speak to consciences.

These twice born are grossly over-represented in the ranks of dons and clerics—one reason for their alienation from Thatcherism. The Secs, too, constitute a sullen opposition: but they are a race with great strata of discomfort running through them, whose residual Calvinism forbids a simple response to anything.

The twice born are right that matters are not that simple and that there is no single key which needs to be turned but once. But they have not been able to stop the once born politicians appealing to the once born masses. Nor have they gained much affection for their role in warning of the perils of greed.

Perhaps it is right that they have not. For though it is perfectly clear that society is becoming steadily more socially polarised, it is neither politically wise to proclaim nor indisputable, that this is because there is a huge tide of greed coursing through the veins of the CIs and C2s. That always seemed like upper class condescension, and there is some evidence to that effect.

Figures collected by the Charities Aid Foundation show that charitable giving in the UK has increased from an annual level of £7.2bn in 1981, to around £10bn in

the mid 1980s. A survey which the foundation plans to publish in September will show the present level at some £12bn annually.

In the voluntary sector, both the National Council for Voluntary Organisations and the Volunteer Centre report that both the number and scope of voluntary agencies are growing strongly. More interesting still, according to the Volunteer Centre, growth has not been confined to the traditional "do-gooding" areas of charitable work: much more centres round activities initiated, typically, by groups of women who have been galvanised into helping themselves and others by—for example—crime, or drug-taking among their children, or the ineptitude of their local councils.

If it is the case that the trend of more charitable giving and doing are rising at the same time as those for

shares and house-owning, this may provide the despairing senior Labour politician with something to work on. Part of the "realignment" of the opposition parties over the next period will include, I judge, their giving a much more central role than in the past to just such voluntary activity—and explicitly advancing this as a partially publicly funded adjunct to some state activity.

"Setting the people free"—not just to help themselves but to assist others could unlock reservoirs of good Samaritanism. And the augmentation of state-provided welfare by a multitude of endeavours which were personal, tangible and on an individual human scale could allow any politician embracing this "wave of the future" to speak from somewhere rather closer to the gut than they could earlier this month. Doing good to whom I choose in a place I choose at a time I choose is not exactly Florence Nightingale, but is perhaps as much as most human flesh will stand. It also seems that more and more people are choosing to do just that.

## INTERVIEW

## At home on the Sloan range

Anatole Kaletsky talks to Roger Smith, chairman of General Motors

**W**HEN Mr Roger Smith arrives at work in the cathedral-like art-deco General Motors Centre which rises surrealistically out of the largely empty wastelands of central Detroit, he is, in one sense, master of everything he sees.

No city in the world is more dominated by one industry than Detroit. Not many industries are dominated by one company as the US car business is by GM. And few giant companies are dominated by a formalised management system in the way that GM still seems to be by the hierarchical committee structure created 50 years ago by Alfred P. Sloan.

Mr Smith sits at the apex of

this carefully crafted pyramid, designed to ensure "decentralised operations and responsibilities, with central co-ordinating control." Despite the unprecedented bureaucratic reorganisations which Mr Smith has initiated since becoming chairman in 1981, it is apparent that the Sloan mantle weighs heavily on his shoulders.

Indeed, if there is one thing that comes out more clearly than Mr Smith's determination to shake up GM, it is his pride in GM as it is. And if there is one thing stronger than his desire to make his mark by redirecting his colossal empire from the chairman's office on the fourteenth floor, it is his profound respect for the

"decentralised operations and responsibilities" of the time-honoured GM way.

Perhaps these contradictions explain why Mr Smith appears to be strangely impotent and isolated. Beneath him lies not only the world's largest company, but probably the greatest non-governmental bureaucracy of any kind. GM's annual turnover of \$104bn (£62.5bn) in 1986 was bigger than the gross national product of Switzerland or Sweden. Its 576,000 employees outnumber by nearly two to one the 485,000 workers at Sears Roebuck, America's next largest employer. The 8.6m cars and trucks GM builds annually worldwide dwarf the 5.8m produced by Ford and the 3.7m made by Toyota—the

world's next biggest motor manufacturer.

However, in the past year another superlative has been added to GM's list: it has become one of the most criticised companies in the world. GM's car sales have been shrinking. Its shareholders have been complaining about mismanaged acquisitions and a gargantuan appetite for seemingly unproductive high-tech investments. Finally this spring came the ultimate humiliation—a resurgent Ford announcing higher profits than GM for the first time since 1924.

Asked to look back over his performance as chairman, Mr Smith admits to no regrets of any kind—about the \$40bn he has spent since 1981 to modernise his plant with little pay-off apparent so far; about the controversial purchases of the software consultancy, Electronic Data Systems (EDS), and Hughes Aircraft, which Mr Smith personally master-minded; or even about the notorious \$700m buy-out which GM's board agreed on last December to silence its most vocal critic, the mercurial founder of EDS, Mr Ross Perot.

There is just one mistake Mr Smith can think of. "We went too far in small cars. We made some of our larger cars too small—I'll accept that," he says. By "downsizing" its luxury Cadillac models, GM underestimated the conservatism of its traditional customers and lost a large and very profitable segment of its sales to Ford's Lincoln division.

When pressed for other errors, Mr Smith deflects the discussion to government. "In the 1970s, when the US car industry should have been doing some of the things we're doing now—investing, retooling, im-

proving quality—we were saddled with ever-changing regulations. The Government heaped on regulation after regulation, without regard to costs or benefits," he says.

Pressed again, the GM chairman is aroused to passion: "Where is GM today? We're number one in the world—right? We account for one in every five cars produced worldwide—right? Now where is America's TV industry? Lord is the steel industry? I don't think GM has done too badly."

In a sense Mr Smith is right. If there is one thing that has distinguished GM's strategy in the last five years it has been its determination to stand its ground against the Japanese onslaught on the market. Ford and Chrysler have turned in more impressive profits re-

cently, but partly at the expense of lost market share and more reliance than GM on outside component sources.

At the beginning of this year, however, this strategy appeared to change. As a shareholder pressure mounted against the costs of defending GM's market share, Mr Smith decided to accelerate plant closures. He made clear to analysts that return on capital would be his dominant objective—even if this meant losing market share. To rub it in, GM announced its gargantuan investment programme was essentially complete and promised to spend a high proportion of its cash flow on buying back its own stock instead of building new factories or acquiring companies like EDS and Hughes.

Mr Smith insists, of course, that the learning curve had been much longer than expected. "GM has still more plans for mechanisation and automation and they will be carried out," he adds defiantly.

The learning curve had been much longer than expected. "GM has still more plans for mechanisation and automation and they will be carried out," he adds defiantly.

Mr Smith is equally dismissive of claims that improved management alone could have produced even more spectacular productivity gains than GM's costly automation. While he admits that GM's joint venture with Toyota in Fremont, California, has been producing the lowest cost cars in the GM system without the benefit of any new investment, he is unimpressed by this.

"Fremont is a very simplistic plant. They work on a handcraft inventory there—a guy actually runs round on a bicycle picking things up," he says with disdain. Clearly his imagination more than his imagination more than such simple solutions.

## Personal File

1925 Born Columbus, Ohio  
1949 MBA degree of Michigan University; joined GM financial staff  
1971 GM treasurer  
1973 In charge of all non-automotive and defence operations  
1981 Appointed chairman

year ago for \$2.5bn. EDS was "tremendous in its very large-scale integration." The skills it now has in computer integration, manufacturing are something that "every large US manufacturing company will need."

But EDS, when it was bought by GM, specialised in integrating payroll and office systems. It had no experience in engineering automation. The skills were in GM," Mr Smith admits. Former GM computer specialists, transferred to EDS, now form the core of its factory automation business. Why then did GM have to buy another company and then transfer its own engineers to it?

"The way we worked in GM, we had three identical computers in three divisions all working on these problems. With EDS we got it all put together in one spot. If we hadn't got EDS we were prepared to buy a defunct company to get that much co-operation between all the computer people."

It seems that simply knocking heads together does not always work at GM—there are too many of Sloan's smoothly functioning impersonal committees in the way.

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22nd June, 1987



JUSTINIAN

**I**T WAS a nervous Sir Michael Havers who took the oath on office as Lord Chancellor in the Royal Courts of Justice before the Lord Chief Justice and the senior ranks of senior judges, the new Attorney General and a sprinkling of silks and junior counsel at the bar.

Sir Michael's nerves were again apparent when sitting on the Woolack in the House of Lords he was seen initially to wear the Lord Chancellor's tricorn hat back to front. Nervousness has not been confined to the new occupant of this high office, for the legal profession has itself been asking all last week, does this appointment represent a change in the politico-legal aspects of contemporary Government?

While Sir Michael has been a very popular figure within the legal profession nobody—least of all himself—would regard him as a legal luminary. His talents as Attorney General have been more in sound political judgment than in legal brilliance and he has shown political courage in the face of some public hostility towards his decisions and actions.

His appointment to the Woolack is not only just reward for governmental ser-

vice but also reflects the modern practice of Prime Ministers appointing Lord Chancellors on the exclusively political grounds. Since the Second World War the common pattern has been to appoint a lawyer who has been an MP, Solicitor-General or Attorney-General or even served as a Minister of the Crown.

It was Robert Peel, who said that it was unlikely that the man chosen on political grounds to hold the Great Seal would not be of the highest standing and eminence in the profession.

Some, but not all of the post-war Lord Chancellors could claim to qualify according to the Peel criteria. Lord Hailsham, simply said that he had been active in the Conservative party for over 30 years, an MP from 1938 to 1950 and from 1963-1970. In the interval he sat in the House of Lords as a Conservative peer and after 1956 held various offices in Government. His election for the office of Lord Chancellor in 1970 and again since 1979 has been based on a qualified confidence of both Bench and Bar although in the last year or so the relationship had become strained as political considerations appeared to dwarf the Lord Chancellors' expected role as Protector of the Judiciary and the legal profession.

Given this new found vulnerability of judges and lawyers to the political climate of the day, the profession had hoped that Lord Hailsham's successor would continue to match the Peel model. In that way it was expected that the profession

would be spared the colder winds of change blowing from Westminster and Whitehall.

Paradoxically, however, the profession may find that the new Lord Chancellor will serve its interests rather better than might have been predicted. Earlier this year, Lord Hailsham issued a consultative paper on Civil Justice Review, a document which sent shivers through the judiciary and most practising lawyers.

The main thrust of the review was a proposal to simplify the process of civil litigation by a merger of the County Court and the High Court into a single means of access to law. Whatever its intrinsic merits, the proposal was perceived as a takeover bid by the bureaucrats in the Lord Chancellors' department from the judges and court administrators of the whole administration of civil justice.

Incidental proposals to have some high court judges resident full time out of London and to lengthen the court room hours of sitting were taken as signs of

a creeping bureaucratic magnetism. Lord Hailsham had shown his keenness to round off his period of office with the reforming zeal—he has always advocated change where change is demonstrably demanded but not otherwise. He had hoped for another year or two in office to complete the task of legislating his departmental proposals, which have his own special imprimatur on them.

Sir Michael Havers has had little say in the production of the civil justice review and is certainly uncommitted. His leanings will be to placate the judges and lawyers by dropping the whole project although the clear need for substantial changes in civil litigation will call for some, perhaps less ambitious scheme.

Sir Michael might feel more disposed to opt for the family court solution, leaving the two divisions of the High Court—Chancery and Queens Bench—to amalgamate with sequential changes. The judges in the family division of the High

Court—which includes Mrs Justice Butler Sloss (Sir Michael's sister) are known to favour some more or less radical reorganisation of the various jurisdictions dealing with family problems.

In a Conservative administration which is engaged in radical Government, the legal profession may in fact welcome the Head of the Judiciary seeking to restructure the judicial functions in the Appellate Committee of the House of Lords a function which Lord Hailsham performed not infrequently as other demands in his time permitted, and instead defending in Cabinet and Executive Government the vital interests of the legal profession.

If this is the trend the time may come very soon for the Government to reflect on the anomaly of the office of Lord Chancellor under a traditional theory of the separation of powers where in fact the Lord Chancellor combines the three functions of government—judicial, executive and legislative.





## THE ARTS

Architecture/Colin Amery

## There is no alternative

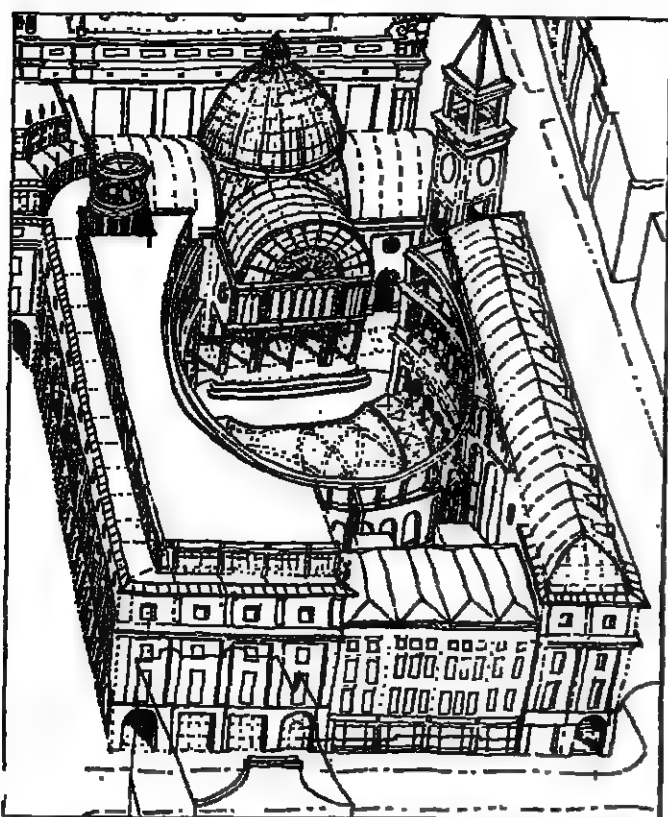
If Mrs Thatcher was the President of France about to celebrate her third term of office she would at this moment be considering a grand, new public building to commemorate her triumph and to remind future generations of her taste, learning and cultivated achievements. Indeed should Mrs Thatcher suddenly be transformed overnight into an English Mitterrand she would be immersed with her architects and designers night and day planning new museums, opera houses, centres of culture and science like some fevered Prince Albert.

But this is not the British way, and not by any stretch of the imagination likely to be Mrs Thatcher's way. Her Government has made it quite clear that it is not going to be signing many cheques for the arts, the spirit of self help and private enterprise has to penetrate the soft underbelly of State subsidy—in the arts as everywhere else.

Take the long running saga of the Royal Opera House. It struggles on nobly in the mid-19th century buildings designed for it by E. M. Barry, which are by any standards awkward, inadequate and in need of substantial refurbishment. The auditorium is, however, a wonderful place for music—the faded plush and gilding appropriately redolent of galas and in substantial pageants.

To match the facilities of the major European opera houses Covent Garden needs new side and rear stages, new storage, new studios for the ballet—not to mention approved areas for the public. In the 1970s the Labour government provided the opera house, Bow Street, Russell Street, the Plaza and the Royal Opera House with a development but provided no money.

The removal of the fruit and vegetable market made all sorts of new developments possible in the area and in 1982 the Royal Opera House was able to complete Phase One of its long term development plan with the rehearsal room block on James Street. This was designed by the architects Gollins Melvin Ward in a style that succeeds in making it look as though Barry had designed it in the first place.



Pastiche reconstructions and an awkward amphitheatre are among the alternative proposals for Covent Garden produced by the Community Association.

To complete their present proposals to bring the opera house up to scratch the Royal Opera House Development Committee in February this year and have now been revised for reconsideration at the end of this month.

Enormous trouble was taken to find the architects who could Board has already submitted to the City of Westminster detailed proposals which were considered by the planning committee a demanding brief that would not only satisfy the needs of the opera house but find ways of providing an appropriate way of adding some commercial buildings to the site to provide the capital for the opera's expansion and renewal.

The architects chosen, Jeremy Dixon working in association with Bill Jack of Building Design Partnership, have pro-

posed a solution for this delicate London site that is ingenious, elegant and practical. It also manages to provide elements for the opera house, like the reinstated portion of the Floral Hall and a "double-helix" staircase that will be memorable and dignified.

What the Community Association has failed to do is to show how its scheme could be funded or how it could help to fund the improvements to the opera house. It is time that organisations like this realised that they have to be able to demonstrate effectively that their alternatives are viable. It is noticeable that the Jubilee Hall scheme which the Community Association architects have themselves designed, also depends for its viability on the marriage of commerce and community uses.

The objects are right to point out the undesirability of a 300-car underground garage that has been demanded by Westminster as part of the opera house scheme, but it is need for the 1990 or so workers at the opera house to have some parking, particularly for those working unsocial hours. They are also likely to try to have improved links with the Tube station, but who will pay?

It is easy to come up with solutions to problems if one can write one's own unrealistic brief, as the Covent Garden Community Association has done. But the fundamental question remains—who is to pay for the \$50m improvements to the opera house? The Govern-

ment is not run by M. Mitterrand.

It is worth emphasising that of the land given to the opera house some 61 per cent will be developed for the theatre and public arcades and the remaining 39 per cent for offices and retail developments that will provide capital funds for improvements. The balance seems, in the present climate to be a reasonable one.

The financial equation is a difficult one to balance because the benefits of commercial development weighed against the costs of the opera house improvements leaves a gap (at the gloomiest estimate) of some £23m. Clearly this could be met by personal and company guarantees, but could also be met by more innovative financing—single property unit trusts or other forms of public shares that would show a profit for those prepared to invest.

Clearly Westminster will insist upon a legal agreement to ensure that funds are found to complete the development in its entirety. But money cannot be obtained until Westminster grant planning consent and the scheme is seen to be a reality. Sir Claus Moser has said that unless the funds are secured by October 1988, none of the scheme will go ahead. That would be a tragedy.

Once planning permission is given on June 30, and I am sure it should be, the architect can still refine and improve his scheme and indeed, things like the car park be resolved. But until planning consent is forthcoming funding cannot start and further delays would be both undesirable and unnecessary. It is time reality intervened in Covent Garden. It is time the Plaza was completed and Dixon's designs do this well. His office has no monolithic bulk although his new entry tower on the corner of Russell Street needs refining and in general terms his whole architectural vision his new entry tower more vigour. This will surely ensure that the planners seize the best chance they are going to be offered to make the opera house, once again, the gloss on the apple of the whole of Covent Garden; which it deserves to be.

Eisler/Almeida Theatre, Radio 3 &amp; BBC 2

Andrew Clements

The climax on Saturday of one strand of the current Almeida Festival also took the festival on to television for the first time. Its programme celebrating the songs of Hanns Eisler was relayed on Radio 3, and the second half carried by BBC 2. As well as signalling the increasing importance of the Almeida as an annual platform in London for 20th-century music of all persuasions, the exposure also underlined the centrality of Eisler's achievement to this year's offerings, both in its own right and as an example to the so-called "Third Viennese School" of Scherz and Gruber.

Scherz and Gruber presided over this survey, both as conductors of the Die Reihe and Almeida Ensembles and, in Gruber's case, as the evening's "chansonniers." Those already resistant to his self-proclaimed arch-performing style (for which his own *Frankenstein!* is the ideal vehicle) might have been disturbed by Gruber's annexation of songs that can bear a perfectly straightforward delivery. The range of Eisler's work represented was wide, from the early Pierrot-Lunaire-like *Palmström*, through the political parables with a variety of authors in the 1930s and early 1930s, and on inevitably to the fruits of the long-lasting collaboration with Brecht, yet each facet was given a distinct and highly effective colour; there was never any doubt that this was a sincere act of homage on the part of the performers.

Though Brecht's massive influence seemed to pervade every aspect of the evening, his texts appeared in only four of the songs, but those did form emphatic and natural high points: "Bei der Kanone dort" and the "Kälberrmarsch" from *Schweik in the Second World War*, and the magnificent "Die Ballade vom Wasserrad" and "Lied von der belebenden Wirkung des Geldes" from the mid-1930s. The rest seemed designed to show Eisler as a

peculiarly Viennese composer, responding as instinctively to the poetic demands of a text as Schubert, happy to let the popular idiom lie alongside songs in which tonality is at least questioned, at least put into abeyance.

How far the programme went to convince the sceptics of Eisler's significance in the history of 20th-century music I can't say, as an enthusiastic convert already, judge objectively. Certainly the BBC presentation made an attractive package, with short documentaries on the Almeida's Viennese theme and Eisler in particular placed around the concert relay. The performances too were winningly idiomatic, with marvellous solo playing from the members of the joint ensemble in both the songs and the orchestral suites from the films *Niemandsland* and *Kuhle Wampe* which closed each half. A memorable and invaluable evening.

Kurt Schwertsik was born in Vienna in 1935, and in 1959, with his fellow Austrian composer Friedrich Cerha, he founded the contemporary music ensemble called "Die Reihe." In the following years he became identified with the German neo-romantic movement—that late flowering in Germany (delayed for some 40 years by the overwhelming influence of Schoenberg in particular and the Second Viennese School in general) of the intimate, light-hearted neo-classicism of Poulenc and Milhaud, and also perhaps (further delayed for some 60 years) of the dry, acerbic fantasy-world of Erik Satie.

The most pervasive qualities of the concert devoted to his work by the Almeida Festival last Friday were good nature, good humour, transparent sincerity, and a great quantity of genuine, infectious charm. Schwertsik's music is homespun, witty, nostalgic, vegetarian, poli-

tically liberal (he could never have cohabited artistically or politically with Cornelius Cardew for longer than the half-dozen years he managed in the 1960s), intelligent, anti-authoritarian, widely-read, and deeply in love with tradition.

One couldn't fail to respond to the *Chansons cryptiques* to texts by Satie (on this occasion sung by a number of vocalists, accompanied on the piano by the soprano Christa Schwertsik, his wife: the duo was more commonly the other way round), or to the tiny *Transformation scenes* for instrumental ensemble, taken from the opera which Schwertsik wrote for Stuttgart in 1982, *Das Märchen von Funtelischen Schonefusschen*—delicious little commentaries, delicate, ebullient, exquisitely scored, and beautifully played in this concert by the instrumental ensemble Circle.

There was nothing in the programme one could object to, or even puzzle over—and I mention this without the least pejorative or cynical overtones. Everything was lightness, and ease, and serious, delicately pointed nostalgia. Peter Altenberg's (the same poet who inspired Alban Berg's *Altenberg Lieder* op. 4) marvellous, bittersweet, poetical invocations are quintessential Schwertsik material, and his settings of Altenberg's *Gedichte an Ljuba*, culminating in Hanna Eisler's solitary setting from the cycle, which Schwertsik designed his own contributions to "lead up to, in the musical as well as in the poetic sense, a more and more quietly arresting homage. His *Nachklang*—a brilliant collage for instruments that is almost pastiche, but never quite as obviously derivative as one has a right to expect—was the evening's finale: at one gay and solemn, shot through in every measure with melancholy laughter.

Dominic Gill

## Jews in Germany under Prussian Rule

Jackie Wulfschlag

exhibition, *Jews in Germany under Prussian Rule* (to July 19) comes at the tail end of the Festival of Art, Architecture and Design, in three smallish rooms at the Warwick Arts Trust Gallery, to hop across centuries and national borders, throwing up a plethora of new historical parallels and paradoxes.

None is more striking than the bonded fates of German Jewry and German nationhood. On the crest of an industrialising wave in 19th century Prussia, power and profit came to Germans and Jews alike; in both cases, a most precarious sense of identity lay troubled underneath. For hot on the heels of Jewish emancipation in 1800, German national unity in 1870 seemed to imply a new mood of tolerance, and Jews could have guessed that within a single lifetime, Jewish disabilities and German division would be back with such vengeance.

Following the large black and white panels from medieval pogroms, the assimilation to Nazi genocide, it is the photographs, sketches and cartoons that do the work of cultural autobiography. The 19th century is at the heart of this exhibition, and like a class of school-leavers, it piles up its alumni—whole boards of Jewish doctors and lawyers, teachers and bankers.

In our own century, it is the scientists and artists who catch the eye, and like a bemused stare out from his study; a young Klempner meets Stravinsky in Berlin; a flamboyant poseur turns out to be the cabaret and theatre director Max Reinhardt; and the mostly rigid stances, the self-definition achieved through an austere professional image, makes this clear—a was a subscription to the material and cultural life of imperial or Weimar Germany. Few, perhaps, had got there by Heine's desperate ticket of admission, the baptismal certi-

ficate, but most would probably have agreed with the old French lady who, when asked why she did not convert, replied: "J'ai trop peur de religion pour en changer."

Assimilation was their faith, and most were too far down its line even to consider Heine's alternative, Zionist path. In general, this is a painfully honest exhibition, but to my mind it falls short of showing how greedy most Jews were for acceptance, that yearning to belong that made even a Rothschild fawn on Bismarck war horses, and that, in the end, the Red Eagle in a form specially designed—lacked the cross at the base—for Jews.

Success induced a sense of safety from within, rancour from outside, and the downward spiral was assured. In the comparative bull of the 1920s, it is refreshing to turn to another broad canvas, the minority of Eastern European émigré Jews who lived worlds away from Berlin's fashionable Alexanderplatz, in the "Scheunenviertel."

This is a more cosy version of the family album, compiled on the street rather than in the drawing room. Packed together with Hebrew shop signs, Jewish restaurants and synagogues, and apparently oblivious of the camera, are rabbis in full traditional dress, grinning old men, children both charming and disgruntled.

Ten years on, this world has vanished, and the children emerge wearing yellow stars. Early warning signs, like the assassination of Walter Rathenau as he broke into the ranks of high public office, are well documented here, but the final atrocities are condensed into four sparring images, a corpse and a survivor, a grave and a wondering child. The exhibition sets out to explore how the Nazi era came about, its last shocking scenes still leave us finding it hard to follow.

## Saleroom/Antony Thornecroft

## Good news from Monaco

There were some good omens for the British Art Pension Fund, which disposes of its collection of Old Master prints at Sotheby's next Monday, from Monaco over the weekend. Another important collection, the Old Master drawings of Dr Michel Gaud, came under the hammer and made £1,287,000, slightly above forecast and with only 10 per cent unsold.

The drawings were by Italian masters and dated from the 14th to the 17th centuries. The top price, paid by a Swiss collector, of £116,450, captured a study of a seated nude by Francesco Salviati, which carried a top estimate of £80,000. He also secured a head of a man by Sodoma, drawn in 1535, for £88,800. A drawing of the Last Supper by Agostino Carracci fetched the same sum.

Sotheby's also offered Old Master paintings, for a total of £3,384,400 and 17.5 per cent unsold. It is quite extraordinary how the price of Old Master drawings, and to a lesser extent Old Master prints, are now

approaching those of Old Master paintings, which remain comparatively low. The highest price was the £488,400 paid for a rural scene by Fromont. It went to Swiss Gallery at the bottom end of its estimate. An attractive picture of a young servant trying to prepare a meal and fend off the attentions of a greedy cat, which carries the monogram I. F. and the date 1685, was double its top estimate at £233,100. A London gallery bought a scene at the Palais Royal depicting a fine lady purchasing a rose from a flower girl by Marcel Garrier for £210,900, also way above estimate.

Perhaps the most successful sale was architectural drawings, a hot market at the moment. A plan of the gardens of the Petit Trianon, Marie Antoinette's *Jeu d'esprit* at Versailles sold for £2,180, around three times forecast, and a project for the facade of the Chateau de Meudon by Le Vau made £35,520.

## David Bedford 50th birthday/Spitalfields Church

Paul Driver

David Bedford was prominent during the 60s and early 70s as a composer with a line in gently controversial avant-garde techniques and memorably odd titles (eg *Star Cluster*, *Nucleus* and *Places in Devon*, *A Horse*, *His Name was Henry Fencemaster Walker*) who also involved himself with the world of pop-music, performing in "The Whole World Band and the arrangements for Mike Oldfield and others. Over the years his interests have concentrated increasingly on educational music (he has written numerous school operas) and his style has mellowed into something tonal and systemic and curiously bland. On Saturday, as part of the Spitalfields Festival, the *Endymion Ensemble* promoted and performed a 50th birthday celebration concert of his music, including the *Symphony for 13 Musicians* which was a Spitalfields commission of 1986 for the *Endymions*, and a couple of his educational pieces conducted by himself.

Four Greater London schools were involved in the latter. Bedford went into schools in Barnet, Camden and Pimlico in preparation for this concert to work with groups of children on

a piece, *Seascapes*, originally commissioned by the Scottish Chamber Orchestra and Scottish Post Office. It contains 13 short movements variously employing professional instrumentalists and school instrumentalists and school singers, and four of the movements are in fact composed by children on the paradigm of the preceding movement by Bedford. Thus the movements entitled "Waves," "Ice," "Mist and Snow" and "Storm" all came twice, and it was striking how in each case the child's version was much more vividly comatopoeic. Bedford's choral writing in the three shanties and a song that are part of the scheme was dreary and old-fashioned sounding in the extreme.

A silly and jolly piece from 1971 in which the children did things to balloons (*Balloon Music*) came next—the scrap-lage, hissings and explosions resembled an early work by Penderecki mounted on a happily low budget. The first London performance of *Diaphone* for flute and vibraphone was skilfully given by Helen Keen and Martin Allen and the short piece was appealing in its cute and anodyne use of deliberately

repetitive patterns and chord sequences. But the longer *Secret for five winds and piano*, receiving its UK premiere, was a surprising affair, its debt to minimal music all too apparent, and its pop gestures sickly.

## T. S. Eliot in the West End

Let Us Go Then, You and I, an anthology of readings of works by T.S. Eliot opens at the Lyric, Shaftesbury Avenue, tonight for a four week run. Based on Peter Ackroyd's biography of the poet, the linking narrative will be read by Joan Bakewell, the poetry by Edward Ford, Eileen Atkins and Michael Gough. Originally presented with success at the Studio of the Lyric Hammer-smith, the production was reviewed in these pages by Martin Kettle, who favourably noted such contributions as those of Mr Gough as Prufrock and Mr Ford in *The Wasteland*. In an extensive programme that includes *Four Quartets* and *Portrait of a Lady*, the wit and intelligence of Eileen Atkins shine out. The director is Josephine Hart.

## David Bowie/Wembley Stadium

Antony Thornecroft

It is time to blow the whistle on rock concerts at Wembley Stadium. Admittedly the English mid-summer weather accompanying David Bowie on Friday—chilly, wet, and cheerless—is a tragedy. Bowie is charismatic but when reduced to the size of a thumb nail, for that majority of the audience viewing him from several hundred yards away, he comes over as about as charismatic as whitewash.

As an *aide-memoire* of what the man is like—and he never changes, permanently frozen at around 1977—there are giant screens vividly, commandingly, transmitted a fuzzy image that looked as if it was being beamed from South America, with very bad synchronisation between sound and vision; the other only came into action half-way through the concert and was dark and tired-looking.

Bowie did not help by making his act complex and visual. There was a team of six dancers who descended on to the stage from a white spider which hovered overhead (this is the Glass Spider tour) and who for once an hour completely kept the way of the singer by lying on their backs and wiggling their legs in the air; performing juggling; and acting out with him the dubious story lines of his songs, as in "China Girl." There was no waltz there irritate, and badly performed, notes could be deciphered by viewing the stage, so it was back to big screen gazing.

When Bowie returned from a costume change-off with scarlet suit; on with silver number complete with nappy effect—things improved. He descended on a high wire, and was immediately bowed up in ropes for "57 and Cry," but, after securing his freedom, he dashed through some of his best numbers—"Let's Dance" and "Modern Love"—backed just by his prodigious band in which Peter Frampton featured. New things were beginning to

warm up musically, but the sheer bleakness of it all had already sent thousands home for an early bath.

I am sure that in a compact setting I would have been caught by the Glass Spider. There is some effective horseplay when Bowie is manhandled by the troupe, and his voice has lost none of its penetrating guile. He still seems obsessed with banal sci-fi hocus-focus in the incompetent attempt to add some theatrical commentary to the performance but the man himself delivers. He said how nice it was to be back home after four years. It is a pity that his multi-millionaire status forces him to maximise a visit by milking money-making, but joyless, Wembley.

## Needlework sale

A collection of English needlework, including the Penn Family purse, thought to have been made in the mid 17th century for Admiral Sir William Penn, will be sold by Christie's, 36, rue de la Harpe, tomorrow 2 p.m. and not today as reported in Saturday's Financial Times.

## Arts Guide

Music/Monday. Opera and Ballet/Tuesday. Theatre/Wednesday. Exhibitions/Thursday. A selection guide to all the Arts appears each Friday.

June 19-June 25

## Music

## SPAIN

Granada's Festival includes this week Tolubhin Chamber Orchestra conducted by Depov and Sophia Madrigal Chorus conducted by Kralov with a two day programme: Monday, Purcell, Vivaldi, Respighi and Ramon Rodon Samuilson. Tuesday: Corelli, Vivaldi, Telemann, Scarlatti and two comedies by Jose Barrera and Fernando Sor. Auditions Manuel de Falla. Wednesday: guitar concert by Flores Chaviano; Leno, Ardevol, M. Fonca, Chavez, Gustiera and Violadores. Thursday: concert by José María Ponzole: Albeniz's *Suite Iberia* (Homage to Rubinstein). Both concerts at the Patio de Arroyavies.

## ITALY

Florence: (50th Maggio Musicale) Teatro Comunale. Festival: Mehta conducting Haydn's *Creation* with soloists Kathleen Battle, Greta Winberg and John Tomlinson (Sat, Sun, Wed, Thurs). The Orpheus Chamber Orchestra with violinist Gidon Kremer: Mozart, Schubert,

## LONDON

Royal Philharmonic Orchestra conducted by Andrew Previn with Anne-Sophie Mutter, violin, Bernstein, Prokofiev. Royal Festival Hall (Tue, Wed - all Beethoven). (928 3191).

## TOKYO

New Japan Symphony Orchestra, conducted by Shuji Tanabe with Kotaro Sato, piano; Bernstein and Gershwin. Tokyo Bunka Kaikan (Mon) (251 9989).

## NEW YORK

Jeffrey Concerts (IBM Gallery): Concert Brass Ensemble performs music for brass ranging from the Renaissance to contemporary music (Wed, 12.30). 56th & Madison.

## WASHINGTON

Mostly Mozart Festival (Concert Hall): Gerard Schwarz. All-Mozart programme (Wed): Haydn, Mozart, Beethoven (Thurs). Kennedy Center (254 3778).

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## FINANCIAL TIMES

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Monday June 22 1987

## The inner city bandwagon

A BROADLY based programme for promoting the revitalisation of the inner city is likely to feature strongly in the Queen's Speech on Thursday. The Prime Minister himself will chair a special cabinet committee whose purpose is apparently to manage a campaign that is beginning to look like almost as much of a priority for her third term of office as the reduction of inflation was for her first. Evidence of the Government's new-found enthusiasm for such a programme is emerging from almost every department of the Environment, under Mr Nicholas Ridley, will command the largest budget, to be devoted in part to the existing urban programme and in part to the establishment of new non-elected urban development corporations. The Department of Trade and Industry will be responsible for job creation, using the task forces established by its new minister, Lord Young, when he was at the Department of Employment. The Department of Employment will have its own role to play under the telegraphic Norman Fowler. At the Department of Education Mr Kenneth Baker is promoting his new programme for schools to opt out of local authority control as part of a strategy whose purpose is to free the people from the shackles of life in urban ghettos. Even the Home Office has found a seat on this brand-new bandwagon. Its minister, Mr Douglas Hurd, stressed in a speech to the British Security Industry Association last week that there was a "clear connection between the fight against crime and our proposals for a reform in education, housing and job creation."

## Three doubts

Such indications of good intent are to be welcomed, particularly by the cast doubt on Conservative "compassion" during the election campaign. The merits of the overall strategy have, however, yet to be proved. There are three principal areas of doubt. The first is that management of the inner city could be construed as a means of by-passing local authorities, thus avoiding the painful conundrum of how to reform them. If schools, housing and urban development are to be managed by Whitehall-appointed corporations or worse, directly from

Whitehall, the disadvantages of government by bureaucracies responsible to nobody in particular may eventually overshadow any early progress made by direct intervention. The risks are all the greater when several departments are doing the job at once.

The second doubt arises from the Government's ideological distaste for "dependency" and its consequent commitment to reduce the number of people who must be given state or local authority assistance. The primary aim is in itself one that can only be applauded. Just as many more people have become homeowners, or small shareholders, so in future the greater number of individuals who are enabled to create their own small businesses, or become self-employed or to take retraining for available jobs, the better. After all, the expansion of choice—in housing, schools, and elsewhere—is a part of the philosophy upon which the Conservatives stood for re-election and won. What is not so clear is whether the Government fully appreciates that large numbers of people are unlikely to be turned into self-reliant individuals, however much effort is put in by the departments of state. There is a population of permanent or semi-permanent dependents that includes the old, the disabled, and the sick, and also the badly educated and the long-term unemployed, particularly those aged 50 and over.

It is here that the third doubt arises. It has become fashionable to deride extra expenditure as "throwing money" after a problem that cannot be solved in that way. Experience suggests that this is largely so—but that it is not the whole story. Those who remain dependent, particularly the old, become the very old. Programmes designed to lift large numbers out of dependency may usefully draw in private capital (as in the Housing Corporation's programme, or in London's Docklands, or in the City Technology Colleges) but success is likely to depend upon a sufficient injection of public funding to back up the various publicly-originated programmes.

The present Government is perceived as an institution to be feared by its predecessors to improve the inner cities, but it cannot be done on the cheap. It is here that the third doubt arises. It has become fashionable to deride extra expenditure as "throwing money" after a problem that cannot be solved in that way. Experience suggests that this is largely so—but that it is not the whole story. Those who remain dependent, particularly the old, become the very old. Programmes designed to lift large numbers out of dependency may usefully draw in private capital (as in the Housing Corporation's programme, or in London's Docklands, or in the City Technology Colleges) but success is likely to depend upon a sufficient injection of public funding to back up the various publicly-originated programmes.

## Gatt disciplines under strain

EUROPEAN Community ministers are today due to endorse an extension of the Community's anti-dumping rules to products manufactured in Europe out of cheap imported components. The decision will be seen as further evidence of the way in which the EC has lost patience with Japan this year. The commission insists that its new anti-dumping rules are not directed against Japan in particular but that they have aroused considerable anguish in Tokyo. Lumping them together with other measures now on the Brussels agenda creates a clear impression that EC discipline with Japan has reached the point where it is prepared to stray into areas that are at the very least "grey" in terms of the General Agreement on Tariffs and Trade.

These other measures include a threat to impose discriminatory tariffs on Japanese goods diverted to Europe as a result of US trade sanctions and a claim for compensation for the increased access Japan has gained to Spanish and Portuguese markets as their tariffs were cut following accession to the EC. In neither of these two cases nor on dumping can the EC argue convincingly that its approach conforms with the Gatt. That depends on interpretation and the EC case, which appears weakest in the case of retaliation against Japan, can be argued both ways.

## Growing deficit

Shifts in trade policy often appear initially as a matter of nuance. The EC has, however, long claimed that its approach to Japan apart from that of the US was that it stayed within the Gatt whereas the US felt able to ignore such constraints. Now this approach seems to be shifting. Instead of respecting the spirit of the Gatt, the EC is more concerned to maximise the benefit that accrues by interpreting the rules to its own advantage. It is easy to understand why this shift has taken place. Europe has a great deal to lose if the growing deficit in its trade with Japan which last year totalled some \$21bn (£12.8bn). It has made little headway in prising open the Japanese market for its exporters. Industry is worried that US trade sanctions

and the weak dollar will lead Japanese companies to divert sales to Europe.

Even where the EC has had recourse to the Gatt as in the case of Japanese discrimination against imported alcohol, progress has been very slow and so far yielded no concrete result. There is also no denying that Japanese business practice includes a host of nagging trade barriers (such as higher insurance charges on imported cars which are due to be raised at bilateral trade talks next month). It is proper that pressure should be unrelenting on these points. This should not, however, be taken to the point where Gatt discipline is seen as an institution to be feared by its predecessors to improve the inner cities, but it cannot be done on the cheap.

This is all the more true after last week's Gatt secretariat report that protectionism has increased markedly since the Uruguay Round was launched last September. The number of trade disputes and grey area measures taken by its members rose to 116 in the six months to March 93 in the preceding six months.

It would be an illusion to think that measures such as those on which the EC is now embarked will do much if anything to correct its trade imbalance with Japan. Not only is the Nakasone administration weak politically; its main trade preoccupation is with the US and Europe and its large trade surplus is due to fundamental factors which cannot be put right by a small but pernicious increased dose of protection.

There is a temptation for the EC, which more rightly than not is caught in the middle of arguments between Japan and the US, to succumb to the belief that blunt pressure attracts attention and brings a more positive response. The US itself has not achieved much in practice from adopting this approach. Its anti-dumping measures are concerned. Europe has much to lose in terms of potential inward Japanese investment. The world at large has a great deal to lose if the Uruguay Round fails. In its dealings with Japan the commission should remember that success in Geneva depends on all members of the Gatt respecting its spirit as well as its rules.

IT WAS May Day 1984 when the public inquiry began into Mr Peter Palumbo's long-standing proposals to build a tower by Miles van der Rohe on an acre of land opposite the City of London's Mansion House. The inquiry was long and expensive. The Prince of Wales's intervention describing the scheme as "a glass stump more suitable to Chicago" seemed to sum up the general view. The inspector's report, a masterly and balanced document by Mr Stephen Marks, left the door open for a different kind of office development in the future. Although the minister saw the value of the listed buildings on the site it was his considered view, expressed in a letter accompanying the report, that a new building of sufficient architectural quality could be permitted.

His exact words are important. "It did not rule out the possibility of this site if there were acceptable proposals for replacing the existing buildings. He does not consider that the buildings are of such overriding importance that their preservation should outweigh all other considerations."

That future date has arrived. The City's planning and communications committee meets tomorrow to give or withhold consent for Mr Palumbo's latest proposals. It is a crucial test of the conservation versus development debate in the City, at a time when shortages of office space are pushing rents ever higher.

Mr Palumbo's current proposals are different indeed from the Miles van der Rohe glass tower. The new building is designed by Sir James Stirling, one of the most famous of contemporary British architects. Turning wing for the Tate Gallery opened earlier this year and it is the architectural quality of his scheme that is on trial.

PETER PALUMBO will not receive planning permission for his office redevelopment. Not yet, at least. He is in a planning straitjacket.

Tomorrow the City of London planning committee will recommend that his plan goes ahead. That is doubtful. The Council of the City—all the elected members of the Corporation—may agree. That is equally doubtful. But, even assuming that Mr Palumbo clears those two hurdles, English Heritage has to agree to the demolition of the listed buildings that would make the redevelopment possible. It is known to be against such demolition.

If the planning committee rejects his proposals, Mr Palumbo can appeal to the Environment Secretary. If English Heritage refuses permission for demolition, he can do the same.

In another public inquiry seems likely. But it would not be a repeat of that which, in 1985, led Mr Patrick Jenkin, then Environment Secretary, to turn down an

earlier set of proposals for the same site. There are two points at issue. One is the general conservation versus development issue and the other peculiar to the Palumbo case. The general first. The argument over the City of London is at root the conservation versus development argument. In the early mid 1980s the way that the City of London ought to resolve the dilemma of meeting increasing demand for space while at the same time keeping intact the historic character of the traditional Square Mile was the source of anguished debate.

But that is no longer the case and has not been since the City Corporation published its Local Plan last year. This plan, dealing with the land use and amenities of the City, sought to reconcile the conservationist lobbies by:

• Making it plain that, within specified conservation areas, any change would have to constitute an improvement in the appearance of a building and its immediate neighbourhood.

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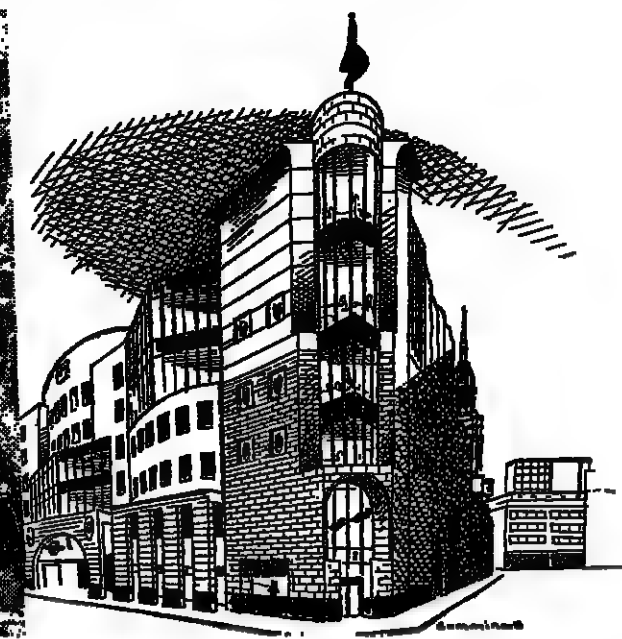
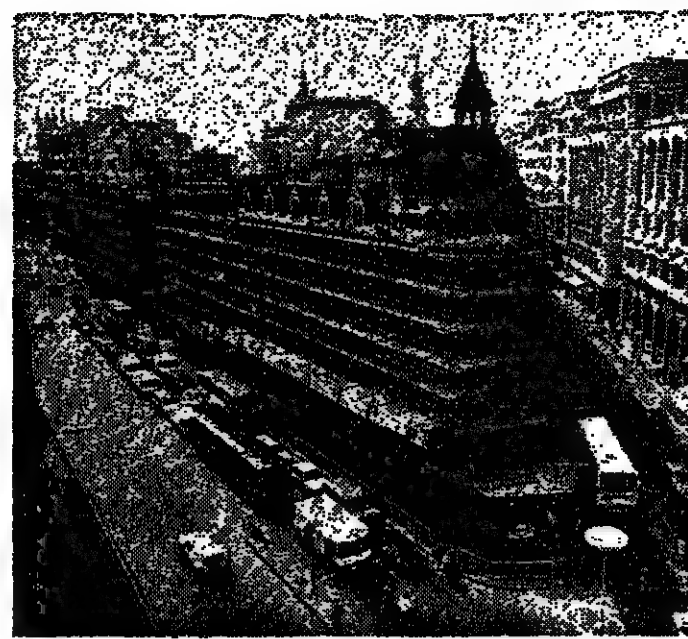
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## CITY OF LONDON REDEVELOPMENT

## This time, it's not a monster

By Colin Amery, Architecture Correspondent



It is worth looking again at this famous site. The parameters of the development have changed; there is no longer any Mansion House Square, the new scheme is called No 1 Poultry. It is a triangular site, bounded by Poultry, Queen Victoria Street and Lane. The buildings on it at present form a part of the Bank of England conservation area, as extended and defined in 1981. They were described at the public inquiry in 1984 by Mr Ashley Barker, of English Heritage (the Historic Buildings and Monuments Commission for England), as being good and of high quality. The buildings show the essential spirit of the 18th and 19th centuries in the City of London to very good effect. They are one of the

best and most extensive groups of such buildings still existing. Some eight of these 19th century buildings are now listed. What are the particular qualities of these listed buildings? Much of their charm is currently concealed by a long-standing scaffolding. The most famous and, it is fair to say, best loved building is always known as the Mappin & Webb building. It was designed by the younger John Belcher, and is an important example of the application of the Gothic style to a multi-story office building. With its gabled entrance in Queen Victoria Street, and the corner tower with its steeply pitched roof, the block brings some of the medieval romance of Victorian commerce to the classical heart of the City.

Other interesting elements on the site include the consciously

historical brick, stone and terracotta block at numbers 12 to 13 Poultry. London's oldest public procession of English monarchs riding through the City ending up with Queen Victoria opening the Royal Exchange in 1844. There is one surviving Georgian block, one of the last reminders in the City of how things looked before the 19th century transformation.

The historical importance of the listed buildings is principally because they form one of the few remaining stylistically mixed groups of buildings in the City of the period 1688 to 1877 that arose as the result of the construction of Queen Victoria Street. Are they significant enough to be restored and refurbished and

would it mean complete rebuilding? Is Mr James Stirling's new design in fact more elegant, more beautiful and more appropriate to this site at the heart of the City's classical forum?

The scheme currently before the City is known as Scheme B. There was a Scheme A, in order to retain the Mappin & Webb building, proposed tower offices. That was much objected to because it obscured views of St Paul's Cathedral.

What Stirling has designed is a stone and granite building that fills the whole triangular site. It has an elemental solidity with a huge circular drum rising out of an angular glass and stone base. Like much of Stirling's work, particularly the art gallery in Stuttgart, it is an original modern development of a whole range of historical

references. The great archway and the dusky of much of the design pays tribute to the nearby City Church of St Mary Woolnoth by Nicholas Hawksmoor. This is not a monotonous monolith but a spirited yet solid design.

There will be many advantages for the public in the new building. Much improved entrances to the Bank Underground and at ground level a substantial shopping concourse. Some 50,500 sq ft of the development is devoted to retailing and the total office floor space is some 135,000 sq ft. On the roof level there are gardens and a large restaurant looking out to a sheltered terrace. The current proposals have been reduced in height by one floor to allow the important view of St Paul's to be seen from Cornhill.

There is still substantial opposition to such a major development in a conservation area with the loss of so many listed buildings. In many ways it would undoubtedly be preferable for the City to do everything in its power to encourage the demolition of all the very bad buildings built since the Second World War while fighting hard for the modest enough stock of listed buildings.

However, it is also time to add some good new buildings to the City's stock. By any standards James Stirling's design for this site is original and powerful. We all want better buildings and it is a terrible form of philistinism to resist the creativity of our own times. The City Fathers have allowed such monsters to be erected that one can have little confidence in their aesthetic sensibilities. The City needs good new buildings. Mr Palumbo's latest scheme undoubtedly has the potential to be one of them.

changed," says Mr Ashley Barker, a director.

This means that the Corporation and English Heritage are travelling on divergent paths. The focus of discussion in the City has not been Mr Palumbo's Scheme A, which would retain Mappin & Webb but Scheme B, which would replace it. The City planning committee will tomorrow consider a recommendation from its officials that Scheme A should be rejected, but that Scheme B should go ahead.

Mr Palumbo, then, appears temporarily to have lost the cherished building argument without having won "the taste and design" argument. On the second, all bets on the outcome in City circles are

However the Common Council has already shown that if it does not like a planning committee decision it will overturn it. And votes there are likely to be cast subconsciously on whether the councillors actually like the Palumbo designs or not.

Paul Cheeswright  
Property Correspondent

## Many hurdles for Mr Palumbo to clear

earlier set of proposals for the same site. There are two points at issue. One is the general conservation versus development issue and the other peculiar to the Palumbo case.

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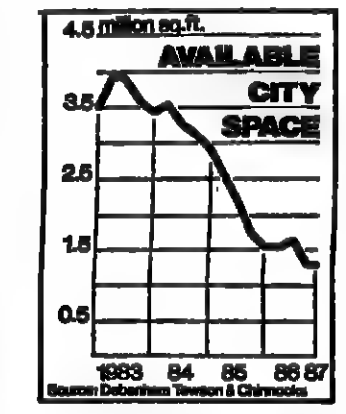
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But it is a test case on matters of design and taste."

On the particular issues raised by Mr Palumbo's plan, English Heritage has modified its outright opposition to demolition on the site. It wants, though, to retain the Mappin & Webb building, the apex of the site, as "a cherished building."

"There is no reason to suppose our stance will be

## Irish play to a different tune

The Irish rugby team inadvertently caused a fuss back home during the just-completed inaugural World Cup, but not because of their disappointing results.

A row began when it emerged that the 15 men in green lined up for the national anthems before the match against Wales, pushed out their chests and stood fast for The Rose of Tralee played by James Last and his orchestra.

No wonder the team went down to an ignominious defeat, scoffed many Irish fans. Why not Paddy McGinty's Goat, Phil the Flinter's Ball, or Are You Right There, Michael, Are You Right? mocked an indignant columnist.

For all the joking, the episode touched the raw nerves exposed by the division of Ireland into British-ruled Northern Ireland and the Republic in the south.

The Irish Rugby Union is



"Hopeless—you can't get near for British politicians trying to kiss it!"

## Men and Matters

one of the few institutions which embraces the whole island, drawing on players from both sides of the political divide. To avoid conflicts of national allegiance, a convention has long prevailed that while the Republic's anthem, The Soldier's Song, is played at matches in Dublin, none is played at away matches.

Evidently, the World Cup organisers required an anthem for every side participating. Faced with this the Irish, in the words of coach Mick Doyle, plumped for something totally non-political.

A debate is still rumbling in the letters columns of the Dublin newspapers between those who sympathise with the team's dilemma and those who argue angrily that no apology need be made for The Soldier's Song and its fighting evocation of the battle for independence from Britain.

The Irish Times concluded in a lofty editorial that it was time for a new anthem and an all-Ireland flag for such sadly few occasions of unity.

Separate service

Another issue which frays national sensitivities in the Republic is Remembrance Day, traditionally held in Dublin in mid-July.

This year Charles Haughey, the Fianna Fail Prime Minister, has upset Opposition leaders by proposing separate services in the Catholic and Protestant churches for all war dead instead of a single commemoration at Dublin's Garden of Remembrance.

He suggested the change after complaints from some Republican quarters about last year's service. It commemorated Irish soldiers killed in British uniform in the two World Wars as well as those who died fight-

ing the British before independence. A British Legion representative was present.

The leaders of Fine Gael, the Progressive Democrats and the Labour Party all replied to Haughey that last year's ceremony was appropriate and should be repeated, despite the apparent clash of loyalties.

Desmond O'Malley of the PDs said the idea of separate ceremonies was divisive. "It tends to underline the religious divisions on this island which lead to such suffering," he said. The affable Foreign Minister, Brian Lenihan, has been asked to work out a solution.

## Hard Knock

Knock Airport, the remote 1214m hilltop airport in County Mayo opened almost literally on a wing and a prayer last June, has had a turbulent first 12 months.

Within weeks of the opening, its founder and inspiration, the wily priest Monsignor James Horan, died while on a pilgrimage to Lourdes. Then there was a legal row with an airline which was to have provided the core services but which never got off the ground.

The airport company has had to put its 24 staff on a week-on, week-off rota and last week terminated a £100,000-a-year, 10-year management contract with British Airports International.

Early hopes of 250,000 passengers and a profit in 1987 have clearly gone by the board. But Knock is not about to give in to the cynics who mocked the "foggy, boggy" airstrip as a certain failure.

Scheduled flights by RyanAir now run to Luton, Birmingham and Manchester. Charters come in from the UK and the US, some bringing visitors to Mgr Horan's beloved Marian shrine

in Knock. A freight licence is expected soon. Local enthusiasm, their tongues wholly in their cheeks, call it the fastest growing airport in Europe.

And what about the fog and the bog? The bog, all eight peaty feet of it, was bulldozed off the site before the runway was laid, so Knock will not sink. The fog is dismissed as a myth. Only two flights have had to divert because of bad weather in the last six months.

## Londonderry air

John Hume, MP for Foyle and leader of the Social Democratic and Labour Party, has long had a reputation for possessing a string of top-level, Irish-American contacts.

A measure of his success in working these to the benefit of constitutional nationalists like himself was the way President Reagan and the Irish leaders of Congress sounded their full backing for the 1985 Anglo-Irish Agreement almost before it was signed.

Now the Agreement is well in place, Hume is testing the economic worth of his contacts. A bevy of American businessmen is due to visit later this year to look at investment possibilities in his native Londonderry. In the meantime, Hume wants to open up air links to his constituency.

He approached Virgin Airways about starting flights from London to Londonderry. Fine, said Virgin, but we are a bit preoccupied with trying to get permission to fly to Boston, a task which is proving very difficult. Maybe I can help, said Hume. He wrote down a name and a Boston telephone number and handed it to the sceptical Virgin men. Call this man in two hours, he said.

Virgin gave it a try and before they knew it were treated to a red-carpet reception in Boston. If the airline's application is blocked, it is a fair bet it will not be at that end. And Virgin has now filed an application to start flights to Londonderry.

Observer

## PLATINUM

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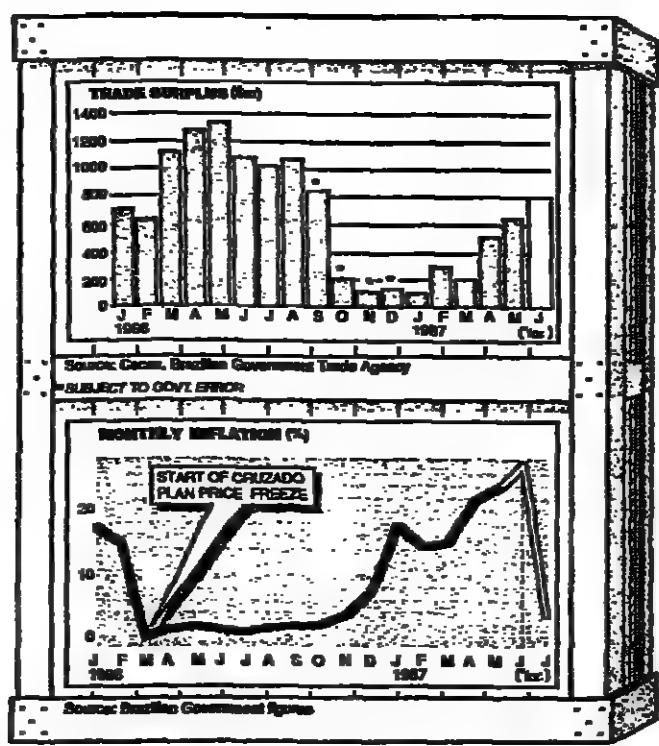
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## The Brazilian economy

## A new but fragile mood of compromise

By Ivo Dawney in Rio de Janeiro



## Time to tackle the Euro malaise

By Samuel Brittan

THE LATE lamented Harold Wilson used to argue that the unnecessary resort to Keynesian demand stimulation in the 1950s and 1960s would discredit demand management at a time when it would really be needed.

So it has proved. Both the Organisation for Economic Co-operation and Development (OECD) and the Bank for International Settlements (BIS) have published reports on the deteriorating world conjuncture and the disappointment of earlier hopes.

There are two dangers. First, even if there is no further deterioration, the projected growth rates are not enough to prevent a further upward creep in unemployment in Europe, where it is already alarmingly high, and also in Japan.

acceleration in US inflation to 4½ per cent even on present exchange rates. If there is a sharp fall in the dollar, the US inflation outlook would be worse and it is difficult to see how the US Federal Reserve could avoid a sharp rise in interest rates, which would hit both the American economy and the less developed countries.

Even worse, the further appreciation of the yen and the D-Mark related currencies—which is the other side of the same coin—would worsen the growth recession in the Old World to a point where no feasible domestic demand stimulation could make up for falling orders in export industries.

International forecasters could be wrong. The important

## GROWTH OF GDP

	Japan	real	W. Germany	real
1982	4	3	5	3
1983	4	3	5	3
1984	4	3	5	3
1985	4	3	5	3
1986*	4	3	5	3
1987*	4	3	5	3

\* Forecast

thing is to examine the balance of risks.

In the US, there are clear inflationary dangers. But in Japan and Germany inflation remains pretty well vanquished and the GDP deflator increase is in the 0.2 per cent per annum range. In other G7 countries, inflation is also well below recent levels.

Nominal GDP in Japan and Germany is now rising by some 2 to 3 per cent per annum, compared with the 5 per cent in Germany and 7 per cent in Japan, which would be compatible with non-inflationary growth. If stimulation is calibrated and targeted in nominal terms, there is an automatic safety catch and there cannot be the inflationary kick-back the Germans fear. This lesson has still to be learned.

The tension between the unreconstructed Keynesianism of most working forecasters, who still think of demand management in real terms, and the unreflexive financial orthodoxy of their political masters has obscured the message and destroyed the influence of the international economic bodies.

Of course the need to be preoccupied with nominal demand is a reduction of more funds heard on the recent hurstings.

As for the threat posed by the money and liquidity build-up stressed by the BIS: central banks just have to be ready to switch engines and raise interest rates sharply if the velocity fall reverses, and excess demand becomes a greater threat than deficient demand. They are paid to deal with the unpredictable.

The BIS is on stronger ground when it appeals to the self-interest of nations rather than the general international good. Neither the abstractions of low growth rates, nor high unemployment concentrated among regional and ethnic minorities, seems to influence European electorates.

The European and Japanese governments will act only if they are persuaded that their ultra-cautious policies threaten prosperity and existing jobs, not directly but when the international feedbacks are taken into account.

The British Government has a chance to fill the international leadership vacuum by forcefully pointing out these dangers. But to do so it will need to embrace a more sophisticated version of sound finance and good housekeeping than anything heard on the recent hurstings.

BRAZIL is attempting to come from the cold, but it is far from clear whether the world of international credit will make room for its prodigal son at the heart.

Six months ago, with the collapse of the anti-inflationary, price-freezing Cruzado plan, the government was forced to give market forces a chance. Now, a rapid acceleration in price rises, many of them purely speculative, has left it with no alternative but to reimpose total curbs.

Prices and wages have been frozen and government spending attacked in the latest Cruzado Plan, which differs in important respects from its ill-fated predecessor and may prove to have a better chance of survival. Unlike the earlier plan, the initial stage—which involves a total freeze—is limited to a maximum of 90 days. After that, index-linking will be resumed, but with a difference: increases will be based on past price rises, rather than projected inflation. Wage-paid inflation will thus be reduced. In addition, a sharp decline in real purchasing power since last year will reduce the pressure of demand on prices.

Even more importantly, the administration appears ready for the first time to take a grip on swelling federal government deficits.

Two weeks ago, there was no sign of such a commitment. As the man in the street staggered under inflation at an annualised 1,120 per cent, newspapers carried daily reports that the Government planned to spend a conservatively estimated \$20bn on top of the budget.

At the same time, the Government of President Jose Sarney was forced to provide \$2bn to reduce interest charges on debt incurred last year when borrowing costs were artificially depressed under the old Cruzado plan. State governments also won billions of dollars in federal bail-outs to pay wages bills, bloated by index-linking.

Earlier this month, Flep, the powerful Sao Paulo industrial federation, said in a public statement that the price/interest spiral had left 30 per cent of Brazilian business technically insolvent. Meanwhile, the costs of supporting artificially low prices and tariffs charged by state sector companies rose from around 10 per cent of the federal budget to nearly 30 per cent.

The price spiral was speculative price mark-ups in the shops. Unrelated to real wholesale costs and provoked by rumours of a new price freeze, they fed the inflationary spiral.

This process was dramatically halted just ten days ago by Mr Luis Carlos Bresser Pereira, the stable new finance minister who succeeded the combative

Mr Dilson Funaro last April.

In what is being viewed in Brazil as the most far-reaching austerity programme yet attempted, Mr Bresser took the axe to government spending. In addition to the new price and wages freeze, he cut all extra-budgetary programmes, slashed budgeted ones, promised to maintain real interest rates and gave new powers to the Central Bank to curb Treasury extravagance.

Several sacred cows have been tackled, with real rises in artificially low state sector tariffs for electricity, steel, telephones, milk and wheat, a particularly sensitive commodity which normally enjoys a \$1.4bn yearly subsidy.

Can it work? Most commentators believe the minister has pushed austerity to its limits—but few can see any alternative way out of the crisis. None the less, there is already serious concern that, as the impact is felt in the people's wallets, pressure from the unions and the lobbies will be formidable. A one-day general strike is planned in protest, and there are signs that politicians are growing optimistic about the threat of a public backlash.

Inflation in June is expected to hit record levels, possibly of up to 30 per cent. But the critical test of whether the freeze can hold will come next month when optimism hope the rate could drop to only 3 per cent.

Most of the inflationary pressure from reduced subsidies should have already worked through the figures. And though prices have still to come down

in the shops, consumer resistance is high and working in the plan's favour. The stockmarket has given its verdict with a record leap and interest rates are well down.

Now Mr Bresser has turned his attention to the external front in an effort to regularise the country's international relations and start on the painful road to restoring inward investment.

His strategy—broadly an attempt to shift the focus of the debate on to the international lending institutions and the Paris Club of creditor nations and away from private bank creditors—parallels that of his predecessor, Mr Funaro. But his conciliatory style and softly, softly tactics could hardly be more different.

Even more important, the minister is preparing a negotiating route that may well appear attractive to Mr Funaro's arch-enemies—the commercial banks. Whereas Mr Funaro took the offensive against the banks, declaring a moratorium on interest payments on \$65bn in long term debt, the new minister appears virtually to be proposing an alliance.

The Bresser argument goes as follows. The international lenders—in this case the World Bank and Inter-American Development Bank—have traditionally been the agencies for development, and have always been paid both interest and principal in full and on time.

It is therefore, he argues, their responsibility—along with

that of the Paris Club governments—to ease the debt burden by promoting a positive cash flow to Brazil.

"In the 1960s one third of the debt was to the private banks and two thirds to the multilateral lenders. I believe the current situation is not a sound relationship," Mr Bresser has said.

Such views are music to the ears of the private sector. Less melodious, perhaps, is the minister's view that the solution on the commercial lending front is for Brazil to seek re-financing for about half the interest due over the next two years—estimated at about \$7bn. The other half could be met by Brazil out of recovering export surpluses.

To sweeten the pill, Brazil looks ready to offer a range of options for banks seeking either to sell their exposure in the secondary market or convert it to other forms of risk. Mr Bresser insists this would not demand the mandatory conversion of interest into principal.

But Mr Bresser seems unenthusiastic about the increasingly fashionable option of debt for equity swaps. One possibility is that he fears the inflationary effect of the expansion in money supply which such swaps entail. But it is more likely the reluctance is a symptom of longstanding suspicion of foreign capital.

All these proposals, however, depend on whether the country's new mood of compromise will extend to an agreement with the International Monetary

Fund. All the sugaries are positive.

Mr Bresser is now drawing up a so-called macro-economic consistency plan. It has noteworthy similarities to an IMF letter of intent, incorporating two year targets for trade surplus, growth and public expenditure.

If this is broadly endorsed by the Fund, their only remaining obstacle is the question of monitoring Brazil's performance.

Aided by two devaluations in two months, Brazil now looks on course to achieve a trade surplus of \$8.5bn this year and \$10bn next. Growth targets of 5 per cent this year and 6 per cent next will be more difficult to achieve. But Mr Bresser puts a low priority on limiting the public sector deficit to 3.5 per cent of gross domestic product, down from an estimated 6.7 per cent now, and this may worry the Fund.

The minister himself believes that a deal can and must be done. "I have to achieve an agreement," he said last week. "I cannot invent money, or if I could it would only be with a very deep recession. All the bankers I talk to, including the IMF and the World Bank, agree that this would be absurd."

But he warns, "both sides have got to play this game. There is not a very large space for debate. The realities of the situation are more important." Not least of these is the threat of social and political turmoil in the Western world's eighth largest economy.

## Delayed flights

From Mr P. MacNamara.

Sir, — The news (June 18) from the CAA that many flights this summer will be severely delayed, causing some confusion at peak times, should come as a clear warning to all those familiar with delays at foreign airports, and who have enjoyed the current euphoria espoused by media and government departments for upward progress in the matter of deregulation of Europe's air services.

Some effects of deregulation in USA have been the loss of 40,000 jobs, the termination or rescheduling of some 10,000 flights, and a daily flight delay rate of about 2,000. The current UK problem causing the CAA announcement is due entirely to the proliferation of excess and unwanted flight capacity to Europe's holiday spots. Air and terms of service does not separate schedule from charter, and those who pay the high first and business class fares should note that they will find no immunity from this year's air-space chaos, which will be compounded further if the proponents of deregulation have their way.

Perhaps the most unfortunate assumption about the effects of deregulation, in addition to the supply of further unwanted seat capacity, is that airlines will come down. USA basic domestic fares upon which all incentive fares are based — which therefore include most first and business class fares — have, if anything, increased. For how else can capacity excesses for new market expansion at lower fares be financed?

The truth about airlines is that in the month of June 1987, it is possible to buy a return scheduled ticket to almost any point in continental Europe for about £50, in many cases a great deal less. All it takes is a few phone calls. The airlines of Europe already operate in a highly deregulated environment. Their fare-setting, far from being a matter of national duopoly collusion, is almost entirely market led. Most of them are no longer prepared to let scheduled seats depart empty on the archaic principle that published airline levels must be maintained. Who would have thought it possible to fly (from Luton) to Dublin on a scheduled flight for just £29?

This is but one of countless examples of voluntary change. Those Britons who provide such strong revenue support for the world's airlines should reconsider the effects of excess liberalisation on their tight-fying schedules, and they should keep in mind that the EC purpose is to replace one set of fast disappearing rules with another which is legally binding and which will almost totally undermine the good and continuing work carried out by

## Letters to the Editor

Europe's airlines to provide more flexible airfare choices. Deregulation in Europe, in any form other than that dictated by Europe's airlines, will restrict choices, increase delays, ruin time-keeping, and will not lower most core airfares below current levels. If there are still those who believe differently, I urge them to consider the chaos on both sides of the argument.

Airline seats are not butter. A nation operating its own international airline has its prestige, its social obligations, its massive investments and its people and its capacity for foreign earnings to consider. Only the most reckless can expect all of them to abandon what they have established, perhaps over 40 years or more, to the unreflexive financial orthodoxy of the Brussels bureaucrats.

Paul MacNamara, 38 Woodlane, Falmouth, Cornwall.

## Darkness and light

From Professor Dr D. MacLaren

Sir,—In his review of David Thomson's "Mairn in Darkness and Light" (June 13) W. D. Sholto writes that "after centuries fighting the English, the Scottish people were finally defeated in the 18th century."

I always thought the Scots King became King of England and just over a century later the Scots Parliament voted to join in a union with England. Perhaps he is referring to Culloden, the last battle fought between British and Hanoverian army consisted of Scots and English troops, while the Jacobite army boasted a Manchester regiment. Hardly the final defeat of the Scottish people by the English.

No, Sir, the predominance of England since the 18th century reflects not military conquest, but the greater influence within the Union of the richer, more powerful partner—Scotland's resentment stems from the feeling that the English know little and care less about Scotland and its problems.

In the end, the Scots may derive some sardonic pleasure from the fact that England, having failed to build up a rival trading block, decided the future of the UK lay in the Common Market, where it will not automatically be the richest and most powerful member.

The medicine Scotland has had to swallow now awaits its southern neighbour. Will our children and grandchildren read of something like British resentment against Brussels? D. M. MacLaren, Coortside 103, 1426 AJ De Hoef, Netherlands.

## The price of food

From Mr W. Jones

Sir,—Councillor Clarke (June 18) quite correctly points out that the price of food was not an election issue. Perhaps even more astonishing was that there was no mention that I can recollect, of the price of food and yet the policies which this country is forced to adopt under the Common Agricultural Policy costs an average of £8 per family per week throughout the country. Here, surely, is an area in which any Government is vulnerable to attack! How astonishing therefore that none of the opposition parties even seemed to have noticed this colossal burden which is placed upon consumers throughout Britain and Europe.

Of course the Liberal Party, regrettably, abandoned belief in cheap food for the people at least 20 years ago. One would however have thought that possibly the Labour Party in its role of protector of the underprivileged, would have at least made some mention of the price of food in its election campaign. How long are we all going to suffer from the gross distortion and unemployment throughout Britain and Europe which is the direct result of the Common Agricultural Policy? W. A. N. Jones, c/o W. H. Jones and Co (London), Tower House, 17 Oakleigh Park North, N20.

## Leeds as an example

From Mr J. Morley

Sir,—The article (June 13) on the parties' performance in the election contained one flaw. Leeds was used as an example of the northern cities where the number of Conservative Members of Parliament had been reduced. It was inferred that Leeds had only two Tory representatives. This is not so. Leeds has eight MPs, of whom four are Conservatives. The

only change in the city's representation was the gain by Labour of a seat from the Liberals.

Leeds is actually a good example of Thatcherism at work. It has a rapidly expanding commercial and financial services sector. The difference is that any divide is south-north rather than the oft-quoted reverse.

John Morley, Milestone, Breary Lane, Bramhope, Leeds.

## Achievable targets

From Mr C. Clayton

Sir,—Mr I. Taylor (June 17) suggests that the resources devoted to social services are limited by the economic prosperity of the UK. While this is no doubt true in the long term, over the next five years the limit is more likely to be set by political decisions—including the (previously concealed) plan to spend on reduction in the top rate of tax money which could have been directed against public services instead of towards private affluence.

Christopher W. Clayton, Merion College, Oxford

## Sharing the cake

From Mr D. Collison

Sir,—Mr I. Taylor (June 17) "concludes" that the question is "which policies will maximise the economic prosperity of the UK?"

He has missed an important point. A large cake unfairly shared may lead to a smaller sum of human happiness than a smaller cake.

David J. Collison, 18, Whitefield Road, Dundee.

## Overlooked by a Skyship

From Daphne Birch

Sir,—The photograph of the "Skyship over London" in your aerospace section on June 9 is impressive. Living under its flight path, however, is not. As it approaches, passes overhead and then slowly disappears, the noise is considerable. Even more annoying is the invasion of privacy. Flying low to give passengers a good view of London also means giving them a good view of my house and into my garden. Last year, I wrote to Airship Industries to object and had two charming letters back assuring me that the service was experimental and of short duration. Unfortunately for the people on the ground, it now seems to be a regular feature.

Daphne Birch, 32, Addison Way, NW11.

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## SECTION II - COMPANIES AND MARKETS FINANCIAL TIMES

Monday June 22 1987

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### INTERNATIONAL BONDS

## Surprise demand for fixed-rate Eurodollar issues

NO-ONE IS seriously suggesting that any new money worth speaking of is going into Eurodollar fixed rate bonds. Yet a number of US companies over the last few weeks have managed to launch new issues which have been apparently easily absorbed by the market.

Last week, for instance, a new \$125m seven-year issue for Prudential Funding Corporation traded healthily inside its fees. This followed earlier deals for Ford Motor Credit and GMAC which achieved similarly solid sales.

The trend is remarkable, since US corporate issues have in recent years been the least favoured in the market, because of credit concerns relating to a wave of merger and acquisition activity, and declining oil prices. US corporate bonds could thus be expected to be the first category to come under pressure in a depressed period for the Eurobond market.

Yet the yield relationships in the secondary market between US Treasury bonds and seasoned corporate Eurobonds suggest otherwise; they have been narrowing markedly over the last couple of months.

All of which might suggest that this most beleaguered sector of the market was undergoing a process of rehabilitation. But dealers' explanations of the phenomenon do not suggest such a sea-change in investors' attitudes.

Yield spreads in general have tended to narrow because the Eurobond market is less volatile than the US Treasury market, so that price falls there find paler reflections in Europe - unless, as occurred in mid-April, there is a general run on the dollar. The relatively better performance of the US corporate sector in this process is mainly a function of supply, dealers say.

Once it became more expensive to fund in Europe than at home, US corporate borrowers naturally started putting in fewer appearances in the new issues market. Since the beginning of this year, they have been almost completely absent, while many outstanding

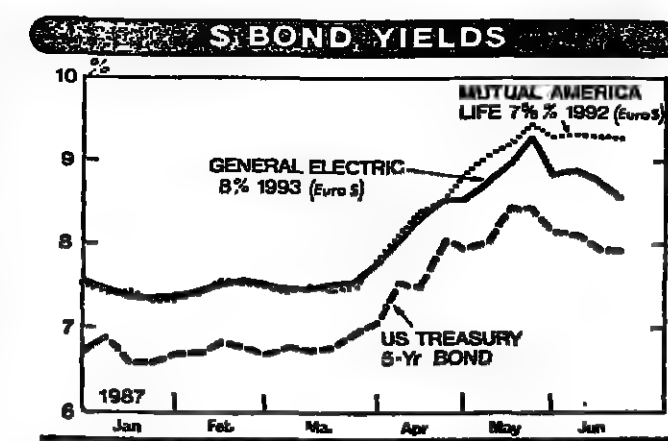
bonds have been redeemed as interest rates have moved lower over the past year.

All this still begs the question: where is all the buying pressure coming from? A common explanation is that much of it is emanating from the US, as the bulk of the bonds have become seasoned and eligible for resale across the Atlantic.

"As a result, spreads for all US sectors against the market composite have narrowed from their 1986 highs this year and are trading at almost identical yield levels to their US domestic counterparts," say analysts at Salomon Brothers in a recent report.

Other dealers point to some resurgence of Continental interest in dollar bonds as more investors come to the conclusion that the dollar has bottomed out. Such investors have always been buyers of "household name" corporate bonds. Their credit choices are not always logical. They have, for instance, tended to prefer double-A rated US industrial companies to US insurance companies, many of which are triple-A rated.

This is partly because the insurers' names are not always readily recognised in Europe and partly be-



cause they have been erroneously associated with the turbulence in the US banking sector.

The disparity between the insurance and industrial company sectors is borne out by current relative trading levels of bonds by US issu-

ers. Some insurance bonds are trading at levels to provide yields of around 30 to 40 basis points above those on corporate bonds.

Prudential Funding Corporation bucked the trend last week, however, when it managed to launch an issue at a mere 50 basis points over the yield curve, when other comparable insurance companies were trading at around 80 basis points over. Dealers say this is because it happens to be the one insurance company whose name is readily recognised in Europe.

Despite the success of recent deals, syndicate managers do not feel that an issuing window is opening for a host of US corporates to tap the Eurobond market. The flow of money into the sector is a trickle rather than a flood, and with many investors still uncertain of the direction of currency markets, they are more choosy than ever about the names that they will buy.

Such issuers as Ford Motor Credit

and General Motors Acceptance Corporation, moreover, were issued into the short-end of the yield curve, at the three and two-year maturities, as syndicate managers judged that most investors are still adopting a defensive posture.

Amid the general narrowing of yield spreads recently, those bonds that have missed out most are the sovereign bonds - which have been much more popular than corporate issues over the last year or so. Yield margins over US Treasuries have narrowed since mid-April by only around 15 basis points at the longer end, compared with around 25 basis points on corporate bonds.

Such a movement can only be linked to the withdrawal of Japanese investors, who used to be enthusiastic buyers of sovereign bonds. Eurodollar dealers say they have hardly heard from a Japanese investor since the end of the financial year in Tokyo.

Meanwhile, sovereigns have been steering clear from the Eurodollar new issues market, although they have put in regular appearances in the Euroyen sector. Belgium last week became the latest example.

This is explained partly by the fact that the Euroyen sector has for much of the year been a much healthier market than the Eurodollar market, and also by the desire of some sovereign borrowers to build up their yen borrowings.

But since the bulk of their issues are swapped, the answer almost certainly lies in the extremely attractive rates that the Japanese houses have been offering them, with which other players cannot hope to compete.

Last week, almost all sectors on the Eurobond market fell into an early summer lull, except for the Eurosterling market, where prices were pushed dramatically lower in response to the falls in the gilt market, driven by disappointment that no wave of foreign buying had yet emerged in the wake of the UK election.

Stephen Fidler

## Tight terms for Czechoslovakia

CZECHOSLOVAKIA, raising \$200m through an international bank loan at the tightest terms ever seen for an Eastern European borrower, has been asked whether it would like to expand the credit.

An answer is expected this week, according to bankers in the five-bank lead management group. With syndication almost complete, a total of almost \$250m has been raised, including the targeted \$100m from the five-bank lead management group headed by Creditanstalt of Austria.

Fifteen banks have so far joined, excluding the lead management group, which also comprises Bank of Tokyo, Banque Nationale de Paris, Deutsche Bank, and Fuji Bank.

Even with the apparent substantial support provided by the Japanese banks, the loan's success in general syndication will probably surprise many in the market.

The appointment of the Austrian

bank, which last month opened a representative office in Prague, rattled a few feathers in the market and the terms - 1/4 point over Libor over 10 years with an eight-year grace period - disturbed a few more.

The loan appeared to run into more problems when one of the original members of the lead management group, Société Générale, pulled out (to be replaced by BNP) after differences with Creditanstalt over its role in the credit.

Both French banks, Creditanstalt and Deutsche Bank are all in the lead management group put together for another Eastern European borrower, Hungary.

The group currently has 12 members. This may be expanded, perhaps to 14, even though last week the \$400m loan went into general syndication, which is expected to last until July 1. The others are Alahli Bank of Kuwait, Arab Banking Corporation, Dai-ichi Kangyo Bank, First Chicago, Long-Term

Credit Bank of Japan, Mitsui, Morgan Guaranty and National Westminster.

The eight-year loan has a 5% year grace period with a margin of 1/4 points over Libor.

That is the same margin as another East European borrower, Deutsche Aussenhandelsbank of East Germany, obtained on a \$100m, seven-year loan with a three-year grace period signed last week with a group of Arab banks.

The terms are the finest ever obtained by East Germany but the credit, led by the state-owned Kuwait Foreign Trading, Contracting and Investment Company, appears to have been guided less by hard commerce than by the spirit of Kuwait-East German co-operation.

Even so, the raising of the loan was hardly the swiftest: KFCIC embarked on the deal last autumn.

Stephen Fidler

EUROBOND TURNOVER Tonnage (Bn)									
Primary Market	Strategies	Conv	FRN	Other	Other	1986/7	1985/6	1984/5	1983/4
US\$	1,828.6	782.7	513.1	5,256.4	25,672.8	1,005.2	2,912.7	7,182.7	11,748.4
Yen	895.4	340.4	3.1	4,907.9	12,751.8	35,225.5	42,594.8	42,594.8	42,594.8
Other	1,838.5	343.0	182.0	344.8	18,755.1	38,594.8	37,645.5	37,645.5	37,645.5
Yen	2,464.2	778.5	62.3	329.0	18,755.1	38,594.8	37,645.5	37,645.5	37,645.5
Secondary Market									
US\$	17,573.8	2,810.2	14,178.5	5,671.0	17,573.8	2,810.2	14,178.5	5,671.0	17,573.8
Yen	24,200.0	1,582.2	16,357.1	7,642.7	24,200.0	1,582.2	16,357.1	7,642.7	24,200.0
Week to June 18 1987 Source: AID									

## Salomon builds up key block of HBJ debentures

BY ANATOLE KALETSKY IN NEW YORK

HARCOURT BRACE Jovanovich, the US publishing company which has been fighting off a bid from Mr Robert Maxwell's British Printing and Communications Corporation, appeared to face a new threat over the weekend with the disclosure that Salomon Brothers had accumulated a block of debentures which could be convertible into more than one-third of Harcourt's total common stock.

The Salomon Brothers' stake, disclosed in a filing to the Securities and Exchange Commission late on Friday, could greatly complicate the recapitalisation plan which Harcourt had designed to thwart the Maxwell bid.

Salomon said it had purchased the block of debentures, worth around \$350m, between May 21 and June 12. The debentures are convertible into 21.9m Harcourt common shares at \$34 a share.

With about 50m Harcourt shares currently outstanding, this could give the Wall Street investment bank control of up to 35.7 per cent of the publishing company.

While Salomon would not reveal its intentions in accumulating this block of securities, the existence of a single holding of this size could pose a serious threat to Harcourt if it fell into unfriendly hands.

Prior to the Salomon filing, Harcourt had asked a Florida court to make a judgment suspending the debenture holders' conversion rights as part of its recapitalisation programme. But Salomon told the SEC that it would support the claim of the debenture holders' trustee, Suntrust Banks of Florida, that the conversion rights should be maintained, on modified terms, even after the recapitalisation.

A hearing on this issue is scheduled to begin today in Orlando. Depending on Salomon's intentions towards Harcourt, it now appears that the court proceedings could determine the viability of the publishing group's defence strategy.

Uncertainty over Harcourt's defence has grown on Wall Street as a result of the legal complications emerging from the recapitalisation plan. Partly as a consequence, there has been mounting speculation that Harcourt could try a different strategy - for example, acquiring another large company to make itself harder for Mr Maxwell to digest.

The latest rumoured quarry has been Reed International, the British publishing and paper company. Reed's shares were traded heavily on the London Stock Exchange late last week.

## Squibb buys Cetus stake

BY LOUISE KEHOE IN SAN FRANCISCO

SQUIBB, the large US pharmaceutical manufacturer, and Cetus, the West Coast bio-engineering company, have agreed to form a joint venture to develop and market biotech drugs. As part of the agreement, Squibb will acquire a 5 per cent stake in Cetus.

The alliance is seen as the largest and most significant to date in the US bio-engineering industry.

Squibb will give Cetus approximately \$75m, over five years, for research and development.

The joint venture will develop new drugs for cardiovascular, anti-infective and anti-inflammatory diseases. Both Cetus and Squibb will market the drugs.

In addition, Squibb has agreed in principle to purchase 5 per cent of Cetus' stock for \$40m.

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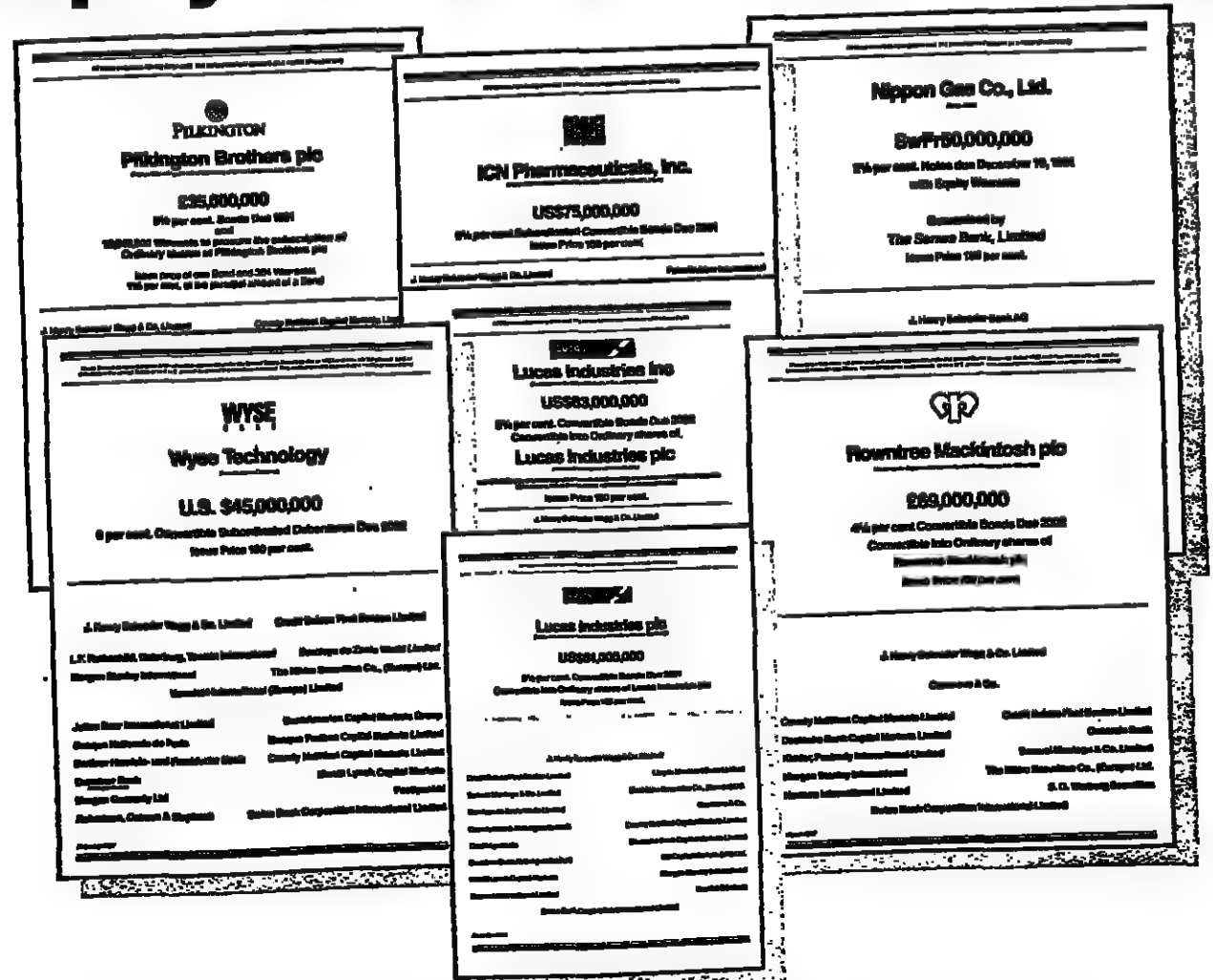
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**Schroders**

Statistical information taken from Euromoney Bondware, January 1982 to April 1987.







## INTERNATIONAL CAPITAL MARKETS

## US MONEY MARKET RATES (%)

	Last Friday	1 week ago	4 wks ago	12-month ago
3-month Treasury bill	5.65	5.54	5.72	5.71
6-month Treasury bill	5.65	5.54	5.72	5.71
9-month Treasury bill	5.65	5.54	5.72	5.71
12-month Treasury bill	5.65	5.54	5.72	5.71
3-month Commercial Paper	5.65	5.54	5.72	5.71
6-month Commercial Paper	5.65	5.54	5.72	5.71
9-month Commercial Paper	5.65	5.54	5.72	5.71
12-month Commercial Paper	5.65	5.54	5.72	5.71

## US BOND PRICES AND YIELDS (%)

	Last Friday	1 week ago	4 wks ago	12-month ago
3-month Treasury	102.50	102.50	102.50	102.50
6-month Treasury	102.50	102.50	102.50	102.50
9-month Treasury	102.50	102.50	102.50	102.50
12-month Treasury	102.50	102.50	102.50	102.50
3-month Commercial Paper	102.50	102.50	102.50	102.50
6-month Commercial Paper	102.50	102.50	102.50	102.50
9-month Commercial Paper	102.50	102.50	102.50	102.50
12-month Commercial Paper	102.50	102.50	102.50	102.50

Source: Bloomberg (last available).  
Money Supply: In the week ended June 8, M1 fell by \$200m to \$745.7bn.

## NRI TOKYO BOND INDEX

	December 1983 = 100	10/6/87	10/6/87	10/6/87	10/6/87
Overall	140.77	3.92	141.26	138.05	132.53
Government Bonds	140.77	3.92	141.26	138.05	132.53
Corporate Bonds	140.77	3.92	141.26	138.05	132.53
Foreign Bonds	140.77	3.92	141.26	138.05	132.53
Government 10-year	140.77	3.92	141.26	138.05	132.53

Source: Nomura Research Institute.

## US MONEY AND CREDIT

## Bond market regains its composure as inflation fears recede

THE US bond market is gradually regaining its composure, as investors begin to suspend their disbelief in the new-found stability of the dollar.

Hopes are running high for a quick return to the 8 per cent yield level which has been seen as a market floor for almost a year before the debacle of March and April.

With the Treasury long bond yielding 8.47 per cent on Friday at a price of around 102.5, it would take a further improvement of just over 4 full points to push the yield below the 8 per cent mark.

If only the dollar could be relied upon to live up to its new robust image, there would be no problem in predicting a rally of this magnitude before the end of summer.

The market's inflation fears are receding, and investors are as rapidly as they developed—at least in the sense that expectations of 5 per cent inflation are now so widespread that

they are taken for granted and seem to have lost their power to suspend their disbelief in the new-found stability of the dollar.

## Steady growth

Meanwhile, the news from the industrial economy has continued to present a picture of slow but steady growth, with neither significant acceleration nor recession in sight. Last week's upward revision of first-quarter GNP figures from 4.4 per cent to 4.8 per cent, and the robust 0.5 per cent growth in industrial production, were not seen by bond investors as portents of a worryingly strong economy. Rather, the bond market took them to be somewhat bullish signs, since much of the

strength, both in the GNP and the production statistics, came from improvements in US export performance.

Coming on top of moderately better trade figures this month, these statistics helped to underpin the view that devaluation is finally beginning to work its magic on the industrial economy—and to do so with surprisingly few inflationary costs.

Indeed, sentiment is now so intensely focused on the long-awaited benefits of devaluation for the US economy, that the bond market is coming to interpret strong production figures as bullish, rather than bearish, for interest rates.

Further signs of strength in the industrial economy, according to the newly established view, will take the pressure off the dollar and pacify protectionists in Congress. For the bond market, the argument continues, the benefits of a stabilising currency will far outweigh the traditional disadvantages of a stronger domestic credit demand, which normally accompanies an economic upturn.

There is only one problem with this bullish story. While it has been good enough to keep the recent rally going in very thin markets, the strong dollar case has not yet inspired either domestic or foreign institutions to commit large-scale funds.

The same caveat applies to the strength of the dollar itself. Recent events have certainly put a temporary stop to the one-way speculation against the US currency, but trading has been too thin and indecisive to convince the markets of anything like a fundamental change in trend.

Looking further ahead than one month's statistics, the ambivalence is understandable. The dollar devaluation may have succeeded in stabilising or even reducing the US trade deficit somewhat. But as the Organisation for Economic Co-operation and Development pointed out last week, in one of the gloomiest reports it has written for over a decade, there is a big difference between stabilising trade deficits at around \$150bn and reducing these deficits to numbers that might be manageable in the long term.

In terms of the latter criterion, there seems to be no reason to regard the present structure of exchange rates as sustainable. At present, exchange rates the OECD predicts a marginal improvement in the US trade deficit next year. But this is no new trend beginning.

## Gloomy report

Looking further ahead, the OECD projects that the US current account deficit and the Japanese surplus could widen again in the years beyond 1988, leading to an unprecedented accumulation of net external liabilities and assets by these two countries.

In other words, there has been no decisive improvement yet in the US balance of payments. And without such an improvement, the evidence for a decisive change of trend in the dollar is thin at best.

THE FOLLOWING statistics are due for release this week, along with estimates of market expectations as surveyed last Friday by Money Market Services of Redwood City, California:

● The consumer price index for May (Tuesday, 8.30 am) is expected to show a rise of 0.4 per cent, identical with the increases recorded in April, March and February. The 43 estimates surveyed range from no change to a jump of 0.6 per cent.

● Durable goods orders for May (Tuesday, 8.30 am) should show a fall of 1.5 per cent, according to the median forecast. The 58 estimates range from a fall of 3 per cent to a rise of 0.6 per cent. This volatile series showed no change in April after big gains of 4.3 and 6.7 per cent respectively in the previous two months.

Anatole Kaletsky

## UK GILTS

## Old worries revived as expected buyers fail to appear

IT HAS TAKEN only a week since Mrs Thatcher's third successive election victory for a healthy overall market for the UK Government bond market to sink into gloom.

Last week's figures showing a persistently strong appetite for credit and rising average earnings revived all the old worries—higher inflation, talk of capacity constraints in industry at a time of fast-growing consumption and therefore

worries about the trade balance. The pound's impregnability was punctured and there seems very little chance of falls in interest rates, at least in the short-term.

The real sting in the tail came on Friday afternoon, when the Bank of England announced it was pulling out of market-making in gilts and Eurobonds. On the gilts side, the news came as no great surprise: problems at Lloyds had long been a focus of pessimistic talk. The withdrawal appears to have been orderly but nevertheless sent ripples through the market.

All the signs are that, since Big Bang, the bulk of the business has been monopolised by a relatively small group of primary dealers, leaving some of the rest asking serious questions about the returns they are making on capital.

Of course, there are houses which are not in the top rankings but which are running a perfectly satisfactory business none the less. Several put in place tight teams, often from existing personnel, did not give out huge salaries, and are covering their costs.

Yet there are others which went for market share with large, highly paid teams and which have found the going much tougher. It may be easier for some of them to face the embarrassment of pulling out, now that the first casualty has emerged.

Others may find themselves vulnerable to large-scale poaching or full takeovers in the months leading up to the first anniversary of Big Bang. The market already bearing whispers of head-hunting activity on behalf of Nomura, Daiwa and Morgan Stanley—to name but three.

Lloyds' decision comes after a very difficult six weeks, when trading was in a tight range with little direction, the most difficult situation in which to

make money, and the average level of profitability in the market seems to have deteriorated during that period.

The post-election period could be equally difficult. Most primary dealers went into the poll with long position and have faced a falling market with little retail business since. Domestic institutions seem to be pretty fully invested and the Japanese have, if anything, been net sellers.

On top of this, the gilt market faces a supply burden, both immediate and in the longer-term. There was selling of the 91 per cent 2000 issue before its call payable today and, if this is repeated with the two other substantial calls over the next fortnight, the market could struggle.

More generally, the substantial build-up in reserves has left the Bank of England underfunded over April and May to the tune of \$5.1bn.

Yields on the benchmark Treasury 11½ per cent 2003/07 rose to about 9.07 per cent at Friday's close compared with 8.8 per cent a week earlier. The 9 per cent mark has been a formidable support level this year but on Friday the barrier fell with very little resistance.

Short yields too reflected the waning of hopes for lower interest rates, moving about 9 per cent in line with three-month money. Index-linked did better than conventional, a sure sign that inflationary expectations have taken a turn for the worse.

The gloom seems to be in response to an overall economic picture which, over the last few months, has shown the classic signs of overheating—higher wages, falling unemployment, fast growth and buoyant consumption.

It seems to be a case of having enjoyed a "boom" in Britain while it was attracting votes and finding it painful once it starts to push wages up.

Maybe these concerns are somewhat exaggerated and an air of anti-climax after the dizzy euphoria of the election run-up. If the dollar and the US bond market start falling again, sterling and bonds may pick up.

However, nobody seemed to see much mileage in fixed interest at the end of last week.

Janet Bush

## FT/AIBD INTERNATIONAL BOND SERVICE

US DOLLAR				YEN				MARK				FRANK				POUND				SCHEDE				DOLLAR				POUND				SCHEDE				DOLLAR				POUND				SCHEDE							
Instrument	Yield	Price	Change	Instrument	Yield	Price	Change	Instrument	Yield	Price	Change	Instrument	Yield	Price	Change	Instrument	Yield	Price	Change	Instrument	Yield	Price	Change	Instrument	Yield	Price	Change	Instrument	Yield	Price	Change	Instrument	Yield	Price	Change	Instrument	Yield	Price	Change												
3-month Treasury	8.47	102.50	+0.01	3-month Treasury	8.47	102.50	+0.01	3-month Treasury	8.47	102.50	+0.01	3-month Treasury	8.47	102.50	+0.01	3-month Treasury	8.47	102.50	+0.01	3-month Treasury	8.47	102.50	+0.01	3-month Treasury	8.47	102.50	+0.01	3-month Treasury	8.47	102.50	+0.01	3-month Treasury	8.47	102.50	+0.01	3-month Treasury	8.47	102.50	+0.01	3-month Treasury	8.47	102.50	+0.01								
6-month Treasury	8.47	102.50	+0.01	6-month Treasury	8.47	102.50	+0.01	6-month Treasury	8.47	102.50	+0.01	6-month Treasury	8.47	102.50	+0.01	6-month Treasury	8.47	102.50	+0.01	6-month Treasury	8.47	102.50	+0.01	6-month Treasury	8.47	102.50	+0.01	6-month Treasury	8.47	102.50	+0.01	6-month Treasury	8.47	102.50	+0.01	6-month Treasury	8.47	102.50	+0.01	6-month Treasury	8.47	102.50	+0.01								
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6-month Commercial Paper	8.47	102.50	+0.01	6-month Commercial Paper	8.47	102.50	+0.01	6-month Commercial Paper	8.47	102.50	+0.01	6-month Commercial Paper	8.47	102.50	+0.01	6-month Commercial Paper	8.47	102.50	+0.01	6-month Commercial Paper	8.47	102.50	+0.01	6-month Commercial Paper	8.47	102.50	+0.01	6-month Commercial Paper	8.47	102.50	+0.01	6-month Commercial Paper	8.47	102.50	+0.01	6-month Commercial Paper	8.47	102.50	+0.01	6-month Commercial Paper	8.47	102.50	+0.01	6-month Commercial Paper	8.47	102.50	+0.01	6-month Commercial Paper	8.47	102.50	+0.01
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## UK COMPANY NEWS

## Midland checks the rumours about its debt provisions

Midland Bank over the weekend sought to check the rising tide of rumours in the City about the launch of a massive rights issue, by making it clear that no decisions had been taken on how to handle provisions on Third World debt, writes Paul Cheeseright.

The assumption in the City has been that Midland would be forced to increase its capital in order to meet the cost of provisions that could go above £1bn.

"No decision on how to handle provisions has been made. We've been thinking about it for a long time," said a spokesman.

Speculation about a higher level of provisions at the Midland, with a covering rights issue, has been in the air for some time, but surfaced strongly again at the end of last week in the wake of moves by National Westminster.

Last Tuesday, National Westminster announced extra provisions of £466m. Such provision was equivalent to 30 per cent of its exposure to less developed countries, in contrast to the 25 per cent level which had become the norm among American banks after Citicorp took a provisions initiative last month.

Although the Midland does not believe that the NatWest move affects it directly, a move on the same scale as NatWest has made would involve bringing the total level of provisions up to £1.02bn, according to City estimates. This would absorb about two years' profits, it is calculated.

At the same time, City

## Electra Trust's asset value up 30%

Electra Investment Trust's net asset value per share rose by 30.55 per cent in the year to March 31 1987, with total assets currently at \$443.9m.

Directors attribute the rise to substantial realised and unrealised gains among Electra's unlisted investments and the strong performance of the listed portfolio. Its listed investments, at \$215.1m, increased from \$44 to 49.5 per cent of the company's net assets, partly due to the number of unlisted investments achieving quotations.

The trust has changed its year end from March 31 to September 31.

## BOARD MEETINGS

TODAY	FUTURE DATES
Interim: Burns Anderson.	Interim: Printing Sciences — July 1
Platts: Borden International, James Cropper, Drummond, Estates and Agency, Oceana Development Investment Trust, Optometrics (US), Schroder Money Funds, Voies, Whitecroft, Wyndham.	Ranicki Office Equipment — Aug. 18 Preston Investments — June 25 BEP — June 24 Lovel (G.F.) — July 1 Paradeis — June 26 Rothschild (J.) — July 1

## Caradon valued at £134m

By Richard Tomkins

Caradon, the branded building products maker best known for its Twyford bathroom products and Mira showers, today publishes the prospectus for an offer for sale which will bring it to the market at a capitalisation of £134.4m.

S. G. Warburg, the merchant bank, is offering 13.45m shares — 25 per cent of the enlarged equity — at 250p each, with all the net proceeds going to the company. Stockbroker to the issue is Casanova.

The company was formed through a 581m buy-out of its subsidiaries from Reed International in 1983. Its management team includes several ex-Redland executives and the board is headed by Mr Antony Richens, formerly finance director of Redland.

The prospectus shows operating profits rising rapidly in the wake of the buy-out from £9.7m to £16m in the year to March 1987. The pre-forma historic PE is 14.5.

## comment

It is a long time since the building materials sector has seen a new entrant, so an issue of Caradon's size inevitably attracts attention. Interest will be further stimulated by the public's familiarity with the brand names and the City's familiarity with the management. Caradon is not without its weak points: the brevity of the track record, the ill-fitting and low margin plastic mouldings operations, and question marks over the durability of the UK consumer spending boom are points of concern. But with no vendors to be greedy over the price, the rating makes generous concession to these factors and the possibility of a sour market. With £18m in sight this year, the prospective p/e is a humble 11, and enthusiasts are looking for a 50p first day premium to bring it into line with the sector.

## Trafalgar House makes £200m offer for PFPUT Questions of valuations and loyalties are main barriers

BY PAUL CHEESERIGHT, PROPERTY CORRESPONDENT

THE Pension Fund Property Unit Trust (PFPUT) is running its defence against the takeover bid for its property portfolio by Trafalgar House, the shipping, construction and property group, along three paths.

This has become apparent, both through public statements by Mr Cecil Baker, the chairman, and the just published annual report.

The three paths are:

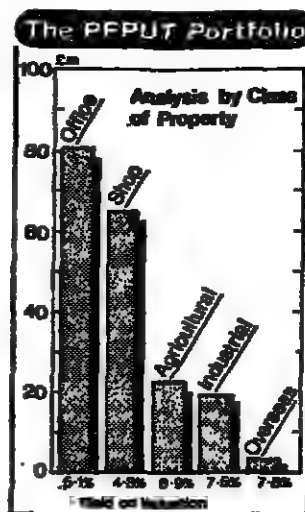
- The claim that the portfolio itself is well-managed with a programme of refurbishment and upgrading, especially in the City of London offices sector.
- The argument that the value of the portfolio is increasing both because it is heavily weighted towards offices and retail property, and because the new flexibility given to the use of industrial property will enhance values.
- The promise of an exciting future linked to the possibility of a listing on the Stock Exchange.

But it is, of course, the possibilities of a portfolio of enhancing value that attracted Trafalgar House in the first place. And the attraction has been strong enough for it to lift the total cost of its bid from £167.7m to £200m.

It was not the first on the scene. "The Trust has received a number of approaches," said Mr Baker in his chairman's statement. Some of these, it is true, were of the "if-you-happen-to-be-in-the-we'll-be-interested variety."

The approaches underscore the point, though, that PFPUT has looked vulnerable as aggressive property companies search out every portfolio that might be undervalued.

Hence the spate of takeovers of the small and medium-sized investment companies. And the speed with which the PFPUT



portfolio was sharply revalued immediately after the first Trafalgar House approach suggests that the monthly valuations it was receiving from Jones & Wootton—and on the basis of which the Trafalgar House bid was made—understated the commercial value of the property.

"Values in a rising market are likely to be going up faster than the valuations take account of. They're relying on the evidence of transactions to adjust the valuations," PFPUT noted.

PFPUT is using the new valuations as a means both of staving off Trafalgar House, and of encouraging the loyalty of its unit holders—the pension funds. The bid price of its units rose 11.7 per cent in the two months to June. But they had been static for a year.

The difficulty for the PFPUT committee of management is that generally the pension funds have been reducing their property investment and particularly have been redeeming their units in PFPUT and other property unit trusts.

The annual report showed that in the year to last March, 13,284 PFPUT units were redeemed—that is, they were repurchased by the Trust which had to liquidate property assets to do it. The cost of repurchasing the units came to £28.3m and the proceeds from property sales came to £41.9m.

This level of redemptions was more than double the number in 1985-86 and reduced the total number of units to \$2,440 by the end of last March. At that time, there were a further 9,656 units waiting to be repurchased.

That number has fallen since because pension funds have been waiting to see the outcome

## FT Share Information

Barlows (Section: Property).  
Brooks Service Group (Industrial).  
Coles Myer (Stores).  
G.C. Flooring & Furnishing (Industrial).  
Nationwide Building Society 84 p 23/5/88 (Loans-Building Societies).  
Sack Shop International (Stores).

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## PENDING DIVIDENDS

Date	Announcement last year	Date	Announcement last year
ASDA-MFI...July 21	Final 1.9	*Johnson...June 18	Final 2.0
*Argyll Group...June 25	Final 5.5	*Lloyds Bank...July 26	Interim 8.25
*Biffa...June 25	Final 5.5	*London Int...July 19	Final 2.1
Bimbi...July 1	Interim 1.25	*Rank...June 23	Final 2.288
Quelcast...July 25	Interim 2.0	*Organisation...July 17	Interim 9.25
*Cable and Wireless...June 24	Final 6.0	*Rothmans Int...June 25	Final 4.5
*Charter...June 24	Final 7.75	*Rothschild (J.)...July 1	Final 12.8
Dixons...July 18	Final due	*Scott and Newell...July 1	Final 4.82
Dowry...July 21	Final 3.2	*TSB...June 25	Interim due
*Farrant...July 21	Final 1.15	*Thorn EMI...July 10	Final 12.6
*GUS...July 21	Final 14.0	*Trusthouse Forte...June 25	Interim 1.33
*Greycoat...June 25	Final 1.25		
Guinness...June 18	Interim 2.24		
Hoag...June 18	Final 5.23		
Robinson...July 8	Final 5.23		

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£571	Ass. Brit. Ind. Ord.	166 + 8	7.3	4.4	10.1
—	Ass. Brit. Ind. CULS	166 + 3	10.0	6.0	—
880	Armstrong and Rhodes	38 + 1	4.2	11.1	5.3
6,283	BBS Design Group (USA)	78	—	1.4	18.1
87,440	Borden Hill	272 + 21	8.3	1.8	28.2
8,109	Brey Technologies	186 + 10	4.7	2.8	19.2
613	CCL Group Ordinary	1750 + 8	11.8	6.5	4.6
1,538	CCL Group 11pc Conv. Pref.	123 + 3	16.7	12.8	—
17,855	Carborundum Ord.	146 + 1	6.4	3.7	12.7
644	Carborundum 7.5pc Pref.	82nd + 2	10.7	11.0	—
1,884	George Blair	106 + 4	2.7	3.5	2.7
9,559	Isle Group	120	—	—	—
7,080	Jackson Group	135nd + 2	6.8	8.0	7.3
53,511	James Burrough	382nd + 3	16.2	4.8	8.7
3,297	James Burrough Spc Pref.	87	—	11.8	NA
38,988	Multihouse N.V. (Amst)	800nd + 30	—	—	19.8
8,821	Record Ridgway Ordinary	427 + 2	1.4	—	8.6
2,214	Record Ridgway 10pc Pref.	82nd + 4	14.1	17.2	—
4,915	Roberts Jenkins	80	—	—	3.5
5,000	Torday and Carlisle	107 + 2	—	—	—
1,813	Travian Holdings	176nd + 6	6.8	3.8	8.5
24,400	Unilever Holdings (BE)	122 + 11	2.8	2.3	5.5
42,777	Wolter Alexander	105 + 3	8.0	9.0	19.5
4,561	W. S. Yeates	196nd	—	17.8	6.9
4,240	West Yorks Ind Hoop (USA)	105 + 1	8.5	5.2	11.1

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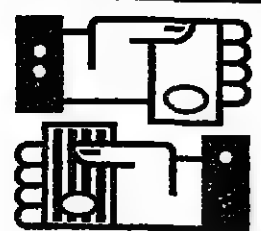
and, until 24th June 1987 only, from:  
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The Stock Exchange, Threadneedle Street,  
London EC2P 2BT.

## FINANCIAL TIMES STOCK INDICES

	June 19	June 18	June 17	June 16	June 15	June 14	June 13	June 12	June 11	1997	Since 1997	Compliator
										High	Low	Low
Government Secs.	91.14	91.94	92.39	92.28	92.04	92.70	93.32	94.49	127.4	69.18		
Fixed Interest	98.50	98.98	98.98	98.08	99.12	98.79	99.02	150.4	50.53			
Ordinary	1756.9	1783.1	1801.7	1794.5	1766.6	1767.9	1801.7	1932.0	1801.7	49.4		
Gold Mines	98.01	98.10	98.20	98.67	98.81	409.5	488.9	288.2	73.4	63.5		
FT-Act All Share	1137.25	1149.23	1158.39	1150.71	1147.72	1138.39	1158.39	895.88	1158.39	41.92		
FT-SE 100	2864.3	2293.5	2320.4	2309.9	2307.6	2289.5	2320.4	184.9	2320.4	986.9		



# FINANCIAL TIMES SURVEY



Investors are back in the market but in terms of major currencies bullion has only started this year to rise from its

lowest levels of the decade. Several factors have sparked the return to favour such as heavy buying by Japan for Hirohito coins, says Stefan Wagstyl.

## Bullion is back in favour

INVESTORS are looking seriously at gold once more. After diminishing interest for most of the decade, the precious metals markets have in the past year been transformed by a modest surge in investment. From a low in early 1985 of \$284 an ounce, gold rose to a four-year peak of \$482 this spring; platinum prices have soared in the same time from \$227 an ounce to more than \$600; even silver prices, which for a long time failed to respond to movements in gold and platinum, made a spectacular leap earlier this year doubling to more than \$11 an ounce in hectic trading.

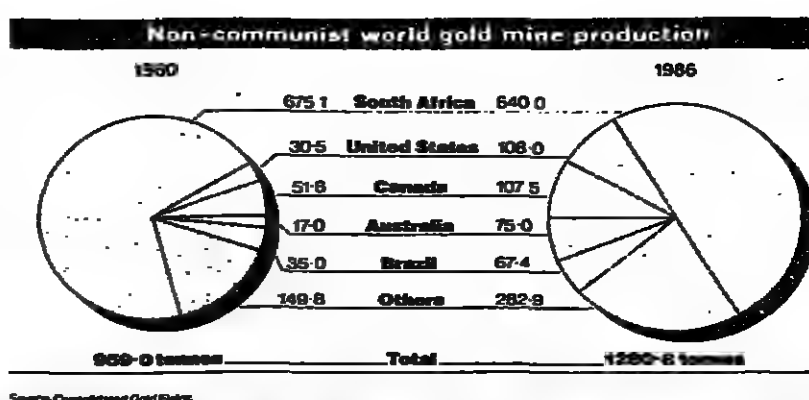
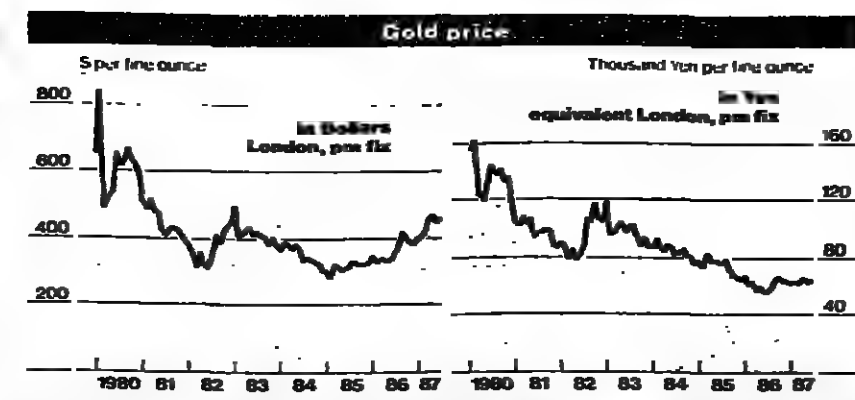
Prices have since fallen back. Gold was last week trading at \$450 platinum at \$580 and silver at \$7.60. But the fears which have combined to set these markets moving are still present. Above all, concerns about the US federal deficit and the American external deficit, which have scared world financial markets, have not diminished in the past year. However, it would be wrong to exaggerate the shift in sentiment which has occurred. All that gold has achieved in a few jumps since last summer is, belatedly, to recover the value which it lost when it failed, at first, to respond strongly to the

early phase of the decline in the US dollar in 1985. In terms of other major currencies, bullion has only started rising from its lowest levels this decade since the beginning of 1987. The chart above shows the performance of gold in terms of Japanese yen.

Increases in investment in Europe and North America and, above all, Japan have, to some extent, been offset by a sharp decline in buying in the Middle East, where falling oil prices have hit the pockets of Arab investors very hard. Nevertheless, Mr Keith Smith, managing director of Mocatta and Goldsmid, the London bullion bank, says: "The difference is that the investors are back in the gold market. Two years ago... even a year ago they were not really there."

Even Consolidated Gold Fields, the mining company which is known for its caution in making market forecasts, said in its 1987 annual report: "The growing perception that gold has a role to play as a form of insurance against all kinds of financial and political calamity, not merely inflation, seems certain to encourage investment demand."

A number of events in the precious metals markets over the past 18 months have com-



The oak-panelled sanctum of N. M. Rothschild where the price of gold is "fixed" or set twice daily

## Gold and Precious Metals

bined to kindle this investors' interest.

The Japanese government's buying of gold early in 1986 for minting coins to mark the 60th anniversary of the reign of Emperor Hirohito, Japan's Head of State, took an unexpectedly large amount of bullion off the market.

The importance of the coin issues, which absorbed 132 tonnes of metal, is compounded by the fact that the 100,000 yen coins were sold at more than double the value of the gold contained. So prices would have to rise spectacularly before these commemorative coins could be sold at a profit. The official issue encouraged a huge spurt in Japanese investment in gold which took the country's total purchases last year to 660 tonnes, or half the Western world's supply of new mined metal.

The competing efforts of mints producing gold coins

increased the private investors' awareness of bullion, particularly in the US, where the newly-launched American Eagle has done spectacularly well. Silver Eagles too, have been popular.

Platinum brought speculative investors back into precious metals in mid-1986 when prices rose and hit a brief September high of \$683 an ounce, the highest since 1980, on fears that South Africa, supplier of four fifths of the West's metal, might interrupt shipments in retaliation to Western economic sanctions. Johnson Matthey, the refining and marketing company, estimates that investors bought 75 per cent more platinum last year than in 1985 and accounted for 16 per cent of the sales of what is primarily an industrial metal.

Gold rose in the wake of platinum as investors traded the two metals against each other, not believing that platinum could

maintain premiums over gold of up to \$300.

More importantly, in the autumn, some investors took fright at the heavy rise in US bond and equity markets. Fears about America's mounting government and external trade deficits prompted a re-assessment of the country's financial health. As these concerns mushroomed in early 1987, the decline in the dollar suddenly accelerated and bullion soared.

More evidence that sentiment had shifted in favour of metals came with the spectacular rise in silver prices in March and April. The metal's failure to respond to the 1986 rise in gold had led some analysts to question its status as a precious metal. This all changed in a few hectic days' trading, when silver played its traditional role of moving faster than gold in the early stage of a bull market in precious metals.

Investment purchases of gold

are difficult to quantify because buyers like to be discreet. Gold Fields estimates are detailed in an article in the survey. Goldman Sachs, the US investment bank, has published figures which show a similar rising trend for last year but reach a higher total because they include purchases of coins and medallions as investments, whereas Gold Fields considers only bars.

Goldman estimates that Western world investment more than doubled last year to 718 tonnes—or the equivalent of over half the Western world's new-mined production which totalled 1,300 tonnes.

This comparison is at the crux of any forecast of gold prices. On the one hand, the amount of money invested in gold is minute in relation to the size of the global financial markets. Shearson Lehman Brothers, the US trading company, estimated earlier this year that the total value of investment purchases

of gold in 1975-86 amounted to just 0.45 per cent of the value of capitalisation of world equity markets. So it is obvious that it would take only a proportionately very small shift in funds to transform the bullion market.

On the other hand, it is equally clear that investment demand is crucial to the gold market. Investor purchases will have to grow in order to absorb the steadily increasing output of the world's mines. Encouraged by high profit margins, mining companies have developed scores of new gold mines in the 1980s.

These arguments led Goldman, in a report published in April, to be more cautious than most forecasters. Given that the Hirohito issue was a one-off event, it was difficult to see how investors could buy as much gold as last year, said Goldman. It added that 1987 did not look like a year of extreme political or financial distress.

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More bullish analysts point out that gold would react to precisely the kind of unexpected event which by definition cannot be predicted. They argue that imbalances in world trade and debt make the world economy acutely vulnerable to sudden shocks.

Mr Guy Field, senior vice president of Morgan Guaranty and former head of the bank's bullion and foreign exchange operations, says: "I think people are beginning to lose a bit of faith in the financial markets."

Other observers suggest that even if precious metals prices shoot up in response to an economic or political shock then they might not stay high for very long. Investors, so the argument goes, have become more accustomed to looking for short-term returns. They would sell once prices steadied.

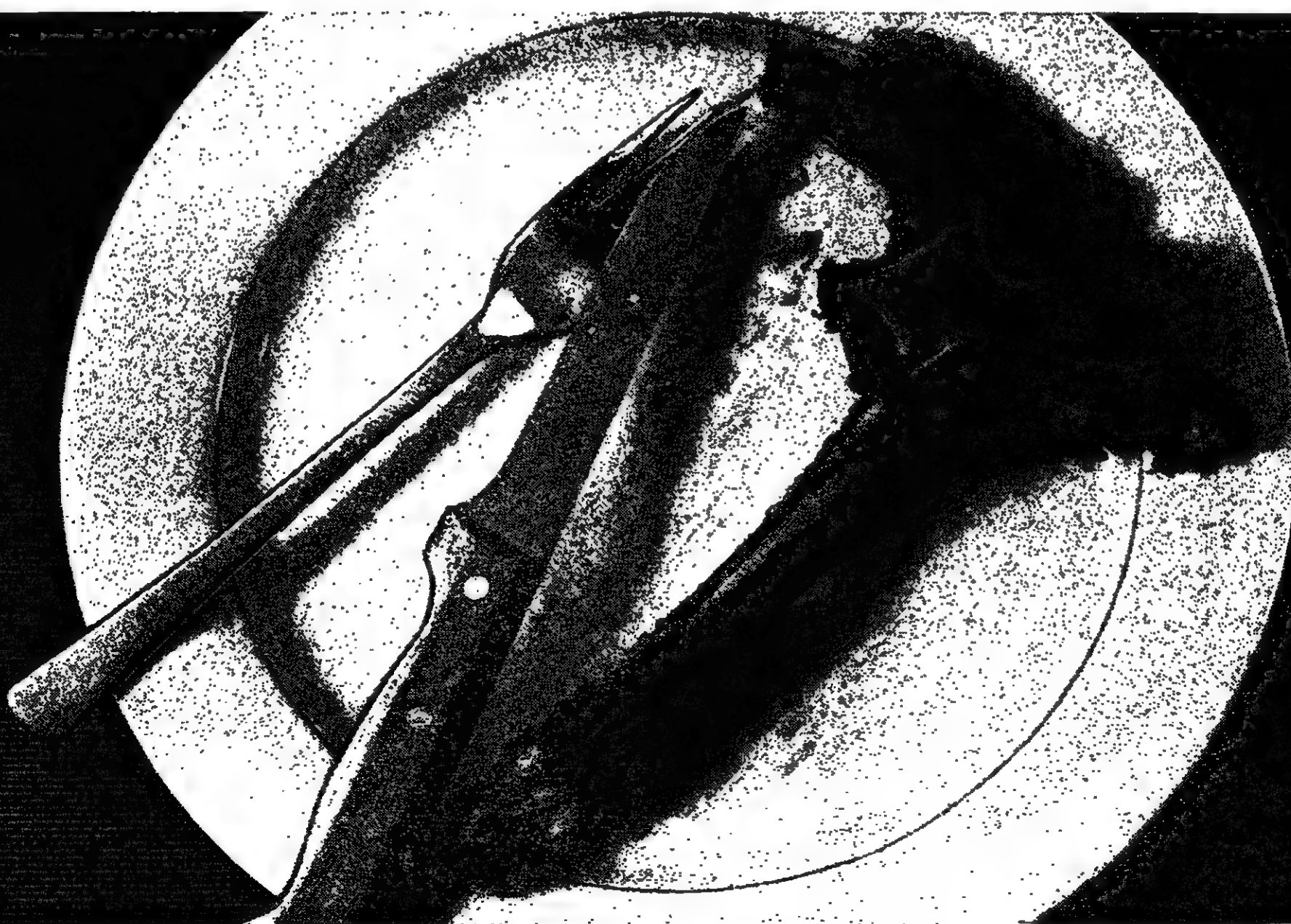
There has already been enough buying and selling of precious metals in the past 18 months to bring a healthy increase in traders' revenues. On the Commodity Exchange in New York, volume in gold futures last year increased for the first time in five years. On the New York Mercantile Exchange, platinum trading more than doubled to 1.6m contracts. This year silver trading soared so fast in April that it swamped the Comex clearing system.

There are no comparable figures for off-exchange bullion markets. But bankers in New York, London, Zurich and Tokyo all say business was up last year and has not fallen away in 1987. Only Hong Kong, among the major centres, saw a decline in trading last year, largely because of the competing attractions of soaring local stock markets.

The continuing globalisation of bullion trading has meant that markets tend to benefit simultaneously from any upturn in volume. However, if most of the centres complement each other by being in different time zones, they continue to compete, as individual companies battle for business.

In Europe, it is clear that London has been gaining ground at the expense of Zurich—although Swiss bankers deny this. Several overseas banks have in the past year made plans to start bullion operations in London—among them Union Bank of Switzerland, and most recently the Japanese trading house, Nissio Iwai.

## Where will you be without gold when the party is over?



It was fun while it lasted. And profitable. But nothing goes up forever, and many indices are now signalling fundamental difficulties in the economy—renewed inflation coupled with slowing growth, gyrating currencies, seeing stock markets.

No, the boom may not be over—yet. However paper investments are quite vulnerable to these kinds of economic factors. Therefore the boom is certainly no longer the robust,

ebullient phenomenon it once was. And probably never will be again. In face of these mounting danger signals, the shrewdest of investors are now rapidly converting part of their paper profits into the solid security of physical gold.

Why gold? Because as the most precious of metals, the value of gold is intrinsic, and therefore trustworthy. Moreover, gold is easy to store, easy to transport.

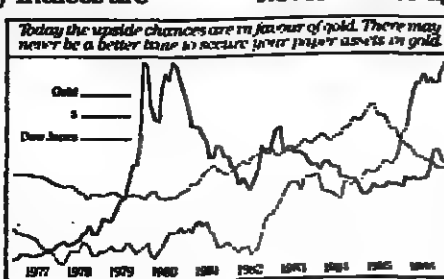
And instantly recognized for the genuine treasure it is, virtually anywhere in the world.

Today's gold price in strong currencies—remember when this used to mean the US dollar?—is still relatively low, and the historical trend has always been up. Financial counsellors recommend putting a substantial part of investment assets into gold, as insurance for the medium to long term.

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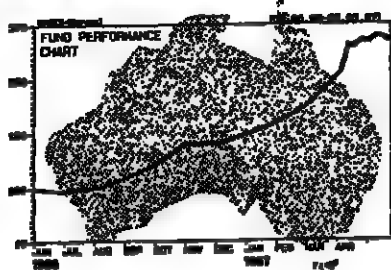
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## GOLD & PRECIOUS METALS 2

### Share market

## Crucial link with metal price

SHARES IN Eastmet, a small Australian gold company, were on sale at 50 cents last year. Now they are about \$A1.50. It is not unusual for a speculative gold stock to rise in this way—over the last 12 months Eastmet has successfully brought on stream a modest open-cut mine called Youanmi, in Western Australia, which is planned to produce over 35,000 ounces a year.

What is significant however is the extent to which the performance of Eastmet's shares has been repeated in stock markets around the world. Despite the fact that gold shares have fallen back quite sharply from their peaks in early May, the Australian Gold Index now stands 270 per cent higher than it did at the beginning of 1986; the Toronto gold index has soared 93 per cent.

Even the politically-blighted South African market has been set alight. The FT Gold Index of South African stocks stands 59 per cent higher than at the beginning of 1986.

Where the shares go next depends crucially on the gold price — stockbrokers who believe gold will fall are advising investors to sell. Those who think the opposite, argue that

the recent correction means that it is a good time to buy. There are a number of powerful reasons why gold shares have risen as fast as they have. Non-South African shares began to move last summer after bullion rose sharply above \$380 an ounce, prompting some forecasters to suggest it might go to \$500.

Australian shares reacted fastest, partly because they were seen to be cheap in comparison with North American stocks when valued on a multiple of likely earnings. Mr Bob Hawke, the Prime Minister, gave the market a further boost by rejecting proposals to start taxing gold companies.

Fears about the future of the US economy, and therefore about the US financial markets, emerged in the autumn and added weight to the arguments for buying gold stocks as an insurance, especially for investors with dollar-based assets.

As these concerns grew and the dollar plummeted, after Christmas the rise in gold shares accelerated and even the gloomy South African market started rising because its stocks looked so cheap in relation to the rest of the world.

By the standards of industrial

equities, non-South African gold stocks remain highly valued. Australians are typically on multiples of 25 times their prospective 1987 earnings. In North America, ratios of 40 are not uncommon. This compares with an average of 20 for Wall Street.

But such a direct comparison ignores two things. First, gold mining may be one of the oldest industries on earth but it is currently going through a phase of unprecedented expansion. For example, Echo Bay, a leading Canadian stock, is set to produce 500,000 oz a year by 1988—double the 1985 figure.

Average total costs, including depreciation, were \$214 an ounce outside South Africa in 1985, and lower still last year, according to Consolidated Gold Fields. As a result, funds continue to pour into exploration and development, increasing the chances for yet more mines coming on stream.

Investors may pay a premium for those producers which have an attractive portfolio of exploration projects. An example is Placer Pacific, the Australian vehicle of the Canadian group Placer Development, which has two prime prospects in Papua New Guinea—Forgera and Mis-

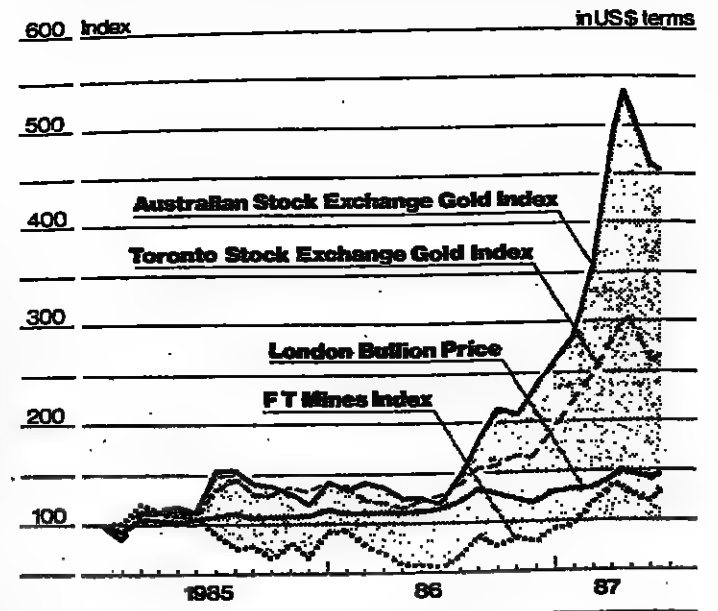
ima Island. The second reason why investors are paying considerably more for gold shares than for industrial equities is that they expect gold prices to go up. The bullion price is the prime determinant of the price of gold stocks—but the two do not move exactly in parallel. Share prices tend to be more volatile than the bullion price—rising faster in a bull market and falling more quickly in a bear market. This is because gold company earnings increase by an average of 20 per cent for every 10 per cent rise in bullion.

Mr Peter Miller, of London stockbroker L. Messel, recently said: "In comparison with the bull market of 1979-80 we are still probably no further ahead than the situation in mid-to late-1979 with the metal finally attempting to catch up with the shares. In 1980 shares doubled from corresponding levels."

Forecasters who are bearish about shares, on the other hand, are bearish about bullion. They argue that as a defensive measure, investors should at least protect themselves from the greater volatility of shares by switching to bullion.

South African shares are a special case in the argument.

### Gold shares versus Bullion



Certainly they are influenced by bullion prices like other gold stocks. But the twists and turns of the country's political crisis are equally important.

In the spring, hopes that reform-minded candidates including Dr Denis Worrall, South Africa's former ambassador to Britain, might do well in the May General Election, supported an increase in South African gold. In the event,

South Africa lurched to the right and shares fell back.

It follows from the discussion of the relationship between shares and bullion that the timing of an investment decision in the gold share market is usually more important than the choice of stock. Nevertheless, the growing number of listed gold companies offers plenty of scope for trying to pick winners.

Stefan Wagstyl

### London bullion trading

## Reforms on the way

THE LONDON Gold Market is in the throes of its greatest change for nearly 70 years. The five bullion houses which have run the market since 1919 are later this year planning to share control with other banks and trading companies in the City.

By the standards of some other financial markets the proposed reforms are modest. But for the London Gold Market they amount to an important break with the past. They show how the gold market is responding to the pressures of international competition and of demands for regulatory reform from the Government—the same pressures which are reshaping virtually every other market in the City.

The market's five members have no intention of opening up

the doors of their oak-panelled sanctum—the room in the offices of N M Rothschild where the twice-daily "fix" or pricing session is held around tables with little Union Jacks standing on them. This will remain the lucrative preserve of Rothschild, and the other four members—Mocatta, Pixley, Samuel Montagu, and Mase Westpac (formerly Johnson Matthey Bankers).

However the houses intend to involve the market's 50-odd associates in its future management, especially the 10 or so companies which actively trade bullion in the wholesale market, among them Shearson Lehman Brothers and Morgan Guaranty of the US, Canada's Bank of Nova Scotia, and Credit

Suisse of Switzerland. Some of these associates have long complained, albeit discreetly, that their financial power was not reflected in the market's undemocratic structure.

The Bank of England, which did the bullion market an inestimable favour by rescuing Johnson Matthey Bankers from collapse in 1964, has also been quietly pushing the fix members towards reform. And the Government's Financial Services Act, which came into effect last year, has provided the opportunity.

Under the legislation, the Bank of England's authority to regulate city markets—including bullion—is being formalised. The Bank intends to publish rules for these markets later this year, incorporating written codes of conduct.

It will also publish lists of "fit and proper" individuals authorised to operate in each market. It is up to individual companies to apply for listing.

The codification of these rules has prompted the bullion market, among others, to formalise the contacts between members, so as to create stronger organisations capable, if necessary, of lobbying the Bank, the Government, MPs and the public.

"The major role will be to ensure that London continues to hold its position as the major market centre in the world market," says Mr Robert Guy, chairman of the London Gold Market.

Mr Guy is leading a steering committee established to draw up rules for a new body which will probably be called the London Bullion Market Association. The regulations are still being drafted, but it is likely that the association would be run by an elected committee in which three groups would be separately represented—fix traders, wholesale traders and non-trading companies such as refiners and jewellery makers. This tripartite structure would fall somewhat short of being fully democratic. But Mr Guy argues that it would reflect the weight of the different interests in the market.

It would also reflect the growing internationalisation of the London market. London houses have set up trading offices

abroad, in New York, Hong Kong and elsewhere, while foreign companies have come to the City.

The number of overseas groups, especially US companies, trading in London has been growing steadily since the abolition of exchange controls in 1978. The latest companies to disclose plans to start trading include Union Bank of Switzerland (Credit Suisse has been active for several years) and Deutsche Bank.

Traders at some of the overseas companies say that they have won market share from the five members of the fix. Such claims are difficult to measure in a market in which turnover is secret.

What is clear, however, is that London market as a whole has grown because recent arrivals have brought more clients and more business to the City. They seem to have assured London of its position in what has become a 24-hour global market in gold.

Mr Guy Field, senior vice-president of Morgan Guaranty who previously worked for Samuel Montagu and for Philipp Brothers, the US trader, says "Most of the major houses have brought a lot of business to London. They have underlined its pre-eminence in the world market."

London bullion bankers are confident that they have now beaten off the challenge of competition from Zurich which in the early 1970s rivalled London in importance. This was after the Swiss banks won a virtual monopoly of South Africa gold sales in 1968.

London traders say that, although Zurich remains an important bullion centre, the fact that two out of three of the big three Swiss banks are now trading in London speaks for itself.

Stefan Wagstyl



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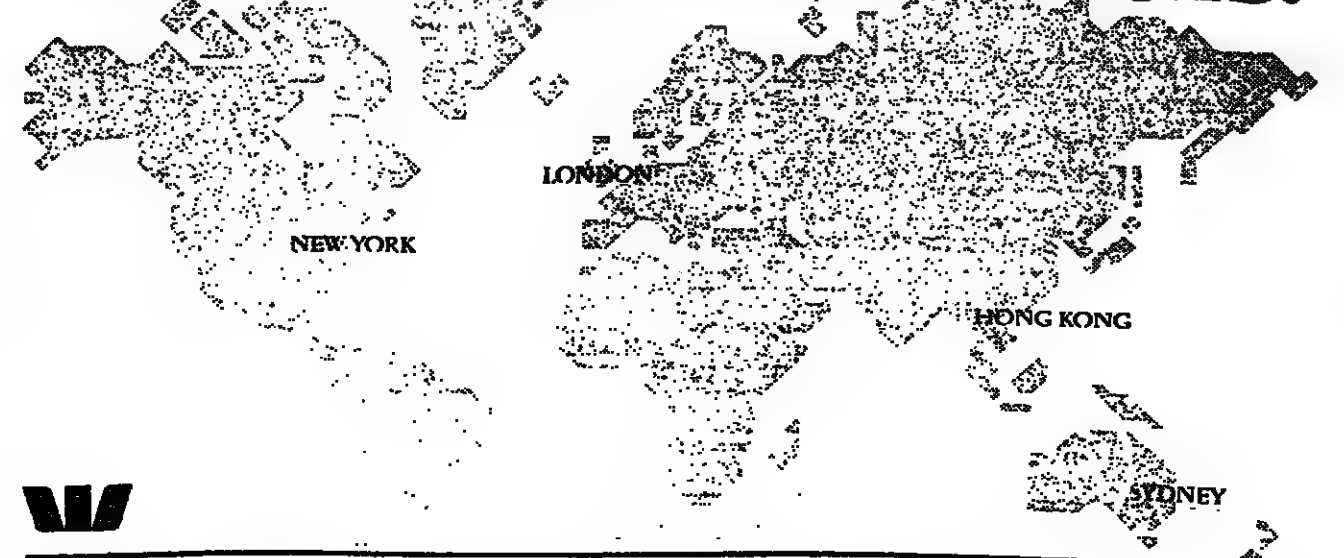
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## GOLD &amp; PRECIOUS METALS 3

Supply and demand

## Japan keeps the market buoyant

THE RALLY in gold prices, which has seen the metal go from under \$400 to over \$450 an ounce, owes almost everything to Japan.

Japanese investors were last year more important than anyone in buying up the increased supply of metal from newly-opened mines around the world and from sharply increased sales to the West by the Soviet Union and China.

Their significance in pushing up prices highlights the importance of analysing the gold market in the context of the general climate for competing forms of investment.

In the past year fears about the political future of South Africa have played their part in influencing the market. But investors have been motivated primarily not by concern about shifts and possible shifts in the supply and demand for gold but by changes in the mood of other financial markets, above all in the US stock and bond markets.

However, a look at supply and demand in the gold market itself does provide some indications of changes in investors' behaviour.

Last year Middle East investors, so often a mainstay of the market, sold more gold than they bought as falling energy prices hit their pockets. But Japanese investors more than made up for the shortfall, stimulated by the fact that gold remained near record lows in yen terms and by the issue of coins to mark the 60th anniversary of Emperor Hirohito's reign.

Consolidated Gold Fields, which publishes an annual report of the market, estimates that investors outside Europe and North America bought 220 tonnes of gold in bars, against 310 tonnes in the previous year. In addition, the Japanese used 182 tonnes of metal in the Hirohito issue, which was not strictly a bullion coin because it was priced high above the value of the contained gold.

In Europe and North America investors bought a net 81 tonnes, against disposals of 170 tonnes in 1985, according to the report. Gold Fields estimates that these investors have continued to buy in 1987, motivated by worries about the state of US financial markets.

As Gold Fields says, the figures for European and North American investment need to be treated cautiously because they are balancing items in the group's estimates, but they do indicate a substantial shift in mood.

However, there are a few bearish points to be made in this generally bullish analysis of investors' behaviour. First of all, the market was heavily dependent last year on Japan, which bought 650 tonnes of metal, or half the mine production of the non-Communist world.

Secondly, in addition to selling bars, Middle East investors were also heavy sellers of scrap gold during the rally in September 1986. Overall, scrap sales rose to 465 tonnes, their highest since 1980, when 482 tonnes were sold and prices averaged

\$612 an ounce.

Mr George Milling-Stanley, the author of Gold Fields' survey, says that the gold market has become more efficient, so rallies are likely to stimulate old gold sales much more readily.

Nevertheless, Gold Fields, which is known as one of the most cautious of forecasters, is more positive about investment demand than it has been for several years.

Looking at the gold market in terms of the outlook for supply and demand, sustained and growing investment demand would appear to be essential just to keep gold at its current price, never mind supporting increases.

The output of Western world mines, which has risen by a third since 1980 to 1281 tonnes last year, is expected to keep growing for the foreseeable future. Increases in the US, Canada and Australia more than offset a slight decline in South Africa. South Africa's share of Western world output could fall below 50 per cent by the end of the decade.

With profit margins specta-

cularly high, companies can be expected to keep searching for deposits and bringing them into production. Gold Fields estimates that the total costs of operating mines, including capital costs, fell to an average of \$245 an ounce outside South Africa in 1985, and should fall further this year. In South Africa the average cost last year was \$181 an ounce, according to the Chamber of Mines.

The West could also see continuing high levels of Communist sales. China may be unable to repeat last year's estimated sales of about 50 tonnes in 1987, but the government is committed to increasing output so as to raise foreign exchange earnings. The Soviet Union, which sold 550 tonnes or so in 1986, is thought to have continued selling bullion at a similar rate this year—the country needs revenue from gold to compensate for lower earnings from oil and gas sales.

Western world governments last year bought more gold than they sold for the second year running. Their net purchases of 181 tonnes no doubt helped support the market. But the most

important point about central bank holdings is that the 36,000 tonnes of metal they control is largely immobile and unlikely to be sold to anyone for fear that such disposals may upset the international financial system.

Private holdings are more fluid, as the 465 tonnes of scrap sold last year demonstrates. But again very little has disappeared: it is estimated that of the 100,000 tonnes or so of gold ever mined, more than 80,000 tonnes is still available. Industrial consumers of the metal—electronics companies, dentists and others—accounted for under 15 per cent of the 1,686 tonnes of gold used in fabrication last year. The rest went mainly into jewellery, which for many buyers, is if not consciously, a form of investment then certainly a way of storing and displaying wealth.

This is particularly true in the Middle East, India, and elsewhere where buyers prefer high-carat jewellery for its gold content, instead of low-carat articles for their decorative appeal.

Stefan Wagstyl

## South Africa

## Mining reforms held up

THIS YEAR'S March quarter results from South Africa's gold mines sent shivers down the spines of many investors.

Production at four mines—Randfontein, Western Areas, Beatrix and Freegold—had been hit by work stoppages or resignations by black miners, underlining just how vulnerable South Africa's labour-intensive gold mining industry is to work disruptions. Industrial relations remain the gold mine's most problematic area and, in the wake of the white electorate's rightward lurch in May, the industrial relations field is likely to become more rather than less difficult.

Last year, the Botha Government became increasingly nervous of white voters' swing towards parties to the right of the ruling National Party—a swing which was particularly marked in mining constituencies. Electoral fears paralysed whatever was left of the Government's reform programme and, to the dismay of the mining companies and black miners, persuaded the Government to renege on its promise to scrap mining job reservation by the end of 1986.

Racial clauses in the Mines and Works Act continue to bar half-a-million or so black miners from supervisory line positions, and prospects of agreement between the employers and the white unions on lifting the colour bar seem as remote as ever.

The Chamber of Mines, which represents the mineowners, promised job security guarantees hoping to persuade the white unions to agree to an opening of reserved jobs. However when the white unions would not agree, the Chamber dropped its guarantees.

Chamber and black union officials now fear that even if racial discrimination is scrapped from the Mines and Works Act the colour bar will be preserved by other means such as literacy, numeracy and language skills requirements which favour whites.

The white miners fear that they would be replaced by "cheap" black labour. And since white miners in the Carletonville constituency elected Mr Arrie Paulus, the former general secretary of the all-white Mine Workers' Union (MWU) and a staunch opponent of removal of the colour bar, to represent them in the white House of Assembly, their fears and opposition can be articulated in parliament.

The all-black National Union of Mineworkers (NUM), which claims a membership of more than 300,000, is in a quandary. Wage and safety issues and the colour bar are at the top of its list of priorities, but the union's leadership is understandably restrained in its militancy. Independent black unions, which have articulated black political demands as well as labour issues, fear the government is intent on breaking them.

Neither the NUM nor most mining houses relish a re-enactment of the strike by 15,000 black railway workers earlier this year when police were used to break the strike and 11 demonstrating strikers were shot dead in the streets of Johannesburg and Germiston.

It is paradoxical that, in South Africa's highly-charged racial atmosphere, the needs of the majority of mining industry employers and employees have converged with both sides opposed to the general direction of white politics.

The NUM and some employers would like to see an end to the migrant labour system and the creation of permanent workforces to man the mines. If push came to shove, however, it is unlikely that the mines themselves would go along with the NUM's call for equal treatment for black and white employees.

Black miners live in vast single-sex hostels which industry spokesmen themselves admit are akin to prisoner-of-war camps and where prostitution, homosexuality and bestiality are rife.

By way of contrast, the mines provide most of their 50,000 or so white employees with family housing at subsidised rentals and with free utilities. Merely providing half of the black workforce with comparable married accommodation would cost anything up to Rands 5bn or twice the amount the mines spent on all capital projects in 1986.

Mechanisation is not a feasible answer. The geology of the Witwatersrand gold reefs precludes large scale additional mechanisation, particularly in mines whose reefs are narrow.

Last year Randfontein and Western Areas, whose reefs are particularly wide, announced mechanisation plans which would have allowed their workforces to be cut by between a quarter and a third. That led to work stoppages by black miners which cut Randfontein's recovery grade by 5 per cent and Western Areas' by more than 7 per cent in this year's March quarter and which, in turn, pushed the mine's gold mining operations into the red.

Beatrix, a comparatively new mine in the Orange Free State, suffered a 20 per cent gold production loss in the March quarter after half of the black workforce quit in response to considerable fighting in the black compound, again underlining the mines' reliance on black labour. Violence is endemic on the mines.

So, too, are accidents which usually kill more than 600 men each year and take the lives of proportionately more than twice as many black miners as white.

The NUM argued successfully that black miners should henceforth be included on mine safety committees.

While the white union men remain doggedly opposed to removal of job reservation, they daily flout the law governing supervisory responsibilities simply to ensure that gold bearing rock is broken and tailed.

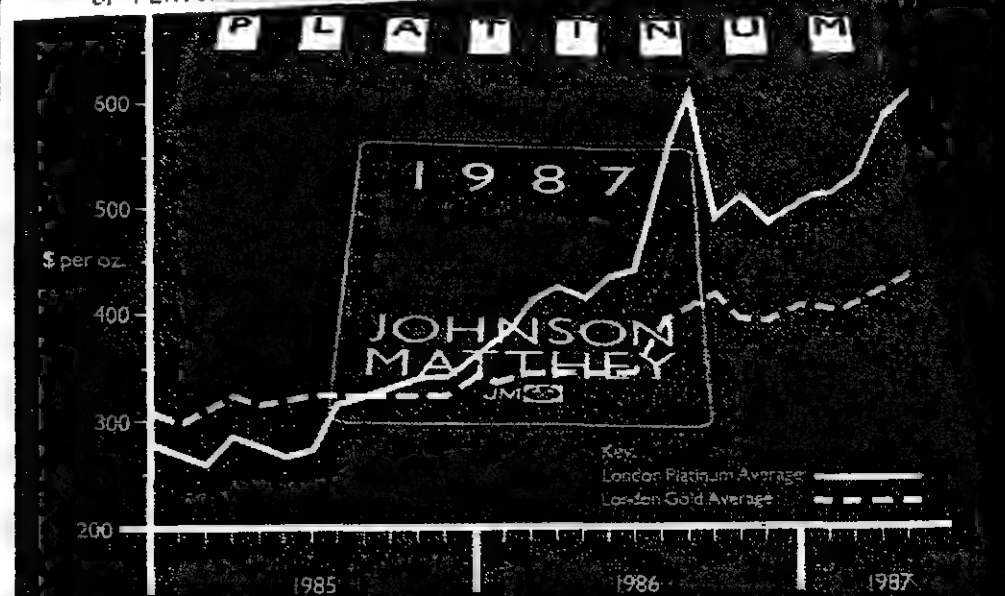
If black miners were to protest against their continued exclusion from supervisory underground jobs by insisting that white miners observe the racially discriminatory clauses on the Mines and Works Act, South Africa's gold mines would grind to a halt within days.

It is not a thought which has escaped union leaders who are determined to adhere meticulously to the country's laws.

Jim Jones

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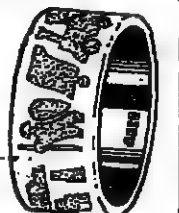
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## Silver

## Regaining lost sparkle

SILVER HAS this year taken the precious metal market by surprise. At the beginning of 1987, silver had been so quiet for so long that traders wondered whether investors had abandoned the metal for good.

There were even suggestions that silver should perhaps no longer be regarded as a precious metal, with a price influenced largely by movements in other financial markets. Rather, it should be regarded as a base metal, with its price determined mainly by changes in industrial supply and demand.

But in the weeks since the middle of March, the silver market has been transformed. A steady rise in prices from around \$5.55 an ounce, accelerated in a few days of frenzied trading to reach over \$11.25 an ounce on April 27—a rise of more than \$2 on the day—before falling back to about \$7.50.

The volume of investment interest was so huge that the Commodity Exchange in New York, the world's largest silver futures market, was swamped and had to close early for three days to sort out a backlog of unsettled trades.

After such wild price move-

ments, it is hardly surprising that traders differ greatly in their price forecasts. But many believe that now investment interest has been rekindled it will not quickly die away again.

The past history of precious metals prices shows that, in times of financial uncertainty, silver tends to outperform gold. This is because even when conditions are poor for precious metals prices—as they have been during the bull markets in stocks and shares in the 1980s—some investors continue buying precious metals. They buy gold because of its status in the international monetary system and because it is more valuable weight for weight so it is easier to handle.

However, when conditions move in favour of precious metals—as they have done in the wake of the fall in the US dollar this year—the impact on silver is likely to be greater, as an absence of investor interest suddenly turns into a glut.

All this makes silver a very tempting market for short-term investors looking for volatile prices. What is unclear is how long investors will be prepared to hold metal if prices settle. US investors may want to protect

themselves against further falls in the dollar, given the doubts surrounding the Federal Budget and trade deficits. But investors in Japan, West Germany and Switzerland, where currencies are strong, may be less willing to move out of income-bearing investments, given that inflation rates are generally lower than they were in the commodity price boom of the late-1970s.

This year's activity in the market demonstrates that supply and demand in silver matters less than the mood of the financial markets, once investors start buying precious metals.

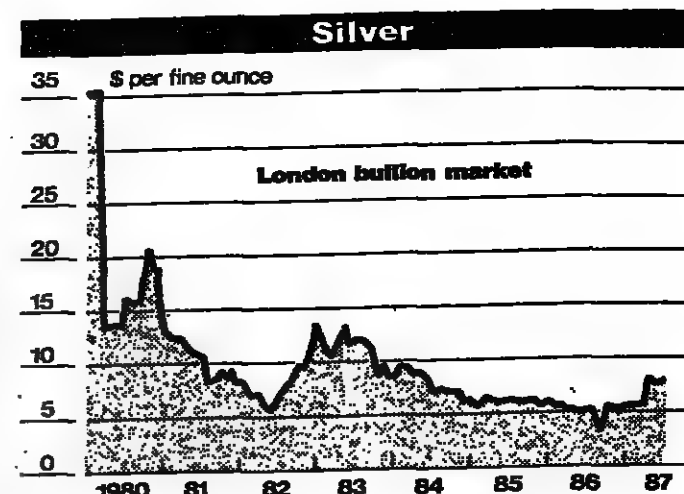
Nevertheless, news from within the silver industry has certainly helped prices along. In mid-April, Peru, the second largest Western world producer after Mexico, reminded the market that supplies should not be taken for granted by announcing that silver sales were to be suspended. Traders said the ban would not take effect before November—the earliest and would probably not be carried out. Nevertheless, as a manoeuvre to boost prices, the statement by Peru's President Alan Garcia worked wonders.

More broadly, bullish traders argue that the silver market is generally looking brighter than it did. The abortive efforts of the Texan Hunt family to corner the market in 1980 put a blight on silver. Even after the Hunts said in 1985 that they had sold most of their 95m oz stockpile, investors shied away from silver in the belief that the Hunt metal had simply passed into other hands.

As a result, while gold and platinum prices rose last year, silver fell during 1986, despite a depreciation in the US dollar.

However, say the bulls, while the Hunt's silver has not disappeared, the total stock overhanging the market has declined. Low prices last year forced the closure of Sunshine and Lucky Friday, two of the largest US mines. Meanwhile, industrial users of silver—chiefly photographic film-makers—have increased their purchases modestly.

The net result is that reported silver stocks fell during 1986 from an all-time peak of 241m oz to 201m oz, according to Goldman Sachs, the US investment company. This is still six months' consumption, says



Goldman in a report, but the speed of the decline shows that the market is correcting the over-capacity which plagued it.

Goldman estimates that the fall in US mine production, a small decline in scrap silver recycling and an increase in Communist countries' imports meant that Western world silver supply fell last year by 4.4 per cent to 447m oz. Industrial demand rose 4.9 per cent to 388m oz.

But the bulls' case is by no means conclusive. If prices stay close to \$8, then Lucky Friday and Sunshine mines could well reopen. Even without them, Goldman sees a slight increase

in overall Western world supply in 1987 to 467m oz, with industrial demand growing by 3 per cent to 410m oz.

So it is investors who must buy metal if price increases are to be sustained. On one measure—possibly the most important—silver still has some way to go towards re-establishing itself as a precious metal. The historic ratio between gold and silver prices is about 40:1. This widened as silver fell in 1986 to nearly 70:1. By April 27 this year it had recovered almost all the ground it had lost to hit 45:1 but has since widened again to over 55:1.

Stefan Wagstyl

## Platinum

## Investors move into the market

IF 1986 is to go down in history as the year in which platinum's price relationship with gold was redefined, 1987 could be the year in which the new relationship is consolidated.

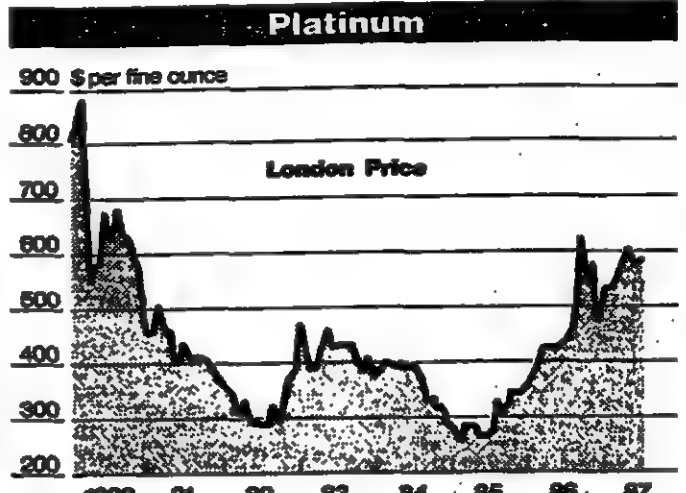
Although the immediate panic about the threat to South African supplies is over, for the time being at least, the increased level of buying interest it generated is continuing to add extra bite to a fundamentally strong supply-demand picture and platinum is still maintaining a substantial premium over the yellow metal.

The free market platinum price began 1986 at \$42.25 a troy ounce, with a \$15 premium over gold.

By September 3, growing pressure for strong economic sanctions against South Africa—by far the world's biggest supplier—plus fears that South Africa might impose counter-sanctions in the form of export restrictions, had lifted platinum to a 54-year peak of \$87.75 an ounce and widened the premium to a massive \$310.50.

As the panic subsided, so did the platinum price. By the close of the year it was trading at \$46.75 an ounce and the premium over gold had dipped below \$50.

This year has seen a confirmation of investors' renewed faith in the platinum market,



however. Last week the price was back above \$500 an ounce and since mid-January the premium has remained comfortably in excess of \$100.

Platinum's latest show of strength owes a good deal to sentiment in the gold market, "without, however, being in danger of losing the individuality it has re-acquired since mid-1985," observes Johnson Matthey, the London bullion trader, in its recently published review "Platinum 1987". Johnson Matthey sees this as a further demonstration of platinum's twin attributes as a precious as well as an industrial metal.

According to Johnson Matthey, non-industrial demand accounted for 45.7 per cent of last year's record total Western world platinum consumption of 2.85m oz, compared with 24.9 per cent of 2.32m oz in 1985. That share increase was due to a surge in investment demand from 2 per cent (46,000 oz) to 15.7 per cent (447,000 oz).

While jewellery's consumption share was down from 1985's 32.9 per cent to 30 per cent in 1986, it still represented a rise of 50,000 oz. And about 40,000 oz of the rise came between 1985 and 1986, a performance which surprised many market experts, who had assumed that high prices would be reflected in lower jewellery usage.

The platinum jewellery sector is heavily dependent on Japanese demand. "They love the stuff," says Patrick Smith of Johnson Matthey. Of the 855,000 oz purchased by the jewellery trade in 1986 some 740,000 oz went to Japan, according to Platinum 1987.

While the market can clearly take heart from the apparent price-insensitivity of Japanese demand for platinum jewellery, might there not be some grounds for concern in the increasing role of investment purchases? Investors are not truly consumers, after all—they buy only in order to sell later. And had they not stepped up their purchases by 75 per cent, last year's consumption total would have shown a fall of 170,000 oz instead of a rise of 20,000 oz.

Mr Smith does not seem too concerned, though he admits that the increased size of the investment sector "may act as a dampener on rises".

Brian Nathan of Ayrton Metals agrees. "Investment holders are looking for a profit," he explains. "They will sell into rises, which tends to smooth out peaks and troughs."

"Peaks and troughs" have always been features of the platinum market. "Platinum quite often moves faster than gold—either upwards or downwards," says Mr Nathan. "The platinum market is smaller and more volatile—there is a larger pool of gold 'above the ground'."

He also points out that, while the platinum market is very much influenced by similar factors to gold, a larger proportion of the gold market is price-sensitive.

On the industrial front, the automobile industry has become the biggest single user of platinum. Production of exhaust cleaning catalysts alone in 1986 accounted for 38.8 per cent of consumption, up from 27.8 per cent in 1985. Autocatalyst usage of platinum is estimated to have

reached 1.05m ounces in 1986, up from 910,000 ounces in 1985 and 645,000 ounces in 1982.

Other consumption sectors are quite small by comparison with autocatalysts, jewellery and investment. The chemicals industry used 185,000 ounces last year, Johnson Matthey calculates, while electricals used 185,000, glass 90,000, petroleum 25,000 and others 5,000.

On the supply side, Johnson Matthey estimates that South Africa accounted for 2.35m ounces, or 83 per cent of the 1986 total. That represented a rise of only 10,000 ounces over 1985, while shipments from Canada were unchanged at 150,000 ounces. The major contributor to the 70,000 ounces rise in total supplies was the Soviet Union, with sales up 60,000 ounces to 290,000, mostly going to Japan.

Apart from possible plans for new workings at Western Mining, Johnson Matthey sees "no hint of any intention to expand production capacity" in South Africa, while demand growth is forecast to be "steady if unspectacular".

The resulting price trend, it says, is likely to be "basically firm but fluctuating in generally more tranquil market conditions than prevailed last year."

Richard Mooney

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## GOLD &amp; PRECIOUS METALS 5

Private investors

## More mints are coining it

GOLD HAS always had a special appeal for the private investor. There is no logical rhyme nor reason why it should be so favoured in modern times. But the traditional hoarding instinct runs deep, and historically gold has been seen as a desirable store of wealth, a safe haven, particularly in times of crisis and uncertainty.

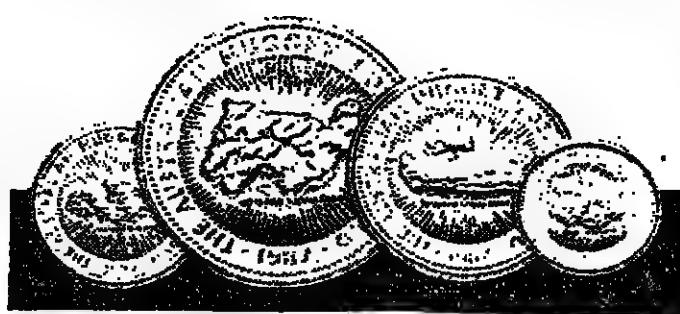
Even the most sophisticated investor still recommends keeping a proportion, say 10 per cent, of their portfolios into gold, in one form or another, as a form of ultimate security.

In recent months investing in gold has paid off. The bullion price has advanced substantially, at least in dollar terms, and gold mining shares have been a boom market. As a result, gold based funds have been among the best performers this year, providing patient investors with at least some reward after a long period in the doldrums.

One of the main attractions of gold is its portability and acceptance as an international currency throughout the world. To achieve that you need the physical metal itself in your possession. As a precious metal, gold provides a convenient way of concentrating your gains, ill-gotten or otherwise, in a form that is easy to store, transport and identify as a symbol of wealth.

Gold bullion is the most direct way of investing in gold itself. But it is expensive. Normal one kilo bars cost a great deal of money at current prices, and are not really available to the small private investor. In Britain a further deterrent is Value Added Tax at 15 per cent.

The logical answer for private investors wanting to put a relatively modest amount into gold, and make the most of its



The Australian Nuggets come in four shapes and weights

portability and attraction as a physical metal, is to buy coins. There is no shortage of choice. The ban on imports of South African kruggerands in US, Britain, and other European and Far East countries led to their production being scrapped in late 1985. But this left the market for gold coins wide open.

First to try to fill the breach was the Canadian Maple Leaf coin, using domestically-produced gold, and providing a coin with a high quality gold content. Launched in 1979 when Kruggerands were still being produced, the Maple Leaf soon took over as the world's biggest selling gold coin.

However a string of competitors has emerged since. The biggest, particularly in the North American market, has been the Eagle range produced by the US Mint under orders from Congress after the ban on imports of Kruggerands was imposed.

Produced in the same sizes, but with the added advantage of appealing to the patriotism of American citizens, the Eagle has proved a tremendous success with sales quickly moving well above the original target since being officially launched in November last year.

In April another gold produc-

ing country entered the fray. Western Australia started to market worldwide its Nugget range of gold coins, produced by the Perth Mint. The individual names of the four coins offered—Welcome Stranger (one ounce), Hand of Faith (half ounce), Golden Eagle (quarter ounce) and Little Hero (one tenth of an ounce)—are based on famous gold nugget discoveries in Australia.

The choice doesn't end there. There is the Mexican peso gold coins, and from China the attractive Panda coins, whose reverse design changes each year. There is even a one twentieth of an ounce coin in the Panda range, making it particularly suitable for gifts such as savings.

Then there is the Angel, produced by the Poljo Mint in the Isle of Man. Produced from gold of European origin, the Angel is supposed to have first been struck in 1341 in France. It carries a relief of a dragon being slain by the Archangel Michael on which the coin's name is based.

The Royal Mint in Britain, which has produced gold sovereigns for a long time, also decided to enter the battle for the Kruggerand market. In

March the Chancellor of the Exchequer, who is also Master of the Mint, announced that Queen Elizabeth "had been graciously pleased" to approve a recommendation that a new bullion coin, to be called the Britannia, should be issued in four denominations—one ounce, half, quarter and one-tenth ounce.

No launch date for the Britannia has been announced yet. But it is expected to become available to investors later this year.

Britain has a history of minting sovereigns dating back to 1817 and these are still bought and sold freely. In 1980 the Royal Mint actually stepped up production of sovereigns and made them more price competitive to win a greater share of the market. But they have produced no mass bullion coins since 1984, owing to reduced demand and the stiff competition from imported coins.

The Royal Mint will face an uphill task in establishing the Britannia against so many rival products. It will have a poor domestic base since demand for gold coins in Britain has fallen to a low ebb after the decision to impose Value Added Tax on them in April 1982.

It is possible to avoid paying VAT on coin purchases quite legally by keeping them in offshore banking centres like the Channel Islands and Switzerland.

At the same time there are extra costs and paperwork involved, and this method of ownership to a large extent negates the big attraction of buying coins—having something physical in your hands to gloat over and treasure against a rainy day when you might need a quick source of money.

John Edwards

Capital markets

## Bonds for the faint-hearted

"THEY MIGHT as well carry options in valium," was the comment made by one investment banker as the most recent spate of gold-linked bonds was hitting the international capital markets.

For gold-linked bonds became fashionable when the nerves set in. During the period since the beginning of April, bankers have responded by launching 11 gold-linked bonds in the Euro-bond and Swiss franc foreign bond markets—a far greater concentration of these deals than the markets have hitherto seen.

Bankers now regard the market for gold-linked bonds as mature, though they do not foresee such issues becoming a regular part of the bond market repertoire. This is partly because they do not attract sufficient interest from institutional investors.

Gold-linked bonds are really designed for the "faint-hearted" gold investor, who feels that gold is going up but is wary of buying physical gold. Unlike the metal itself, the bond provides a yield and capital protection.

Such bonds find their most natural home in Switzerland, because that country's traditional role as a centre for bullion trading has long made Swiss private investors attuned to buying and selling gold.

It is not surprising, then, that the Swiss franc bond market has seen the greatest number of gold-linked bond issues over the years and has been the source of many of the innovations in this market.

Issues in this market have so far taken roughly two forms. The more traditional type is the bond issued by a gold mining company, backed by that company's own gold. The more recent fashion is for issuing bonds for borrowers who do not have natural access to gold. For these borrowers, the bonds are generally launched with warrants to buy gold attached, rather than bonds which are fully convertible into gold.

The gold warrants bond concept was then extended to the Eurobond market, with deals that provided a claim on the difference in cash terms between the strike price and the price of gold at the time of exercising the warrants.

In April, Salomon Brothers International arranged the first gold warrants bond in the Ecu market, for St Gobain, while others transferred it to the Eurodollar market, with deals for Banque Nationale de Paris, led by Credit Suisse First Boston, and for Eastman Kodak and the Norwegian Eksportfinans, led by Union Bank of Switzerland (Securities).

But though a dollar-denominated gold warrants bond ought to be attractive to investors—because of the real inverse relationship between the price of that currency and gold—bankers are not yet convinced that the concept can be satisfactorily transferred to the Eurodollar market.

The first crop of bonds that emerged in April had their terms stacked very much in favour of the borrower. But as successive deals have appeared, broadening the choice open to the investor, issuing houses have been forced to make them cheaper and cheaper.

In the case of Hoffmann La Roche's Sfr 250m 10-year zero-coupon issue, for instance, launched in April, the accompanying three-year gold warrants carried a premium of around 50 per cent.

By the time UBS (Securities) launched its deals in May, however, investors had woken up to the fact that bonds on these terms were rather expensive. The three-year deals for Eastman Kodak and Eksportfinans carried two-year warrants with much lower—25 per cent—premiums.

At these levels, the advantage to the borrower of issuing the bonds is getting close to being eliminated.

"We are at the end of the last lap in this market, at least," said one banker recently, though its further development clearly depends upon the behaviour of the gold price.

Clare Pearson

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## WORLD MARKETS

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NATIONAL AND REGIONAL MARKETS	FRIDAY JUNE 19 1987				THURSDAY JUNE 18 1987				DOLLAR INDEX			
	US Dollar Index	Day's Change	Pound Sterling Index	Local Currency Index	US Dollar Index	Day's Change	Pound Sterling Index	Local Currency Index	1987 High	1987 Low	Year Ago	Year Ago
Figures in parentheses show number of stocks per grouping												
Australia (94)	136.53	-0.1	124.22	125.81	136.68	-0.1	124.22	125.81	140.95	99.92	88.85	
Austria (16)	85.82	-0.5	78.08	81.38	85.82	-0.5	78.08	81.38	85.82	81.38	77.82	
Belgium (147)	116.92	-0.2	106.38	107.62	116.92	-0.2	106.38	107.62	116.92	106.38	98.32	
Canada (177)	127.58	+0.8	116.08	123.70	127.58	+0.8	116.08	123.70	127.58	116.08	98.32	
Denmark (39)	120.26	-0.4	109.42	112.58	120.26	-0.4	109.42	112.58	120.26	109.42	91.96	
France (122)	105.24	-1.2	95.75	100.87	105.24	-1.2	95.75	100.87	105.24	95.75	88.39	
West Germany (90)	95.39	+2.6	86.79	90.75	95.39	+2.6	86.79	90.75	95.39	86.79	81.67	
Hong Kong (45)	121.00	+0.9	110.09	121.26	121.00	+0.9	110.09	121.26	121.00	110.09	72.22	
Ireland (14)	150.12	+0.2	138.49	150.12	150.12	+0.2	138.49	150.12	150.12	138.49	82.61	
Italy (76)	100.68	-0.9	91.60	99.47	100.68	-0.9	91.60	99.47	100.68	91.60	79.10	
Japan (528)	151.73	-2.7	138.05	139.12	151.73	-2.7	138.05	139.12	151.73	138.05	79.06	
Malaysia (36)	169.55	-0.5	154.26	164.19	169.55	-0.5	154.26	164.19	169.55	154.26	84.13	
Netherlands (38)	266.65	+3.9	249.51	264.40	266.65	+3.9	249.51	264.40	266.65	249.51	80.85	
Mexico (14)	119.38	+0.4	108.62	112.30	119.38	+0.4	108.62	112.30	119.38	108.62	88.37	
New Zealand (27)	100.32	-0.1	91.27	99.47	100.32	-0.1	91.27	99.47	100.32	91.27	89.63	
Norway (24)	138.72	+0.2	126.21	126.81	138.72	+0.2	126.21	126.81	138.72	126.21	100.32	
South Africa (62)	142.30	-0.2	129.47	138.99	142.30	-0.2	129.47	138.99	142.30	129.47	83.76	
Spain (93)	159.54	+0.8	145.16	147.25	159.54	+0.8	145.16	147.25	159.54	145.16	79.14	
Sweden (33)	115.47	+0.9	105.06	107.79	115.47	+0.9	105.06	107.79	115.47	105.06	83.76	
Switzerland (51)	150.12	-0.3	138.49	150.12	150.12	-0.3	138.49	150.12	150.12	138.49	82.61	
United Kingdom (335)	148.06	-1.1	134.71	134.71	148.06	-1.1	134.71	134.71	148.06	134.71	99.01	
USA (937)	125.63	+0.4	114.30	125.63	125.63	+0.4	114.30	125.63	125.63	114.30	100.00	
Europe (928)	120.55	-0.3	109.68	112.65	120.55	-0.3	109.68	112.65	120.55	109.68	88.11	
Pacific Basin (677)	149.97	-1.7	135.49	149.97	149.97	-1.7	135.49	149.97	149.97	135.49	82.71	
Asia-Pacific (615)	125.73	-0.4	114.39	125.73	125.73	-0.4	114.39	125.73	125.73	114.39	100.00	
North America (720)	125.73	-0.4	114.39	125.73	125.73	-0.4	114.39	125.73	125.73	114.39	100.00	
World Ex. US (1817)	138.18	-2.6	125.72	138.18	138.18	-2.6	125.72	138.18	138.18	125.72	83.19	
World Ex. US (2075)	138.18	-2.6	125.72	138.18	138.18	-2.6	125.72	138.18	138.18	125.72	83.19	
World Ex. US (2295)	138.18	-2.6	125.72	138.18	138.18	-2.6	125.72	138.18	138.18	125.72	83.19	
World Ex. Japan (1952)	124.47	+0.2	113.25	124.47	124.47	+0.2	113.25	124.47	124.47	113.25	96.83	
The World Index (2410)	133.25	-0.9	121.24	127.08	133.25	-0.9	121.24	127.08	133.25	121.24	91.06	

Base values: Dec. 31, 1986 = 100  
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## EUROPEAN OPTIONS EXCHANGE

Series	May 87			May 87			May 87			Strike
	Vol.	Last	Vol.	Last	Vol.	Last	Vol.	Last		
GOLD C	5400	184	12.50	15	20.50	—	—	—	\$449.50	
GOLD C	5400	154	12.50	18	—	—	—	—	" "	
GOLD P	5400	48	—	10	—	—	—	—	" "	
Jun 87										
SILVER C	3700	39	48	—	—	—	2	140	\$744	
SILVER P	3750	50	—	—	—	—	—	—	" "	
SILVER P	3850	110	110	2	135	—	—	—	" "	
PLAT C	11300	52	3.50	1	—	—	—	—	\$1,393.51	
PLAT P	11350	52	0.65	—	—	—	—	—	" "	
PT C	11350	52	0.50	40	7.08	—	—	—	" "	
Jul 87										
SPL C	FL200	748	3	49	6.90	15	6.50	FL206		
SPL P	FL205	268	0.80	23	1.50	83	1.60	" "		
SPL C	FL210	—	—	25	1.10	50	1.20	" "		
SPL P	FL215	—	—	30	0.70	10	0.50	" "		
SPL C	FL220	—	—	200	2.10	5	1.60	" "		
SPL P	FL225	1947	0.65	—	—	—	—	" "		
SPL C	FL230	11	—	870	—	—	—	" "		
SPL P	FL235	204	9.30	25	10.30	—	—	" "		
SPL C	FL240	222	—	—	—	—	—	" "		
SPL P	FL245	89	19.20	—	—	—	—	" "		
SPL C	FL250	67	26.70	—	—	—	—	" "		
SPL P	FL255	22	39.70	—	—	—	—	" "		
SPL C	FL260	33	29.70	—	—	—	—	" "		
SPL P	FL265	48	29.70	—	—	—	—	" "		
SPL C	FL270	30	29.70	—	—	—	—	" "		
SPL P	FL275	48	29.70	—	—	—	—	" "		
SPL C	FL280	30	29.70	—	—	—	—	" "		
SPL P	FL285	48	29.70	—	—	—	—	" "		
SPL C	FL290	30	29.70	—	—	—	—	" "		
SPL P	FL295	48	29.70	—	—	—	—	" "		
SPL C	FL300	30	29.70	—	—	—	—	" "		
SPL P	FL305	48	29.70	—	—	—	—	" "		
SPL C	FL310	30	29.70	—	—	—	—	" "		
SPL P	FL315	48	29.70	—	—	—	—	" "		
SPL C	FL320	30	29.70	—	—	—	—	" "		
SPL P	FL325	48	29.70	—	—	—	—	" "		
SPL C	FL330	30	29.70	—	—	—	—	" "		
SPL P	FL335	48	29.70	—	—	—	—	" "		
SPL C	FL340	30	29.70	—	—	—	—	" "		
SPL P	FL345	48	29.70	—	—	—	—	" "		
SPL C	FL350	30	29.70	—	—	—	—	" "		
SPL P	FL355	48	29.70	—	—	—	—	" "		
SPL C	FL360	30	29.70	—	—	—	—	" "		
SPL P	FL365	48	29.70	—	—	—	—	" "		
SPL C	FL370	30	29.70	—	—	—	—	" "		
SPL P	FL375	48	29.70	—	—	—	—	" "		
SPL C	FL380	30	29.70	—	—	—	—	" "		
SPL P	FL385	48	29.70	—	—	—	—	" "		
SPL C	FL390	30	29.70	—	—	—	—	" "		
SPL P	FL395	48	29.70	—	—	—	—	" "		
SPL C	FL400	30	29.70	—	—	—	—	" "		
SPL P	FL405	48	29.70	—	—	—	—	" "		
SPL C	FL410	30	29.70	—	—	—	—	" "		
SPL P	FL415	48	29.70	—	—	—	—	" "		
SPL C	FL420	30	29.70	—	—	—	—	" "		
SPL P	FL425	48	29.70	—	—	—	—	" "		
SPL C	FL430	30	29.70	—	—	—	—	" "		
SPL P	FL435	48	29.70	—	—	—	—	" "		
SPL C	FL440	30	29.70	—	—	—	—	" "		
SPL P	FL445	48	29.70	—	—	—	—	" "		
SPL C	FL450	30	29.70	—	—	—	—	" "		
SPL P	FL455	48	29.70	—	—	—	—	" "		
SPL C	FL460	30	29.70	—	—	—	—	" "		
SPL P	FL465	48	29.70	—	—	—	—	" "		
SPL C	FL470	30	29.70	—	—	—	—	" "		
SPL P	FL475	48	29.70	—	—	—	—	" "		
SPL C	FL480	30	29.70	—	—	—	—	" "		
SPL P	FL485	48	29.70	—	—	—	—	" "		
SPL C	FL490	30	29.70	—	—	—	—	" "		
SPL P	FL495	48	29.70	—	—	—	—	" "		
SPL C	FL500	30	29.70	—	—	—	—	" "		
SPL P	FL505	48	29.70	—	—	—	—	" "		
SPL C	FL510	30	29.70	—	—	—	—	" "		
SPL P	FL515	48	29.70	—	—	—	—	" "		
SPL C	FL520	30	29.70	—	—	—	—	" "		
SPL P	FL525	48	29.70	—	—	—	—	" "		
SPL C	FL530	30	29.70	—	—	—	—	" "		
SPL P	FL535	48	29.70	—	—	—	—	" "		
SPL C	FL540	30	29.70	—	—	—	—	" "		
SPL P	FL545	48	29.70	—	—	—	—	" "		
SPL C	FL550	30	29.70	—	—	—	—	" "		
SPL P	FL555	48	29.70	—	—	—	—	" "		
SPL C	FL560	30	29.70	—	—	—	—	" "		
SPL P	FL565	48	29.70	—	—	—	—	" "		
SPL C	FL570	30	29.70	—	—	—	—	" "		
SPL P	FL575	48	29.70	—	—	—	—	" "		
SPL C	FL580	30	29.70	—	—	—	—	" "		
SPL P	FL585	48	29.70	—	—	—	—	" "		
SPL C	FL590	30	29.70	—	—	—	—	" "		
SPL P	FL595	48	29.70	—	—	—	—	" "		
SPL C	FL600	30	29.70	—	—	—	—	" "		
SPL P	FL605	48	29.70	—	—	—	—	" "		
SPL C	FL610	30	29.70	—	—	—	—	" "		
SPL P	FL615	48	29.70	—	—	—	—	" "		
SPL C	FL620	30	29.70	—	—	—	—	" "		
SPL P	FL625	48	29.70	—	—	—	—	" "		
SPL C	FL630	30	29.70	—	—	—	—	" "		
SPL P	FL635	48	29.70	—	—	—	—	" "		
SPL C	FL640	30	29.70	—	—	—	—	" "		
SPL P	FL645	48	29.70	—	—	—	—	" "		
SPL C	FL650	30	29.70	—	—	—	—	" "		
SPL P	FL655	48	29.70	—	—	—	—	" "		
SPL C	FL660	30	29.70	—	—	—	—	" "		
SPL P	FL665	48	29.70	—	—	—	—	" "		
SPL C	FL670	30	29.70	—	—	—	—	" "		
SPL P	FL675	48	29.70	—	—	—	—	" "		
SPL C	FL680	30	29.70	—	—	—	—	" "		
SPL P	FL685	48	29.70	—	—	—	—	" "		
SPL C	FL690	30	29.70	—	—	—	—	" "		
SPL P	FL695	48	29.70	—	—	—	—	" "		
SPL C	FL700	30	29.70	—	—	—	—	" "		
SPL P	FL705	48	29.70	—	—	—	—	" "		
SPL C	FL710	30	29.70	—	—	—	—	" "		
SPL P	FL715	48	29.70	—	—	—	—	" "		
SPL C	FL720	30	29.70	—	—	—	—	" "		
SPL P	FL725	48	29.70	—	—	—	—	" "		
SPL C	FL730	30	29.70	—	—	—	—	" "		
SPL P	FL735	48	29.70	—	—	—	—	" "		
SPL C	FL740	30	29.70	—	—	—	—	" "		
SPL P	FL745	48	29.70	—	—	—	—	" "		
SPL C	FL750	30	29.70	—	—	—	—	" "		
SPL P	FL755	48	29.70	—	—	—	—	" "		
SPL C	FL760	30	29.70	—	—	—	—	" "		
SPL P	FL765	48	29.70	—	—	—	—	" "		
SPL C	FL770	30	29.70	—	—	—	—	" "		
SPL P	FL775	48	29.70	—	—	—	—	" "		
SPL C	FL780	30	29.70	—	—	—	—	" "		
SPL P	FL785	48	29.70	—	—	—	—	" "		
SPL C	FL790	30	29.70	—	—	—	—	" "		
SPL P	FL795	48	29.70	—	—	—	—	" "		
SPL C	FL800	30	29.70	—	—	—	—	" "		
SPL P	FL805	48	29.70	—	—	—	—	" "		
SPL C	FL810	30	29.70	—	—	—	—	" "		
SPL P	FL815	48	29.70	—	—	—	—	" "		
SPL C	FL820	30	29.70	—	—	—	—	" "		
SPL P	FL825	48	29.70	—	—	—	—	" "		
SPL C	FL830	30	29.70	—	—	—	—	" "		
SPL P	FL835	48	29.70	—	—	—	—	" "		
SPL C	FL840	30	29.70	—	—	—	—	" "		
SPL P	FL845	48	29.70	—	—	—	—	" "		
SPL C	FL850	30	29.70	—	—	—	—	" "		
SPL P	FL855	48	29.70	—	—	—	—	" "		
SPL C	FL860	30	29.70	—	—	—	—	" "		
SPL P	FL865	48	29.70	—	—	—	—	" "		
SPL C	FL870	30	29.70	—	—	—	—	" "		
SPL P	FL875	48	29.70	—	—	—	—	" "		
SPL C	FL880	30	29.70	—	—	—	—	" "		
SPL P	FL885	48	29.70	—	—	—	—	" "		
SPL C	FL890	30	29.70	—	—	—	—	" "		
SPL P	FL895	48	29.70	—	—	—	—	" "		
SPL C	FL900	30	29.70	—	—	—	—	" "		
SPL P	FL905	48	29.70	—	—	—	—	" "		
SPL C	FL910	30	29.70	—	—	—	—	" "		
SPL P	FL915	48	29.70	—	—	—	—	" "		
SPL C	FL920	30	29.70	—	—	—	—	" "		
SPL P	FL925	48	29.70	—	—	—	—	" "		
SPL C	FL930	30	29.70	—	—	—	—	" "		
SPL P	FL935	48	29.70	—	—	—	—	" "		
SPL C	FL940	30	29.70	—	—	—	—	" "		
SPL P	FL945	48	29.70	—	—	—	—	" "		
SPL C	FL950	30	29.70	—	—	—	—	" "		
SPL P	FL955	48	29.70	—	—	—	—	" "		
SPL C	FL960	30	29.70	—	—	—	—	" "		
SPL P	FL965	48	29.70	—	—	—	—	" "		
SPL C	FL970	30	29.70	—	—	—	—	" "		
SPL P	FL975	48	29.70	—	—	—	—	" "		
SPL C	FL980	30	29.70	—	—	—	—	" "		
SPL P	FL985	48	29.70	—	—	—	—	" "		
SPL C	FL990	30	29.70	—	—	—	—	" "		
SPL P	FL995	48	29.70	—	—	—	—	" "		
SPL C	FL1000	30	29.70	—	—	—	—	" "		
SPL P	FL1005	48	29.70	—	—	—	—	" "		
SPL C	FL1010	30	29.70	—	—	—	—	" "		
SPL P	FL1015	48	29.70	—	—	—	—	" "		
SPL C	FL1020	30	29.70	—	—	—	—	" "		
SPL P	FL1025	48	29.70	—	—	—	—	" "		
SPL C	FL1030	30	29.70	—	—	—	—	" "		
SPL P	FL1035	48	29.70	—	—	—	—	" "		
SPL C	FL1040	30	29.70	—	—	—	—	" "		
SPL P	FL1045	48	29.70	—	—	—	—	" "		
SPL C	FL1050	30	29.70	—	—	—	—	" "		
SPL P	FL1055	48	29.70	—	—	—	—	" "		
SPL C	FL1060	30	29.70	—	—	—	—	" "		
SPL P	FL1065	48	29.70	—	—	—	—	" "		
SPL C	FL1070	30	29.70	—						



Contd. on next Page







**FT UNIT TRUST INFORMATION SERVICE**[illegible]

## LONDON SHARE SERVICE

[illegible]

## Money Market Bank Account

[illegible]

## Money Market Trust Funds

[illegible]







[illegible][illegible][illegible]

	Jan	Feb	%Chg
Singer Bus \$M1	90	102.6	
Tammy Lsu	180	6/91	
Trough \$M1	148	122.5	-17%

### Miscellaneous

Airco-Dumotion	114	-	-
WColby Iron Corn	95	-	-
Corn, March 10c	225	12.1	66%
FHerm Ldr Jr Lp	229	-	-
Growthright Inc	225	-	-
Hemle Gold Mines	230	-	-
RHighwood Res	274	-	-
Minuteman Mining SL	271	20.3	75%
Wild-Fisher Resources	243	-	-
Whitusa Exploration	125	-	-
Whitusa Res C&I	75	-	-
Warpage CSI	147	7/77	-
West-Quest Resources	113	-	-
RTZ	108	27.10	25.5%
Dt Regula \$5-2000	\$200	27.10	95.5%

Stock	Price	Last	% Net	Yr Over
Alberici Group 100	455 1/2		3.5	2.7
Alberici Inc. Per 100	455 1/2		3.5	2.7
(Allied Int. Brokers)	122		13.5	2.5
Airmate Pet. 'A'	12			
Catalyst Comm. 'A'	18			
Chas. W. Collins 100	18			
Crown Brachs 100	88	1.5	0.4	0
Dorm Eyeglass 30	345			
Edgemoor Investment	208			
Edgemoor Ind. 100	29			
De W. Williams 100	29			
Edgemoor Hldgs. 100	62 1/2		1.0	0
Thorne Holdings	64	27.4	1.5	2
Kreit Group	1400		84.4	2.5

## NOTES

Values indicated, prices and net dividends are in per cent of 25p. Estimated price/earnings ratios and cost of most assets and accounts, and where possible, full-year figures. *W/E* are calculated on "net" figures per share being computed on profit after taxes. *ACT* where applicable; bracketed figures indicate difference if calculated on "full" distribution. *Consolidated* distribution; this compares gross dividends declared, including exceptional over/shortfalls to the net dividend. *W/E* are based on net dividend per share to ACT of 27 per cent and allow for value of stock.

and Lower interest rates have been adjusted to allow for a price increase or decrease.

sine reduced, passed or deferred.  
 to non-residents on application.  
 or resident abroad.  
 specially UK listed securities permitted under Rule 535  
 not listed on Stock Exchange and company not subject  
 of regulation as listed securities.  
 under Rule 535(3).  
 time of suspension.  
 and dividend after sending scrip and/or rights issue  
 to previous dividend or forecast.  
 bid or reorganization in progress.  
 payable.  
 reduced final and/or reduced earnings in  
 reduced cover on earnings updated by latest  
 shows for conversion of shares not now raising for  
 only for restricted dividend.  
 New York, New York, New York which may also rank for  
 value. New NYE ratio usually provided.

[illegible][illegible]

1985	161
988	165
09	375

1985	161
988	165
09	375

## TRADITIONAL OPTIONS

### 3-month call rates

NEI	_____
Nat West Bk	_____
P & O Dtd	_____
Plastics	_____
Polys Pack	_____
Racal Elect	_____
RHMI	_____
Rand Org Ord	_____
Rand Unpl	_____

50	STC
25	Sears
55	TI
55	TSB
32	Tesco
22	Thorn EM1
48	Trust Houses
48	Turner Newall
30	Unilever
40	Vickers
30	Wellcome
95	Property
24	Brit Land
208	Land Securities
175	MEPC
90	Pooley
30	Dia
16	Brit Petroleum
15	Britoil
125	Burmah Oil
	Chloride

_____	32	Premier	_____
_____	40	Shen	_____
_____	32	Shen	_____
_____	48	Tricentral	_____
_____	50	Ultrastar	_____
_____	62	Mines	_____
_____	22	Cons Gold	_____
_____	55	Lorha	_____
_____	35	Rio T Zinc	_____

Selection of Options traded is given on the London Stock Exchange Report Page.



**THIS ANNOUNCEMENT IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION.**  
If you are in any doubt as to the action you should take, you should consult your stockbroker, bank manager, solicitor, accountant or other professional adviser immediately.

# Tender Offer

by  
**ROBERT FLEMING & CO. LIMITED**  
and  
**THE FIRST BOSTON CORPORATION**  
on behalf of

## Dairy Farm International Holdings Limited

to purchase ordinary shares of 10p each in

## Kwik Save Group P.L.C.

at 450p per ordinary share.

This Tender Offer closes at 3.00p.m. on 30th June, 1987.

Robert Fleming & Co. Limited  
25 Cophthall Avenue, London EC2  
(Registered in England, No. 262811)

The First Boston Corporation  
22 Bishopsgate, London EC2  
(Incorporated with limited liability in  
the Commonwealth of Massachusetts, USA)

22nd June, 1987

To the holders of ordinary shares of 10p each in Kwik Save Group P.L.C. ("Kwik Save").

Dear Sir or Madam,

### TENDER OFFER ON BEHALF OF DAIRY FARM INTERNATIONAL HOLDINGS LIMITED ("DAIRY FARM")

On behalf of Dairy Farm, we hereby offer to acquire by tender ("the tender offer"), on the terms and subject to the conditions set out below, up to 32,580,786 ordinary shares of 10p each in Kwik Save ("Kwik Save ordinary shares") representing approximately 21.53 per cent. of the issued ordinary share capital of Kwik Save. Dairy Farm already holds 5,280,000 Kwik Save ordinary shares (representing approximately 3.47 per cent. of the issued ordinary share capital) and its holding in Kwik Save would therefore increase, following successful completion of the tender offer to 37,880,786 Kwik Save ordinary shares, representing 25 per cent. of the issued ordinary share capital of Kwik Save.

#### Terms and Conditions of the Tender Offer

- (1) The consideration under the tender offer shall be a fixed price of 450p in respect of each Kwik Save ordinary share tendered and accepted.
- (2) Unless tenders in respect of more than an aggregate of 17,448,471 Kwik Save ordinary shares (representing approximately 11.53 per cent. of the issued ordinary share capital of Kwik Save) are received, the tender offer shall be void.
- (3) Subject to the provisions of paragraph 2 above, all tenders shall be irrevocable.
- (4) The tender offer will close at 3.00p.m. on 30th June, 1987 and no tenders received after that time will be accepted.
- (5) Kwik Save ordinary shares shall be acquired by Dairy Farm free from all liens, charges and encumbrances, and with all rights now or hereafter attaching thereto including the right to receive all dividends and other distributions declared, made or paid after the date hereof save for the interim dividend of 2.1p (net) per Kwik Save ordinary share announced on 14th May, 1987 and payable on 1st July, 1987 to shareholders on the register on 22nd May, 1987.
- (6) Shareholders may tender all or any part of their holdings. If the aggregate number of Kwik Save ordinary shares tendered amounts to more than 32,580,786 Kwik Save ordinary shares, tenders will be scaled down pro rata.

(7) All tenders must be made on the form of tender which forms part of this document ("the form of tender"), duly completed in accordance with the instructions therein, which constitutes part of the terms of the tender offer.

(8) Notwithstanding that no certificate(s) is/are delivered in respect of it, a duly completed form of tender (i) executed under seal of Sepon Limited and endorsed on behalf of The Stock Exchange to the effect that the Kwik Save ordinary shares to which it refers are the whole or part of a holding registered in the name of Sepon Limited and/or are Kwik Save ordinary shares to which Sepon Limited is unconditionally entitled immediately to become the registered holder; or (ii) executed by any other person(s) and endorsed on behalf of The Stock Exchange to the effect that such person(s) is/are unconditionally entitled immediately to become the registered holder(s) of the Kwik Save ordinary shares and that one or more Talisman transfer(s) in favour of such person(s) in respect thereof is/are in the course of registration, shall be treated as valid in all respects on the date of its actual receipt, provided that, on presentation to Kwik Save for registration, the instrument of transfer executed pursuant thereto is unconditionally accepted for registration. Any duly completed form of tender bearing the stamp of a member of The Stock Exchange may at the discretion of Dairy Farm be treated as valid notwithstanding that no certificate(s) or other document(s) of title is/are delivered in respect of it.

(9) The tender offer shall be governed by and construed in accordance with English law.

#### Procedure for Tendering

Forms of tender duly completed should be returned together with certificate(s) in the name(s) of the person(s) executing the relevant form and/or other document(s) of title for at least the number of Kwik Save ordinary shares being tendered to National Westminster Bank PLC, New Issues Department at the address set out in the form of tender as soon as possible but in any event so as to arrive not later than 3.00p.m. on 30th June, 1987. If some but not all of the shares represented by a certificate delivered with a form of tender are sold pursuant to the tender offer, the relevant shareholders will be entitled to receive from Kwik Save a certificate for the unsold shares.

#### Settlement

- (1) The result of the tender offer and (if applicable) the basis of scaling down tenders will be announced by 9.00a.m. on 1st July, 1987, the business day next following the closing date.
- (2) Cheques will be despatched not later than 10 business days following the closing date or, if later, the date of receipt of the relevant certificate(s) and/or other document(s) of title to holders of Kwik Save ordinary shares whose tenders, valid and complete in all respects, are received before the tender offer closes in respect of the number of Kwik Save ordinary shares successfully tendered and, if applicable, after taking account of any scaling down.

(3) All documents and remittances sent to holders of Kwik Save ordinary shares will be sent at their own risk and no acknowledgement of receipt of documents will be sent. If an insufficient number of Kwik Save ordinary shares is tendered, as set out above, forms of tender, certificates and/or other documents of title will be returned within 10 business days following the closing date.

#### Dairy Farm's Intentions

Dairy Farm is interested in acquiring a substantial long term strategic share holding in Kwik Save, a business which has many of the same characteristics as its own. It is not Dairy Farm's intention to make any general offer to acquire all the issued share capital of Kwik Save for at least twelve months. However, Dairy Farm reserves the right to reconsider its position in the event of any material change of circumstances, including for example if the Board of Kwik Save were to recommend such an offer or propose a material corporate transaction or if a third party announces its intention to make any tender or general offer for ordinary shares of Kwik Save.

#### Taxation

The disposal of Kwik Save ordinary shares pursuant to the tender offer will constitute a disposal or part disposal for the purposes of United Kingdom taxation on capital gains and may give rise to a liability to taxation. Any shareholder who is in any doubt as to his tax position should consult his professional adviser.

Yours faithfully,

for and on behalf of  
Robert Fleming & Co. Limited  
J.D. CROSLAND  
Director

for and on behalf of  
The First Boston Corporation  
RICHARD S. KELLY  
Vice President

#### APPENDIX

(1) The following table sets out the middle market quotations for Kwik Save ordinary shares based on The Stock Exchange Daily Official List, at the close of business on the first dealing date of each month from January 1987 and on 17th June, 1987 (the last dealing date prior to the announcement of the tender offer).

Dates 1987	Price p	Dates 1987	Price p
2nd January	243	1st May	283
2nd February	280	1st June	314
2nd March	281	17th June	382
1st April	284		

(2) Robert Fleming & Co. Limited and The First Boston Corporation are satisfied that sufficient resources are available to Dairy Farm to satisfy the immediate cash consideration under the tender offer.

Unless the context otherwise requires, expressions defined in the tender offer document dated 22nd June, 1987 from Robert Fleming & Co. Limited and The First Boston Corporation bear the same meanings in this form.

## FORM OF TENDER

for the sale of  
**KWIK SAVE ORDINARY SHARES.**

### Action to be taken

If you wish to tender all or any of your Kwik Save ordinary shares, you should complete and sign where indicated below. You should insert the number of Kwik Save ordinary shares which you wish to tender in the relevant box and sign the form and then send it together with your certificate(s) and/or other document(s) of title for at least the total number of 10p ordinary shares tendered to National Westminster Bank PLC, New Issues Department at the address given below as soon as possible but in any event so as to arrive not later than 3.00p.m. on 30th June, 1987.

#### Note

If you have lost one or all of your certificates you should follow the procedure in note (e) below. Your attention is also drawn to the additional notes below.

#### NOTES REGARDING THE COMPLETION AND LODGING OF THIS FORM

The following notes should be read carefully as in order to be valid the form of tender must be correctly completed in all respects and received by National Westminster Bank PLC at the address given below by 3.00p.m. on 30th June, 1987, together (subject to Condition (5) set out in the tender offer document referred to above) with the relevant certificate(s) and/or other document(s) of title and, where appropriate, death certificate, probate, letters of administration, marriage certificate and/or deed poll.

In order to be valid this form must, except as mentioned below, be signed personally by the registered holder or, in the case of a joint holding, by ALL the registered holders. A body corporate must execute this form under seal, the seal being affixed and witnessed in accordance with its Articles of Association or other regulations.

The following suggestions are made to avoid delay and inconvenience:-  
(a) If a holder is away from home (e.g. abroad or on holiday):- Send this form by the quickest means (e.g. airmail) to the holder for execution, or, if he has executed a power of attorney, have this form signed by the attorney. In the latter case, the power of attorney (or a duly certified copy as provided in the Powers of Attorney Act 1971) must be lodged with this form for noting. No other signatures will be accepted.  
(b) If you have sold your holding in Kwik Save:- You should immediately hand this form to the purchaser or to the stockbroker, bank or other agent through whom the sale was effected for transmission to the purchaser.

- If the sole holder has died:-  
If probate or letters of administration have been registered with Kwik Save, this form must be signed by the personal representative(s) of the deceased.  
If probate or letters of administration have been granted but have not been registered with Kwik Save, the personal representative(s) should sign this form and forward it to National Westminster Bank PLC at the address given below with the certificate(s) and with a copy of the probate or letters of administration as soon as possible.
- If one or more of the joint holders has died:-  
This form is valid if signed by all the surviving holders and lodged with National Westminster Bank PLC at the address given below accompanied by the death certificate, probate or letters of administration of the deceased holder.
- If one or all of your certificate(s) has/have been lost or is/are not readily available:-  
Complete and lodge this form with a letter of explanation and any certificates available with National Westminster Bank PLC at the address given below. At the same time you should write to the Registrars of Kwik Save for a letter of indemnity which should be completed in accordance with the instructions given. When completed the letter of indemnity must be lodged with National Westminster Bank PLC at the address given below by 3.00p.m. on 30th June, 1987. No payment will be made under the terms of the tender offer unless certificate(s) and/or other document(s) of title, or an acceptable indemnity in lieu thereof, is/are received by the due date.
- If your name or other particulars are shown incorrectly on the certificate, e.g.-  
(a) incorrect name:-  
e.g. on the certificate ..... James Smith  
correct name ..... James Smythe  
complete and lodge this form with the correct name and accompanied by a letter from your bank, stockbroker or solicitor, confirming that the person described on the certificate and the person who has signed this form are one and the same;  
(b) incorrect address:-  
write to the correct address on this form;  
(c) change of name:-  
lodge your marriage certificate or the deed poll with this form for noting.

To: Robert Fleming & Co. Limited and The First Boston Corporation ("the Managers") and Dairy Farm International Holdings Limited ("Dairy Farm")

(1) I/We, the undersigned, have received the tender offer document dated 22nd June, 1987 (the "tender offer document") from the Managers offering on behalf of Dairy Farm to acquire by way of tender up to 32,580,786 Kwik Save ordinary shares. I/We hereby irrevocably tender to the Managers, on the terms and subject to the condition set out in the tender offer document,

**\*INSERT HERE THE NUMBER OF ORDINARY SHARES WHICH YOU WISH TO TENDER AND THEN SIGN BELOW. IF THE BOX IS LEFT BLANK, YOU WILL HAVE TENDERED THE HOLDING REPRESENTED BY THE CERTIFICATE(S) ENCLOSED WITH YOUR FORM OF TENDER.**

Kwik Save ordinary shares held by me/us, or such smaller number as may result from scaling down in accordance with the provisions of the tender offer document, of 450p per ordinary share for settlement in cash.

(2) I/We enclose the certificate(s) and/or document(s) of title in respect of the Kwik Save ordinary shares tendered.

(3) Subject to the tender offer becoming unconditional in all respects, my/our execution of this form shall constitute (i) my/our irrevocable acceptance of the offer on behalf of Dairy Farm contained in and on the terms and subject to conditions in the tender offer document in respect of the number of Kwik Save ordinary shares set out or deemed to be set out above (or such smaller number as may result from scaling down in accordance with the provisions of the tender offer document); (ii) an irrevocable appointment (by way of security for my/our contractual obligations hereunder) of Dairy Farm and any director of any of the Managers as my/our attorney to complete and execute on my/our behalf and in my/our name one or more instruments of transfer in favour of Dairy Farm of the Kwik Save ordinary shares in respect of which I/we have accepted or shall be deemed to have accepted that offer and on my/our behalf to execute any further documents and to do any other acts as may be necessary or expedient to give effect to any such transfer; and (iii) my irrevocable authority and request to Dairy Farm or its agents to send by post at my/our risk to the person or agent whose name and address are set out below or, if none is set out, to the first named holder at his/her address set out below a cheque for the cash consideration due to me/us and any documents of title to which I am/we are entitled.

(4) Subject to the tender offer becoming unconditional in all respects, my/our execution of this form shall constitute an irrevocable appointment (by way of security for my/our contractual obligations hereunder) of each of Dairy Farm and any director or any of the Managers as my/our attorney; (i) to execute on my/our behalf any form of proxy in respect of such number of Kwik Save ordinary shares which I/we have tendered hereby and which are accepted by Dairy Farm; and (ii) to appoint any person nominated by Dairy Farm to attend at and to vote for me/us and on my/our behalf in such manner as he thinks fit, or to abstain from voting, at any meeting of holders of Kwik Save ordinary shares pending the registration of the transfer in respect of such Kwik Save ordinary shares.

Please insert below in BLOCK CAPITALS the name and address of the person or agent to whom you wish any cheque and/or document of title to be sent (if other than to the first named shareholder at his/her address set out below).

Name .....  
Address .....

Signed, sealed and delivered by the undersigned shareholder(s):

(1) Sole or First Holder

Usual signature ..... (L.S.)

Surname .....  
(State whether Mr., Mrs., Miss or Title)

Forename(s) .....  
(in full)

Address .....  
(in full)

(2) Second Holder (if any)

Usual signature ..... (L.S.)

Surname .....  
(State whether Mr., Mrs., Miss or Title)

Forename(s) .....  
(in full)

(3) Third Holder (if any)

Usual signature ..... (L.S.)

Surname .....  
(State whether Mr., Mrs., Miss or Title)

Forename(s) .....  
(in full)

(4) Fourth Holder (if any)

Usual signature ..... (L.S.)

Surname .....  
(State whether Mr., Mrs., Miss or Title)

Forename(s) .....  
(in full)

For Office Use Only		
1. Tender No.	2. Ordinary Shares Tendered	3. Shares accepted
4. Balance	5. Cash	6. Cheque No.
	£	

For Stock Exchange/Registrar Use/Stock Exchange Member's Stamp

National Westminster Bank PLC  
New Issues Department  
PO Box 70, 2 Princess Street  
London EC2P 2BD

Robert Fleming & Co. Limited  
25 Cophthall Avenue  
London EC2 2DR

The First Boston Corporation  
22 Bishopsgate  
London EC2N 4BP

Crescove & Co.  
12 Tottenham Road  
London EC2R 2AN



## CANADA

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**Nasdaq national market closing prices June 1**

StockSales (Mo)HighLowLastChg

Continued from Page 39

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**NEW YORK**

NEW YORK					DOW JONES					1987					Since completion				
										1987					Low				
															High				

					1987	
	June 19	June 18	June 17	June 16	High	Low
	Metals & Minerals	2874.3	2836.5	2840.58	2831.4	2945.6 (11/5)
Commodities	3740.28	3720.7	3719.20	3697.2	3881.2 (6/4)	3067.8 (2/1)
MONTREAL Portfolio	1896.15	1877.75	1874.44	1854.84	1935.0 (6/4)	1534.3 (2/1)

## NEW YORK ACTIVE STOCKS

Friday	Stocks traded	Closing price	Change on day	Friday	Stocks traded	Closing price	Change on day
ATT	5,071,100	28 1/2		IBM	2,367,200	161 3/4	+1 1/2
Genie	3,688,100	39 1/4	-1 1/2	Exon	2,161,300	90 1/4	+1 1/4
Pan Am Co	3,444,400	6 1/4	+1	Amer Expr	2,118,800	35 1/4	+1 1/4
Bk T & G	3,347,000	N/A		Del Ed	1,942,200	16 1/4	-1 1/4
Am E	3,145,600	62 1/2		Comer Ed	1,739,600	36 1/4	+1 1/4

DATE: 11/11/2009 11:11 AM

	June 19	June 18	June 17	June 16	1987	
					High	Low
AUSTRALIA Aus Ore (1/1/80)	(a)	1798.2	1895.2	1806.0	1858.8 (1/85)	1788.7 (2/78)
Norfolk P. Minerals(1/1/80)	(a)	1087.9	1052.0	1075.5	1227.5 (1/81)	1241.7 (2/81)
AUSTRIA Credit Anstalt (3/31/84)	182.21	(c)	183.29	182.95	230.60 (1/81)	182.81 (1/86)
BELGIUM Brussels SE (1/1/84)	4674.76	4674.31	4677.80	4668.50	4685.0 (1/81)	3987.06 (9/81)
DENMARK Copenhagen SE (3/1/83)	(a)	231.40	230.89	(a)	237.57 (2/81)	189.64 (6/81)
FINLAND Uusikaupunki (1/7/85)	(a)	542.7	544.3	545.4	945.9 (1/86)	425.2 (5/81)
FRANCE CAC General (3/1/82)	400.60	409.80	414.50	417.20	460.4 (2/83)	392.0 (2/81)
Nor Fontaine (3/1/85)	99.40	100.30	103.30	104.1	117.12 (2/83)	97.8 (2/81)
GERMANY FAZ Aktien (3/1/85)	615.77	(c)	(c)	598.66	676.84 (6/81)	538.32 (1/93)
Frankfurter Bank (1/1/83)	1858.00	(c)	(c)	1805.60	2048.63 (6/81)	1633.8 (1/93)
HONG KONG Hang Seng Bank (3/1/76)	3165.64	3133.74	3178.62	3178.88	3178.62 (1/76)	2449.88 (2/81)
ITALY Banca Com. Ital. (1/72)	711.40	715.99	715.01	719.03	767.34 (1/84)	673.60 (3/81)
JAPAN** Mitsui (1/15/84)	2158.17	2570.05	2582.42	2578.86	2993.47 (1/86)	1854.0 (11/71)
Tokai Sec (1/1/86)	2346.12	2521.86	2582.42	2582.86	2536.56 (1/86)	1557.46 (1/81)
NETHERLANDS AMP CIB Bank (1/70)	257.00	298.00	295.20	295.00	298.20 (1/76)	257.7 (2/81)
ABN CIB Invest. (1/70)	257.00	255.60	256.20	256.00	274.9 (1/81)	263.60 (1/86)
NORWAY Oslo SE (1/1/83)	433.48	432.71	434.29	434.81	436.16 (2/84)	361.98 (2/81)
SINGAPORE Strait Times (3/31/86)	1237.39	1235.17	1236.66	1223.55	1245.71 (5/86)	889.08 (2/81)
SOUTH AFRICA JSE Gold (1/78)	(a)	2056.0	2057.0	2079.0	2308.0 (1/79)	1788.0 (1/93)
JSE Index (2/29/78)	(a)	1097.0	1097.0	1099.0	1957.0 (2/84)	1243.0 (2/81)
SPAIN Madrid SE (3/31/85)	280.22	(c)	227.89	228.37	255.95 (2/82)	202.89 (8/81)
SWEDEN Jacobson & P (3/1/25/81)	(c)	272.30	(a)	2698.40	2782.10 (6/81)	2311.39 (2/81)
SWITZERLAND Swiss Bank Corp (3/1/85)	663.30	599.3	600.10	592.90	603.3 (6/81)	544.5 (2/81)

WORLD						
U.S. Capital Int'l (1/1/70) ....	(u)	477.70	479.8	479.30	480.30 (126)	361.3 (21)

Base values of all indices are 100 except Brussels SE—1,000 JSE Gold—255.7 JSE Industrials—264.3 and Australia. All Ordinary and Metals—500; NYSE All Common—50; Standard and Poor's—10, and Toronto Composite and Metals—1,000. Toronto indices based 1975 and Montreal Portfolio 4/1/83. † Excluding bonds. \* 400 Industrials plus 40 Utilities, 40 Financials and 20 transports. (c) Closed. (u) Unavailable.

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**Continued on Page 39**

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**LAMEX COMPOSITE CLOSING PRICES** *Closing prices, June 19*[illegible]

**Nasdaq national market. Closing prices, June 19**

[illegible]

**Continued on Page 37**

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44 Østergade DK-1000 Copenhagen  
Denmark Tel: (11)234441

or Marianne Hoffmann  
Narvesen AS Oslo  
Norway Tel: 02684002



## CURRENCIES, MONEY &amp; CAPITAL MARKETS

## FOREIGN EXCHANGES

## Sterling still left out in the cold

THE IDEA that foreign investors would fall over themselves to buy sterling after the general election remains just an idea. If a currency is expected to do something, then that should be sufficient warning for most that it probably will not. Participation from overseas has not materialised in the way that not so logical post-election euphoria once insisted it should have done. Whether this is because investors from Japan for instance are just providing short-term support so that they can move in at a lower level is debatable.

Looking at the performance of sterling since before the election, it is evident that most of the carefully laid predictions have been upset by a temporary bout of demand for the dollar. The pound hardly moved against its ERM partners until Friday afternoon

when the damage had already been done for at its low point the pound was down nearly five cents against the dollar.

Last week's economic statistics provided a further psychological blow but at the same time virtually ruled out an early cut in clearing bank base rates. But money supply aside, the record fall in unemployment and pace of economic growth may just see a revival in sterling's fortunes.

Early on Friday the pound showed some signs of recovery but Thursday's money supply figures, seen in a bad light, effectively reversed the trend.

While bank lending was a little higher than expected, the series of figures was erratic according to stockbrokers

James Capel. They also pointed out that the three-month average on bank lending was still only £2.1bn compared with an average of £5bn in the previous six months.

While money supply figures are currently capable of altering sentiment, the other key economic statistic at the moment, is due for release on Thursday. UK trade figures delivered a pleasant surprise last time through a current account surplus of £500m. This had not been expected.

This time County NatWest see a viable trade deficit of £650m and with inventories remaining constant at £800m, a current account deficit of £250m. Salomon Brothers go for a £800m visible deficit and flat on the current account while

Morgan Grenfell are suggesting a £517m visible shortfall but a current account surplus of £17m, indicating a small upward revision in the invisibles.

The dollar's rise was started off by the release last Friday week of US trade and inflation figures which the market interpreted as being mildly bullish. There were also various comments by Japanese officials claiming that

the dollar and reached its lowest level. However the disincentive to try to push the dollar lower was not perfectly transferred to an attempt to move firmer because

the dollar soon found resistance around the DM 1.8250 level and without economic statistics of any note to provide added stimulus, the latter part of the week saw the US unit content to sit in a

relatively narrow range. Currently no one is too sure about whether the dollar has actually bottomed out while on the economic front there is little to suggest that the illis a lower dollar was supposed to alleviate

have yet been cured. The compromise, a dollar moving within a relatively narrow range, will be novel and for speculators will be uncomfortable to live with.

## £ IN NEW YORK

	June 19	Close	Previous Close
£ Spot	1.6300-1.6320	1.6290-1.6300	
1 month	0.24-0.25	0.24-0.25	
3 months	0.23-0.24	0.23-0.24	
12 months	0.23-0.24	0.23-0.24	

Forward premiums and discounts apply to the U.S. dollar.

## STERLING INDEX

	June 19	Previous
8.50 am	72.5	72.5
9.00 am	72.5	72.5
10.00 am	72.5	72.5
11.00 am	72.5	72.5
12.00 pm	72.5	72.5
1.00 pm	72.5	72.5
2.00 pm	72.5	72.5
3.00 pm	72.5	72.5
4.00 pm	72.5	72.5

## CURRENCY RATES

	Bank rate	Special Bank rate	European Central Bank
£ Sterling	0.7875	0.7875	0.7875
U.S. Dollar	1.6300	1.6300	1.6300
Canadian Dollar	0.7875	0.7875	0.7875
Australian Dollar	0.7875	0.7875	0.7875
Swiss Franc	0.7875	0.7875	0.7875
Japanese Yen	0.7875	0.7875	0.7875
Deutsche Mark	0.7875	0.7875	0.7875
French Franc	0.7875	0.7875	0.7875
Italian Lira	0.7875	0.7875	0.7875
Spanish Peseta	0.7875	0.7875	0.7875
Portuguese Escudo	0.7875	0.7875	0.7875
Irish Punt	0.7875	0.7875	0.7875

\*C/S/D/R rate for June 18: 1.7845

## CURRENCY MOVEMENTS

	June 19	Bank of England	Change
Sterling	72.5	-0.1	
U.S. Dollar	1.6300	-0.01	
Canadian Dollar	0.7875	-0.01	
Australian Dollar	0.7875	-0.01	
Swiss Franc	0.7875	-0.01	
Japanese Yen	0.7875	-0.01	
Deutsche Mark	0.7875	-0.01	
French Franc	0.7875	-0.01	
Italian Lira	0.7875	-0.01	
Spanish Peseta	0.7875	-0.01	
Portuguese Escudo	0.7875	-0.01	
Irish Punt	0.7875	-0.01	

Morgan Stanley changes: average 1986-1987-1988. Bank of England (Bank) average 1986-1987-1988.

## OTHER CURRENCIES

	June 19	Bank of England	Change
Argentine	2.750-2.760	2.750-2.760	
Australian	2.750-2.760	2.750-2.760	
Belgian	2.750-2.760	2.750-2.760	
British	2.750-2.760	2.750-2.760	
Canadian	2.750-2.760	2.750-2.760	
Deutsche	2.750-2.760	2.750-2.760	
French	2.750-2.760	2.750-2.760	
Italian	2.750-2.760	2.750-2.760	
Japanese	2.750-2.760	2.750-2.760	
Portuguese	2.750-2.760	2.750-2.760	
Spanish	2.750-2.760	2.750-2.760	
Swiss	2.750-2.760	2.750-2.760	
U.S.	2.750-2.760	2.750-2.760	

## FORWARD RATES

	1 month	3 months	6 months	12 months
U.S. Dollar	1.6300	1.6300	1.6300	1.6300
Canadian Dollar	0.7875	0.7875	0.7875	0.7875
Australian Dollar	0.7875	0.7875	0.7875	0.7875
Swiss Franc	0.7875	0.7875	0.7875	0.7875
Japanese Yen	0.7875	0.7875	0.7875	0.7875
Deutsche Mark	0.7875	0.7875	0.7875	0.7875
French Franc	0.7875	0.7875	0.7875	0.7875
Italian Lira	0.7875	0.7875	0.7875	0.7875
Spanish Peseta	0.7875	0.7875	0.7875	0.7875
Portuguese Escudo	0.7875	0.7875	0.7875	0.7875
Irish Punt	0.7875	0.7875	0.7875	0.7875

## MONEY MARKETS

## Post election blues sets in

THE IMMEDIATE post election question about the choice between lower interest rates or higher sterling has, at least for the first week, been solved, the answer being neither. Thursday's bank lending provided the ideal excuse to sell, boost cash rates and have a swipe at sterling. It is hard to imagine this emanating from one set of figures,

well known for their erratic nature. It seems that the big rush prompted many investors to reduce their load.

Others will add that with the economy expanding in some quarters, the authorities are not likely to rush into any additional cuts in base rates. Strange words, overheating and inflation are premature but have been heard on more than one occasion over the past week.

UK clearing bank base lending rate 9 per cent since May 8

into sterling which has so far displayed all the hall marks of a jumble sale in January, has

So where has all the bullishness from two weeks ago disappeared to. With hindsight it would appear that sentiment was becoming a little too frothy and that interest rates last night on Friday were nearer than they have been recently to levels that would have prevailed, had an election not been called.

A few believe that further cuts in rates this summer are achievable. Again much will depend on the performance of sterling and last week's relatively modest upward shift by the dollar has shown just how sensitive the market is to the pound's performance.

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## FT LONDON INTERBANK FINING

(11.00 am June 19) 3 months U.S. dollars bid 7 1/4 offer 7 1/4

The following rates are the arithmetic means, rounded to the nearest one-tenth, of the bid and offer rates for \$10m quoted by the market to five reference banks at 11.00 am, each working day. The banks are National Westminster Bank, Bank of Tokyo, Deutsche Bank, Banque Paribas and Morgan Guaranty Trust.

## BANK OF ENGLAND TREASURY BILL TENDER

June 19 June 19 June 19 June 19

Bills on offer 60000 50000 100000 100000

Total applications 11,840 11,840 11,840 11,840

Total allocated 6,000 6,000 6,000 6,000

Minimum accepted bid 57.825 57.825 57.825 57.825

Average of minimum bid 57.825 57.825 57.825 57.825

## WEEKLY CHANGE IN WORLD INTEREST RATES

LONDON June 19 change

7 day Treasury bill 9 1/4

3 month Treasury bill 9 1/4

6 month Treasury bill 9 1/4

12 month Treasury bill 9 1/4

1 month Bank bill 9 1/4

3 month Bank bill 9 1/4

6 month Bank bill 9 1/4

12 month Bank bill 9 1/4

1 month Treasury bill 9 1/4

3 month Treasury bill 9 1/4

6 month Treasury bill 9 1/4

12 month Treasury bill 9 1/4

1 month Bank bill 9 1/4

3 month Bank bill 9 1/4

6 month Bank bill 9 1/4

12 month Bank bill 9 1/4

1 month Treasury bill 9 1/4

3 month Treasury bill 9 1/4

6 month Treasury bill 9 1/4

12 month Treasury bill 9 1/4

## MONEY RATES

NEW YORK (4pm)

Prime rate 8 1/4

Bank bill rate 8 1/4

1 month Treasury bill 8 1/4

3 month Treasury bill 8 1/4

6 month Treasury bill 8 1/4

12 month Treasury bill 8 1/4

1 month Bank bill 8 1/4

3 month Bank bill 8 1/4

6 month Bank bill 8 1/4

12 month Bank bill 8 1/4

1 month Treasury bill 8 1/4

3 month Treasury bill 8 1/4

6 month Treasury bill 8 1/4

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12 month Treasury bill 8 1/4

1 month Bank bill 8 1/4

3 month Bank bill 8 1/4

6 month Bank bill 8 1/4

12 month Bank bill 8 1/4

1 month Treasury bill 8 1/4

3 month Treasury bill 8 1/4

6 month Treasury bill 8 1/4

12 month Treasury bill 8 1/4

## LONDON MONEY RATES

June 19

Overnight 10 1/4

1 month 10 1/4

3 month 10 1/4

6 month 10 1/4

12 month 10 1/4

1 month Bank bill 10 1/4

3 month Bank bill 10 1/4

6 month Bank bill 10 1/4

12 month Bank bill 10 1/4

1 month Treasury bill 10 1/4

3 month Treasury bill 10 1/4

6 month Treasury bill 10 1/4

12 month Treasury bill 10 1/4

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12 month Bank bill 10 1/4

1 month Treasury bill 10 1/4

3 month Treasury bill 10 1/4

6 month Treasury bill 10 1/4

12 month Treasury bill 10 1/4

## TREASURY BILLS AND BONDS

NEW YORK (4pm)

Prime rate 8 1/4

Bank bill rate 8 1/4

1 month Treasury bill 8 1/4

3 month Treasury bill 8 1/4

6 month Treasury bill 8 1/4

12 month Treasury bill 8 1/4

1 month Bank bill 8 1/4

3 month Bank bill 8 1/4

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12 month Bank bill 8 1/4

1 month Treasury bill 8 1/4

3 month Treasury bill 8 1/4

6 month Treasury bill 8 1/4

12 month Treasury bill 8 1/4

## CURRENCY FUTURES

NEW YORK (4pm)

Prime rate 8 1/4

Bank bill rate 8 1/4

1 month Treasury bill 8 1/4

3 month Treasury bill 8 1/4

6 month Treasury bill 8 1/4

12 month Treasury bill 8 1/4

1 month Bank bill 8 1/4

3 month Bank bill 8 1/4

6 month Bank bill 8 1/4

12 month Bank bill 8 1/4



# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Tuesday June 23 1987

D 8523 A

No. 30,266

Saharan sands shift  
towards fertile  
ground, Page 24

## World news

## Business summary

### Iran sets up missile threat to Kuwait

Iran began deploying Chinese-supplied Silkworm missiles on the Fao peninsula at the northern end of the Gulf, Western officials in Kuwait said.

The missiles, with a range of about 50 miles, pose a threat to Kuwait and its oil installations which would be well within their range.

### Beirut battles

Street battles erupted in Beirut's southern suburbs where some of the 20 foreigners missing in Lebanon are believed held by kidnappers.

### Kohl veto

Chancellor Helmut Kohl vetoed the extradition to the US of a Lebanese hijack suspect whose friends are holding two West Germans hostage in Beirut.

### Bonn criticised

East Germany attacked West Germany's decision to keep 72 Pershing I-A missiles out of a US-Soviet arms deal, accusing Bonn of wanting to maintain the threat they posed to Eastern Europe.

### Italian strikes loom

Italian union officials warned of forthcoming strikes by rail workers and airline pilots. Petrol pump attendants were also considering a 48-hour strike and workers on ferries linking Italy to Sardinia were already on a four-day strike.

### Nato membership

President Kenan Evren said Turkey might review its Nato membership in light of a European Parliament resolution recognising Armenian claims of genocide against them.

### Fiji emergency

Fiji's interim government will commandeer about 100 Indian-owned trucks - under an emergency decree - in an effort to get the country's sugar cane harvest underway.

### Gurkha peace offer

Militant Gurkhas fired at police and set fire to a municipal building near Darjeeling but offered to call off their violent campaign for statehood in north-east India if police released one of their leaders.

### Jobs protest

Thousands of West German steel workers staged demonstrations in several industrial centres to protest against big lay-offs in the Ruhr region.

### N-weapon 'essential'

Libyan leader Muammar Gaddafi said the Arabs should have a nuclear bomb to gain the respect it gave China. He said the bomb was essential as a defensive weapon and Arab states should be prepared to use it if their existence was threatened.

### AIDS test developed

A Swedish research team said it had developed a new AIDS test which was 100 per cent reliable and could eventually lead to discovery of an anti-AIDS vaccine.

### New Contra base

US-backed Nicaraguan rebels had set up a base in the eastern jungles of Honduras and about 400 commandos were being trained there, a newspaper in Tegucigalpa reported.

### Fred Astaire dies

Fred Astaire, whose dancing style made him a legend on the screen, died in hospital aged 88.

### Straw sausages

A Danish company has developed a way of processing the country's surplus straw by feeding it to humans as healthy stuffing for sausages and bread.

### TSB buys life group for £220m agreed bid

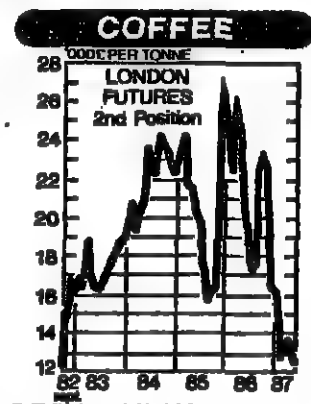
TSB, UK financial services group, made a £220m (\$358m) agreed bid for Target, the unlisted life company, in what is the first major acquisition since its £1.5bn stockmarket flotation last September. Page 25

MOBIL OIL AG, West German subsidiary of Mobil of the US, forecast lower profits for 1987 after earnings last year fell DM 230m (\$127m) from DM 352m in 1986.

WALL STREET share prices closed at record levels for the fifth session in a row. The Dow Jones Industrial Average rose 24.86 points to 2,445.51 on moderately heavy volume. Page 46

DOLLAR rose in London to DM 1.8400 (DM 1.8295); to ¥145.80 (¥145.05); to SFr 1.5290 (SFr 1.5200); and to Ffr 6.1350 (Ffr 6.11). On Bank of England figures the dollar's exchange rate index rose 0.3 to 102.5. Page 30

STERLING fell in London to \$1.5945 (\$1.6160); to DM 2.9350 (DM 2.9575); to ¥232.50 (¥234.5); to SFr 2.4375 (SFr 2.4550); and to Ffr 9.7825 (Ffr 9.8725). The pound's exchange rate index fell to 71.6 (72.2). Page 28



COFFEE prices on the London futures market resumed their downward course. September coffee ended at \$1.242.50 a tonne - down \$14 on the day. Commodities, Page 34

TOKYO: Small-hot selling of a range of stocks, some high-technology issues, was limited. The FTSE 100 index fell 21.5 to 2,244.6 and the FT Ordinary index lost 21.3 to 1,737.8. Details, Page 42

LONDON: Nervousness over the direction of interest rates and fears of a rise in inflation sent equity prices sharply lower. The FTSE 100 index fell 21.5 to 2,244.6 and the FT Ordinary index lost 21.3 to 1,737.8. Details, Page 42

GOLD fell on the London bullion market, closing at \$438.00 (\$449.50). It also fell in Zurich to \$438.75 (\$448.85). Page 38

MOULINEX, troubled French kitchen equipment producer, has revised its forecasts for this year's results downwards to a loss of Ffr 41.7m, after earlier predicting that it would break even. Page 25

AIRLINES: SAS, Lufthansa, Air France and Iberia agreed to set up a joint computerised distribution system in Europe. Page 2

NEGOTIATIONS are in the final stages between Bank Negara, Malaysian central bank, and the Sabah government on a rescue package for the state-owned Sabah Bank. Page 28

HUNGARIANS are preparing for fiscal upheaval as the country prepares to introduce value-added tax and other Western-style taxation. Page 3

SPORTS TOTO, Malaysian government-controlled lottery organisation, is to gain a listing on the Kuala Lumpur Stock Exchange, with a public offer of 5.35m shares. Page 28

AMERICAN BRANDS, diversified tobacco, liquor and consumer products company, is buying Acco World Corp., leading supplier of office products, in a merger worth \$802m, or \$29 per Acco share. Page 25

JAPANESE securities houses are seeking to impose a set of limitations on the proposed over-the-counter sales of government bonds by life insurance companies.

## FT's landmark headquarters sold to Japanese group

BY PAUL CHESTERNIGHT IN LONDON

PEARSON, owner of the Financial Times, has sold Bracken House, the newspaper's London headquarters, to Ohbayashi Corporation, the Japanese construction group, for £143m (\$233m) cash.

Ohbayashi's purchase of one of the most prestigious sites in the City of London is part of the build-up of a property portfolio by the Japanese group, which so far, has concentrated on the Pacific Basin and on the US where, last year alone, the Japanese spent about \$4bn. This year US property purchases by Japan are likely to exceed \$6bn.

The spending spree is a result of dollar and sterling assets for the Japanese whose trade surplus helped make them the world's biggest net creditor in 1985.

The price paid by Ohbayashi establishes a new level for spiralling

property values in the City of London.

It is believed to be the biggest single Japanese property investment in the UK. Further, in terms of a property offering development potential without a planning consent, this must be one of the biggest deals the City has ever seen, said Mr Michael Stephens of St Quentin, the surveyors advising Pearson.

Ohbayashi is one of the six Japanese construction companies with an annual turnover of more than £3.5bn. The purchase of Bracken House is its first major British venture.

The prospect of a fresh cash infusion immediately lifted the share price of Pearson, which closed higher at 67p in London yesterday. Pearson has spasmodically been the subject of takeover speculation.

The group will use net gains from the sale to finance further expansion. Indeed, yesterday, its US arm announced that it was bidding \$28 a share for the 34.5 per cent of the equity in Camco, a US oil services company, it does not already own. The cost would be \$70.7m.

The contract between Pearson and Ohbayashi is conditional on the early redemption of Pearson first mortgage debenture stocks with a nominal value of £5.2m. However, the group expects the sale to be completed within a month.

Pearson had rejected the possibility of refurbishing Bracken House in favour of redevelopment at a cost of about £40m and had been running an architectural competition to find a suitable design until it received offers for the building from

Ohbayashi and three other contenders for the site.

The Financial Times has a lease on the building until the end of 1989, and can remain in it rent-free until the end of 1988. The company is launching a search for new premises either in the City or as near to it as possible. It is in the middle of a £70m development programme involving a new printing works in London Docklands, outside the centre of London, and the introduction of computer technology.

Ohbayashi is expected to continue where Pearson left off and seek planning consent to redevelop Bracken House for a financial institution.

Ian Rodger reports from Tokyo: Ohbayashi-Gumi, one of the top five civil engineering groups in Japan, is a typical Osaka-based company - very conservative. The Japanese have an expression for companies like this, which might translate as,



"Even when they see a bridge made of stone, they tap it first with a stick to make sure that it is safe."

Ohbayashi should know. It is a company that builds bridges. The company is not known as a property developer. In the year to March, 1986, property operations accounted for only 4 per cent of turnover. Analysis, Page 9

## Bank forum calls for changes in debt strategy

By Lionel Barber in Washington

A FORUM for some of the world's leading commercial banks yesterday issued a strong plea for change in the international debt strategy.

The Institute of International Finance said that it was vital for the International Monetary Fund to roll over existing loans to debtor countries and to raise net lending for countries which meet the conditions of IMF support.

It also called in a report for closer and earlier consultation between the IMF, commercial banks, the Paris Club of sovereign lenders, debtors, and the World Bank, both on broad policies and on dealing with individual countries.

The report says that the debt strategy developed since 1982 and amended by Mr James Baker, US Treasury Secretary, in October 1985 "remains basically valid."

But in a tepid endorsement, it notes: "Continuous crisis management over a period of almost five years has led to dissatisfaction with both the process and the outcome of current procedures."

The institute - which appeared to be taking a low profile in the debate on how to tackle debt crises - appointed an 11-member debt task force in late 1986. It said the report represented a consensus among its 180 members, which include National Westminster Bank, Citicorp, Dresdner Bank, Chase Manhattan and the Bank of Tokyo.

Among its other recommendations are:

- A strong leadership role by the World Bank - a big challenge for Mr Barber Conable, the bank president, who faces unrest and dissatisfaction among many of his staff following the reorganisation this year. The institute also believes a capital increase is urgent.

- Broadening the "menu" of specific bank facilities such as medium-term revolving trade financing, co-financing by the World Bank and the commercial sector. "Banks expect to develop these options with debtor countries and official international lenders", says the report.

- Greater involvement by private sector banks in advising debtors on risk management, promoting debt to equity conversions, and in attracting new sources of funds.

Restoring market access, new directions in bank lending. Institute of International Finance Inc, 2000 Pennsylvania Avenue, Washington DC 20006.

## South Korean leader concedes meeting with opposition chief

BY MAGGIE FORD IN SEOUL

PRESIDENT Chun Doo Hwan, the South Korean ruler who has faced 12 days of violent protests against his government, yesterday offered his first concession to the people's strongly expressed wish for democratic change.

Responding to the plea of his ruling Democratic Justice Party, he agreed on an unprecedented meeting with Mr Kim Young Sam, one of the country's two main opposition leaders.

The beleaguered President was apparently persuaded to relent on his hard line stance by Mr Roh Tae Woo, deputy leader of the party, who has distanced himself from the president since the demonstrations began.

Mr Roh presented a package of measures to Mr Chun including an immediate return to attempts to revise the constitution, a referendum if the attempts fail and the release of detainees.

The package appeared to meet the minimum demands of the opposition. A full reply is expected later this week after Mr Chun has consulted a number of respected South Korean leaders about their views.

Further pressure was put on Mr Chun to moderate his stance yesterday by the US Government. Mr Harry Dunslop, deputy chief at the Seoul embassy, visited Mr Kim Dae Jung, South Korea's other main opposition leader, at his home.

Mr Kim has been under house arrest since April 10, just before the president called off the debate about a return to democracy between the parties. This decision is at the root of the people's protest. The release of Mr Kim and a number of other senior opposition figures is one of Mr Kim Young Sam's preconditions for talks with the Government.

Dr Gaston Sigur, US Undersecretary of State for East Asia and the Pacific, was expected to arrive in Seoul today for consultations. Dr Sigur repeated Washington's calls for restraint and dialogue on US television on Sunday.

South Koreans reacted positively to President Chun's move yesterday and demonstrations, guided in most parts of the country.

In Pusan, where rioting has been strongly dealt with by police following the death of one of their number late last week, Catholic Church leaders negotiated the safe conduct home without arrest of about 250 students occupying the church's administrative headquarters. The policemen's death was the first fatality in demonstrations involving hundreds of thousands of people over the past 11 days. Two students hit by tear gas canisters are seriously injured, one surviving on a life support machine.

General William Liversy, retiring commander of the US Eighth Army

which is responsible along with South Korean troops for the security of the country, yesterday provided comfort for those South Koreans who fear that disruption in the south will encourage invasion by the Communist North.

He told a news conference that although it was clear North Korea was watching the situation in the South with great interest, there had been no unusual military activity since the demonstrations began. He stressed that the combined army of US and South Korean troops was highly competent, professional and devoted to the defence of the country.

Concern remains in South Korea that elements in the military might attempt to oust President Chun, a former general like his deputy, Mr Roh. Mr Chun attained power through a military coup in 1979.

Analysis believed yesterday that providing President Chun succeeded in a sincere manner, the crisis in the country had a good chance of being defused. A peace march called for today to continue the momentum towards democracy has been postponed. But although the Government has closed the universities early for the summer holidays, students were reported to be still attending and ready for further action if required.

Editorial Comment, Page 22

## Senior Saatchi executive quits after agencies network shake-up

BY DAVID CHURCHILL AND FEONA McEWAN IN LONDON

THE SAATCHI and Saatchi worldwide advertising group yesterday lost one of its key UK executives, Mr Jack Rubins, following the restructuring of its international network of agencies.

Mr Rubins, who was chairman of the Dorland advertising agency, left the company suddenly yesterday. In a statement last night Saatchi said that Mr Rubins had retired to become a consultant to the group's communications division.

Dorland was acquired by Saatchi in 1981 and is the UK's second-largest advertising agency. Its major accounts include Austin Rover and Heinz.

Mr Rubins' departure is the latest upheaval to rock the Saatchi empire. It follows recent criticism of its handling of the British Conservative party's recent election campaign and the difficulties with some US clients when it took over the Ted Bates advertising agency last year.

Mr Rubins, aged 55, had been with Dorland for almost 40 years and was seen by City of London an-

alysts and major corporate clients as one of the lynch-pins in building up Dorland into the cornerstone of Saatchi's secondary global network.

His sudden departure from Dorland could lead to some clients reconsidering their use of the agency. The Saatchi and Saatchi Company share price closed last night in London at 537p, down 11p on the day.

Mr Rubins is understood to have decided to leave Dorland following the long-awaited restructuring of the Saatchi international operations, which was announced in New York yesterday.

Last year Dorland had acquired the New York-based Dancer Fitzgerald Sample (DFS) agency in a \$75m deal. This gave Dorland an international network which it saw as crucial in servicing major multinational clients.

Saatchi already had one international network, called Saatchi and Saatchi Worldwide.

Under the restructuring, DFS and Saatchi and Saatchi Worldwide will merge to form a US-only agency

called Saatchi and Saatchi DFS Compton with billings of \$2.3bn.

The international network of both agencies will be called Saatchi and Saatchi Advertising Worldwide and will have billings of over \$4bn.

In the UK, Saatchi said that Dorland would become an independent agency "but having access to the Bates network for its clients."

Mr Michael Bungay, Dorland's chief executive, is to take over as chairman from Mr Rubins. Mr Bungay said that "Jack's decision to retire was amicable, and he will be a consultant to the Saatchi communications division."

Mr Rubins was not available for comment last night.

● Saatchi yesterday won an apology and an out-of-court settlement, believed to be a nominal £1,000 (\$1,600), in its libel action against the BBC. Saatchi had issued a writ over a Panorama programme about Saatchi's role in the British general election campaign.

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# Oppenheimer

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UK	+92.5	43rd
International	+83.6	17th
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## EUROPEAN NEWS

## Bonn warned by Bundesbank of tax cut dangers

By Andrew Fisher in Frankfurt

THE West German tax cuts planned for next year and 1990 to stimulate the economy could cause financial problems for the public sector, if spending growth is not reined back sharply, the Bundesbank warned yesterday.

The tax-cutting package, with DM 14bn (£4.7bn) due in 1988, is seen by both the Bonn Government and the Bundesbank as a key West German contribution to improving growth, though other countries—notably the US—have pressed for more.

The Bundesbank's warning is in line with the Government's own anxiety that even pushing the agreed tax cuts through will be hard. Mr Lothar Spaeth, Prime Minister of the wealthy state of Baden-Wuerttemberg, has said they should be delayed so as to limit the drop in tax receipts.

The central bank said in its monthly report that the domestic economy, which has picked up after the cold winter, benefited in the first quarter from the 5 per cent rise in spending by Federal, regional

and local authorities. But since revenues rose only slightly, because of the weak economy, their deficits expanded sharply. Even if spending in 1987 slows down later, "a considerable increase in the state deficits must be reckoned with," it added.

The Bundesbank estimated that these could move up to around DM 50bn from last year's DM 42.5bn and DM 40bn in 1988. A further increase was likely in 1989. This year, no tax cuts have occurred, the first stage in the present gradual reduction taking place in 1988.

In the first quarter of 1987, the deficit of the Federal Government was just over DM 11bn, some DM 550m higher than a year ago. The deficit of the Laender (regional states) was DM 1.5bn higher at more than DM 4bn, while the local authority deficit was fairly steady at around DM 2bn.

Regional state spending grew fastest in the first three months, at 8.5 per cent.

While spending was sharply ahead, however, revenues were up only slightly.

## Stoltenberg advocates debt for equity swaps

By David Lascelles in Hamburg

MR GERHARD STOLTENBERG, the West German finance minister, urged the world's top bankers yesterday to give greater consideration to swapping more of their Third World loans into equity investments to help ease the debt crisis, but added that the lending countries should take steps to halt capital flight and create better conditions for investment.

He also told the international monetary conference in Hamburg that the lending nations should make further efforts to ease regulations so that banks could write down their loans and increase their loss reserves.

At the conference yesterday the chairman of the world's

100 largest banks explored possibilities for new types of financing and reviewed the impact of the billions of dollars of additional loss reserves established by the US banks.

Mr John McGillicuddy, the chairman of Manufacturers Hanover, described bankers' feelings as "generally upbeat."

Although bankers still believe that the possibilities for debt-equity swaps are still limited, they said that future financing for third world countries would have to be tied more closely to income-generating projects.

They hoped that Brazil's new financial plan, when completed, might contain more opportunities for equity investment.

Brazil is due to present this plan next month.

## Paris backs joint force with West Germany

By George Graham in Paris

FRENCH political leaders have given cautious approval to proposals from West Germany's Chancellor Helmut Kohl for a joint military unit drawn from the two countries, despite criticism yesterday from hardline Gaullists.

President Mitterrand said he approved of Mr Kohl's suggestion, which he saw as carrying out the provisions of the Franco-German Elysée treaty of 1963, but ruled out any possibility of France rejecting the full command structure of the North Atlantic Treaty Organisation.

He said the unit could form the "embryo of a European defence structure."

Both Mr Andre Girard, Defence Minister in the right-wing government of Mr Jacques Chirac, and Mr Laurent Fabius, the former socialist Prime Minister, also backed the proposals for a joint force of brigade strength.

Mr Girard said the force could take the form of an airborne unit with mixed helicopter squadrons, or a motorised brigade with its own artillery.

But the keenest supporters of the plan are Gen Charles de Gaulle, who took France out of the joint Nato command in 1966, have roundly attacked the proposal.

Mr Michel Debre, who was Prime Minister under Gen de Gaulle, said Chancellor Kohl was "treating serious subjects with a lack of gravity which pains and outrages me."

Mr Debre said the plan would indirectly bring about the reintegration of French troops under US command, which is anathema to supporters of the Gaullist tradition.

The creation of a joint Franco-German unit appears to be fraught with practical difficulties, since all German forces are subordinated to the Nato command structure, while since France's withdrawal from Nato foreign military installations have been barred from French soil.

But the proposal could help to pave the way for a redefinition of France's relationship with Nato.

## EC ministers in crucial air reform talks

By Tim Dickson in Brussels

EC OFFICIALS and diplomats were displaying all the nervousness and uncertainty of first time airline passengers yesterday as they prepared for tomorrow's crucial talks on air transport reform.

Most participants and observers in Brussels agree that the stakes are unprecedentedly high, but that the outcome of the meeting is impossible to predict. Whatever happens this week, they say, it is likely to affect the pace and extent of air liberalisation over the next two to three years.

On the table for EC Transport Ministers in Luxembourg will be the latest compromise package of the Belgian Presidency—a set of measures which have aroused fierce controversy but which everyone agrees are less far reaching than those originally put

forward by the European Commission more than a year ago. They include plans to introduce more discount and deep discount fares, to prevent airlines and governments from entering into bilateral agreements which split up passengers and revenues on a 50/50 basis regardless of underlying performance (in favour of a minimum 60/40 at the end of three years), and to encourage more competition on new and established routes.

It is this last question—usually referred to as market access—which continues to divide member states and illustrates the wide range of different vested interests inside member states which has made political agreement on the issue of airline competition so elusive over the last few months.

The proposals fall into three parts but in essence the negotiation turns on whether a sufficient number of exemption and guarantees can be given to the four most conservative countries—Spain, Italy, Denmark and Greece—to "buy" their consent to what is a highly complex set of proposals.

The major sticking points are the plans for multiple designation (allowing more than one carrier for each member state on an established route), more flights between the large so-called "hub" airports and regional airports, and the rights to "fifth freedom," that is the ability of an airline to take off in one country, set down and pick up passengers at an "intermediate" destination and carry on to a third.

Detailed proposals have been put forward by Mr Hermann de Croo, the Belgian Transport Minister, in an effort to limit the effects of these changes on the more reluctant member

states. The latest compromise notably includes exempting certain airports from any new hub to region rules.

Tomorrow's meeting, however, could founder on the opposition of more "liberal" member states such as the Netherlands to what many consider to be an ineffective and badly watered down package. In this respect the attitude of the European Commission—which has to decide whether to exempt Governments and airlines from the competition rules of the Treaty of Rome for a three-year transitional package—is likely to be crucial.

A special meeting of Commissioners called for today was cancelled last night after senior Commission advisers appeared to have settled their final negotiating positions. But tensions inside the Commission—notably between the Transport Commissioner Mr Stanley

Clinton Davis and the Competition Commissioner Mr Peter Sutherland—are not far from the surface.

Commission officials yesterday also expressed concern about Spain's move last week to raise the issue of Gibraltar—a Category 3 British airport and as such one that could be encompassed by the hub to region provisions for more cheap flights and thereby challenge established Spanish carriers. It is assumed in Brussels that Britain is unlikely to be sympathetic to any demand to change the status of the airport and that any flexibility will have to come from the other side.

An indication of the passions aroused came last night when Gibraltar's opposition Socialists and Labour Party announced that it had written a letter to the governor asking him to urge the British Government to stand firm on the airport issue.

## Four European airlines agree joint computer system

By John Wiles in Stockholm

FOUR OF the leading European airlines—Scandinavian Airlines, System Luftnans, Air France, and Iberia—have agreed to set up a joint computerised distribution system in Europe.

The new system—called Amadeus—is expected to start running by mid-1989 and will cost \$300m to set up and develop. The initial investment

includes a deal with IBM worth about \$140m for the necessary hardware and software.

The system would provide customers such as travel agents with more detailed information about the airlines and their routes, including car hire, hotels and even theatre tickets.

"By having a joint distribution system, we can secure the

distribution of our own products instead of paying to use someone else's system," said a SAS spokesman.

He said that SAS had been particularly impressed by data about American Airlines' distribution system which two years ago accounted for 35 per cent of the airline's profit but only 8 per cent of turnover. SAS already has its own distribution system which goes to

about 6,000 terminals in Scandinavian travel agencies and carries information about other airlines.

However, SAS now faces tougher competition in its home market as more of the domestic travel agents are starting to use competing information systems from the US airlines such as American Airlines and travel information from American Express.

While the four airlines would own and operate Amadeus through a holding company based in Madrid, they want to encourage as many of the other European and overseas airlines as possible to participate. Other airlines could display information for free but would have to pay a fee for each booking made. SAS said that the project is expected to break even by 1993.

## Soviet prime minister set to meet Waldheim

By Patrick Blum in Vienna

MR NIKOLAI RYZHKOV, the Soviet Prime Minister, will visit Austria next month to meet Dr Kurt Waldheim, the Austrian President who has been at the centre of an international controversy over his war-time past.

The Soviet Prime Minister is the highest ranking foreign government representative to visit Dr Waldheim since his election just over a year ago and the meeting will end a period of embarrassing diplomatic isolation for the Austrian president.

It also comes at a time of increasing estrangement be-

tween neutral Austria and the US administration which has barred Dr Waldheim from entering the US because of the allegations about his war time activities.

Dr Waldheim has been placed on the US watch-list of undesirable aliens because of suspicions that he may have been involved in Nazi atrocities in the Balkans during World War Two. He has repeatedly denied the charges which until now remain unproven, but the controversy has damaged his standing and Austria's reputation internationally.

## Ombudsman to quit in Sweden

By Kevin Done in Stockholm

MR PER-ERIK NILSSON is to resign as Sweden's chief parliamentary ombudsman, one of the country's most prestigious offices, following allegations about his conduct in the post.

His future as chairman of the judicial commission of inquiry into the assassination of former Prime Minister Mr Olof Palme has also been thrown into doubt.

Mr Sten Wickbom, the country's Justice Minister, indicated yesterday that Mr Nilsson's resignation as chief ombudsman could also mean his removal from the commission.

The commission is now finalising its inquiry into the chaotic first 12 months of the police investigation

## Political leaders to march over Barcelona bomb

By David White in Madrid

AS CIVIC and political leaders in Barcelona prepared to head a protest march last night in reaction to the terrorist bombing in a hypermarket last Friday, it became clear that nobody has emerged well from the incident.

Neither the police nor the store management—locked in an argument about who should have been responsible for evacuating shoppers before the bomb went off—nor, even by its own peculiar terms of reference, the Basque extremist movement responsible for the attack.

Four more burn victims

remained on the critical list yesterday, threatening to increase the death toll of 17.

The Herri Batasuna (People's Unity), the radical Basque coalition linked to ETA, repeated its charge that the police shared responsibility for the deaths.

One of its leaders, Mr Jon Idigoras, made a weak bid to save appearances for ETA, after the party broke with past practice to condemn the attack and ETA itself expressed its "sorrow" over the killings. ETA's self-criticism showed "political maturity and honesty," he said.

Protest has been invited, despite misgivings, Margie Lindsay writes

## Hungary pushes on with N-power

ON a quiet, tree-lined country road stands Hungary's nuclear power complex. The four-unit plant at Paks, about 80 miles from Budapest, has no need of high-security fencing or armed guards. Hungarians in general are in favour of the equipment, even after the Chernobyl disaster. In fact, the Government is pushing ahead with its nuclear power programme, despite some misgivings over safety standards.

Nuclear power in Hungary does not exact the same sort of public opposition as in the West. Public protests against nuclear development in Hungary have so far been muted. The "green movement" has been mainly concerned with the building of a dam on the Danube River.

Most of the opposition to increasing the role of nuclear energy comes from within the Government. The influential heavy-industry lobby, of which the coal mining sector is a strong voice, wants more coal-fired stations, not an increase in nuclear power.

Nevertheless, the Government is determined to build more nuclear power stations. Five to seven reactors of 1,000 megawatt each are to be built in Hungary in the next few years.

At present, all of Hungary's nuclear production is located at Paks, previously a quiet farming village, now a nuclear boom town, on the banks of the Danube. All the reactors are of Soviet design, but are not graphite moderator reactors like those at Chernobyl. Called VVERs, the units are similar to pressurised water reactors in the West.

Three 440 mw reactors are already in operation at Paks. A fourth 440 mw unit is under construction and should be connected to the grid in September, with commercial operation

starting by the end of 1987. The Hungarians want to build two more units of 1,000 mw each at Paks, with construction scheduled to start in 1989.

Although the plant is designed by the Soviet Union, with most of the equipment supplied by East European

now being installed. Units Three and Four will have total Hungarian-designed computer systems.

At present, the computer operations of Unit One are mixed. The reason for the change-over was an attempt to increase safety margins and to

Despite old-fashioned technology, having the Soviet Union as designer and contractor does have its advantages. Under the agreement, Moscow supplies fuel and reprocesses it, leaving Hungary only to worry about disposal of nuclear waste. And Hungary is proud of its safety record. Last year, there were only two automatic shutdowns.

countries, the Soviet specifications allow for purchases of Western equipment. The most vital safety and regulation equipment comes from the West, says Mr Gabor Vamos, operations supervisor of the station. This accounts for about 10 per cent of the total equipment of the plant, worth about \$30m-\$40m (£18.7m-£25m).

Most of the computer equipment and software is Soviet-made. But the Hungarians have developed subsystems and program which are

make analysis of the plant—during normal operations or during a crisis—as easy as possible.

Despite old-fashioned technology, having the Soviet Union as designer and contractor does have its advantages. Under the agreement, the Soviet Union supplies fuel and reprocesses spent fuel for the next 30 years, leaving the Hungarians only to worry about disposal of limited nuclear waste.

Paks is also proud of its safety record. There have been

no "accidents." Last year, there were only two reactor trips—automatic shutdowns—on Unit One and two on Unit Two. The trips were caused by equipment malfunctions and, according to Mr Vamos, were not serious.

Monitoring of radiation levels is carried out by the plant as well as independently by the Hungarian health authorities. There are permanent monitoring stations within a three mile radius of the plant, with other monitoring stations situated at a maximum 30 miles away.

Despite the advantages of nuclear energy to Hungary, however, there is some official opposition to increasing role of nuclear energy in electricity production. The coal lobby has recently submitted a report to the Government trying to prove that coal-fired stations would be cheaper for Hungary than expansion of nuclear energy.

Whether opposition to the extension of this type of energy will grow in Hungary, or on its borders, is difficult to judge at present. Regardless of the problem and cost, the Government appears committed to extending in Hungary's nuclear energy.

Last year, nuclear stations supplied just over 22 per cent of electricity. This is planned to rise dramatically for the years after 2010.

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## EUROPEAN NEWS

## Poland's central bank urges tough economic reform

BY CHRISTOPHER BOBINSKI IN WARSAW

A CONTROVERSIAL plan to strengthen the Polish zloty through a series of economic reforms prepared by Poland's Central Bank is urging tight control over money supply in a bid to bring down inflation, now running at 18 per cent, to single figures within two years.

The as yet unpublished report admits that controlling the present high growth of nominal incomes will be the most difficult part of the plan which seeks to improve efficiency but also envisages clashes with powerful industrial and political lobbies. Professor Wladyslaw Baka, the bank's chairman, has already won the approval of the Communist Party Politburo for the plan but has yet to gain the endorsement of the Government.

The programme envisages tough credit conditions for companies and warns that this could cause social tension inside enterprises and on a wider scale. "We must, however, undertake the risk and go through such a phase," it argues. This approach is in contrast to present policy which seeks to minimise industrial unrest by conceding wage demands and as a result tolerating unplanned growth in incomes.

The NBP predicts that failure to go through with its programme would lead either to a process of accelerated inflation which is already beginning or price controls and a "destruction" of the retail market. The plan calls for a review of present investment programmes with a view to cuts, elimination of inefficient producers and price increases on scarce goods such as cars and petrol to achieve a balance between supply and demand.

It looks to Western governments and bankers to ease repayments conditions on Poland's \$35bn debt and to provide new credits to boost exports. The NBP also envisages the decentralisation of the banking system next year with new banks set up to deal with companies on a commercial basis.

The ultimate aim is to achieve convertibility for the zloty but meanwhile the plan suggests that Poles should be able to buy foreign currency at free market rates and that currency held by Poles could in effect be sold to the banks at the same price at present over three times the official exchange rate.

## Bonn rocket dispute delays pact on arms, US confirms

THE chief US arms negotiator, Mr Max Kampelman, said yesterday a dispute over 72 West German rockets was delaying an arms control pact with the Soviet Union, Reuters reports from Geneva.

"It serves obviously to delay matters," he said, adding that Moscow had raised the issue only recently.

The 72 Pershing-1a rockets belong to West Germany, but their nuclear warheads are controlled by the US.

Moscow has said the warheads would have to be removed from Europe under an arms control pact on medium and shorter-range missiles being negotiated with the US.

Mr Kampelman also noted that the US was waiting for a

response to its draft treaty on intercontinental nuclear missiles presented in early May.

"We would very much like the Soviets to table their Strategic Arms Reduction Ours has been in for six weeks now and we want to start with the 50 per cent reductions," he said.

President Ronald Reagan and Mr Mikhail Gorbachev, the Soviet leader, agreed in principle during a summit in Iceland last year to cut strategic, or intercontinental, armaments by 50 per cent. Each side has some 10,500 nuclear warheads on these weapons.

Mr Kampelman was speaking at the US diplomatic mission while awaiting chief Soviet negotiator Mr Yury Vorontsov.

## Hungarians braced for tax upheaval

By Leslie Collett in Budapest

HUNGARIANS are bracing themselves for a fiscal upheaval as the Communist leadership prepares to introduce VAT and other Western-style taxation for the first time in Eastern Europe.

The central tax office is to open its doors on July 1 in Budapest while hundreds of tax inspectors are being trained and a powerful new computer to process tax forms has been purchased with the help of funds from the World Bank.

VAT and personal taxes for wage earners will be accompanied by the lowering of corporate taxes in order to reward efficient companies. Companies which previously paid a 55 per cent tax on earnings will pay some 40 per cent.

The gap in revenue is to be made up by reducing subsidies to both producers and consumers. As elsewhere in Eastern Europe the Hungarian Government receives most of its revenue from company taxes while individuals pay little or no tax.

Understandably ordinary Hungarians and the nation's many inefficient companies are less than enthusiastic about the government's fiscal plans.

Mr Miklos Pulai, Deputy Chairman of the National Planning Office, who is in charge of the tax programme, explained that VAT and the simultaneous elimination of most consumer goods subsidies would result in a 5 per cent "overnight" price increase.

This plus other price rises would mean a record consumer price increase of more than 10 per cent next year against an expected 7 per cent this year.

"We will be crossing the Hungarian psychological border," he noted drily in an interview.

Some senior party officials are concerned that taxation — coming on top of declining real income in recent years — could lead to a backlash from the population. But government officials say the political leadership under Mr Janos Kadar is determined to press forward.

Mr Pulai said there has been no decision yet on income tax progression but that it would probably start at 20 per cent and run up to 60 per cent.

## Turkish massacre lifts toll to over 600

BY DAVID BARCHARD IN IZMIR

TURKEY'S MINISTER of the Interior, Mr Yildirim Akbulut, yesterday toured the scene of last weekend's massacre in which 31 villagers, including 16 children, were gunned down by a Kurdish separatist group calling itself the ARKK or Peoples' Army for the Liberation of Kurdistan.

The Turkish press and public opinion responded with anger and incomprehension to the news of the massacre at Pinarcik in Mardin province near the Turkish Syrian border.

It is still not clear what the ARKK is. Some observers speculated that it might be a break-away faction of the better known and equally violent PKK

which has been responsible for most of the armed attacks in south eastern Turkey in the last 34 months.

The death toll in the guerrillas' campaign has now reached over 600. There have been a total of 440 incidents in which lives have been lost. Some 220 Turkish civilians, almost all of them local Kurdish villagers, have been murdered along with 147 Turkish soldiers and gendarmes. A further 245 terrorists have been killed and 876 taken prisoner.

As far as can be judged the attacks have had two main purposes: to demonstrate that the Turkish Government is incapable of maintaining control

in the region, and to pressurise local communities into abandoning their loyalty to the central government.

The majority of non-military attacks have been targeted on village headmen and guards.

At Pinarcik, the ARKK distributed leaflets calling on all people loyal to the Turkish Government, whom it described as "agents" and "militias" to surrender.

President Kenan Evren and Prime Minister, Mr Turgut Ozal, both issued statements when news of the massacre became known, pledging to continue to harry the rebels until they were totally crushed.

This no longer looks like an

easy short term objective. There are about 8m Kurdish speakers in Turkey, sharply divided among different tribal and dialect groups. They have a long history of challenging central government, but at least until recently separatist movements have had only a minority following among them.

Yesterday's raid may have been intended to commemorate a tribal rising in 1937 which was the last major rebellion in Turkish history. It also has more international ramifications than may be immediately obvious. The Turkish press yesterday was linking a resolution passed by the European

parliament on Friday with the massacre. The resolution which was aimed at getting Turkey to recognise its alleged responsibility for the Armenian diaspora after 1915 accused Turkey of not recognising the existence of a Kurdish problem.

Several papers yesterday ran banner headlines calling on the European Parliament to be ashamed of itself, while one paper, the conservative daily Tercuman, published a front page commentary in English saying that the European Parliament had as much blame for the Pinarcik deaths as the Nazis did for their concentration camps or the Red Army did for the Katyn forest killings.

## Denktash learns to read his enemy

Larry Klinger meets Turkish Cypriot leader Rauf Denktash in northern Nicosia



Denktash: life-long struggle

FOR Mr Rauf Denktash, the 63-year-old veteran leader of the Turkish Cypriots and long-time political duellist with Archbishop Makarios, the late Cypriot President, the Turkish mainland troops stationed in the north of the island since their 1974 invasion are the real peace-keepers.

Without them, Mr Denktash and the majority of his 150,000 compatriots who elected him president of the unilaterally declared Turkish Republic of Northern Cyprus are convinced that they would by now either have been killed or forced to leave an island nation dominated by the Greek mainland. Indeed, whatever the cost of the invasion, the effective partitioning of the island has meant at least last inter-communal murdering has been stopped for the past 13 years.

Mr Denktash and I met at the beautiful former residence of the British colonial Nicosia district commissioner, which now serves as his presidential palace, a far cry from the small southwestern village of Ktima, where he was born.

He speaks with the precision one would expect from his law training at Lincoln's Inn, London, mixed with a softness nurtured alongside his long-standing image as a man-of-the-people, keen gardener, photographer and cook. But his

words never lack the edge that portrays what he views as the unrelenting injustices handed out to his people over past decades by Greek Cypriots bent on the island's full unification as part of the Greek nation.

Mr Denktash is criticised, even among Turkish-Cypriot politicians, for his consistently unbending language towards leaders on "the other side." Close colleagues however, maintain that it is unreasonable to think that he should temper remarks based on years of indignity suffered at the hands of Greek-Cypriot ministers and a life-long struggle which has brought him close to death on more than one occasion.

True, being a leader in Cyprus is not entirely conducive to prolonged relaxation. In addition to the more than 25,000 Turkish mainland troops estimated to be in the north,

there are about 2,000 Greek mainland troops thought to be in the south, tens of thousands of young Turkish and Greek Cypriots in local armies, supported by reserves which could double their strengths within 96 hours, probably more than 3,000 troops on Britain's sovereign bases and 2,400 United Nations soldiers supposedly separating the lot.

The most contentious of these forces are the Turkish mainlanders, who invaded at Mr Denktash's request under Turkey's guarantor powers, subsequently occupied more than a third of the island to protect around a fifth of the population and whose presence has since been twice condemned by the UN and may well be again if the Greek Cypriots press their case in New York later this year. As yet, Mr Denktash's state is recognised only by Turkey.

Many non-Cypriot observers believe that the Turkish military presence almost guarantees lack of agreement to the bizonal federation proposed by UN Secretary-General Perez de Cuellar and accepted in principle by Mr Denktash. The dilemma, they believe, is that the north can only feel secure enough to negotiate while the troops remain and the south, still fearing further Turkish military ambitions, can only feel able to negotiate when the troops have gone.

Mr Denktash says that he left the troops issue to "the judge," meaning the Secretary-General. "The judge said: 'Isn't this a good thing. As you talk about the constitution, land and other matters, you also talk about a programme of withdrawal of the troops, not only Turks but Greeks... and you prepare a timetable. As that moment we have a transitional government set up, jointly.'"

"We said, alright, this is fair. The Greek Cypriots said, alright, this is fair, until the moment when (the Premier of Greece) Mr Papandreu said, 'don't be silly, don't sign it'."

So, what else can we do? Can we afford to send the Turkish troops away while these people are the Government of Cyprus? Telling us that Cyprus is Greek and they will make it Greek? It's impossible. So when they insist that Turkish troops must be out first, it is because they don't want a settlement. They prefer the status quo."

Moreover, he said, international conditions militated for retention of the status quo: the US Government was hostage to

its Greek lobby; Britain was hostage to Greek Cyprus in wanting to maintain its bases there; Greece had no interest in an agreement because lack of one provided a political weapon in its dispute with the Soviet Union sought to prolong the dispute to disrupt the North Atlantic Treaty Organisation.

I put it to Mr Denktash that there are increasingly voiced suspicions that he and Turkey might also prefer the status quo: the consolidation of a non-Greek state along the Turkish coast with a new deep-water harbour, a new military air port and a local economy which is slowly improving.

"You must accept that, sincerely, we want a settlement on this problem, and we feel sincerely that it can be settled if the Greek Cypriots abandon the idea that they are the government of the whole of Cyprus," he replied.

Finally I asked whether there was still enough trust remaining in Cyprus that the one side could even believe what the other said.

Yes, he said, even today on certain issues, with certain leaders. "But," he said, "with Kyprianou, whatever we said we would do, even after a signature, he always found a reason for running away. 'Know your enemy, know your men. I think it is the trick in every trade. We know that when a Greek Cypriot leader says 'We want the unity of Cyprus', it is what they destroyed that they want back, not the sovereignty which rests on partnership."

WHO

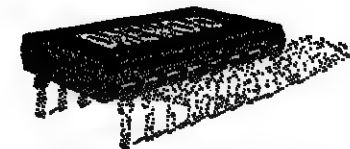
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## OVERSEAS NEWS

### Shias fight as threats over newsman mount

BY NORA BOUSTANY IN BEIRUT

INTENSE SYRIAN efforts to secure the release of US newsman Mr Charles Glass, kidnapped with the son of Lebanon's Defence Minister coincided with an outbreak of hostilities between Shia factions in the southern suburbs.

Heavy fighting trapped residents of the mainly Shia slums on Beirut's southern fringes in their homes, as members of the Baalbek Mikdad clan battled with gunmen of the mainstream Shia Amal movement.

Amal officials refused to link the violence in Bir al-Abed, Rweiss and Mouassat, with Syrian warnings to the pro-Iranian Hizbollah to free Mr Glass, Mr Ali Ouseiran, the son of Lebanon's Defence Minister and their driver, abducted south of Beirut last Wednesday.

The Shia Amal movement is Syria's closest ally in Lebanon. Mr Nabih Berri, Amal chief and Shia minister, returned to Beirut from Damascus over the weekend to take part in the drive to secure freedom for the 36-year-old American journalist and his companions.

The chief of Syrian military intelligence in Lebanon, Brig Ghazi Kanaan, met with Sheikh Mohammed Hussein Fadlallah on Sunday and told him that President Hafez Assad of Syria looked upon the affair with great personal interest

and considered Ali Ouseiran, 40, his own son.

The Mikdad clan has links with the pro-Iranian Hizbollah (Party of God) which wants the release of Ali Hamedani - brother of a senior Hizbollah official - who is facing trial in Frankfurt on charges of possessing explosives, hijacking a Trans World Airlines flight to Beirut in 1985 and killing a US navy diver on board.

Yesterday, Mr Helmut Kohl, the West German Chancellor, vetoed a US request for his extradition, a decision bound to strain Bonn's relations with Washington.

Two West German businessmen were kidnapped in West Beirut after Hamadi's arrest at Frankfurt airport. It is unclear about their fate that has led to rejection of the extradition request. Yesterday it was not clear what bearing - if any - the decision would have on the fate of Mr Glass and his companions.

Sources in Mr Nabih Berri's house told journalists he was promised the three "will be delivered in 48 hours or else other methods will be used," following a meeting between the Shia leader and Brig Kanaan. Mr Berri added that they had discussed "conditions in the southern suburbs, especially after the kidnapping."

### Accord to limit Soviet influence

AUSTRALIA and the US said yesterday that they were co-operating to limit Soviet influence in the South Pacific, but disagreed sharply over French nuclear testing in the region, AP reports from Sydney.

The US endorsed the tests, but the Australians said the explosions created animosity toward the West. Australia also warned that US trade policies could undermine support for the effort to limit Soviet influence in the South Pacific.

The views were expressed in public comments by the US and Australian foreign and defence ministers before and after their annual meeting on defence and economic issues.

Both sides agreed that the Soviets have increased their efforts to win friends in the region by trying to buy fishing rights from island nations.

Mr Caspar Weinberger, US Defence Secretary, said the Soviets have increased their forces in the Pacific at a faster rate than in any other part of the world.

Mr Bill Hayden, Australian foreign minister, said the Soviets - who have gained shore access by signing a fishing agreement with the island of Vanuatu - show "evidence that when they get on the ground they engage in other activities that are unrelated to commercial matters."

### Imports boost Israel's sporting stakes

Andrew Whitley in Jerusalem reports on the influx of US sportsmen

WHEN ISRAELI play India in the quarter final of the Davis Cup next month, for the first time an Israeli sports team will have been permitted to play on Indian soil.

Sport, like everything else in Israel, is inextricably intertwined with politics. And international sport is for Israelis all about the recognition of the Jewish state as an equal member of the community of nations.

To compel India, which because of its leading role in the Non-Aligned Movement has consistently cold-shouldered Israel, to host an Israeli team was a sweet diplomatic breakthrough for the Foreign Ministry in Jerusalem.

Soccer should be the most popular sport in Israel. But basketball is the only major team game in which Israeli teams have been able to overcome the sporting quarantine into which the country is normally consigned.

The deep-seated craving for international applause and success is so strong that basketball is now the largest organized sport in Israel. In a country of barely 4m, 32,000 players are organized in a phenomenal 1,450 basketball teams.

Through a team in particular, Maccabi Tel Aviv, national champions with monotonous regularity for the past 18 years, Israelis have savoured the pride of seeing their side on the winner's rostrum.

When Maccabi Tel Aviv beat the Russian Red Army squad 10 years ago and went to win the European Cup for the first time, the nationwide explosion of joy was so overwhelming that the announcement of the then Prime Minister Mr Yitzhak Rabin, that he was resigning passed almost unnoticed.

"We're on the map," shouted Mr Tal Brody, a lanky American Jewish immigrant who captained the team, in a phrase that has gone down into sporting history. Correspondingly, when the Israeli champions were narrowly beaten last April in the finals of the European championship, the gloom was profound.

Maccabi's success, and the rise in popularity of the game, has resulted directly from the US professional basketball players they and other local teams have imported over the past decade, to provide the brawn and height the smaller Israelis cannot match. In the European Cup finals, Maccabi Tel Aviv had five US-born players - the maximum permitted is two foreign citizens and three naturalized Israelis - in their squad.

Every major league Israeli basketball team has its "Americans", most of them blacks. Usually numbering two or three, Elitzur Natanya, an aggressive newcomer to the Israeli first division, can field six.

They usually come to Israel as raw college sports graduates looking for experience, or else out of frustration at not having made the grade in the US big leagues. The money, by comparison with Israeli standards, is good: \$50,000 to \$80,000 for a six-month season, with fringe benefits such as a car, flat and return air tickets thrown in, is typical for foreign players.

A few, like Michael Ray Richardson, formerly of the New York Nets and considered one of the world's top players, may sign up for an obscure Israeli team because they have been banned by the NBA in the US after a drug conviction and need a temporary "parking" orbit.

Drugs are not unknown in Israeli basketball either. Audie Perry, the US-born player who pioneered the Israeli connection 10 years ago, is currently in jail in New York on a heroin smuggling charge.

According to the basketball federation, there are about 40 registered foreign players in Israel. But there are dozens more who have changed their nationality. Israeli or American passport holders, they can often be seen loitering together along the Tel Aviv Seaport, head and shoulders above astonished local passers-by.

Most stay for a few seasons before moving on. But for those who do decide to make their careers in Israel, getting round the numerical restriction is not over-arduous.

Foreigners who are not Jewish can become Israelis - and thus qualify instantly as local players - in one of a number of ways. Marriage to an Israeli was until recently one easy way of earning the right to citizenship, though this could not be done in Israel, where the Rabbinate rule the roost in all aspects of personal law with an inflexible hand.

The answer was a state of "quickie" marriages in nearby Cyprus, arranged by less-than-scrupulous basketball teams eager for a share of

Maccabi Tel Aviv's glory. Then the Interior Ministry began to crack down.

The other backdoor entry route used by a number of well known sportsmen - including Peter Lorimer, formerly of Leeds United, now Alon Ben-Avraham of the Hapoel Haifa football team - is one exclusive to Israel. If you are a Jew, Israeli citizenship is deemed automatic under the law of return. The perennial catch, an ever-burning political issue, is "who is a Jew?"

In a celebrated recent case, Rabbi Yitzhak Peretz, the right-wing Interior Minister, resigned rather than accept the supreme court's order that a US immigrant, Ms Shoshana Miller, be registered as a fully-fledged Jew.

Tens of thousands of Ethiopian Jews, brought over in a secret airlift which dramatized the length the Israeli state will go to defend Jews in trouble, are still - two years later - suffering from the orthodox Rabbinate's refusal to accept their religious bona fides.

But when local sporting emnity with their secular rabbis is involved, it seems the rabbis are prepared to waive their high criteria for Jewish eligibility.

Elitzur Natanya carries the flag for religious Israelis in the field of basketball. It does not play or practice on the sabbath, nor are its members permitted to eat in non-kosher restaurants. On the other hand, none of its six "Americans" are genuine observant Jews.

The club forms part of the Elitzur Organisation set up in 1938 as a sports organisation (and framework for military training) for young religious-minded Jews, in head-on competition with Hapoel, the much larger, sporting branch of the Histadrut Labour Federation.

Carl Neverson, at 28 a five-year veteran of Israeli basketball, is one of the Netanyahu team's US converts. Admitting that many of his colleagues had it much easier - cash is said to work wonders in certain circles - he went through a three-month course with "a basketball rabbi" in New York before coming to Israel.

Like many sporting "new Jews", Neverson has yet to do his compulsory military service. Nor has he been troubled too much by his club's religious affiliation. He does not wear a skullcap or the braids dangling from their belts which are de rigeur for the observant community.

This season's highest scorer in Israel has a new arrival, Ron Davis of New Orleans and Betar Tel Aviv. "Sure I consider converting," he said cheerfully. "It would make the team stronger, help us get more foreign players onto it."

Not everyone is so happy about the implications, as an Israeli coach explained: "It's much cheaper to buy a ready-made player. But I personally object to having so many foreigners with us. It blocks the way of our own young generation. We are cutting the branch on which we are sitting."

### Sharjah coup leader seeks control of finance and oil

BY RICHARD JOHNS

SHEIKH ABDUL-AZIZ bin Muhammad al-Jasbi is demanding control of finance, oil and gas and internal security as a condition for his giving up his claim to the leadership of Sharjah in favour of his brother Sheikh Sultan whom he attempted to depose last Wednesday. He also wants an executive council and appointed parliament to take part in governing the Emirate.

The power struggle yesterday remained unresolved despite the fact that all the Rulers of the other six member states of the United Arab Emirates decided to confirm Sheikh

Sultan as the legitimate leader of Sharjah. They proposed that Sheikh Abdul-Aziz be named Crown Prince.

Soldiers of the Emir Guard commanded by Sheikh Abdul-Aziz were reported yesterday to be digging trenches around the court building where he has established himself.

The Supreme Council of the UAE met on Sunday night at El Ain, an oasis town in the Emirate of Abu Dhabi. Several brothers of Sheikh Sultan were understood to have attended the session and appear to have supported him.

### BHP welcomes oil deregulation

BROKEN HILL (BHP), the Australian energy steel and mining group, welcomed the Government's decision to deregulate crude oil marketing, Reuters reports from Melbourne.

The Government said yesterday it would free crude oil marketing from January 1, thus ending its normal bi-monthly setting of the import parity price and the requirement for refiners to take a set allocation of local crude.

The decision removes one of the uncertainties affecting oil exploration and is a step towards placing the Australian industry on an equal footing with competitors, the company said.

### NZ tycoon offers Bavadra government-in-exile offices

BY DAI HAYWARD IN WELLINGTON

MR BOB JONES, a New Zealand property millionaire, has offered Dr Timoteo Bavadra, the deposed Fijian Prime Minister, facilities to set up a government in exile in New Zealand.

At the same time Prime Minister David Lange urged Dr Bavadra to "go home and help resolve Fiji's constitutional crisis."

Mr Lange said that for Dr Bavadra to go back to Fiji would not be acquiescing in the coup which toppled his Government a month ago and he would be able to use his support in working towards restoring constitutional government. Mr Lange said before their formal meeting in Wellington that the New Zealand Government no longer recognised Dr Bavadra as Prime Minister or his Government.

Mr Jones, who has been an outspoken critic of the military takeover in Fiji, offered Dr Bavadra office space, facilities and support for a government in exile on the 11th floor of Mr Jones's multi-story office block in central Wellington. This building also houses the Fiji High Commission on the fourth floor. Mr Jones has been trying to evict the High Commission from the day after the military coup.

### Tokyo may cut targets for N-power

BY PETER BRUCE IN TOKYO

THE Japanese Government is to consider soon whether to cut its long-term nuclear power targets by more than 40 per cent in a massive scaling-down of a programme that has already cost it more than ¥100bn.

The Government's Atomic Energy Commission urged in a new plan presented yesterday that total nuclear power output be cut from a projected 90m KW to 53m KW by the turn of the century.

The Cabinet is due to discuss the plan, a revision of a target set by the Commission in 1982, in August.

### Long-serving senior army officers retired in China

BY PETER BRUCE IN BEIJING

A BATCH of 34 senior Chinese army officers have been retired with the personal approval of Deng Xiaoping, the supreme leader, as part of a plan to rejuvenate the military's leadership, an official newspaper said yesterday, Reuters reports from Peking.

All the officers held ranks higher than full army commander in the Peking Military Region, one of the seven divisions of the People's Liberation Army, the China Daily said.

All had service records dating back to the communist Long March (1934-35) or to China's war against Japanese occupation and had been recently commended.

The retirements are part of a continuing programme to reduce China's armed forces by 1m men, modernise weaponry and promote younger and more highly-trained officers.

Hong Kong newspapers close to Peking have said 80 per cent of China's regional military leaders will have been replaced when the process is complete.

The Prime Ministers of China and Pakistan called for the withdrawal of foreign forces from Afghanistan and Kampuchea, and for good relations with their neighbour India at talks in Islamabad yesterday.

## AMERICAN NEWS

### Iran-Contra hearings approach climax

BY LIONEL BARBER IN WASHINGTON

THE IRAN-CONTRA hearings reopen on Capitol Hill today for what promises to be the decisive final stage in the Congressional investigation of the affair.

Over the next eight weeks, the Joint House-Senate Select Committee will hear evidence from President Ronald Reagan's closest current and former advisers. Their testimony is considered critical to establishing how much he and other senior US officials knew about the secret arming of the Nicaraguan Contra rebels, and whether they engaged in a cover-up.

The mood among committee members has stiffened in recent days, partly as a result of the legal controversy surrounding future testimony by a key witness, Col Oliver North. But there is also a sense

of impending confrontation with the White House, likely to be provoked by testimony from a former national security adviser, Rear-Admiral John Poindexter.

One senior committee member told the Washington Post that the admiral's testimony was expected to be "very explosive." Another noted that three earlier witnesses - retired Major-General Richard Secord, Mr Fawn Hall, Col North former White House secretary, and Mr Elliot Abrams, a senior State Department official - had not told the whole truth to the committee.

The committee, previously leak-proof, is starting to let out some embarrassing disclosures. Yesterday, the Wall Street Journal reported that the State Department's top lawyer, Abraham Sofaer, had

threatened to resign last November because of misleading Congressional testimony prepared for Mr William Casey, the CIA director, who has since died, about the Administration's arms sales to Iran in exchange for US hostages held in Lebanon.

Mr Casey - a linchpin in the Iran affair, whose testimony the committee would have needed - was also reported to have held a meeting with Col North, at a private house in Washington, with Contra leaders during a Congressional ban on any CIA involvement with the rebels.

Col North has been issued with a new subpoena by the committee, ordering him to hand over by today documents and diaries related to his role in financing and arming the Contras and arranging the weapons shipments to Iran. If he does not comply, he faces contempt proceedings by Congress, in addition to federal contempt proceedings by the House and a grand jury subpoena.

House-Senate counsel are also negotiating with Col North's lawyer to press for the officer to give private testimony, as a preparation for his public testimony. The limited immunity which could take place in the third week of July at the earliest. Some members, noting the legal wrangles, doubt if Col North's pledge to tell his story is sincere.

Admiral Poindexter's public testimony is likely to take place in the second week of July, laying the groundwork for later testimony by Mr George Shultz, Secretary of State, Caspar Weinberger, Defence Secretary,

Mr Donald Regan, former White House Chief of Staff, and Mr Robert Gates, Mr Casey's deputy at the CIA.

This week, the hearings will begin with Mr Glenn Robinson, a former CIA employee who installed an electronic security system at Col North's home in Virginia, at a cost of \$2,000. Mr Charles Cooper, Assistant US Attorney-General, is expected to talk about the preparation of misleading testimony for Mr Casey, and Mr Stanley Sporkin, former CIA counsel, is likely to be questioned closely about his former boss.

Mr Michael Ledeen, a National Security Council consultant, who was close to the Israelis in the Iran arms sales operation, is to appear on Friday.

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### IDB board seeks end to deadlock over vetoes

BY ALEXANDER NICOL

THE BOARD of the Inter-American Development Bank is to meet in Washington today, in a renewed attempt to break a long deadlock over replenishment of the institution's resources.

Other countries have insisted on a 40 per cent veto, or the US plus two other executive directors. They say that to give the US virtual veto power - Canada would normally be expected to vote with it - would undermine the bank's multilateral nature.

At present, decisions are on a simple majority, and the 25 Latin and Caribbean countries, to which IDB loans are made, have 54 per cent of the votes.

The US has mounted a campaign to exert greater control over the running of the bank, as the price for allowing it to step up its lending and play a fuller role in the plan by Mr James Baker, the US Treasury Secretary, to finance, develop and encourage country debtors.

Other industrialised countries and Latin American member nations have accepted the thrust of the US argument but the US has been stalled for months on a US proposal that each loan decision could be vetoed by a 35 per cent vote - the US plus one other.

### US Supreme Court lets banks place commercial paper

BY WILLIAM HALL IN NEW YORK

THE US commercial banking industry yesterday won another round in its long battle to become more heavily involved in the investment banking business. The US Supreme Court upheld a lower court ruling that lets banks place commercial paper.

The Supreme Court decision ends an eight-year legal battle, which began when the Securities Industry Association (SIA), the main trade association of Wall Street's investment banks, challenged a decision by Bankers Trust, a leading US commercial bank, to enter the rapidly growing US commercial paper business.

The long legal battle has been monitored closely by the rest of the US banking industry, which has seen many of its traditional blue-chip corporate clients satisfying a growing amount of their short-term borrowing requirements in the commercial paper market, as opposed to relying on short-term bank loans.

The Supreme Court, without comment, let into a lower court ruling that banks may place commercial paper although it did not rule on the controversial question of whether they are permitted to underwrite commercial paper. This is the subject of a separate

law suit now before the courts.

The latest action upholds a US Appeals Court decision of last December. This court rejected arguments by the SIA that allowing banks to deal in commercial paper could undermine the financial stability of the US Congress sought to achieve through the passage of the 1933 Glass-Steagall Act, which separated US commercial and investment banking.

The Appeals Court ruled that Bankers Trust was not investing its own funds in speculative securities and was not buying commercial paper itself. The bank only acted as an agent in the commercial paper transaction and received a commission.

Bankers Trust welcomed the decision yesterday and said that it was "final confirmation" of the legality of its commercial paper placement service.

The Bankers Trust case has become a cause célèbre in the US banking industry. Several banks have followed its lead and moved into the business of placing commercial paper for their clients.

The Supreme Court decision yesterday will not affect the activities of US banks in the commercial paper market. They had been operating normally, pending the outcome of the Supreme Court case.

### Lionel Barber on a Democrat presidential candidate who is not afraid of self-promotion

### Babbitt sets out to polish his image

MR BRUCE BABBITT, one of the more thoughtful Democrat presidential candidates, was standing in the middle of a herd of pigs.

"Duroc crossbred sows," granted an appreciative Mr Charlie Duffy, owner of the 220-acre organic farm in eastern Iowa which had just received Mr Babbitt and his political entourage.

Almost all publicity is good publicity for Mr Babbitt, 48, the lanky former two-term Governor of Arizona who arrived in this crucial mid-west farming state a year ago in "terrible anonymity."

So he joined 7,500 cyclists in the Des Moines register's annual bicycle race across Iowa. What he lost in pounds, he gained in headlines. Last month he slashed out \$140,000 (\$36,000) - half of his allotted television advertising budget - simply to promote his name.

More than seven months remain before the Iowa caucuses, the first chance for Democrats to cast their vote for a favourite. The premature exit of the party's front runner - Mr Gary Hart - has whetted appetites among the seven declared Democrat candidates who know that Iowa can be the springboard to the nomination.

Of all Mr Babbitt's qualifications for the presidency, the most attractive is that he is a Democrat who knows how to govern in a Republican environment. He served nearly

nine years as Governor of Arizona, a sun-belt state dominated by the conservative republicanism of Senator Barry Goldwater for more than 25 years. In 1982 he was re-elected to the job with 62.5 per cent of the vote, the highest re-election majority since World War Two.

As a western Democrat with a distinctly non-ideological approach to politics, Mr Babbitt appeals as a "new deal-maker," an astute managerial type who has a good grasp of detail - at least a track record. At least once in every speech he manages to drop references to a 1986 national survey by Inc Magazine which showed the Arizona economy as the fastest growing in the Union.

Mr Babbitt is also attracted to new ideas. His compact campaign slogan is that he "dares to be different," and he considers some of his early proposals to be progressive: means-testing for social security, Medicare and tax deductions (such as mortgages on second homes).

Mr Babbitt says social programmes should be "targeted on the basis of need," his proposals would in fact go much further than say, Mrs Thatcher, in removing government benefits and subsidies from the middle classes and confining them to those who really need protection.

Mr Babbitt has spiced his domestic agenda with some modern populism. He says he was outraged to read about the



Babbitt: earnest honesty

multi-million dollar bonuses recently paid to senior managers at General Motors, while workers were either sacked or forced to swallow wage cuts. He

thing of a labour relations buff having called out the Arizona National Guard in 1983 during a bitter local copper mine strike. Being a cerebral type, he acted as a moderator between management and unions.

By far his most ambitious idea concerns reform of the world trading system. President Babbitt, he was told, would call foreign leaders to an international conference modelled on Bretton Woods, the epoch-making 1944 international agreement on exchange rates. He would propose scrapping all tariffs and quotas and invent a new world of "multilateral balance" - whereby any country running a trade surplus over an agreed threshold would be required to take corrective action.

As set out in a recent Washington Post article, the idea appears to appeal to a long list of men, including Richard Gephardt's retaliatory mechanism in the House Trade Bill. Mr Babbitt says the reverse is true: the foreigner itself would bear responsibility for cutting its surplus, not the plaintiff.

"Faced with that choice, I believe it would opt to open its markets," he says in an argument which is stronger on description than prescriptions.

Out on the road, Mr Babbitt has a disarming tendency to use a paragraph where a sentence will do. Being a cerebral type, he uses words like "oxymoron" in front of voters - which certainly gives a new meaning

to substantive smalltalk. He is not a great stump speaker, rating way below his challenger Senator Joseph Biden and the New York Governor Mr Mario Cuomo, who says he is not running.

There is, however, an earnest honesty about Mr Babbitt, whose south west drawl and clear good looks make him a likeable figure to the town. His advisers have yet to capitalise fully on this, concentrating instead on a stock speech which badly lacks resonance.

One version begins with young Babbitt in Bolivia in the summer of 1962. There, as a geology student, he saw "the face of starvation," whereupon he converted to the Democrat Party.

Three years later, in his third year at Harvard Law School, he read about Jimmy Lee Jackson, the black student shot dead in Selma, Alabama, for exercising his right to vote. He went to Selma, marched, and sang "We Shall Overcome."

Like the candidate, the speech needs some polish. Mr Babbitt still has some way to go in his search for self-definition, but no further than the Democrat Party itself as it gathers its forces for the campaign next year.

### Fierce drought smites farmers in NE Brazil

By Ivo Dawson in Rio de Janeiro

A NEW drought in the impoverished north-east of Brazil has bankrupted tens of thousands of small farmers and is causing grave national concern.

Droughts have devastated the region for centuries, recurring about every six or seven years and forcing mass emigration by families to escape starvation.

They head for the richer industrialised regions of the centre-south and for the less populated lands of the Amazon region.

Mr Tarasio Burity, governor of the state of Paraíba, has been in Brasília to appeal for special aid for bankrupt farmers. The drought had reduced output of staples such as corn and beans to just 10 per cent of a normal harvest, he said.

Although the Government had introduced preferential interest rates of 6 per cent a year for north-eastern farmers, this was not enough.

### Alfonsin visit raises hopes of US Falklands mediation

BY TIM COONE IN BUENOS AIRES

THE PRIVATE tour to the west coast of the US by President Raul Alfonsín of Argentina, which ends today, has raised further expectations of possible US mediation in the Falkland Islands dispute.

Mr Alfonsín has been accompanied by a high-powered delegation, including Mr Dante Caputo, the Foreign Minister. Mr Juan Sourrouille, Economy Minister, and Mr Theodoro Gilred, the US ambassador in Buenos Aires, the envoy, who has been the prime mover of the tour, said at the weekend that the US wishes to see "important issues" regarding the islands being dealt with "this year."

Mr Caputo is to travel to Washington and New York this week when he is due to meet Mr Robert Gelbard, the US

Deputy Assistant Secretary of State for South America. Mr Javier Peres de Ceallar, the UN Secretary-General, and the Argentine delegation at the UN.

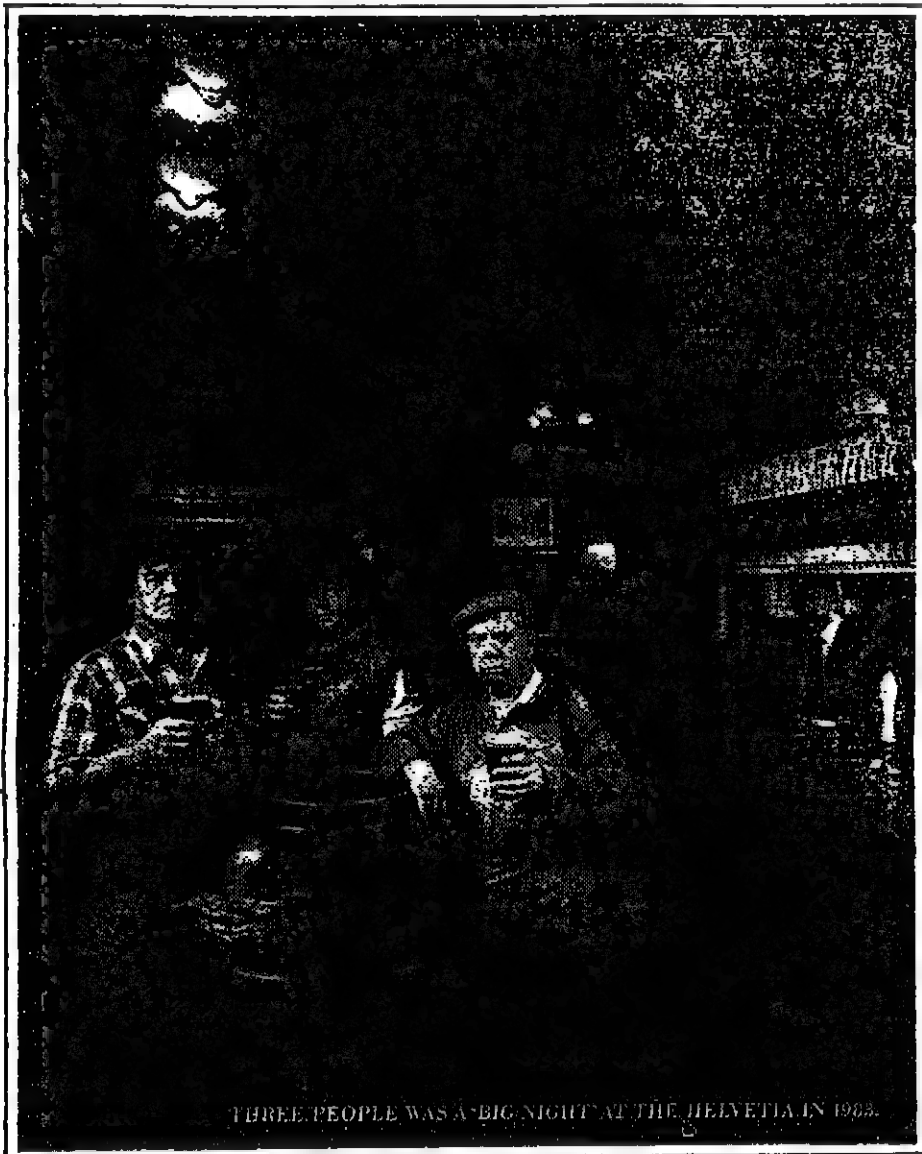
Mr Alfonsín said just over a week ago, during his visit to Switzerland, that the Swiss and US Governments were looking for ways forward on the dispute. This raised speculation that possible contacts with a view to negotiations are in the pipeline.

However, the sovereignty issue remains the principal obstacle to a renewal of talks. Argentina insists that there must be a British commitment at some point to discuss the issue, even not immediately. The UK Government insists that sovereignty is not for negotiation.



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It's certainly been a recipe for success in Soho. In 1983, The Helvetia in Old Compton Street, was one of those pubs where three pints of bitter and a packet of cheese and onion crisps was a big order. Today on the same site, expensively padded shoulders jostle with each other at the bar, for another couple of champagne cocktails before dinner.



THREE PEOPLE WAS A BIG NIGHT AT THE HELVETIA IN 1983.

In three years the Soho Brasserie has paid back every penny we invested in it and established itself as what one magazine described as, 'the Rovers Return of the media set'. And it's a perfect example of the way we've been looking at our 6900 pubs. Not of course that we intend to put brasseries on every street corner.

The Soho Brasserie is just one result of our policy of researching what's missing in an area, then building it. In Watford, we discovered what would get people out for the night was a night spot. So we converted a large roadhouse pub into The Gamebird. It's now a thriving, jiving success, turning over £750,000 a year.

And in Bolton, we found what they were crying out for was a really traditional pub. The Howcroft is now packed every night and has anything but traditional profits. In the last few years we've spent £270 million on our pubs. And in some places we noticed the last thing people wanted was another pub. So we've turned them into café-bars, restaurants or wine bars. And giving people what they want really pays off.



NOW IT'S THE SOHO BRASSERIE AND REGULARLY ATTRACTS 250 PEOPLE A NIGHT.

Our profits have never been higher. The success of places like the Soho Brasserie is all part of our commitment to our role as a leading international food, drink and leisure group. Which is of course, of little consolation to our competitors.

So we offer them this advice. To achieve our success, start by discovering what's missing from your beer. **Allied-Lyons**



# WORLD TRADE NEWS

## US criticised for 'failures' in Japan deals

THE PRESIDENT of the Kansai International Airport Company (KIAC) yesterday berated foreign companies for not trying hard enough to win contracts for the controversial (\$6bn) construction project, Reister reports from Osaka.

"Whether Americans are putting enough effort into entering the Japanese market... is doubtful," said Mr Yoshio Takeuchi.

The plan to build the airport outside this industrial city has turned into a major international row.

Foreign countries, led by the US, have charged Japan and the KIAC with shutting them out of the lucrative construction project, due to be completed in 1993.

But Mr Takeuchi said that it was up to foreign companies to change their ways and adapt to the Japanese markets if they wanted a piece of the action.

They should not expect Japan to change to meet their demands, he said.

As if to drive his point home, Mr Takeuchi last week rejected US calls for changes in the design teams and bidding procedures for the project.

"Unlike American firms, we have a large number of in-house engineers," he told US Commerce Undersecretary, Mr Bruce Smart in a letter. "We therefore do not intend to include foreign or any other outside firms in our design teams."

"The Japanese put forth a lot of effort in trying to export," Mr Takeuchi said. "They strive hard to overcome language, culture and other differences."

But foreign companies did not seem to put as much effort in penetrating the Japanese market. Some even believed they could enter the local construction market without speaking Japanese, he said.

"Whether it's civil engineering or whatever, work cannot be done unless the workers understand," Mr Takeuchi said.

But Mr Takeuchi said foreign companies would be given a fair chance to win contracts in the construction of the international airport.

Earlier this month, Kansai International awarded consultancy contracts to airport authorities from Britain, France, West Germany, and the US.

## EC acts to extend dumping duties

By William Dawkins in Brussels

THE European Community yesterday gave itself the power to extend anti-dumping duties to the components of products made in the EC.

The measure, agreed at a meeting of the Community's 12 foreign ministers, gives the EC one of the toughest defences against predatory pricing anywhere in the world.

An accord was worked out in principle last week by EC ambassadors, but the formal announcement was reserved for yesterday's foreign ministers' meeting to send a strong political signal to Japan, officials said.

While the measure is primarily aimed against Japan in response to a chorus of complaints from EC companies over alleged unfair trade practices, it can be used against any exporter to the EC which tries to circumvent anti-dumping duties by setting up assembly plants inside the Community and using dumped parts.

"We cannot be accused of being weak by the people who make international trade more difficult," said Mr Leo Tindemans, Belgian Foreign Minister and chairman of yesterday's meeting.

In a reference to Japan's burgeoning trade surplus with the Community, he added: "If we cannot have an equilibrium in the trade balance, the situation becomes impossible. Something has to be done."

Commission officials denied that investigations had yet started into any so-called screw-driver plants, though Japan is said to have recently been building up manufacturing in the Community in photocopyers, weighing machines and electronic typewriters.

Anti-dumping measures can now be applied to EC manufacturers with close links to a company already subject to dumping levies. The new penalties would bite if the EC plant steps up output after duties on imports of a similar product are imposed.

They would only apply to products that are more than 60 per cent composed of parts from the country concerned, with the rest coming from any other source, in or out of the EC.

## John Murray Brown reports on legislation aimed at controlling a booming industry

### Indonesia takes the counterfeiters to task

Imitation may be a form of flattery but in Asia today it is also the backbone of a multi-million dollar counterfeit industry attracting the wrath of the US and, more recently, the European Economic Community.

Indonesia this week becomes the latest country to confront the problem when the military-backed Government of President Suharto puts an amendment to the 1982 copyright law before the People's Assembly. According to Mr Ismael Saleh, the Justice Minister, the new legislation covers foreign films, music, books and computer software and provides for stiff penalties of up to five years in jail with fines of \$15,000—much in line with the US. The law is likely to be passed in September.

Legislation on patent is expected to follow.

Officials appear keen to play down what is clearly a sensitive issue bearing on questions of sovereignty and national interest—a curious legacy of former President Sukarno, who in 1968 left the Berne convention on copyright in a blaze of anti-colonialist rhetoric, still popular in some quarters today. Whether or not the Government is now attempting to save face, there is little doubt the barrage of interna-

tional criticism has quickened the pace of legislation. First there was the embarrassment of Mr Bob Geldof, the Irish pop singer, accusing Indonesia, or more accurately the country's cassette and video pirates, of making \$3m from sales of tapes of the Live Aid Concert held to raise money for the starving of Africa.

More damaging, perhaps, has been the threat of trade sanctions under provision of the US Generalised System of Preferences used to help developing countries export to the US. Last July the International Intellectual Property Alliance, a US industry group, filed a petition to the trade representative in Washington under the 1974 Trade and Tariff Act calling for an end to GSP concessions to Indonesia. It cited "the pirated recordings of the Live Aid concert as a particularly pernicious example of the broader problem."

Such criticism is not likely to carry much weight in the assembly this week. Though it has yet to throw out one piece of legislation in 20 years, the legislature is expected to take a more than cursory look at this amendment, the first item debated since the general elections in April. As one official remarked: "There are more mavericks in the house this time."



President Suharto

Nonetheless, the decision to press ahead with reform has meant the GSP hearings have been suspended, providing the Government with valuable breathing space. The US was probably influenced by two key-note judgments recently passed in Indonesia's Supreme Court. Under the 1961 Trademarks Act, rights are created by first use, though registration has proved a good defence in a civil action for infringement. In December an Oregon-based shoe manufacturer successfully reversed an earlier decision by the Supreme Court taken in favour

of the Indonesia counterfeiter. In March this year Reister, the New York cosmetics group, won a similar verdict. The powerful US Pharmaceuticals Manufacturers' Association was subsequently persuaded to withdraw complaints filed on patent violations.

According to Mr Bambang Kesowo, head of the legal department at the state secretariat and a member of the 14-man presidential commission set up last July to prepare legislation, pharmaceuticals remains a major bone of contention. The Health Ministry is busy lobbying for an exclusion on patent, a position taken by South Korea and now the centre of a protracted dispute with producers in Europe and the US.

The ministry's concern is that in this \$420m-a-year industry dominated by some 40 foreign companies including Glaxo, ICI, Beechams and the Wellcome Foundation, patent would give producers carte blanche to raise prices. An independent survey by the industry shows, however, that less than 5 per cent of products on the market would be covered, their patents having already expired. In any event, the new laws may prove harder to enforce. There is little sign shopkeepers are clearing shelves ahead of a clampdown. The roadside photocopy still does a brisk trade

and public libraries are not yet warning readers, as now happens in Singapore.

The impact of legislation on the economy is equally uncertain. No one really believes it will stem the downward trend in foreign investment, which peaked in 1982 at \$2.8bn, but fell last year to \$2.6bn.

For one thing, companies the law is deemed to protect are not necessarily the ones ready to invest in Indonesia. A computer software manufacturer, for example, may feel more confident about selling his product.

However, he is unlikely to want to invest capital in Indonesian plant. Unlike India, where International Business Machines is now expanding operations, Indonesia has only a tiny pool of the skilled scientists and technicians necessary for such a joint venture. Even with the amendment passed, the EEC's concern is that it may lead to a bilateral agreement with the US, as happened in South Korea and which is still a matter of dispute between Seoul and Brussels.

"If there is no linkage, there is no value for third countries," says Mr Rudiger Wenk, the EEC delegate in Jakarta. The Commission would like to see Indonesia once again ratify the Berne convention.

## US and EC seek end to 'pasta war'

By William Dawkins in Brussels

TALKS in the "pasta war" between the US and the Common Market resume today in what Mr Willy de Clerq, the European Commissioner for external trade, described yesterday as the "last round" of the year-long negotiations over EC pasta export subsidies.

Mr Jim Murphy, the assistant US Trade Representative, is to meet trade officials at the Commission today to press for substantial cuts in the subsidies the EC pays its producers.

However, Mr de Clerq said yesterday that any solution would have to leave subsidies unharmed. The two sides are committed to finding

agreement by the time the US has legislated for the details of an accord over pasta and citrus fruit trade, which were the source of a major US-EC row last year.

Mr de Clerq announced yesterday that he would visit Washington between July 6 and 9 to try to head off protectionist trade legislation now being debated in the Senate and House of Representatives.

Mr de Clerq said he would be making no threats in Washington next month but that he would spell out the consequences for US interests in Europe if any trade legislation was passed that was "in flagrant violation of Gatt."

## Gulf nations seek lower petrochemical tariffs

GULF Co-operation Council (GCC) ministers open talks in Brussels with their European Community (EC) counterparts today on the contentious issue of European tariffs on Gulf petrochemical exports, Reister reports from Riyadh.

The GCC—grouping Saudi Arabia, Kuwait, the United Arab Emirates, Oman, Qatar and Bahrain—has tried without success since 1981 to get the EC to cut or eliminate duties on their petrochemicals.

Gulf nations have spent billions of dollars building petrochemical plants and argue that the EC taxes are unfair in light of the low level of duties—sometimes nil—they place on imports from Europe.

The EC counters that since its taxes are imposed on

imports from all nations, it would be unusual to grant special preference to the rich Gulf nations.

The Gulf grouping has never retaliated for the European duties, but has given indications it may seek to link action on that issue with agreement on co-operation in other areas.

The Saudi newspaper al-Riyadh said it hoped "the new dialogue might bring more understanding from the EC. We have to create co-operation on an overall view, not a limited one tailored to Western interests alone."

The daily charged that EC "excuses and reservations on accepting competition from petroleum products from the Gulf are exaggerated."

## Isuzu ships diesel engines to W Germany

By Ian Hodger in Tokyo

ISUZU MOTORS, the Japanese automotive group, has begun shipping 1,500cc diesel engines to Opel in West Germany in a deal expected to involve 42,000 engines a year.

General Motors of the US owns Opel and has a 38.5 per cent stake in Isuzu.

The deal will provide a major boost to Isuzu, which has suffered considerably in the past year from the high yen and intense competition in the domestic market. For the year to October 31, 1986, Isuzu had a net loss of ¥3,988bn (£17m) compared with a net profit of ¥13,388bn in the previous year.

## Japanese loans sought for Polish car plant

A GROUP of four Japanese companies is asking the Government for loans to Poland so it can produce small passenger cars, officials said yesterday.

AP-DJ reports from Tokyo. The four are Daihatsu Motor Co and three trading companies—Mitsui, C. Itoh and Sumitomo Corp. They are trying to export a plant capable of making as many as 120,000 passenger cars a year and to transfer related technologies to the communist bloc country.

Company officials refused to discuss the scale of the entire project. But a spokesman for Daihatsu said the export of the plant itself would be worth about ¥40bn (£171m).

Though options are being considered, the group's stance to seek a full government com-

mitment to providing the bulk of necessary loans stands unchanged, officials said.

The government is facing difficulties, however, since such assistance to Poland by Western nations has been halted as a result of that country's inability to pay back \$33.5bn (£21bn) in debt accumulated by the end of last year.

Officials denied a newspaper report that the four companies are ready to seal an agreement putting into final shape the project, for which Daihatsu and Italy's Fiat have been vying.

The report said Daihatsu is expected to win the bid. It said, further, that the group will sign a final agreement as early as this summer, with production slated to begin next year.

## KWIK SAVE GROUP p.l.c.

### ("KWIK SAVE")

Tender Offer on behalf of  
Dairy Farm International Holdings Ltd.  
("Dairy Farm")

A circular from the Board of Kwik  
Save is being posted today to Kwik  
Save shareholders regarding the  
tender offer on behalf of Dairy Farm.

Shareholders are advised to  
**TAKE NO ACTION**  
regarding the tender offer until  
they receive the circular.

# KWIK SAVE

Henry Ansbacher & Co. Limited furnish the following information on behalf of Groupe Bruxelles Lambert S.A. in respect of a rights issue.

This is not an offer of bonds.  
Applications for bonds may be made only outside the U.K.  
and on the terms of the prospectus referred to and obtainable as mentioned below.  
The prospectus is not available in, and will not be sent to, the U.K.

# GBL

## Groupe Bruxelles Lambert s.a.

Head office: avenue Marnix 24, B-1050 Bruxelles

Rights Issue of Subordinated Bonds with Warrant  
6% - 6 Years of BF 3,760 par value

Terms 1 bond  
for every 8 shares  
Price at par  
Subscription period 23rd June to 7th July 1987  
Warrant one warrant is attached to each bond  
and entitles the holder to acquire  
one GBL-share at BF3,760

Application for the prospectus may be made to the head office as well as to

Belgium Banque Bruxelles Lambert  
Banque Paribas Belgique  
Générale de Banque  
Kredietbank  
Crédit Général  
Caisse Privée Banque

France Banque de Gestion Privée-SIB  
Banque Louis-Dreyfus  
Banque Paribas  
Banque Worms  
Banque Nationale de Paris

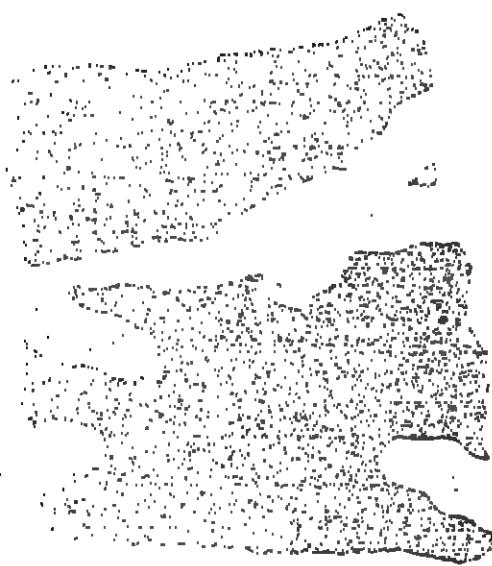
Luxembourg Banque Internationale à Luxembourg  
Banque Paribas (Luxembourg)

The Netherlands Algemene Bank Nederland  
Banque Paribas Nederland





OPEN WINDOW  
BY  
**Raoul Dufy**



OPEN WAY  
BY  
**ICL**

Both are masterpieces in their own way. But, while the Dufy might look good on your boardroom wall, ICL's Open Way programme will have a far more profound effect on your business.

Open Way is, quite simply, a new and complete approach to networking. One that embraces all the different sources of information in your business—not just data, but voice, text and image systems too.

The Open Way programme enables all

these existing systems to be joined together—opening the way to the faster flow of information you need to retain and enhance your competitive edge.

As you would expect from ICL, the Open Way programme has been designed around the International Open Systems standards. So not only different types of equipment but different manufacturers' equipment can work together. This gives you real freedom for the future by ensuring that you need never be

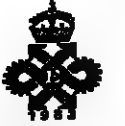
locked into a single system or supplier again.

The Open Way programme represents ICL's total networking capability, incorporating all ICL's networking skills, products and services. Open Way is a philosophy for success, so whether you're currently an ICL user or not, Open Way will open up a brighter future for your business—helping you make more of your resources and more of your people.

**We should be talking to each other.**

**ICL**



**DALE**  
GENERATING SETSDale Electric of Great Britain Ltd,  
Electricity Buildings,  
Foley, York YO1 1PP,  
Tel: 0723 54041 Telex: 52163**Nasa lines up  
warning system**

THE ENGINEERING reporting troubles discovered within the National Aeronautics and Space Administration (Nasa) at the time of the shuttle disaster are unlikely to be repeated when the Administration's new safety reporting system (NSRS) is established.

NSRS is to be designed and implemented by Battelle, the US research group of Columbus, Ohio, under a \$385,000 14-month contract. Its purpose is to provide a voluntary, direct and confidential reporting line so that the 106,000 employees of Nasa and its contractors can notify headquarters of any safety concerns they have.

Employees will mail report forms direct to Battelle, which will remove employee identification before passing the data to Nasa. No record will be kept of the reporting individual, who will also be able to indicate his or her own assessment of the likely consequences if no action is taken.

**UK management  
brought to book**

SEVERAL THOUSAND company directories in the UK have just received 120 pages of guidance about managing technology and the courses that are available in Britain on the subject.

The book was sent by Jupiter (joint universities and polytechnics industrial technology and research), an organisation sponsored by 30 government, industrial, professional engineering and higher education bodies. Jupiter says the book is a unique guide to over 90 courses on the management of technology. Further copies are available.

**CONTACTS:**

NIKKI Tokyo, 212 7111. Sony UK office, 784 61988. Jupiter UK, 0898 73504. Wiltshire Leisure UK, 0255 677008. Royal UK, 0724 762788. Battelle UK office, London, 453 0184 or (014) 434 4711 in the UK.

**TECHNOLOGY****A buzz to save horses from the bullet**

Alan Cane reports on Electrovot, which promises faster and lower-cost treatment of tendon and other injuries

"ELECTROVOT" an equestrian colleague said approvingly. "You've really hit the hottest topic in the horse world there!"

Tack rooms around Britain, it seems, are buzzing with interest in the Electrovot, a new technique for treating horses with tendon and other injuries.

It promises faster healing at dramatically lower cost and without recourse to traditional methods which, to the outsider at least, seem more related to medieval torture than veterinary science.

Electrovot is based on gentle electrical stimulation of the affected part at low levels of current and voltage. It has been described as a kind of electrical acupuncture.

Electrotherapy, the London-based company which manufactures and markets the device, suggests somewhat diffidently that the electrical field generated by the device reinforces the natural electrical activity which characterises a healing wound.

In truth, it seems likely that nobody knows why it works, any more than Western medical specialists understand the physiological basis of acupuncture.

But of course, doctors have used treatments like aspirin for decades without a detailed understanding of how they work.

Electrotherapy and its managing director, Lord Robin Innes Ker, have nevertheless met with resistance from the veterinarian



Electrovot comes to the aid of showjumper Ryan's Son, with rider John Whitaker (left) and Electrotherapy managing director Lord Robin Innes Ker (right)

profession, a resistance which is only now starting to crumble in the face of the Electrovot's track record of success.

The fact is that a growing body of experts in horses and their ailments agree that Electrovot works and can bring the claimed benefits.

Convinced racehorse trainers include Peter Walwyn and Ian and Toby Baldwin; eventers like Ian Stark and Lucinda Green

have used and endorse Electrovot, as does show jumper John Whitaker.

It also has the blessing of Elizabeth Lauder of the Maple Stud near Cranleigh, Surrey, one of the most admired and respected of equine physiotherapists.

The equipment is simple: a battery-powered box of tricks which generates the healing current is strapped to the

horse's back. Wires carry the current to the affected parts where contact is assured through pads soaked in water and electroconductive jelly.

The voltage is set at a level which causes the horse no apparent discomfort, and the animal can be freed to graze during the 90-minute treatment period.

It all seems a massively humane improvement on the

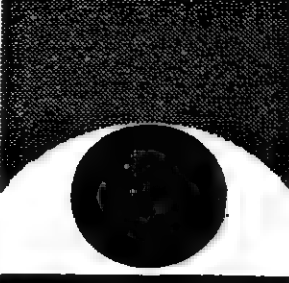
traditional treatment for damaged tendons, a hideous business called "blistering" where the injury is scorched with hot irons. Nobody knows how that works either, there are theories that scar tissue from the blistering strengthens the tendon.

Humane treatment apart, a major justification for Electrovot lies in cost savings. Horses, as any Dick Francis fan knows, are flighty creatures prone to all sorts of ailments from pulled tendons to swollen joints. Tendons go under the kind of stresses imposed on them by racing. An expensive racehorse lamed by tendon trouble earns no fees and costs its owner a fortune in stabling and vet's charges.

Of course if they don't improve, they shoot horses don't they? One expert remarked bluntly: "What Electrovot does is tell you in a much shorter time whether a horse is worth saving or not."

The device has wider applications in the animal world. It has been used successfully on stud bulls, dogs and sheep. Lord Innes Ker, a former soldier who saw service in the Falklands, has sold the device to sheikhs in the Middle East for use on racing camels. A top racing camel can be worth £1m.

The Electrovot can be bought, leased or rented for around £8 a week, Electrotherapy says. Call out charge for a vet these days is around the £25 mark, which would seem to make the electrical outsider a good, each-way bet.

**WORTH  
WATCHING**

Edited by Geoffrey Charlton

**Sony's tiny screen  
takes to the air**

FURTHER entertainments for airline passengers are on the way from Sony in Japan, which has developed a four-inch, flat colour screen system that will be installed in the backs of the seats. Designed in conjunction with Californian company Trans Com Systems, ACSES (airborne cabin service and entertainment system) will offer three channels of dual language video, local TV, views of the take off and landing, a choice of video games and nine stereo audio channels.

**Setting sail  
by satellite**

NIIPPON KOKAN, the Japanese steel, engineering and shipbuilding group has developed a ship navigation and operational control system in conjunction with Ocean Routes, the US-based international company which provides weather/routing information services to the shipping world.

The system is called NITS (Master's Intelligent Terminal System). It uses the Inmarsat (International Maritime Satellite Organisation) system for ship to shore communication via satellite. On shore, Ocean Routes compiles weather and route data which is sent to a personal computer (PC) on the ship. The computer also gets inputs from navigational, engine and other sensors. Then, software in the PC allows the best route and engine speeds to be selected and the course to be steered automatically. NITS will also sound an alarm if the hull is endangered by bad weather.

In addition it can send data about the journey to the shipping line's shore-based computer.

**Where you are on  
London's tube**

FROM THIS autumn, new prototype rolling stock will be tried out on the Piccadilly and Jubilee Lines of London's underground system. The new trains will make it easier for passengers to know where the train is on the line.

The trains will use a system from Racial Acoustics of the UK called AVAD (audio voice alerting device). This has already been used on North Sea helicopters to warn pilots of impending hazards.

On the trains, a digitally stored voice will call out the stations to passengers just before arrival. There will also be indicators at the ends of each car which will alternate between final destination and the next stop the train will make.

**Safer signposts  
down the road**

CRUMPLED AND distorted road-side signposts can be avoided with a design by Wicksteed Leisure of the UK.

When conventional posts are hit they often embed themselves in the vehicle, possibly injuring the occupant and certainly damaging the car.

The Wicksteed post has a flange at the bottom which sits on a similar flange which is part of a buried base. The two flanges are connected by special balls which shear when the impact occurs, absorbing most of the energy. The post can be re-erected with new bolts in a few minutes. To cut costs, a conversion upper flange kit allows existing stocks of posts to be used. The company claims the new posts pay for themselves very quickly at vulnerable road-side locations.

**Miniature view of  
telephone callers**

ELECTRONICS group Sony and Nippon Telegraph and Telephone, the Japanese telecoms operating company, have jointly developed a very small videophone that will be on sale in Japan soon for about \$350. With a four inch picture and miniature camera, the unit can send pictures over normal telephone lines.

**Danes achieve a "significant  
advance" in insulin research**

BY HELENE BARNES IN COPENHAGEN

NOVO, the Danish biotechnology group says it has made the most significant breakthrough in insulin research since insulin was first isolated in laboratories in 1921.

The company is the world's second largest producer of insulin, and believes its work will lead to completely new series of insulins for the treatment of diabetes. Commercial products, however, are still at least five years away.

Nave has applied for patents on the new products as well as for patents on the technology for their production.

Scientists say they have isolated a series of new insulin molecules which closely imitate the behaviour of those produced in the body by non-diabetics. This opens the way to more effective and convenient treatment.

The new products include an extra rapid acting insulin which imitates the short-lived insulin secretion that takes place in non-diabetics at meal-times, and a soluble long acting insulin which imitates more normal insulin secretion.

**Cheap text entry for PC users**

BY GEOFFREY CHARLTON

PAGES OF typewritten or typeset material, almost regardless of the type font or size, can be quickly scanned into an IBM personal computer (PC) using an \$8,000 system from Kurzweil Computer Products (Cambridge, Massachusetts and Reading, UK).

Discoverer 7330 consists of the desktop scanner and a circuit board that plugs in a spare slot in the PC. It will deal with a page a minute, taking typeface changes between eight (2 mm) and 24 point (6 mm) in its stride, and even coping with skewed positioning of the sheet

of paper. Graphics are ignored on the text scan and are captured on a second run using the "bit map" facility at selectable definitions up to 300 dots per inch. Once captured, the material can be edited and arranged using appropriate word processing or desktop publishing software in the PC.

Kurzweil's important achievement with Discoverer 7330 is in setting such a low price for a versatile machine that produces only a handful of wrong characters per page (easily corrected on screen). Previous systems from the company, with similar abilities, but aimed at the shared minicomputer

market, were four or five times more expensive.

Such systems are bound to be in increasing demand as more companies keep their information on electronic databases.

Most commercial systems, when they "go electronic," have a backlog of paper that needs conversion and a subsequent input of new paper that must be put into the system. The alternatives so far, for say, PCs, are either to key in the paper, which is expensive, or buy a page reader—at prices which, for good machines, have been in the \$30,000 to \$40,000 bracket.

**Spot the power station.**

If all you can see is a mountain, that's as it should be. Because Dinorwig Power Station in North Wales was designed and built by the Central Electricity Generating Board to be concealed in the heart of a mountain.

Dinorwig is the largest pumped storage power station in Europe. It can supply electricity for several large cities for up to five hours and has the fastest response of any pumped storage scheme in the world.

For all its advanced technology the basic principles behind Dinorwig's design are easy to explain.

Almost seven million cubic metres of water are held in a reservoir in the mountain and released when electricity is needed.

Water cascades down tunnels and shafts within the mountain at a rate of 420,000 litres per second, driving turbines which turn a generator to produce power.

The generators can be delivering their maximum output within seconds.

The water is collected in a lower reservoir and pumped back up through the turbines at night, when electricity demand reduces, ready for re-use.

As you can see, the principle behind preserving the beauty of the environment needs no explanation at all.

**ELECTRICITY**  
Energy for Life



## UK NEWS

# B&C to pay £427.5m for Caledonia stake

By CLAY HARRIS

BRITISH & Commonwealth Holdings, the financial services and industrial group, is to pay £427.5m to buy most of the stake owned by Caledonia Investments, its largest and oldest shareholder.

The disposal will end more than a century of executive involvement by the Cayzer family, whose shipping line was the seed for the diversified company which now has a market value of more than £1.5bn.

It comes only eight months after Mr John Gunn brought a new management team into B&C and seven months after the masterminded the £373m purchase of Expo International, which he had previously built into the world's largest money broker.

Mr Gunn this week succeeds Lord Cayzer as chairman.

The £427.5m deal led directly to yesterday's disposal. As a result of that acquisition, the B&C stake held by Caledonia, the Cayzers' listed investment vehicle, fell from 46.6 per cent to the present level of 31.3 per cent.

Any future acquisitions involving the issue of B&C shares would have obliged Caledonia either to commit more money to B&C, which already accounts for 60 per cent of its gross assets, or to see its stake fall below the 25 per cent level at which it would lose tax advantages on an eventual disposal.

Caledonia expects no capital gains tax liability because of the

structure of the disposal, which involves an initial £100m cash payment and the issue of preference shares, which will be redeemed in four annual instalments between 1990 and 1991.

Mr Peter Buckley, who will be Caledonia's only non-executive director at B&C, said that the shares had not been offered to any other party. Caledonia will use the proceeds to increase its holdings in property and listed investments. Its stake in B&C will fall to 4.9 per cent.

B&C will retire 80m of its 324m ordinary shares as a result of the deal. It expects to be able to offset additional advance corporation tax payments against other tax liabilities.

The purchase of the shares would have no effect on earnings per share this year, Mr Gunn said, but would provide an annual enhancement of 10 to 15 per cent afterwards.

B&C separately announced yesterday that it had shelved plans to introduce outside equity investment into Bricom, the subsidiary created to manage its non-financial interests. It had already scaled down the size of the minority from 20 per cent to 5 per cent.

Mr Gunn said: "For all the fuss it would create, there's just no point." B&C no longer thought that the discipline of external capital was necessary to get the best out of the business.

## Scottish textile company sheds 630

By James Burton, Scottish Correspondent

DAWSON INTERNATIONAL, the Scottish-based textiles company, is to close a large knitwear plant at Coatbridge in Lanarkshire with the loss of 630 jobs, the company announced yesterday.

The future of a dying and finishing plant which employs 180 people at Alva, near Stirling, is also in doubt.

The decision to close the Coatbridge plant follows Dawson's failure to find a buyer for its subsidiary, Mackinnon of Scotland, which manufactures knitwear under contract for major retailers. Dawson decided to sell Mackinnon because of the heavy losses it was making.

Last month Dawson announced the closure of Mackinnon's plant at Irvine in Ayrshire with the loss of 180 jobs.

Dawson said yesterday that contract knitting was not compatible with the group's mainstream business of bespoke knitwear.

Dawson still hopes to find a purchaser for Mackinnon's dying and finishing plant at Alva, the Cobblecrook Dyeing and Finishing Company.

Dawson believes it is better operating in market sectors where it can set prices.

## Bracken House deal raises City property stakes

BY PAUL CHEESERIGHT, PROPERTY CORRESPONDENT

BRITISH PROPERTY development companies were effectively frozen out of the informal tender which led yesterday to the sale of Bracken House in the City of London to Ohbayashi Europe for £145m cash.

The deal underlines the growing interest of Japanese investors for sterling property assets. It illustrates that Japanese companies are prepared to pay heavily for what are classified as "landmark buildings".

Bracken House, built in the 1950s as the headquarters for the Financial Times, is on an island site of 40,000 square feet just opposite St Paul's Cathedral and close to the Bank of England, the traditional heart of the City of London. Such property does not often come on the market.

Ohbayashi paid £3,575 a square foot for the site - "in excess of anything achieved thus far," according to Mr Michael Stephens of St Quintin, the surveyors advising Pearson.

British developers in the past have been prepared to pay around £2,000 a square foot for City sites which have planning consent for redevelopment.

With few exceptions they could not contemplate prices of £3,000 plus. Not only would it be difficult to put hands on the cash, but it would also mean more money tied up in one scheme than most would consider prudent.

One active developer said, in reaction to the Ohbayashi deal, that it would be difficult in the future for British property companies to compete at the new level of prices likely to prevail for sites in the best City of London locations.

While the Bracken House sale has the effect of pushing upwards the value of sites in the central City district and could thus mean a re-rating of property companies active in the City, it will make it more difficult for them to replenish their stock for redevelopment.

The difficulty has in any case been developing as City property prices have spiralled upwards in response to the pressure on space caused by the expansion of London as an international financial centre.

But the presence of foreign investors working to a different set of financial criteria from British developers adds a further layer of increase on property prices. Pearson sought to obtain a return on Bracken House, in the books at about £20m, which exploited the existence of that layer.

There were two ways in which it could do this. It could sell the property to an American owner-occupier. Or it could sell it to Japanese investors.

In the end Pearson's informal

tender came down to Japanese companies competing against each other. So what happened over Bracken House is a small-scale version of what has been happening in the US, where Japanese companies made property investments last year of about \$40m, and this year could spend \$60m.

If the Japanese interest in the British market continues - and the British market in this context really means central London - then there could be a repetition of the US situation. There, Japanese buying has underpinned the top range of the office market.

"Should the Japanese cease buying US real estate, or become less aggressive in their purchases, prices for quality US office buildings could fall by about 10-15 per cent," calculated Salomon Brothers, the investment bankers.

In the UK, the Japanese drive into property has been led by the construction companies, notably Kumagai Gumi, and has been followed through by the trading houses such as C. Itoh. At the same time, Japanese banks have substantially expanded their lending to British property companies - they accounted for 5 per cent of new money provided to the sector last year. The

proportion will be higher this year. The thrust of Kumagai Gumi's activities has been to buy sites as a vehicle for its own construction expertise. Ohbayashi seems to be following in its footsteps.

With Kumagai, Shimizu, Kajima, Taisei (which has a joint venture with Hammerson in the City) and Takenaka Ohbayashi is one of the leading six Japanese construction companies. In the year to last March it had revenues of ¥848bn (£3.6bn).

Surveyors active on the City market said that Ohbayashi had tried to buy at least three other properties before it clinched the Bracken House deal.

Possibly, Ohbayashi will redevelop the building for one of the expanding Japanese banks or securities houses. Mr Andrew Mayer of Vigers, the surveyors with an extensive list of Japanese clients, noted that the Japanese institutions often seemed more comfortable taking property from a national counterpart.

But redevelopment will need planning consent from the City of London Corporation. On the basis of costings done by Pearson, redevelopment would need an investment of about £40m. Because the site is near St Paul's Cathedral, any new building will be restricted in height.

## 'Spy book' newspapers thwarted courts

By Raymond Hughes, Law Courts Correspondent

THE PUBLICATION by three newspapers of extracts from the memoirs of former MI6 officer Mr Peter Wright was "a stark example" of criminal contempt of court, counsel for the Attorney-General said in the Court of Appeal yesterday.

The Independent, the London Daily News and the London Evening Standard had known that injunctions were in force stopping the Guardian and Observer printing Mr Wright's allegations of secret services treason and misconduct, Mr John Laws said.

They had gone ahead with publication "because they preferred their own view of the public interest to that of the court." In doing so they had usurped the judicial function and thwarted court orders.

The Attorney-General, Sir Patrick Mayhew QC, was appealing against a High Court ruling clearing the three papers and their editors of criminal contempt.

Mr Laws said that the injunctions against the Guardian and Observer had been designed to preserve the "status quo of silence" and protect the Government's claim that Mr Wright's allegations were a danger to security until the issues were tried. The hearing continues.

## Coal union prepared to consider 6-day shifts

By CHARLES LEADBEATER, LABOUR STAFF

THE INTRODUCTION of radical changes to working arrangements in Britain's coal industry came a step closer yesterday, when the leader of the Nottinghamshire-based Union of Democratic Mineworkers (UDM), said the union was prepared to negotiate over the introduction of flexible shift patterns to allow six-day coal production.

The union was formed two years ago by mineworkers who opposed the leadership of the National Union of Mineworkers (NUM), the main coal industry union, during the year-long pit strike.

Mr Roy Lyrik, the UDM president, speaking at its second annual conference, said the union was prepared to consider revised shift patterns, although it would not cast aside the industry's 40-year-old, five-day week agreement.

The UDM's willingness to consider flexible shifts, will be a boost for

British Coal's plans to modernise the industry, which have run into opposition from NUM.

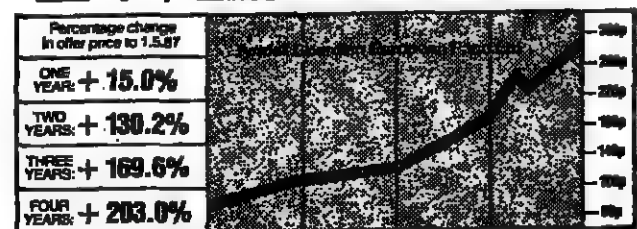
Under British Coal's proposals, which are intended to allow more intensive working of costly new technology, miners would work longer daily shifts within a shorter working week or month.

Proposals for flexible shifts at the drift mine the corporation plans to develop at Marmam, South Wales, have been strongly opposed by Mr Arthur Scargill, the NUM's president.

Should the NUM's annual conference next month support Mr Scargill, it is likely that British Coal will turn to areas where the UDM is in a majority as the main targets for its modernisation plans.

The corporation has already indicated that it is considering new working methods at two collieries it plans to develop in areas where the UDM is strong.

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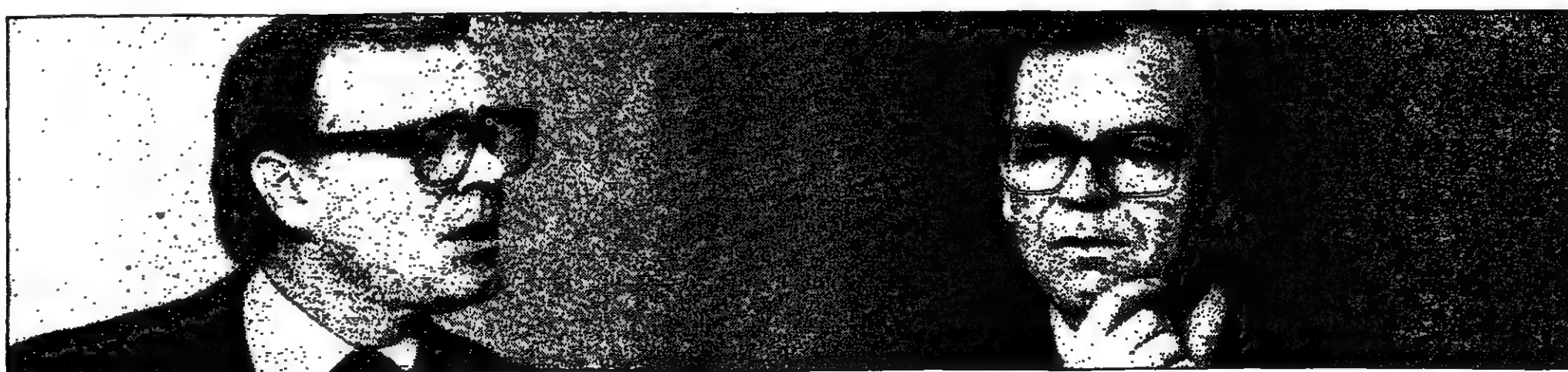
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## Company Notices

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**CERTIFICATES FOR ORDINARY CAPITAL ISSUED BY N.V. NEDERLANDSCH ADMINISTRATIE-EN TRUSTKANTOOR**

#### DUTCH CERTIFICATES

The undersigned hereby announces that the General Meeting of Shareholders of Unilever N.V. held on 20 May 1987 resolved to alter the Articles of Association in that each of the Ordinary Shares of Fl.20 nominal will be split into five Ordinary Shares of Fl.4 nominal. As a result, the trust certificates (depository receipts) issued for Ordinary Shares by N.V. Nederlandsch Administratie- en Trustkantoor will be split accordingly.

As from 29 June 1987, therefore, the certificates for Ordinary Shares should be surrendered for conversion into new certificates for Ordinary Shares to the head offices of Amsterdam-Rotterdam Bank N.V., Pierson, Holding & Co. N.V., Algemene Bank Nederland N.V. in Amsterdam and Rotterdam.

In the United Kingdom and Ireland, Midland Bank plc, Stock Exchange Services Department, Marine House, Pepys Street, London EC3N 3AF will be responsible for exchange of the "K" certificates but not the "CF" certificates.

The certificates for the Ordinary Shares to be surrendered should - in the case of "K" certificates - be accompanied by dividend coupon No. 119 set out on the back of the certificate. The certificates for Ordinary Shares will be obtainable in "K" certificate denominations of 1 x Fl.4, 5 x Fl.4, 25 x Fl.4 and 250 x Fl.4 nominal, and in "CF" certificate denominations of 1 x Fl.4, 5 x Fl.4, 25 x Fl.4, 250 x Fl.4 and 25,000 x Fl.4 nominal. The "K" certificates will be accompanied by dividend coupon No. 1 set out.

Where the certificates for Ordinary Shares are tendered by a bank or stockbroker, they should carry on the face of the certificate a stamp showing the name of such bank or stockbroker. Certificates should be bundled by denomination in numerical sequence in quantities of 100. A duplicate list should accompany the exchange, one part of which should be firmly attached to the relevant bundle. Both parts of the list must show the total number of bundles that make up the particular exchange.

The 'Vereniging voor de Effectenhandel' (Securities Trading Association) has been asked to rule that, with effect from 29 June 1987, listing will be made for each certificate for Ordinary Share of Fl.4 nominal.

In order to ensure that the surrender for conversion can be effected without cost to the holders of certificates for Ordinary Shares, the prescribed commission fee will be paid to the member of the 'Vereniging voor de Effectenhandel' up to and including 29 September 1987.

Those persons who surrender their certificates for Ordinary Shares to bank branches other than those mentioned above with a request for conversion into certificates for Ordinary Shares will, in accordance with the regulations of the 'Nederlandsche Bankiersvereniging' (Dutch Bankers' Association), be charged the customary commission fee.

#### ORDINARY SUB-SHARES OF FL.12

As from 29 June 1987 holders of Ordinary Sub-Shares of Fl.12 issued by Nederlandsch Administratie- en Trustkantoor in the name of Midland Bank Executor and Trustee Company Limited now Midland Bank Trust Company Limited who wish to convert their holdings into Dutch Certificates, will receive Dutch Certificates for three Ordinary Shares of Fl.4 each for each Fl.12 Sub-Share surrendered. No fee will be charged for these conversions.

**UNILEVER N.V.**  
Rotterdam/Amsterdam  
22 June 1987

## UK NEWS

# Benefactor offers cash for drug case claimants

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

AN ANONYMOUS benefactor has offered financial support to 500 arthritis sufferers faced with having to withdraw from litigation over the drug Opren because of prohibitive legal costs.

The arrival on the scene of the mystery "Fairy Godparent" was revealed in the High Court in London yesterday when Mr Justice Hirst said that the intervention had "potentially revolutionised" the position of non-legally aided plaintiffs.

Last month the court ruled that a small number of "lead" cases should be selected to come before the court first, with the costs being borne equally by all 1,500 claimants, regardless of whether they were legally aided.

The ruling was a setback to non-legally aided claimants who had hoped to ride on the back of the lead cases.

Announcing a revised timetable for the litigation yesterday, Mr Justice Hirst said that just over 120 plaintiffs had discontinued the action - though not all because of the costs ruling - and the court had been told that, but for the providential intervention of the "Fairy Godparent," most of the remaining non-aided plaintiffs would have been likely to follow suit.

The judge said that a delay of a few months to enable a proper scheme to be formulated seemed a fair price to pay for ensuring that the non-legally aided plaintiffs were in a position to take full advantage of the "Fairy Godparent's" generosity.

Mr Justice Hirst stressed that no non-legally aided plaintiff could "absolutely count on support" until a proper scheme, with safeguards against, for example, unjustified rejection of settlement terms that a plaintiff's counsel advised were reasonable, had been set up.

The scheme would come before the court for approval on September 28 and 29; the deadline for plaintiffs to withdraw without incurring liability for costs would be extended to October 9 and the date for nominating the lead plaintiffs to November 8. The court aimed to make the final selection of lead cases early next year.

Applications by plaintiffs who had discontinued their claims to have them reinstated in view of the intervention of the unknown benefactor, would be considered on their merits, the judge said.

After yesterday's court hearing Mr Rodger Pannone, a solicitor for the plaintiffs, said that it was "premature" to reveal the identity of the benefactor.

The 1,500 plaintiffs are claiming damages for personal injuries allegedly caused by the side effects of Opren, which was withdrawn from sale in 1982 after it had been linked with 74 deaths.

2,000 to 3,000 people he had spoken to during the election only three had raised the issue of devolution - "32 if you include journalists."

"I've always said that if in any part of the United Kingdom there is an obvious demand for some kind of constitutional change then... the Conservative Party would in due course respond to it."

But, he pointed out, the last such demand to let Labour's Devolution Act of 1978 which was rejected by Scotland in a referendum.

Mr Rifkind resigned from the Tory front bench when it voted against Labour's devolution bill, which would have involved a Scottish assembly without tax-raising powers and without an executive.

The Labour Party now favours an assembly which would have the power to raise taxes and would report to an executive.

Let us assume that Labour had won the election on the Scottish and Welsh strength of the Labour Party. Are they seriously suggesting that England would be spared Labour policies on the grounds that the English constituencies had voted Conservative? If not, doesn't that show how absurd the argument is?"

Mr Rifkind said that out of the 11 of their 21 seats in Scotland and their share of the Scottish vote declined from 28 to 24 per cent.

Mr Rifkind said the Scottish Conservative party was engaged in a "genuine, internal and public analysis" of its policies in Scotland.

He said the Labour Party, which now has 51 of the 72 Scottish parliamentary seats, a gain of nine, wanted the Conservatives to implement Labour policies in Scotland, including its policy on devolution. He said: "I have not the slightest intention of doing this."

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## Rifkind cool on Scots assembly

BY JAMES BUXTON, SCOTTISH CORRESPONDENT

MR MALCOLM RIFKIND, Scottish Secretary, yesterday expressed deep scepticism that a desire for a Scottish assembly was an important issue among the people of Scotland.

"It's an issue among politicians, it's an issue among the press. It may be an issue among the public, but how does one tell that on the basis of the actual evidence that is available?" he said in an interview with the Financial Times.

Mr Rifkind was commenting on calls by the Labour Party that the Conservative Government change its policy on Scottish devolution and set up a Scottish assembly in Edinburgh. A number of Scottish Conservatives have also said that their party must adopt a pro-devolution policy.

The calls followed the Conservative Party's dismal showing in the general election in which they lost

11 of their 21 seats in Scotland and their share of the Scottish vote declined from 28 to 24 per cent.

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## Hospital reports rise in City cocaine addicts

BY FIONA THOMSON

A GROWING number of patients attending private hospitals for cocaine addiction are City of London employees, according to Mr Tony McLellan of the £180-a-day Charter Nightingale Hospital in West London.

Mr McLellan, programme director for the hospital's addictive diseases unit, said yesterday that most of its cocaine-addicted patients were high-income, high-fliers in industry and the City.

Of the unit's 18 beds, an average of five to seven would be occupied by cocaine addicts. "Of these, five would be the City type," he said. "We are seeing more and more people coming in from this background. It is just the tip of the iceberg."

Charter's treatment for cocaine addicts involves six weeks hospital treatment and a full year of after-care outpatient treatment. It costs £7000.

The cost does not deter companies paying for their employees to have treatment, according to Mr McLellan. "An employee can cost his company that amount of money in 10 minutes with a wrong decision."

Dr Robert Friedell, medical director of Charter Medical Corporation of the US, the hospital's parent company, said cocaine was a middle and upper-middle-class addiction. It was both physically and psychologically addictive.

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## ICI board flies out for US meeting

By Nick Garnett

IMPERIAL Chemical Industries (ICI) will break with tradition by holding its next board meeting at the New York Stock Exchange, the first time in the company's 61-year history that its board has met outside the UK.

The board, including seven non-executive directors, will convene in New York tomorrow at the invitation of the stock exchange. The company says there could be further board meetings outside the UK.

The decision to hold a board meeting in the US rather than at its Millbank offices in London partly reflects the increasingly international scope of ICI's business activities and in particular the spectacular growth in the importance of the US.

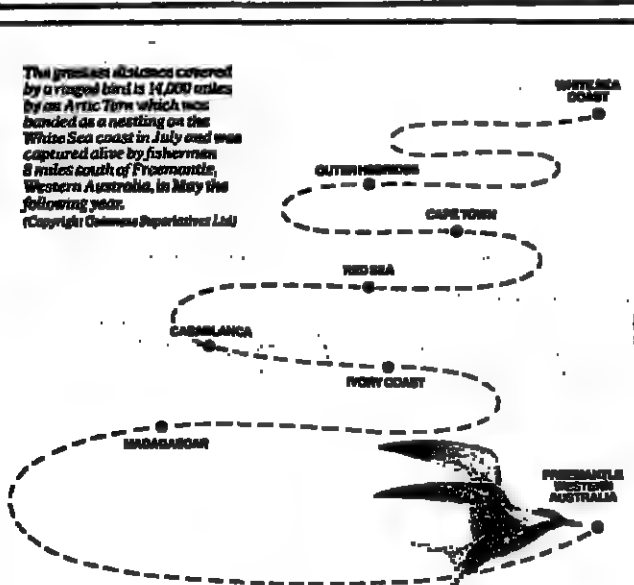
ICI has increased its sales in the US 15 times in as many years and expects turnover from there to be around £3.08bn by 1990.

It has spent more than £1.85bn there on acquisitions during the past few years and employed 21,000 people in North America before the sale of Stauffer, the specialty chemicals business, announced yesterday.

About 20,000 Americans now hold 12.5 per cent of ICI stock and a quarter of the total trading volume in ICI shares takes place in the US market.

Mr Derys Henderson, ICI's chairman, said yesterday, before the board left for a four-day visit to its North American operations: "ICI is increasingly international in its activities and while it will remain firmly a British-based company, it is determined to have a substantial manufacturing and selling operation in the major markets of the world."

An ICI dinner before the board meeting will include Mr Malcolm Baldrige, the US Secretary of Commerce.



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## UK NEWS

## Nuclear companies link for reprocessing venture

BY DAVID FISHLICK, SCIENCE EDITOR

A NEW British nuclear consortium, British Nuclear Technology, has been formed to exploit an international market for the technology of spent fuel reprocessing and radioactive waste management.

British Nuclear Technology, based initially at the headquarters of British Nuclear Fuels (BNFL), at Risley in the north west of England, consists of BNFL and its five main design contractors for its Sellafield factory in Cumbria, also in the north west.

The five are Babcock Woodhall-Duckham, Costain Petrocarbons, Davy McKee Nuclear, Humphreys and Glasgow, and John Brown Engineers and Constructors.

The six companies are collaborating in the design and construction of the £1.65bn thermal oxide reprocessing plant (Thorp) at Sellafield.

and associated waste treatment projects intended to reduce the factory's radioactive discharges to low levels in the 1990s.

Thorp, expected on-stream in 1992, has reprocessing orders worth £4.1bn, of which £2.5bn are export contracts.

The chairman of British Nuclear Technology is Dr Bill Wilkinson, BNFL's deputy chief executive and director of spent fuel management services.

He said he expected to see BNFL technology in two commercial reprocessing plants currently being designed in Japan and West Germany.

Dr Wilkinson said the fact that the French SNG consortium had already been awarded the design contract for the Japanese project did not preclude the British company from undertaking parts of the design.

Britain, France and West Germany have a reprocessing market collaboration called United Reprocessors GmbH, which also includes an exchange of research data. But commercial designs based on this data remains proprietary and is exchanged under normal commercial agreements.

Another target of British Nuclear Technology would be the US market for radioactive waste management.

Its first task was to make the range of technology based on BNFL research and development known to the international nuclear industry, Dr Wilkinson said. It would do this through the subsidiary and affiliated companies of the six members of the new consortium.

## Engineering unions firm on unified hours cuts

BY JOHN GAPPER, LABOUR STAFF

ENGINEERING employers must agree to implement phased cuts in working hours at 5,000 companies on that same date each year if a wide ranging deal on increased flexibility was to be reached, union leaders said yesterday.

Mr Gavin Laird, general secretary of the Amalgamated Engineering Union, said that it was essential that the planned reduction in the working week from 39 to 37½ hours was introduced in unified stages rather than by each company to coincide with its annual pay round.

He said: "This is absolutely fundamental as far as we are concerned. If the employers do not agree to it, then in my opinion there will be no deal."

Mr Laird was speaking on the eve of the Confederation of Shipbuilding and Engineering Unions' annual conference.

Mr Alex Ferry, the confederation's general secretary, said that about 12 smaller differences remained between the confederation and the Engineering Employers' Federation over the planned agreement, but he believed these could be resolved.

The federation, which will be meeting the unions again to give its

## Fifth TV channel 'feasible'

By Raymond Snoddy

THE GOVERNMENT is considering the possibility of more television channels in the UK as part of its review of British broadcasting.

A study commissioned by the Home Office into the viability of subscription or pay-per-view as a long-term alternative to the BBC licence fee also suggested there was room for more channels.

The study by CSP International, (now part of Booz Allen, the US consultants) which is to be published soon, argued that there were enough VHF frequencies to operate a new national fifth television channel and that local television stations could be created using UHF frequencies.

The study argued against the viability of subscription as a substitute for the licence fee but said that subscription could fund new services.

The BBC and the Independent Broadcasting Authority might run a subscription service after midnight, the report suggested, or a new fifth channel might be funded by subscription following the model of Canal Plus in France.

The study left open the option of whether local television should be funded by subscription or advertising.

The Government was looking at the options although the Home Office has yet to be convinced that the frequencies could easily be made available to run additional services.

Frequencies being made available for local television stations was seen as more likely than forming a new national fifth channel.

Although the CSP study questioned the viability of subscription as an alternative to the licence fee, senior ministers were still keen to introduce some subscription into BBC funding if possible.

The possibility of new television services and the role of subscription in British broadcasting are just two of the issues which have to be addressed before a new broadcasting bill is introduced into the House of Commons probably in autumn 1988.

## Call for action on London traffic

BY RALPH ATKINS

TRAFFIC congestion in London will be eased only if there is a massive investment in public transport - and the cost of the proposed developments would only be a fraction of that if spread over 40 years.

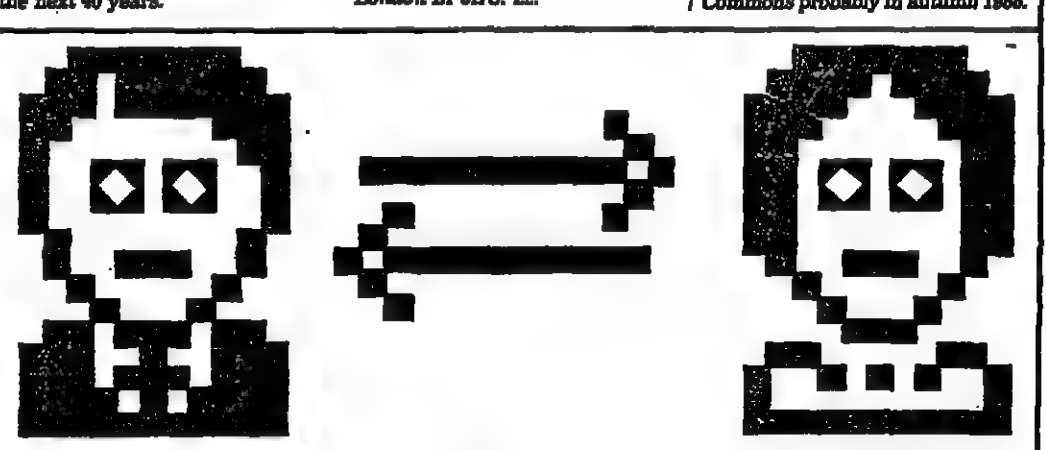
The report, compiled by Dr Martin Mogridge, a research fellow at University College Transport Studies Group, London, proposes extending rail links across the capital and into poorly-served areas.

It also suggests introducing substantial restrictions on car use in central London and using the space for buses or trams.

The report sets out a transport plan for the whole of the capital for the next 40 years.

He also expects that space travel will become common.

A strategic transportation plan for inner east London, The Docklands Forum, 192 Hanbury Street, London E1 8BU, £2.



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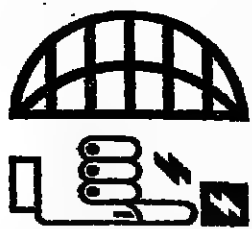
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7	1635	3269	5008	6435	8307	10009	11634	13308	15010	16713	18309	20011	21713	23310	25085	26714	28311	30068	31715	33429	35089	36716	38428	40090	41727	43429	45091	46729	48430
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# FINANCIAL TIMES SURVEY



**Demand for new capacity has been a casualty of the world economic downturn and plant manufacturers**

**have had to compete for business in the developing regions. Meanwhile, the industry is improving its designs and providing more effective equipment to control pollution, as Maurice Samuelson reports.**

## Small signs of recovery

MANUFACTURERS of power generating systems have been among the main victims of the economic downturn of the past 15 years. Some report tentative signs of recovery, but for the time being the picture remains predominantly gloomy.

Power stations are among the biggest civilian investment projects in the modern world. They represent a huge engineering effort, consuming enormous quantities of steel and concrete. Thousands of jobs are involved in the design, construction and installation of key components such as the turbines, boilers, nuclear reactors, switch gear, control instruments, and large machines for handling and preparing fuel. The capacity to build or assemble many of these items is important for countries aspiring to remain or become major manufacturing nations.

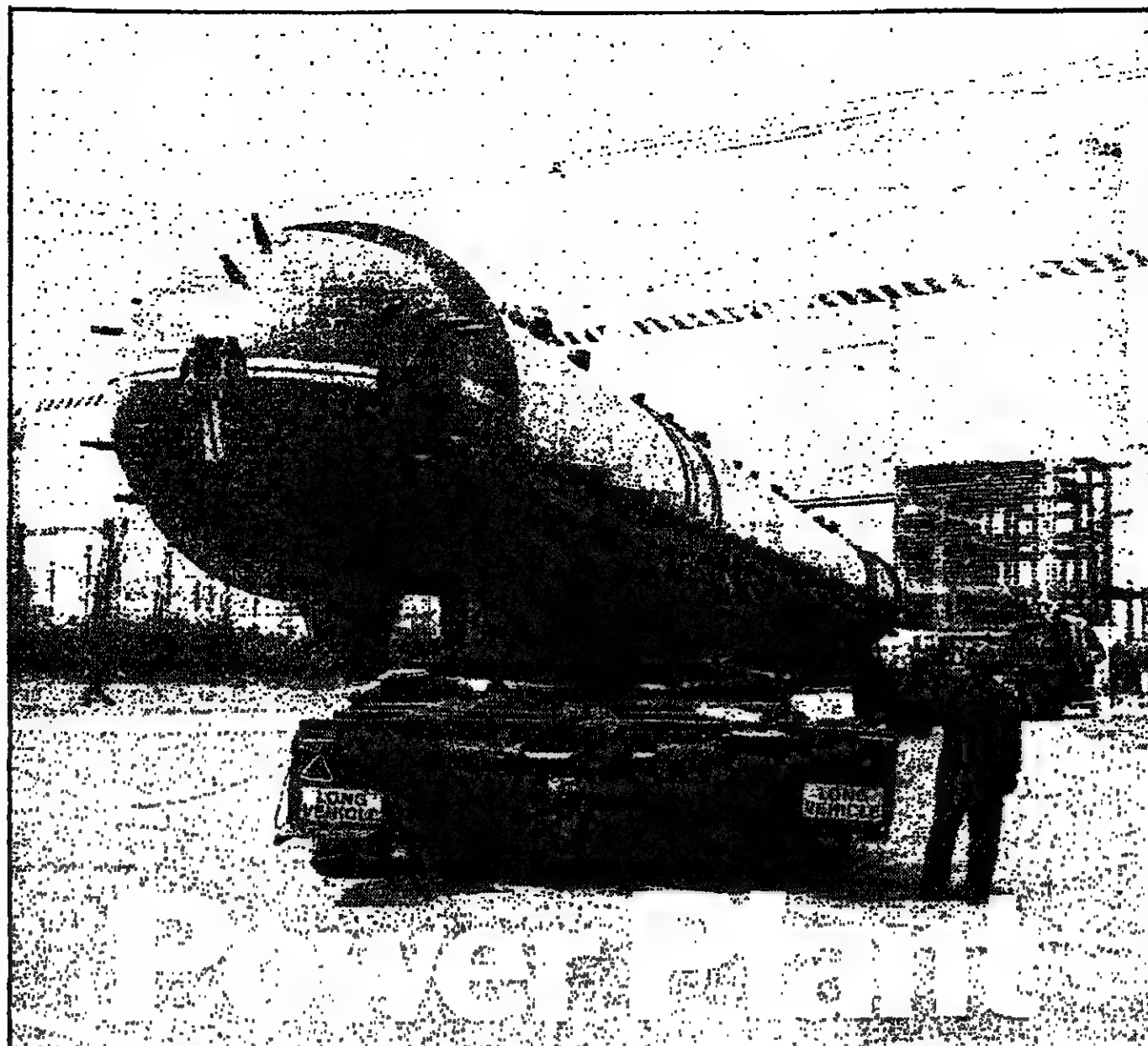
But demand for new electricity capacity has been one of the most notable casualties in the downturn in economic activity of the past decade and a half. Electricity use—a sensitive index of economic activity—has continued to grow, but much more slowly than in the past.

Power station replacement programmes have been profoundly affected by changes in the relative pricing, availability of various fuels and their environmental acceptability.

In some countries, such as the UK, anxiety about nuclear safety has caused major delays in installing new capacity. With finance hard to obtain, greater efforts have been put into extending the life of existing plant far beyond the original design specifications. One of the few windfalls for the industry has been the steady rise in orders for gas-turbine installations in response to the damage caused by "acid rain."

With the slowdown in power station programmes in their own countries, the big plant manufacturers have had to look for business in the developing countries, especially those, like China, India and South Africa, which are rich in coal. In this way, they aim to stay in business until demand starts picking up in their own countries.

Even so, the international market has been pitted with disappointments. Many Third World countries, in South America and Black Africa, have had



Delivery of a prefabricated boiler steam drum to Drax power station in the UK

to put back their power programmes as they have fallen deeper into debt and have found it ever harder to borrow money for big investments.

The once booming Middle East market has been hit by the drop in oil revenues, the main exceptions being Saudi Arabia which has a five-year electrification plan, and Turkey. The markets in China and India are less promising than the scale of those countries' expansion plans since both are determined and able to supply many of their needs from their own big industrial resources.

The effect on the power plant market is vividly shown in the figures supplied by Britain's National Economic Development Office. They show that between the mid-1970s and the mid-1980s world power plant orders open to international

tender crashed from 75,000 MW of new capacity a year to less than 10,000 MW.

All this has had a severe impact on power plant makers, as competition for an ever shrinking market forced them to hone their operations by ruthless retrenchment, while improving their products and accelerating their delivery speed. They have also had to contrive ever more attractive financial packages drawing as much as possible on international aid programmes and entering complicated consortia with unlikely partners.

The ensuing shake-up in the league table of international producers of turbine generators is evident from a comparison of the situation in the first half of the 1970s and of a decade later. Between 1970 and 1975, the lion's share of the export mar-

ket for these items was held by West European countries. The Swiss-owned Brown-Boveri held 21 per cent of the market followed by West Germany's Kraftwerkunion (18.4 per cent); Westinghouse of the US (11.1 per cent); the Franco-German Alsthom-MAN had 8.4 per cent and Mitsubishi had 8.8 per cent.

The two British turbine-generator suppliers, CA Parsons (NEI) and GEC followed with 6.2 and 5.1 per cent respectively, comfortably ahead of Japan's Hitachi and Toshiba and of the State-owned Soviet turbine builder.

A decade later, with world export orders down by a third, the league table is unrecognisable. The three Japanese companies had all entered the top five, with Mitsubishi out in front with 15 per cent. Although GEC had jumped to second place

Japan's Toshiba and Hitachi came next followed by the Soviet power plant organisation.

The rest of the West Europeans—West Germans, Italians—were either in the middle or lower half of the league with NEI the only other UK turbine manufacturer, also well down the table.

Some commentators see a link between the success of individual companies and the level of financial support by their governments, including State aid for research and development into power.

A report by Laing & Cruikshank, the London stockbroker, pointed out last year that the Japanese Government appeared "very willing" to help its manufacturers with R and D funding and supporting financial packages. It quoted UK manufacturers as complain-

Nuclear systems: closer attention to the details  
Selling know-how: Wide opportunities for consultancy work  
Transmission equipment: Makers struggle with lack of orders  
Turbines: Increasing pressures and uncertainties

Combustion resources: A long-term quest for efficiency  
Pollution control: Big market for equipment expected  
Decommissioning: new uses for old stations

ing that their own Government did not give them adequate help in enabling them to compete. Nevertheless, the pessimism should not be overstated. With the advanced economies steadily growing again, new generating capacity will be needed in the 1990s for which planning must begin immediately.

This is already occurring in Britain, where the power industry has been starved of domestic orders for a decade but where the increase in electricity demand is now outpacing the electricity industry's earlier forecasts and the Central Electricity Generating Board is finally poised to start its mixed programme of coal and nuclear plants.

While these are awaited, however, the biggest shares of business continue to be in other countries such as China and India which are steadily developing their huge coal and electricity sectors.

China has so far placed overseas orders for ten new power stations, six of them in the past two years. All except Daya Bay were for fossil fuelled stations. Most of the major international suppliers compete for this business, some of which went to other Communist countries, such as the Soviet Union and Czechoslovakia. Among Western competitors, the three leading Japanese companies have all obtained Chinese orders.

India, too, is a major market for manufacturers across the globe, including the Soviet bloc. And like China, India has its own power plant sector, dominated by Bharat Heavy Electrical (BHEL), which has won export orders.

South Korea, too, where the UK previously had a good foothold, has now become self-sufficient and its Hyundai company is expected to become a big exporter in the next five years.

Among the European manufacturers, rivalry will be sharpened by the prospect of a European "common market" in power station components. If a proposed EEC directive becomes law, possibly in about five years' time, this would mean that at the turn of the century, British, French, West German, Italian and Spanish companies would be scrambling for work in each other's countries.

One scenario is that there would be a lot of French spare capacity just at a time when the

UK was releasing power station orders. The forthcoming UK ordering programme is being compared by CEGB veterans with the hectic activity of the 1960s, when the Board built 44 coal or oil-fired units in ten years, tripling the country's generating capacity.

A sobering contrast between the present situation and that period is that while the UK then had seven boiler manufacturers, it is now left with only two—NEI and Babcock. There are now also only two UK turbine generators—NEI Parsons and GEC—instead of six.

On the other hand, the UK industry is still a world-class competitor and has continued to develop in terms of the size of generating equipment in use. The standard size of generating units in UK power stations has been steadily stepped up from 30MW to the latest 660MW, which actually produce about 740MW when at peak load.

The two new coal-fired power stations for which planning permission is likely to be sought by the CEGB later this year will consist of two 900MW generating units, instead of three 660s. The new design, it is assumed, will be built faster and therefore more cheaply. UK manufacturers have been eager for some time to supply sets of this size—GEC is supplying 900MW turbines for China's PWR.

They should also benefit from the fact that much of the international export business is for coal-fired power stations. Since their own domestic utility, the CEGB, is not the world's biggest and most experienced coal-burners, its newest power stations—such as Drax in Yorkshire—are showcases of advanced technology.

Meanwhile, the gloom is even deeper among manufacturers of transformers and switchgear. Last year's NESO report on this sector pointed out that total sales were well below a third of the level of the mid-1960s. But as the equipment installed during the expansion programme of the 1960s has a long life expectancy, demand would not pick up until the early part of the next century. As sales fell it would become more difficult to maintain competitiveness.

That is why, even more than the makers of boilers and turbine generators, this sector looks so anxiously for business in the rest of the world.

# POWER



The British power industry is extremely big business.

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In a world that demands efficient energy, Britain has the power to deliver.



**BARNWOOD, GLOUCESTER, JUNE 23-27**



## POWER PLANT 2

## Selling knowhow

## Utilities share their experience

POWER CUTS in Saudi are now a thing of the past thanks partly to the training that Saudi electricity employees have been given by British Electricity International, the overseas training arm of the UK electricity supply industry.

BEI is one of several consultancies set up by well-established electricity utilities to market their knowhow to less developed countries. Many, like BEI, also represent countries which are large manufacturers of power plant and therefore see themselves as scouts in the search for major investment contracts.

But there are also successful consultancies in small countries, such as the Irish Republic, whose sole aim is to earn valuable foreign currency and provide overseas employment for some of its own experienced staff.

Even some of the recipients of such advice, such as the power utilities in India and China, have enough operating know-how of their own to pass on to less-developed countries. In the past decade, BEI has worked in more than 75 countries to improve their electricity supply and, working with UK power plant suppliers, has

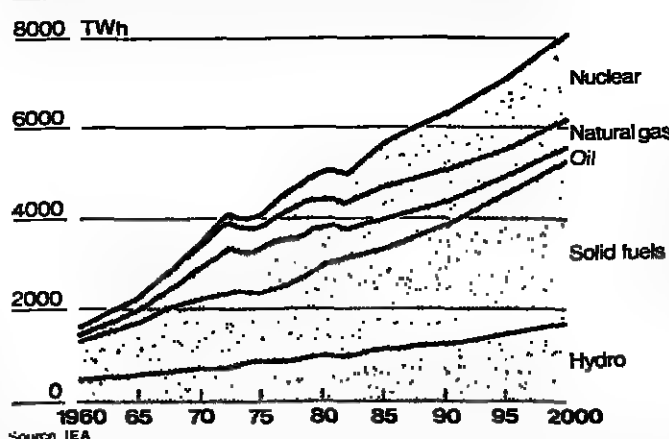
helped to open up overseas markets for electrical plant and equipment.

Compared with its big parent body it is a tiny minnow, its annual earnings of £16m matching the cost of two days' coal burn in the CEGE's power stations. Nevertheless, its importance cannot be gauged from its balance sheet.

Mr. Gill Blackman, deputy chairman of both the Central Electricity Generating Board and BEI, traces the consultancy's origins to the early 1960s when the UK electricity supply post-war build up, formed a "spasmodic liaison" with the Tennessee Valley Authority of the US and Canada's Ontario Hydro.

"Acting as a triumvirate which met biennially, we started receiving spot requests for help as utilities in developing nations, especially former British colonies, started knocking on our doors," he recalls. After being set up in April 1976 BEI acted for some years as a "responding agent" for such requests. But as world trade grew, it also supplied personnel to operate the client countries' plant while local staff were

IEA Electricity output



being brought up to scratch. That was the case in Saudi Arabia.

About the same time, other utilities, such as Ontario Hydro, Electricite de France and Ireland's Electricity Supply Board entered the international consultancy field. The Russians, too, were busy supplying experts to countries where they were trying to establish their influence.

Since those days, UK electricity personnel have been recruited by BEI to operate plant in many other countries, including Nigeria, Zimbabwe, Botswana, Libya and the West Indies. When called into such countries, its first action is to offer a free study of the local supply systems.

Mr. Blackman admits that these studies have benefited not

only the host country but British power plant suppliers, claiming for example that the system study conducted in India led to the ordering of the giant two-stage Rihand power station.

However, it is still up to individual manufacturers to win the contracts against fierce competition on the open market. Having done so, they prefer to claim the credit for themselves.

Mr. Alan Havelock, its managing director, also lists support for UK power plant manufacturers as top of BEI's aims. He also emphasises its bid to be financially independent and its role in assisting the career development of electricity industry personnel by offering them overseas work experience.

Currently some 200 electricity supply industry staff are working on assignment for BEI with others providing UK-based services.

For many of the clients, BEI is called in to help increase the availability of existing generating capacity. In India and Nigeria, for example, the systems are providing power for little more than 40 per cent of the time.

The many projects it has undertaken include helping to design, construct, operate, maintain and rehabilitate power stations, transmission systems and distribution networks. Calling on the expertise of the UK's area electricity boards, it has also provided management skills in accountancy, and billing of electricity consumers.

A special feature of BEI activities is to "twine" utilities in developing countries with appropriate counterparts in Britain.

Maurice Samuelson

## Nuclear systems

## Closer attention to detail

NO BETTER example of the care being taken to make a success of Britain's new nuclear power programme can be found than in the £2.5m inspection Validation Centre. This is a new suite of laboratories at the Risley, Cheshire, centre of the UK Atomic Energy Authority, which was officially opened earlier this month.

Its purpose is part of a painstaking attention to detail which has not always characterised nuclear design and construction in the past. The new laboratory is devoted to validating the inspectors who will examine the most crucial parts of new reactors for flaws. The idea is to certify that the inspectors and the non-destructive test methods they use can find any flaw deemed to be of significance.

A panel of experts which forms the management advisory committee of the centre, led by Sir Alan Cottrell, the Cambridge metallurgist, decides whether inspectors and their methods are good enough for the task. The case was founded on a single project. It began to blossom if the identical design—particularly its safety-related features—can be used unchanged for a series of new power stations. The CEBG looks for a "small family" of about five replicas of Sizewell B in England and Wales, roughly half of the additional 13,000 MW of new capacity the utility estimates it must bring on-line before the end of the century. They would all need to be under construction early in the 1990s.

If this can be achieved—and it is still a big "if" for there is every sign that each new nuclear project will be fiercely opposed, as was Sizewell B—it will mark a new departure for the British nuclear design and construction industry. It will be the first demonstration of replication of reactors in the civil sector.

The industry has talked of replication ever since it settled for the AGR in 1965. The original Magnox reactor programme launched ten years earlier was founded on replication of the 50 MW reactors at Calder Hall. But the CEBG encouraged competing design teams to press hard for economies of scale, with the result that reactor capacities rose rapidly from about 155 MW for Bradwell in 1962 to 600 MW for Wylfa by the late 1980s.

The AGR programme was originally envisaged as 5000 MW of absorbed by applying it to all foreseeable nuclear reactors in Britain. The "British PWR"—pressurised water reactor—based on the Westinghouse PWR used by the Royal Navy since 1959, is the latest UK adaptation of an American reactor concept which has found acceptance in most countries with a substantial nuclear power programme. It is also used by all nuclear-powered warships and submarines. It is a compact reactor, originally conceived to fit into a submarine hull. Its small volume for a given electrical capacity gives it an economic advantage over the much bulkier gas-cooled reactors pioneered by Britain. The Layfield public inquiry which examined the CEBG's case for the Sizewell B PWR not only gave it unqualified approval on grounds of safety, it also broadly endorsed the CEBG's case for economic advantage over the latest ideas for an advanced gas-cooled reactor (AGR), and over coal.

But one growing pressure to minimise changes is that critics opposed to nuclear power, and to the PWR in particular, will see any changes as an opportunity to demand re-opening of the protracted PWR safety debate, and even another full-scale public inquiry.

The CEBG surmounted the final hurdle to a start on-site in construction of Sizewell B early in June, when the Nuclear Installations Inspectorate accepted its proposals for the last of some 70 safety-related issues the nuclear inspectors had raised on the outline design for the PWR.

By the end of this year the CEBG expects to have placed major contracts totalling more than £500m. The biggest are with Westinghouse and its UK sub-contractors for the primary reactor circuit, with a consortium composed of Alton and Babcock for highly-integrity pipework, and with Laing for the main civil construction. The CEBG itself is managing the project—expected to cost

about £1.55bn—through a subsidiary called the Project Management Board, under chairman John Baker, board member responsible for design and construction of new plant. The PMB has a team of more than 400 run by Mr Brian George, project director.

Lord Marshall, freshly confirmed as CEBG chairman for a further five years from next month, talks of needing the additional 13,000 MW "to meet a steadily increasing demand for electricity and to replace Magnox stations and some of the older coal-fired stations."

He sees Sizewell B as the first of perhaps 8,000 MW of new nuclear capacity and an average of 25,000 jobs over the next 15 years.

This summer the CEBG hopes to apply for consent for the second of the group Hinkley C in Somerset, a site which already has Magnox and AGR stations. This time its case must include not only the site-specific safety features relating to Hinkley Point but a statement on the environmental impact, a new European Community requirement for all power stations.

Next year, after applications for two new coal-fired stations, it should be ready to apply for the third copy of Sizewell B, although where it will be still to be decided. Replication of the Sizewell design is expected to cut the price of construction by £300m in the case of an existing nuclear site such as Hinkley Point or Dungeness in Kent, and by £200m in the case of a greenfield site such as Druridge Bay in the North East, according to the CEBG's current estimates. The savings are mainly in non-recurring items such as the cost of establishing the Inspection Validation Centre.

One further nuclear project with which the CEBG hopes to proceed in the near future is its proposed dry store for spent nuclear fuel. The board has emphasised that this store represents no change in its policy of passing spent fuel to British Nuclear Fuels for reprocessing. But it would act as a buffer in the event of any serious hold-up in reprocessing at the new £1.8bn thermal oxide reprocessing plant (Thorp) under construction at BNFL's Sellafield factory, and would also give the utility more flexibility in future decisions on reprocessing.

David Fishlock

National generating capacity plans									
(1977-78 to 1983) (Net Maximum Capacity, GW)									
	1977-78 Forecasts				1983 Forecasts				
	Thermal	Nuclear	Hydro	Total	Thermal	Nuclear	Hydro	Total	
Canada									
for 1985	30.6	11.9	55.5	98.0	29.9	8.9	55.7	94.5	
for 1990	37.0	22.2	66.2	125.4	29.9	13.6	57.0	100.5	
United States									
for 1985	579.7	130.0	56.3	766.0	508.2	114.0	63.0	705.2	
for 1990	659.2	203.6	106.3	969.0	547.2	130.0	87.0	764.2	
Japan									
for 1985	102.2	33.0	40.0	175.0	96.9	24.5	33.2	154.6	
for 1990	106.5	60.0	50.0	216.5	104.0	34.0	38.5	177.1	
Germany									
for 1985	72.5	22.3	6.8	101.4	70.6	16.5	6.5	93.6	
for 1990	78.9	38.0	7.3	124.2	73.0	23.0	6.6	102.6	
Italy									
for 1985	40.9	11.4	20.7	73.1	35.7	1.3	18.4	55.4	
for 1990	46.1	33.4	23.2	102.7	39.2	3.3	20.8	63.3	
United Kingdom									
for 1985	73.1	9.4	4.3	86.8	55.8	9.5	4.2	73.5	
for 1990	83.4	12.3	5.9	101.6	54.6	12.1	4.2	76.2	

Source: National estimates submitted to IEA/DECD

NEI

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The 800MW world continuous running record breaker in Canada, the machines powering the CEBG's most efficient plant, and the machines that beat world-wide competition for Pulau Seraya, Singapore. NEI Parsons supplied them all.



## The transformers

Power transformers, shunt and series reactors, and distribution transformers of all types from NEI Peebles. These big units are part of the cross-channel power link.



## The boilers

Boiler designs inherently low in nitrogen oxide emissions and high in efficiency. Flue gas desulphurisation plant. From NEI International Combustion.



## The cranes

Big coal unloaders for Castle Peak power station, Hong Kong, turbine hall cranes for Rihand, India, high integrity cranes of many types for nuclear plants worldwide. NEI Clarke Chapman provides the full range.



## The control system

Microprocessor-based systems for controlling the entire operation of a nuclear or fossil-fired power station, from NEI Electronics.



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The Kennecott system of water and effluent treatment, installed in power stations throughout the world, precisely meeting the needs of widely varied conditions. From NEI Thompson.



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## The capability...

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## POWER PLANT 3

## Transmission equipment

## A quest for efficiency

THE NATIONAL Grid, it is joked, is the largest electric bar in the UK.

The energy losses inherent in the world's largest, integrated distribution network gives an incentive to innovate in order to improve energy efficiency. Customers are also expecting ever higher standards of service, safety and reliability.

This has given companies in the electricity distribution industry an incentive to build on existing technology and to seek new products that are cheaper to produce, more efficient and more reliable.

In overhead conductors operating above 33 kV there have been advances in the use of aluminium alloys. Aluminium is a better conductor than most other metals but on its own is not strong enough to be strung between pylons, or more correctly, towers.

The traditional solution has been to use a steel core but this has increased losses. Now, using new production methods, aluminium alloys are being developed with greater current carrying capacity.

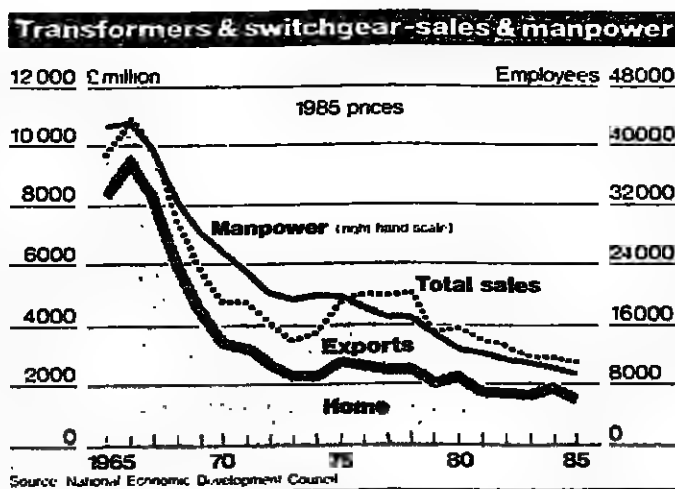
Towers are being redesigned to meet environmental and aesthetic criteria. Lines have to be carried safely in all weather conditions and under different loads. But by using statistical techniques, designers have been able to make towers smaller and keep within strict safety criteria.

Companies are also looking for developments in the design of insulators. Traditional glazed porcelain and steel devices could eventually be replaced by a composite of plastic and metal. The small size of these insulators would allow a more compact design for overhead lines.

In lower voltage cables, modern plastics are replacing oil and paper as insulators. Cross-linked polyethylene has a molecular structure with good insulating properties and resistance to heat caused by high currents.

New cables using cross-linked polyethylene and designed to give out little smoke in a fire are being installed on the London Underground. The Central Electricity Generating Board is also testing it at 275 kV on a 300-mile stretch in Essex.

On the distant horizon for cable companies are superconductors. These carry current with virtually no power loss but until recently they required very low temperatures.



In May, however, Plessey demonstrated superconductivity at temperatures more suitable for commercial applications. There are large obstacles to be overcome but superconducting cables could transform electricity transmission.

In power stations and substations there have been improvements in switchgear and transformers.

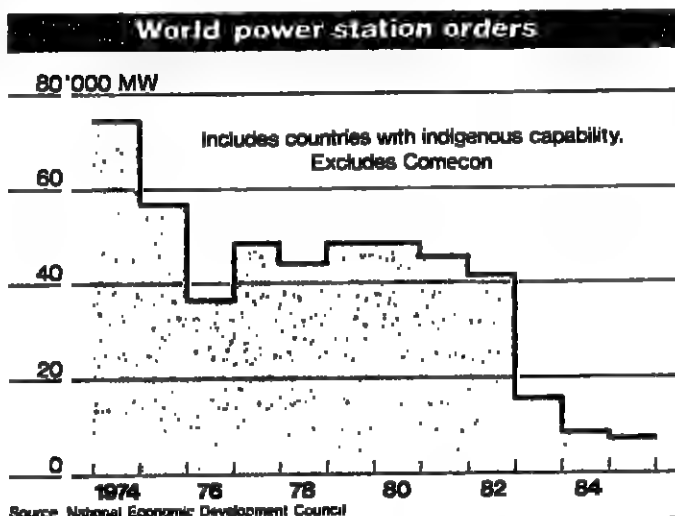
Switchgear—like normal electric switches—are used to redirect or interrupt current flows. Previously they have used oil or a blast of air to absorb the electric arc that is created when two contacts are separated.

Now these devices are being replaced with switches using vacuum or the inert gas sulphur hexa-fluoride. They offer

the advantage of a lower initial cost and need less maintenance. Vacuum switchgear is limited to relatively low voltages although the Japanese have experimented at higher levels with vacuum devices arranged in series. But so far the cost and complexity have been prohibitive.

Transformers are used to step voltages up or down. They consist of a conductor wrapped around a steel core. To minimise energy losses the core needs to have good magnetic properties but a high electrical resistance.

These properties are achieved by using a laminate of steel and an insulator. Recent developments have concentrated on new types of steel.



Source: National Economic Development Council

In Japan transformers have been developed using sheets as thin as 0.2mm. Laser etching is used to change the grain structure of the metal to improve its efficiency.

British Steel has used a similar technique but using electric arcs rather than lasers. GEC, however, is currently manufacturing transformers made from amorphous steel—a technique originating in the US.

Steel sheets about as thin as a razor blade are cooled rapidly—dropping thousands of degrees in a fraction of a second. By giving it a random grain structure the steel, which can be as brittle as glass, retains good magnetic properties but has a high resistance.

Perhaps the greatest potential for increasing the energy efficiency of electricity distribution lies in the greater use of computer systems.

Already the CEGE is using wire with a fibre optic core as an earth in many overhead lines, allowing remote control of the distribution network by computers.

By using light instead of electromagnetic waves to send signals, optical fibres are immune to electromagnetic interference from other wires.

The system could also be used for telecommunications. Besides the cost advantage of only having to wire up one line, allowing remote control of the distribution network by computers.

In the US, private electric companies are now offering telecommunication facilities to boost income in the face of falling consumption of electricity by heavy industry.

Computers are also being used in energy management systems. These could be grafted on to existing computerised control facilities to maximise the use of the fuel resources.

The systems can be extended down to the domestic consumer. Three new systems linking houses with area electricity boards are currently being tested in the UK.

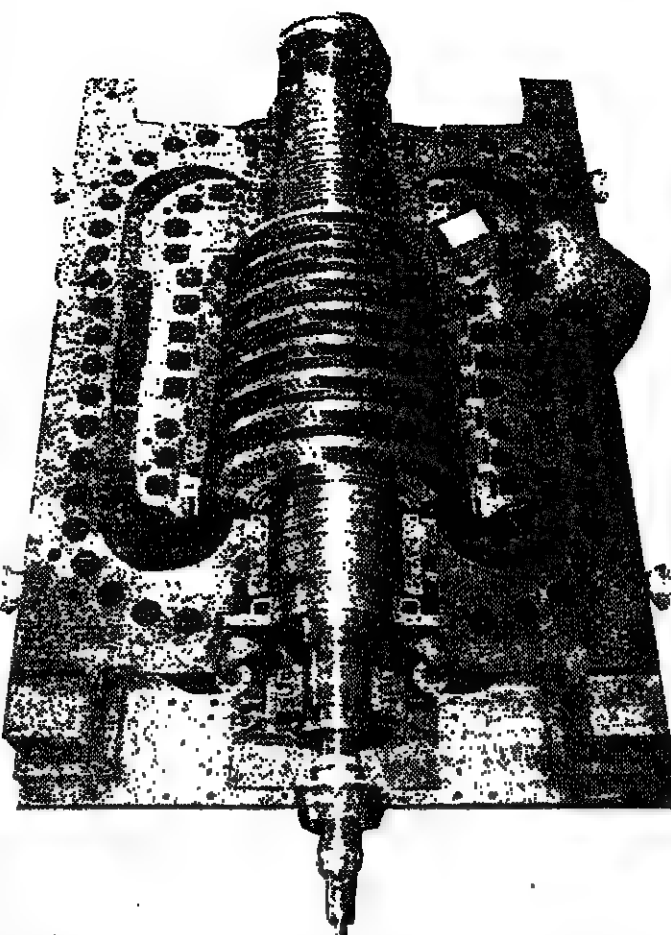
The systems use either radio transmissions from BBC stations, the telephone network or the electricity supply itself as a carrier for signals from the board.

Eventually a national system could allow the area boards to change tariffs automatically and to switch off non-essential equipment when energy is high.

Ralph Atkins

## Turbines

## Many pressures and uncertainties



Assembly of a high-pressure cylinder for a steam turbine for the new Castle Peak power station in Hong Kong. The turbine sector still has too much capacity despite restructuring and closures, though investment in new tooling continues.

THE WORLD'S manufacturers of turbine generators and boilers are hoping for an upturn in demand for power plant that should give them relief from the merciless pressures they have endured since the late 1970s.

Those pressures have caused a good deal of capacity closures, rationalisations and jockeying within the league table of producers. Some of whom have been forced to hang on grimly. However they are also facing uncertainties other than that of worldwide power demand.

Changes in EC procurement policy scheduled for 1992 will abandon the present "rule" that power station plant supply in the Community's member countries is restricted to domestic suppliers.

The planned partial opening of these markets is already causing some nervousness among European plant builders used to protected domestic markets to see them through the years of slim export pickings.

Another question surrounds the strategy of the Japanese. In turbines, Mitsubishi, Toshiba and Hitachi have held three of the top six places in terms of export sales in recent years. Mitsubishi has also been probably the largest supplier of boilers during the past decade.

Yet the Japanese makers are also suffering from heavy overcapacity, and with problems of the yen exchange rate, so that the rest of the industry wonders whether they will remain the force they were. For some contracts, their prices are no longer competitive.

The big US plant suppliers also seem to be changing tack. General Electric appears to show signs of wanting to get out of turbine making. It has a large number of licensee arrangements around the world and some observers suggest that GE will rely on these to maintain its presence in the turbine field.

Westinghouse though remains a potentially large player for this type of equipment. McDermott Babcock is still a significant force in the boiler market but seems to have been putting more effort recently into turning itself into a contracting company.

In the UK, GEC which makes turbines, Babcock UK which manufactures boilers, and Northern Engineering Industries which makes both have varying degrees of fortune. Like the rest of the world's makers, their factories have considerable spare capacity even though GEC, in particular, has done well in export markets.

In the five years from 1981 it claimed second place behind Mitsubishi having secured 12.5 per cent (11,500 MW) of world export sales.

All UK producers though will benefit now from the new UK

power station ordering programme. In addition, NEI and Babcock are expecting a lot of retrofit work for equipment to cut emissions from existing British power stations.

Taking turbines first, a number of manufacturers including Brown Boveri of Switzerland have been forced to carry out substantial restructuring while others like GE have closed some production plants. Many companies though, including NEI and GEC have continued to invest many millions in new machine tools.

One reassuring trend for

everyone else has been the lack of any real attempt by Korean turbine makers such as KHIC to pile into overseas markets.

The competition is unlikely to get any easier. Alstom for example was pretty well fully occupied with its French domestic market in the late 1970s and early 1980s but now appears to be re-emerging as an export competitor. The industry still has too much capacity while technological improvements mean that turbines continue to produce an ever-increasing amount of power for their weight.

If anything, more has been happening to the shape of the world's boiler production industry. This industry has two main licensors. One of them is Combustion Engineering of the US whose licensees include Mitsubishi, NEI and Bharat Heavy Electrical in India. Bharat is now probably the largest boiler maker in the world. Combustion Engineering technology is reckoned to be involved in about 55 per cent of installed boiler capacity worldwide.

The other main licensor is Babcock, whose technology is used by all the Babcock concerns around the world which are now totally separate companies. Unlike Combustion Engineering which uses "corner firing"—the burners located in the corners of the boiler—Babcock's system involves "opposed wall firing" with the burners wall-mounted.

Hitachi is the biggest Japanese company that remains a Babcock licensee while IHI, another significant Japanese maker, uses Foster Wheeler designs. Of the big Japanese power plant producers Toshiba is not a mainline boiler maker. This section of the power plant industry has gone through a number of shake-ups but most of the companies are still fighting strongly for business.

A few years ago Lentjes of West Germany purchased Burmeister and Wain of Denmark which had found itself in difficulties.

Steinmuller, the West German family company and about the last remaining privately-owned mainsteam boiler maker, has been forced recently into some substantial financial restructuring. The company was hit by its dependence on the South African market.

NEI rationalised three plants into one in the UK during the late 1970s and early 1980s while Babcock in the UK announced a redundancy programme last year at its big site in Renfrew, Scotland. This has gone hand in hand with major improvements in labour relations and productivity on that site.

Both British companies say they are now in a better position to meet market conditions over the next decade.

European manufacturers are still wondering whether the Italian industry which includes Franco Tosi and Ansaldo will be rationalised. One of the strengths of the Italian industry is GIE, a grouping partly controlled by Ansaldo which brings Italian companies together when bidding for contracts.

However, most companies say that the issue that still really clinches a deal is the financial package that consortiums can muster rather than the technology they offer.

Nick Gamett

# • GENERATING EXPORT SUCCESS •

GEC Turbine Generators has won contracts for 11% of the world export market since 1980. This achievement has brought over 150,000 man years of work to the UK POWER PLANT industry.

GEC Turbine Generators has recently been awarded the contract to supply the turbine generators for Sizewell 'B' Power Station by the Central Electricity Generating Board.

## Castle Peak, Hong Kong.

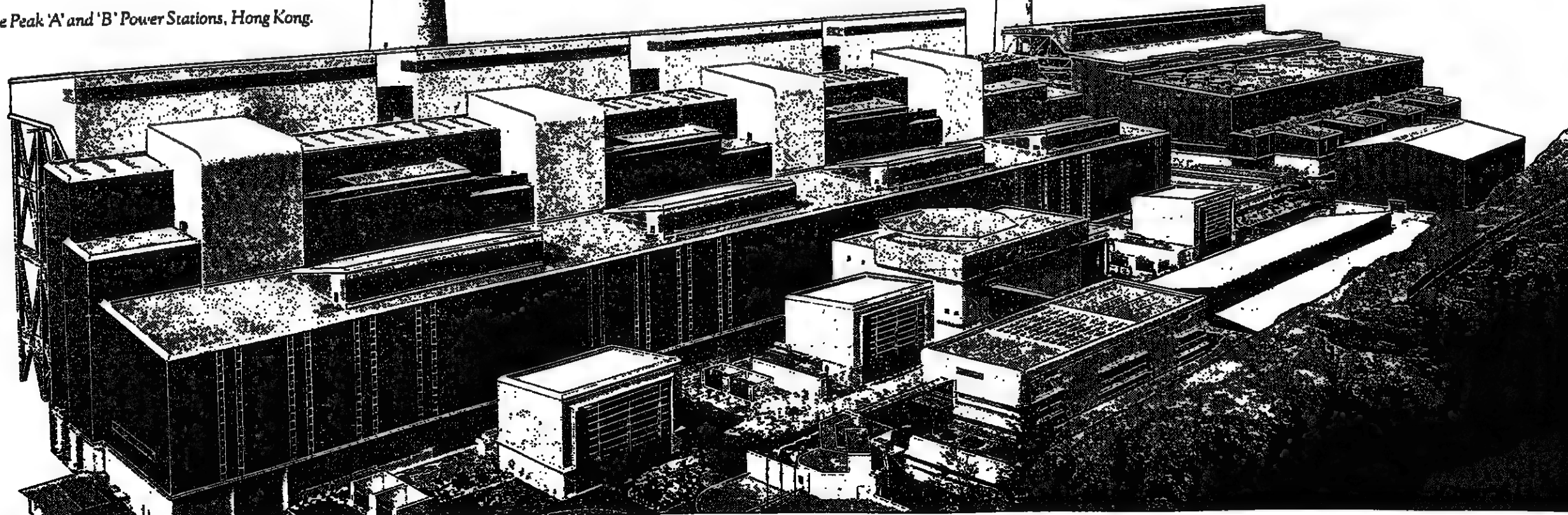
GEC Turbine Generators is station designer and main plant supply contractor for over 4100 MW of power generating equipment for the Castle Peak 'A' & 'B' Power Stations in Hong Kong.

Castle Peak 'A', owned by the Kowloon Electricity Supply Co., was completed ahead of schedule in 1985. Castle Peak 'B', owned by the Castle Peak Power Co., is scheduled to be completed in 1990, 6 months ahead of programme.

The following GEC Companies were also involved in Castle Peak

AEI Cables  
GEC Switchgear  
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GEC Industrial Controls  
GEC Installation Equipment  
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Walsall Conduits  
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Castle Peak 'A' and 'B' Power Stations, Hong Kong.



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## POWER PLANT 4

## Combustion research

## Getting the best out of coal

THERE HAVE been frequent changes in the types of nuclear reactor used by electricity utilities since they started using the atom for generating power about 30 years ago.

In Britain, the Advanced Gas-cooled Reactor which in turn is being superseded by the Pressurised Water Reactor, now the most popular model among the nuclear industries of other countries.

By contrast, fossil-fired power stations appeared to be a mature technology in which progress was synonymous with steady increases in the size and power of boilers and turbines.

While nuclear generators underwent qualitative transformation, the coal burners underwent only quantitative changes.

Coal, it seemed, was doomed by science to be eventually superseded by nuclear power or, perhaps, both of them would give way to renewable "alternative" technologies which were far superior in cheapness and environmental impact.

There is still a strong body of thought that, once rendered totally safe, nuclear power would hold the key to the future of the electricity supply industry.

Nevertheless, a growing interest in alternative coal burning methods suggests that the question is far from settled. Scientists, engineers and power plant manufacturers around the world are keenly studying a group of combustion technologies which, if proved commercially viable, would greatly improve both the economics and environmental performance of

coal as a power station fuel. Much of the work revolves around fluidised bed combustion methods, in which the coal is burned in a turbulent or rotating "bed" of sand or limestone, trapping many of the dangerous impurities emitted from conventional boilers, so lower grade coals can be burned.

The other related area of investigation involves gasifying the coal in a "combined cycle" which can use waste gas as a second source of heat for driving supplementary turbines. Both would be installed in existing coal-fired power stations.

Although they have attracted attention for a number of years, full-scale commercial application for power generation is still a somewhat distant prospect. But interest in them is sufficiently widespread to suggest that they will become of increasing relevance over the next few decades.

Their potential was eloquently underlined in March of this year by the decision of President Reagan to seek \$2.5bn over the next five years to develop what he termed "America's clean coal commitment".

The main impetus was anxiety over acid rain pollution both among the US public and in neighbouring Canada, which is the unhappy recipient of pollution from the industrialised North East states of the US.

The money is being offered to match private R and D projects, with the first \$850m available this year.

Many of the schemes, already at demonstration stage, centre on fluidised bed technology or on development of the integrated

Gasification Combined Cycle (IGCC), both of which can drastically reduce emissions of sulphur dioxide (SO<sub>2</sub>) and nitrogen oxide (NO<sub>x</sub>), the two main culprits in the formation of acid rain.

In IGCC, which boosts power output with waste gas production during combustion of the coal, sulphur emission reductions of more than 90 per cent have been achieved at a California demonstration plant. Pressurised fluid bed, in which the combustor's internal pressure is boosted from six to 16 times atmospheric pressure, can achieve 95 per cent reductions.

IGCC technologies can also reduce NO<sub>x</sub> emissions by 40 per cent compared with conventional plant, while pressurised fluid bed can reduce NO<sub>x</sub> by up to 95 per cent. Many of these retrofit and repowering options will be technologically available either in the late or early 1990s, says the US Department of Energy.

On the economics of repowering an existing power station with IGCC, the Department adds that this would require an investment of \$1,100 to \$1,300 per kilowatt, but the cost of electricity would only increase by 1-2 mills per kWh because the refurbishment plans would have a higher power output.

New US projects include a 70 MW combined cycle plant to be built for American Electric Power at Tidd, Ohio and which has attracted \$16m worth of Federal and State funding. It will be built by ASEA-Babcock, which is also believed to have contracts to build similar plants in Sweden and Spain.

Outside the US, some of the most advanced work has been done in Japan, where there are two integrated Gasification Combined Cycle plants said to be capable of powering 1,000 MW turbine generators.

In Britain, too, advanced combustion is being investigated by power plant manufacturers, and electricity, gas and coal industries. Government scientists of the Advisory Council on Advanced Research and Development will shortly complete a wide-ranging report on behalf of the Departments of Energy and Industry.

Britain's main investment has been at Grimethorpe, Yorkshire, where the Central Electricity Generating Board and British Coal are jointly developing what they claim to be the world's most advanced, pressurised fluid bed station boosted by coal gasification.

The scheme has already cost £20m approved by the British Government and EEC, and may also attract some American money.

After numerous teething troubles, a 5MW turbine is being designed for the plant which could be running next year. But there will still be formidable engineering problems in scaling it up to the big 500MW, 600MW or 900MW units characteristic of present and future British power stations.

There are, it should be added, varying degrees of commitment to this kind of research among different countries and the different commercial interests.

In Britain, the CEBG appears to be reasonably content with the present pace of its research. Not surprisingly, British Coal is more impatient. It recently compiled figures suggesting that Government funding of research and development into advanced coal burning was only a minute fraction of that being spent in other countries.

The figures, apparently extracted from a study by the International Energy Agency, suggest that while the British Government in 1985 spent only 5p on R & D per tonne of coal produced, the Japanese spent 78p; Belgium 65p; Germany 34p; and the US 27p.

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POWER PLANT manufacturers, hit by years of economic recession, nowadays console themselves with the thought that "it is an ill wind which blows nobody any good."

The ill wind is that which scatters pollution from coal and oil-fired power stations and factories over wide areas causing untold damage to lakes, rivers and forests.

The main offenders are sulphur dioxide (SO<sub>2</sub> or "sox") and nitrogen oxide (NO<sub>x</sub>), both of which are linked with the phenomenon of "acid rain." White sox is regarded as the chief cause in damaging the ecology of lakes, nox — of which power stations and motor cars each emit about 40 per cent into the atmosphere — is increasingly seen as the main threat to trees.

But the same "wind" has brought the power plant industry a rising volume of orders for equipment designed to eliminate this threat.

In many parts of the world, new fossil-fired power stations are given planning consent only if they incorporate equipment to eliminate both sox and nox — flue gas scrubbers, known as flue gas desulphurisation or FGD, or low nox burners.

Increasingly stringent environmental standards are also forcing the installation of these items in existing power stations. The FGD involves a major extension to the power station, often adding a fifth to its capital cost.

Most systems neutralise the sulphur emissions with a limestone sorbent, producing slurry or commercial grade gypsum as a by-product. The other main system — the regenerative process — offers a range of sulphuric materials for the chemical industry.

The scale of the investment, and its importance for the equipment suppliers is dramatised in the accompanying table, prepared by the International Energy Agency's coal research unit in London. It suggests that by the end of the century nearly 200,000 MW of generating capacity in 10 Western industrial countries will be fitted with FGD.

Taking the UK estimate of £200m for the scrubbers on a 2,000 MW power station, that suggests a total investment of £20bn in these countries.

In the US, which is under pressure both domestically and from neighbouring Canada to cut its sox and nox output, some \$17bn was spent on FGD in power stations between 1975 and 1985, as part of a total coal desul-

phurisation effort of some \$60bn in that period.

Other ways of reducing emissions are by washing the coal or avoiding high sulphur coals.

The US is by far the biggest user of FGD in terms of installed capacity, and according to the US Department of Energy there are more than 140 scrubbers in its power stations, with 70 more under construction or planned. IEA researchers Jonas Klingspor and David Cope forecast a 31 per cent increase in FGD capacity in the US by 1992, to reach about 100,000MW.

FGD is also extensively applied in Japan, where it represents an equivalent generating capacity of about 45,000MW. In West Germany, about 85 per cent of current coal-fired generating capacity has been fitted with FGD.

With the US and Japan in the forefront of anti-pollution efforts, it is not surprising that their highly successful power plant industries should also be leading suppliers of FGD and that their technology is widely licensed in other parts of the world.

This is reflected in several of the 12 to 15 consortia converging on the UK as it belatedly grasps the environmental nettle. Britain's CEBG, one of the world's biggest coal-burning utilities, is to spend \$500m on retrofitting three of its biggest power stations, apart from the scrubbers to be incorporated in all its new coal-fired power stations.

However, as the following list makes clear, the Japanese and the Americans do not have a total monopoly on sox or nox cleaning technology. Among the likely contenders for the UK FGD contracts are:

• Mitsubishi, which claims to hold half the Japanese market

and to have won orders in the US and West Germany: NEI International Combustion is its UK licensee;

• Babcock Hitachi, whose technology is licensed to Babcock Power;

• General Electric of the US, whose technology is licensed to John Brown. Currently it has 92 installations in the US, Japan, West Germany, Austria and the Netherlands;

• Foster Wheeler Energy has licensing agreements with Flakt of Sweden, a worldwide supplier of air pollution control equipment. The team offers two different FGD processes, one of which was developed by Peabody Process Systems, a Flakt subsidiary in the US, and applied widely in the US, with a system being studied by Sim-Chem (formerly Simon Carves);

• Davy of the UK, which pioneered the Wellman-Lord regenerative system and also has the European rights to a gypsum system using the US patented Research-Cottrell method.

Davy's Wellman-Lord technology is claimed to give a clear lead in systems which give sulphur byproducts rather than gypsum, the natural market for which could be swamped as gypsum-producing flue gas scrubbers proliferate.

Competition is also sharpening over ways of reducing the nox emissions, especially in Britain where the CEBG is to spend \$170m on fitting 2,000 low nox burners in its 12 biggest plants, with a combined generating capacity of 23,000 MW.

Babcock and NEI are among the companies whose equipment has been successfully used during intensive trials. The NEI burners, applied to a corner-fired boiler at Fiddlers Ferry power station, Merseyside, are applicable to 7,000 MW of capacity.

The burners developed by Babcock have been so successful that the company believes they have strong export potential.

The Babcock burners, claimed to be the first of their kind of exclusively British design, are to be tried out on one of the boilers of the CEBG's 4,000 MW plant at Drax, Yorkshire, over the next six months.

If successful, says the CEBG, they could be the forerunner of a whole new design concept.

## Pollution control

## Big suppliers chase gas scrubber market

## Flue gas desulphurisation progress (to year 2000)

	Capacity installed or under construction (MW)	Planned capacity (MW)	Total (MW)
Austria	1,500	1,100	2,600
Denmark	—	4,000	4,000
Finland	250	200	450
FRG	13,000	35,000	48,000
Netherlands	300	2,400	2,700
Italy	—	80	80
Japan	12,000	13,000	25,000
Sweden	450	550	1,000
UK	—	10,000	10,000
USA	55,000	44,000	99,000
Total	82,500	112,230	194,730

Sources: Jonas S. Klingspor and David R. Cope, IEA Coal Research

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Decommissioning  
New use for old stations

THE LIFE of a power station is increasingly limited to that of the plant it uses. The majority of the 60 power stations closed by the CEBG since 1977 have been demolished and the sites sold for redevelopment.

The sites of pre-1950 stations are themselves often too small for re-use by electricity boards. For the new generation of 900MW units, an area approaching 50 ha would be required, for the power plant itself, cooling water facilities and space for construction.

But because many of the earlier power stations were built in central urban locations, the CEBG has been provided with prime redevelopment opportunities, particularly for housing, while the boards' plant or cables also have to be resisted to allow for redevelopment, with the CEBG meeting the cost.

In a few cases, stations have found alternative uses, as grain silos, or for bulk storage, metal and timber processing or in some cases retail purposes. The CEBG has also been looking closely at the possibilities for converting existing power plant, such as gas turbines as part of Combined Heat and Power schemes.

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For further information contact  
Taproge UK Ltd. Tel: 0926 24435. Te



## AIRLINE INDUSTRY

### Rami Khouri on a change in strategy by Jordan's soon to be privatised national carrier Royal Jordanian takes on Third World pack

WHEN THE 23-year-old state-owned Jordanian air carrier started this year with a new name—Royal Jordanian, replacing the more cumbersome Alia, the Royal Jordanian Airline—as well as a sleeker new livery and corporate image, it signalled its intent to emerge from the pack of Third World airlines and compete aggressively for international business and tourist travellers.

Audacious and ambitious as this may seem for the carrier of a small country at the heart of a notoriously turbulent region, such a move is very

venient, one-stop connections at Amman's modern and very efficient Queen Alia international airport, to carry passengers from North America and Europe via Jordan to other points in the Middle East, the Gulf or south-east Asia. Thus Royal Jordanian will simultaneously implement a double-pronged strategy of wooing the demanding business traveller with better service and convenient connections, while filling up the back of the plane with tourists, students and transit passengers attracted primarily by price appeal.

it also spawned a series of wholly- or partly-owned subsidiaries, which now include a travel agency, an airport hotel, the Amman duty-free shops, an aviation training centre with simulators, an aircraft maintenance facility, an air cargo company, an air taxi charter service, an air acrobatics team, a boutique, and an airline consultancy firm.

Under the corporate reorganisation plan now underway, the holding company will still be named Alia, the Royal

the east. The company made a profit of JD 1.8m in 1985 (due largely to the sale of two planes), on a total of 1.25m passengers carried and 42,573 tons of cargo. Its 1986 accounts, due this month, will show it just about breaking even or making a slight loss.

While Royal Jordanian's fleet and business plan are being revamped, so will its balance sheet and equity structure. Now totally government-owned, Royal Jordanian plans to sell its shares gradually to private

it now pays annually in loan interest, principal and bank charges.

A US Agency for International Development-financed preliminary feasibility study of its privatisation prospects concluded earlier this year that the airline is a prime candidate to go private. By the end of this year, it plans to sell 30 per cent of its shares to the Jordanian public and 10 per cent to its employees, probably with a 7 per cent guaranteed annual dividend for a certain number of years. Next year, another

#### ROYAL JORDANIAN

much in keeping with the airline's track record of countering its inherent constraints by innovation and aggressive expansion—and it is taking a large corporate step forward this year with the start of its privatisation strategy.

Since its establishment with a single airplane in 1964 by an entrepreneurial Lebanese engineer, Ali Ghandour, upon the directives of the young, aviation-minded King Hussein, Royal Jordanian has grown on the basis of fare-driven market stimulation, niche exploitation, and Jordan's pivotal location as a strategically located Middle Eastern hub for business and tourist travellers. It started this year with a relatively young fleet of 19 aircraft, serving 43 foreign destinations.

Last year it carried 1.1m passengers, down from 1.52m in 1985. Due to a dip in tourist and business travel in the Middle East.

Mr Ghandour, still chairman and chief executive, has noted that the airline's new livery and name change were designed to reflect a deeper change in its business strategy and in the market niche it seeks to consolidate—as a high quality, service-oriented carrier catering to the needs of the business traveller flying to, or through, the Middle East.

"We've always sold our geography," he said, referring to RJ's penchant to combine competitive pricing with con-

Airline industry observers in Amman are watching the airline carefully to see if its performance can match its promise. Everyone in Jordan is mindful that during its brisk growth era in the late 1970s and early 1980s, RJ's ground and on-board service standards were highly erratic, swinging widely between excellent and mediocre. This clearly reflected the absence of a corporate culture that permeated all staff members, due to insufficient management and quality controls, the inherent hazards of brisk growth, and the needs to recruit many foreign cabin crew.

Not only was the airline itself expanding rapidly, but

Jordanian Airline, and will own the airline and all the subsidiaries, while the airline itself will be spun off and privatised under the new name of Royal Jordanian.

After sustained growth that averaged over 32 per cent a year during the past decade, with only three unprofitable years in the past 14, expansion will be minimised during the next two years in favour of consolidating RJ's existing network.

Only Montreal, Delhi and Calcutta will be added this year to a network which stretches from Los Angeles and Chicago in the west to Singapore, Bangkok and Kuala Lumpur in

investors over the next few years. To strengthen its capital base (it has assets of over \$650m but a high debt to capital ratio of more than 6:1), RJ will soon agree with one of several companies it is negotiating with to sell and then lease-back its eight Lockheed TriStars and three Boeing 727s (though not, for the moment, its two Boeing 747 Jumbo Jets).

This will wipe out its \$300m of outstanding debt and give it a comfortable cushion of working capital for at least two years. Selling and lease-back its planes will significantly ease cash-flow pressures, as annual leasing payments of \$50m-\$55m will be less than half the \$120m



Mr Ali Ghandour, chairman of Royal Jordanian—needs two years to instil the new corporate culture

#### ROYAL JORDANIAN

20-30 per cent of the shares will be sold to Jordanian and other Arab investors, with the Government expected to maintain 10-15 per cent and the balance being offered to international investors.

Spurred by intense competition from the 22 international carriers that fly into Amman, including most quality European airlines, RJ is expected to continue developing the several market niches that have served it well: a hub-and-spoke network offering businessmen and holidaymakers convenient connections to most Middle Eastern capitals and destinations in North America, East and West Europe and Asia. It will also keep attracting ethnic Arab traffic abroad, expatriate Jordanian and Palestinian, and foreign tourists seeking Holy Land destinations east or west of the Jordan River.

Global airline industry deregulation and its own privatisation mean RJ must become a leaner and more efficient carrier if it hopes to live up to its new corporate image and its self-styled business goals. Greater efficiency and marketing sophistication are also seen to be vital to offset the constraints of its small home market, a relatively overstaffed workforce, high costs, and its own small size compared with its international competitors.

Essential information for corporate treasurers, financial directors, bankers, auditors and other advisers involved in the volatile financial market.



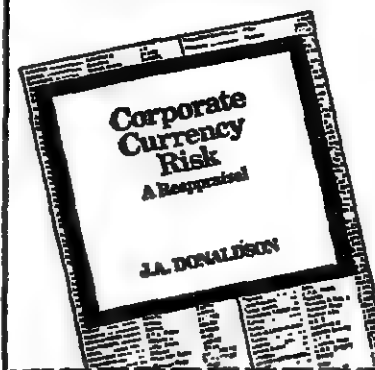
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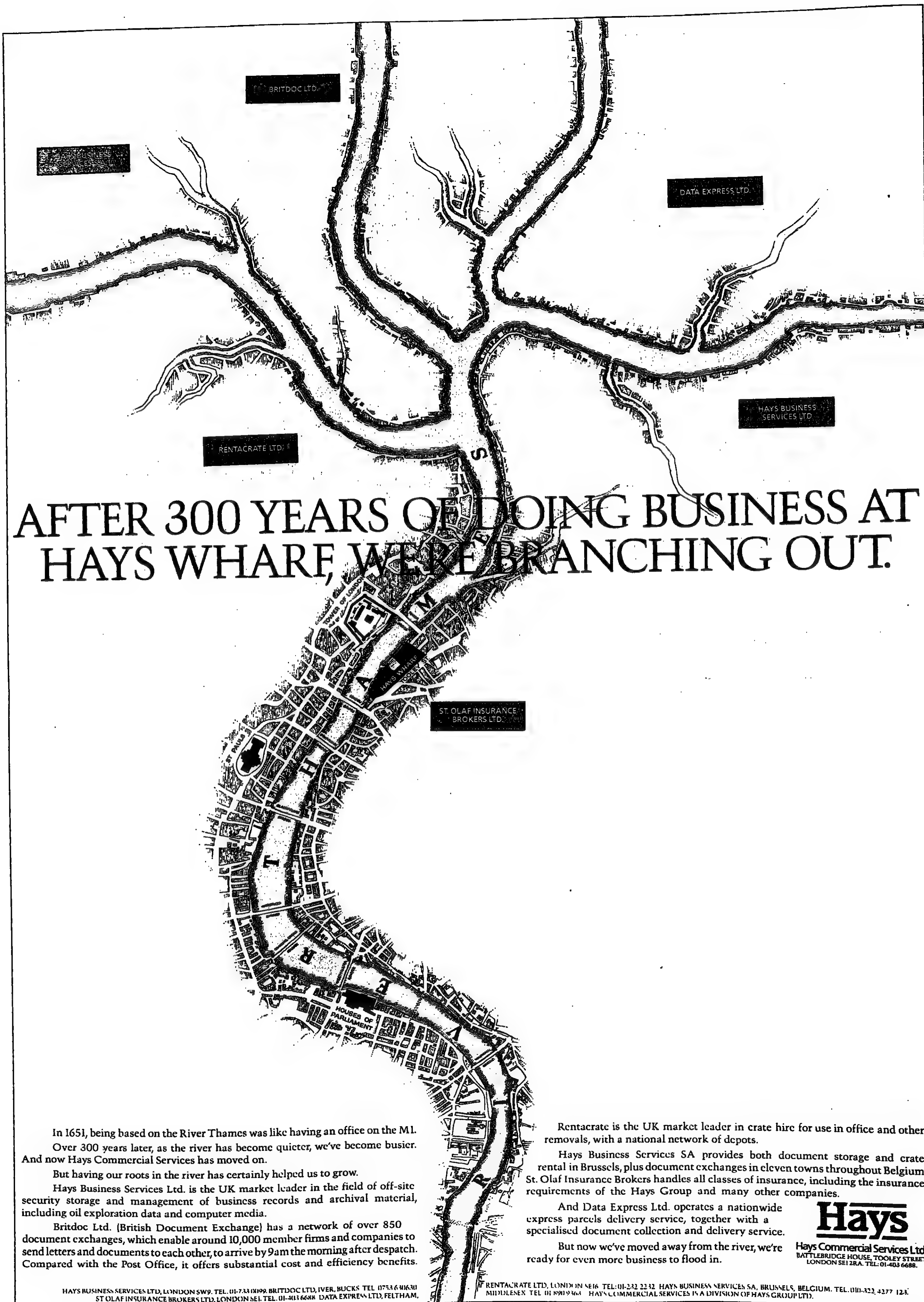
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# MANAGEMENT: Small Business

JOHN WRIGHT, founder and chairman of Resdev, a small Halifax-based manufacturer of epoxy resin compounds used for factory floor coverings, had always been put off the idea of exporting by the cost.

Van Heijck, technical manager of Unipro, a Dutch manufacturer of flooring compounds and adhesives based in Hanksbergen near Enschede, had been seeking a technology deal with a foreign company, though not necessarily a British one, for some time.

Six weeks ago the two companies signed a co-operation agreement. Resdev, which employs 12 and has an annual turnover of £1m, will exchange its specialised knowledge of industrial floorings for Unipro's expertise in decorative finishes.

The British company gets a 3 per cent commission on any sales Unipro makes and is also supplying Unipro (turnover £1.2m) and 32 employees) with a compound which uses raw materials not available in the Netherlands.

The two companies were brought together through an ambitious and controversial European Commission initiative aimed at establishing a network of Business and Innovation Centres (BICs) throughout the community.

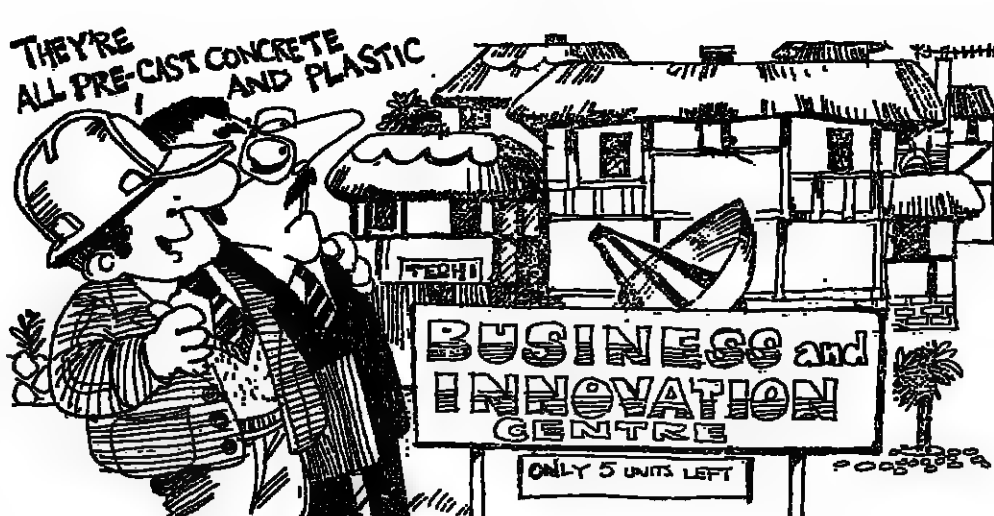
Resdev was given a European push by the new Calderdale BIC which is being set up in Halifax while Unipro was prompted by the Bedrijfs Technisch Centrum Twente, a four-year-old BIC based on the business and science park in Enschede.

Calderdale and Twente are part of a four-way data link-up which takes in two other BICs, Promotech in Nancy, France, and SOCRAN (Société de Création d'Activités Nouvelles) in Liege, Belgium. Ultimately all BICs throughout Europe will be linked.

The speed with which cross-border contacts are being formed has surprised and delighted the BICs although international co-operation is only one of the aims of the European Business and Innovation Centre Network (EBIN), the Brussels-based umbrella organisation.

Christopher Norman-Butler, EBN's executive chairman, describes the centres as "science parks devoted to launching viable and innovative small companies." Typically the companies they back will employ between five and 10 people—they do not support the lone inventor—and require venture capital funding of £50,000 to £100,000.

The centres, which are linked to a nearby university or other technical, provide management advice as well as premises. The aim is to bring the company to



## A Euro-network for nurturing enterprise

Charles Batchelor on the role of Business and Innovation Centres

the point where it can obtain a stock market quotation.

By rigorously selecting companies before giving them backing and by watching them closely once they get started, the BICs hope to reduce the failure rate to just 20 per cent in the first five years, well below the average for all company start-ups.

BICs are part of the European Commission's efforts to promote smaller enterprises and to overcome the technology gap which has opened up between the community and the US and Japan.

But are BICs the answer or are they just another example of Brussels meddling in matters which the individual member countries are quite capable of handling themselves? BICs have been deliberately modelled on the more successful European and US science parks and even include science parks, such as Aston in Birmingham, among their founder members.

In addition, Britain already has its own 15-strong innovation centre network grouped under the Association of Innovation Centres Executives (AICE), more than 300 (admittedly lower tech) enterprise agencies and several hundred managed workshops. Most other countries in Europe are also starting to develop their own national networks of innovation centres.

The European Economic and Social Committee, which represents the views of employers, trade unions and other interest groups, recently warned the Brussels commission against duplicating existing national programmes and called for a close monitoring of the BICs' achievements.

Harry Nicholls, chief executive of Aston Science Park, says: "We now have half a dozen bodies which have arisen from individual initiatives. They have all been set up in the past two or three years because people around the world all saw the same problems. It is time we brought them all together."

EBN's Norman-Butler agrees that there has been a "muddle of titles" but claims there is a role for the BICs among all the other competing organisations.

"The difference is in the scale of our operation," he says. "The BICs are tackling what the enterprise agencies and the managed workshops cannot. A BIC should be capable of launching between ten and 15 new companies a year."

As for the AICE innovation centres, Ken Donaldson, secretary of the organisation, agrees that his members have a different clientele and a different way of solving their problems.

Many of the people they help are individuals with a good idea but no money and they are often best advised to licence their product to an existing manufacturer rather than set up a company to do it themselves.

The first test of how the different organisations co-exist could come at Calderdale which has decided to set up a BIC as an umbrella organisation for existing initiatives. These include an AICE-style innovation centre and high-tech training and information projects.

Norman-Butler also rejects the charge that EBN is a bureaucratic organisation. While it expects to pump £100m of the commission's money into BICs over the next few years it has an executive team of just six people in Brussels.

The first plans for BICs came from the European Commission's directorate-general for regional policy in 1983. By November the following year a group of 12 existing science parks and innovation centres had been formed into an embryonic network.

Growth since then has been rapid and there are now 45 members throughout the community. With the exception of Greece and Luxembourg, every country has one and EBN hopes to expand into Austria and Turkey. It plans to add another 60 to 80 centres over the next three years.

While the early members were existing organisations which adopted the BIC label, purpose-designed centres are now springing up using a manual of "best practice" which has been drawn up by EBN.

The centres will be financed by local industry, the public sector and by Brussels, which will meet half of the cost of centres set up in other areas must do without community funds. But the aim is to make the BICs financially self-sufficient after five to seven years. They are expected to draw income from renting premises and royalties and minority shareholdings in their successful client companies.

But it will be difficult to charge young companies realistic consultancy fees and spotting enough winners to provide a substantial income from royalties will be equally tricky. EBN might be tempted to back safer, less innovative companies simply to guarantee an income. The Planning Exchange, a specialist Glasgow-based consultancy, warns.

Whatever the longer-term uncertainties, though, existing members of the BIC network are enthusiastic.

Robert Frederic, head of SOCRAN, says the financial backing his organisation has received from Brussels has been invaluable. "EC finance allowed us to establish the proper links with Calderdale, Twente and Nancy. We might have tried to do something like that on our own but it would have been a much more amateur effort."

His counterpart at Twente, Gijbreccht van Driel, echoes this view. "EBN support helps us to get subsidies. It acts as a seal of quality and channels community funds to this sort of centre more quickly," he notes.

John Blackburn, head of Calderdale, says the BIC framework, with its ultimate goal of financial self-sufficiency, gives a more commercial look to a local authority initiative. "It's important we create the right forum to link with private industry and make local companies realise they are part of the European market."

EBN, rue Falsbourg, Box 5, 1090 Brussels, Belgium; AICE, PO Box 6, Beverley, North Humberside, HU17 7RL; Borough of Calderdale, Chief Executive's Department, Town Hall, Halifax, HX1 1VJ; BIC Twente, Postbus 548, 7800 AM Enschede, The Netherlands.

## Further step up the ladder

Charles Batchelor on Britain's new small firms minister



John Cope, Minister of State for Small Firms

JOHN COPE, the UK's newly-appointed Minister of State at the Department of Employment, emerged last Thursday as the minister responsible for small firms policy following David Trippier's move to the Department of the Environment.

As a minister of state, Cope is one step further up the ministerial ladder than his predecessor but is still not in the Cabinet—a level of seniority for which a number of the small business organisations have been lobbying.

The decision to leave small firms affairs at the Department of Employment now that Lord Young and Kenneth Clarke have both moved to Trade and Industry has puzzled many. This move appears to leave the small firms minister cut off from the two senior ministers most closely involved in many aspects of the enterprise society.

And while Lord Young and Clarke will be involved in the regeneration of inner cities, the small firms expertise which forms an important part of this

programme has been left at the Employment Ministry.

One suggestion last week was that the original intention had been to move responsibility for small firms to the DTI with the two ministers but that Norman Fowler, the new Employment Minister, lobbied successfully for it to be left where it was. Cope, who is 50 and a

chartered accountant by training, has a long-standing interest in the small firms sector, though less of a practical involvement than his predecessor who took the initiative in setting up one of the first local enterprise agencies in his constituency of Rossendale.

The new minister co-authored a pamphlet on small firms, Acoms to Oaks, in 1986 and was vice chairman of the Conservative back-bench committee on small business until 1979. He is a vice president of the National Chamber of Trade.

Government policy on small firms has moved away from direct intervention in the form of new support programmes and the emphasis has switched to broader economic measures such as cutting taxes and reducing the administrative burden of VAT.

But the various small firms organisations still have a lengthy list of demands for improving the business climate. How the new minister interprets his brief and the freedom he has to push any new policies remain to be seen.

### In brief . . .

A BOOKLET to help smaller firms apply for defence research funding has been produced by the Ministry of Defence as part of government efforts to assist them to win defence contracts.

The MOD commissions about £150m worth of research work each year in industry, universities and colleges and has set up a small firms minister cut off from the two senior ministers most closely involved in many aspects of the enterprise society.

The initiative was first launched last November and has already produced a flow of applications but the booklet goes into greater detail on suggested research topics and on how to apply. For copies write enclosing a sae to MOD CS(PF)32 Gen, Strathville Road, Wandsworth, London SW18 4QU.

A FUND which will concentrate on investment opportunities in China and Hong Kong has been set up by Orange Nassam, a Dutch venture capital company with operations in the US. ChinaVent will join with Western and Asian partners to take minority shareholdings in companies based in China and Hong Kong which are engaged in service and light manufacturing activities. The fund has an initial

\$12.25m to spend but will limit individual investments to under \$1m.

It will invest in companies which alleviate bottlenecks in the industrial and service sectors in China and in light manufacturing businesses which increase China's exports.

Apart from providing funding, ChinaVent aims to help companies establish enterprises in China, assist in technology transfer, recruit staff and provide financial and strategic advice.

It has already made two investments, in a freight forwarding and storage company operating on the Chinese mainland and in a company based in China and Hong Kong which designs and makes televisions and TV kits.

PROJECT NORTH EAST, the Newcastle-based enterprise agency, has produced a Youth Business Kit consisting of four training courses aimed mainly at young people thinking of starting a business. There is a fifth course, the Enterprise Options, aimed at those in regular contact with 16 to 25-year-olds and also a pack of loose-leaf fact sheets giving background information.

The training packs contain guidance notes on how to use the material, tutors' notes and master copies of handouts and acetates for overhead projectors. The package can be used for a complete Start Your Own Business Course or as a series of separate courses. Prices of the individual courses range from £10 to £35 or the complete kit can be ordered for £100.

Contact: Linda Heilmann, Project North East, 60 Graveling Street, Newcastle upon Tyne, NE1 5JG. Tel 091 261 7850.

A FREEPHONE service providing confidential advice to managers planning a buy-out of their business has been launched by Spicer & Pegler, City accountants.

Launched yesterday, the service is open until 9 pm Monday to Friday and will be manned by senior staff and partners from the firm.

One of the partners, Adam Mills, says: "Management buy-outs are all about timing and experience. We found that the early days of a buy-out are characterised not by the excitement of well-laid plans but by frustration in not knowing where to turn first, exacerbated by the need to act in great secrecy."

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## FT LAW REPORTS

## Laytime runs from final entry

**PRESIDENT OF INDIA v DAVENPORT MARINE PANAMA SA**  
Queen's Bench Division  
(Commercial Court): Mr Justice Webster: May 21 1987.

**WHERE LOCAL LAW** of port of discharge provides that vessel cannot unload before final customs entry is granted, charterparty terms that laytime begins to run after the vessel has been "entered at customs house" mean that time runs after final entry and not after application for entry.

Mr Justice Webster so held when allowing an appeal by the President of India, charterer of the *Albion* from an arbitration award in favour of shipowners, Davenport Marine Panama SA, in a dispute as to commencement of laytime.

MR JUSTICE WEBSTER said that by a voyage charterparty on *Baltimore* form C dated December 10 1982, the owners chartered the *Albion* to the charterer for the carriage of a cargo of wheat from Galveston to Madras.

Under the charter party commencement of laytime was governed by additional clause 34, which provided that time was to count from 24 hours after receipt of notice of readiness, "vessel also having been entered at customs house."

A discharge clause in identical terms had been considered by Mr Justice Bingham in the *Apollon* (1983) 2 Lloyd's Rep 409, and by Mr Justice Lloyd in the *Delian Leto* (1983) 3 Lloyd's Rep 496.

The discharge port in those two cases was Bombay. In both Bombay and Madras there was a customs procedure which consisted of a preliminary stage and a "final entry" stage.

In both cases and in the present case, the arbitrators decided that the vessel had been "entered at customs house" when the preliminary stage occurred. In the *Apollon* and the *Delian Leto*, the court upheld those decisions. Both cases lacked a finding that discharge prior to final entry was illegal because of sections 30 and 31 of the Indian Customs Act 1962.

In the *Apollon*, it was found that the vessel had been entered at the Bombay customs house on September 19 under "prior to entry" rules which entitled vessels to be entered prior to arrival, so that they could commence discharging on arrival. Upon arrival, the import general manifest (IGM) would be presented for final entry purposes and the final IGM would be admitted after

bureaucratic delay. Thus the *Apollon* commenced unloading before the final IGM was presented or admitted.

It was found that the vessel had already been entered at the customs house prior to notice of readiness on September 19. The umpire who was not shown the Customs Act, rejected the charterer's contention that it was illegal for the vessel to discharge prior to admission of the final IGM. Mr Justice Bingham held he was entitled to hold that for all practical purposes the entry which mattered was the entry which occurred on September 19.

In the *Delian Leto*, the vessel was entered with the customs house seven days before arrival at Bombay. The umpire concluded that "vessel having been entered at customs house" was satisfactorily complied with on that date. He found that once entry had been given under the prior to entry rules, final entry was a pure formality which had no bearing on the date of berthing. Mr Justice Lloyd dismissed the charterer's appeal.

Section 30 of the Customs Act provided that in the case of a vessel an import manifest might be delivered to the proper officer "before the arrival of the vessel" at a customs station. Section 31 (1) provided that imported goods should not be unloaded "until an order has been given by the proper officer granting entry inwards to such vessel."

Subsection (2) provided that no such order should be given "until an import manifest has been delivered."

In the present case the vessel filed an entry inward application on February 9 1983, tendered notice of readiness on February 18 and berthed on February 21. She was granted final entry by the customs at time of berthing.

The arbitrators found there was a clearly established practice in Madras under which an entry inward application was filed before arrival of the vessel. When the application was filed the vessel was assigned an import manifest number. Final entry was granted after a check had been carried out that the goods on board matched the declaration in the manifest, whereon permission to discharge was given.

The evidence was that final entry was always granted only on berthing.

There was no express finding as there was in the *Apollon* and the *Delian Leto* that the vessel had been entered with customs under the prior to entry rules. Moreover, the arbitrator accepted the charterer's evidence of Indian law

that discharge prior to final entry was illegal under the 1962 Act.

The position was that Mr Justice Bingham and Mr Justice Lloyd construed "having been entered at customs house" as referring to the first of the two entries found to have been made.

But the factual matrix which Mr Justice Bingham considered did not include sections 30 and 31 of the Act; and although those sections were before the umpire and the court in the *Delian Leto* it seemed probable that their materiality was not argued.

Also, whereas in those two cases there were findings that the vessel was entered at the first stage of the procedure, there was no such finding in the present case.

In the *Apollon*, there was a finding that the first entry permitted discharge to commence. There was not only a contrary finding in the present case, but also a finding that discharge prior to final entry would have been illegal. In the *Delian Leto*, there was a finding that once the first entry had been given, final entry was a pure formality. In the present case there was no such finding.

For those reasons the court in the present case must put its own construction on clause 34 in the light of sections 30 and 31, as part of the factual matrix existing when the clause was agreed.

It was accepted that the two sections contemplated a two-stage customs procedure and contemplated delivery of an import manifest to customs before the arrival of the vessel.

But it did not follow that delivery of the manifest necessarily, or even *prima facie*, constituted "an entry." The word "entry" only appeared in section 31(1), where the reference was unquestionably to final entry.

Therefore, if "entered at customs house" in clause 34 was construed in the light of the two sections, "entered" could only mean "entered on final entry." There was no reason to construe the words as meaning or including the filing of an entry inward application.

The arbitrators came to a different conclusion partly, it was influenced by the decision in the *Apollon* and the *Delian Leto* and partly because they did not construe the clause in the light of the Act.

If the clause was not construed in the light of the Act, "having been entered at customs house" as a matter of authority, namely the decisions of Mr Justice Bingham and Mr Justice Lloyd, related to prior entry and probably to filing the entry inward application. If the clause was construed in the light of the Act, the words could not have that meaning.

Constructive weight was not attached to the fact that discharge before final entry was illegal. The court was merely construing the words of the clause in the light of sections 30 and 31. It was recognised that time could be made to run from any arbitrarily chosen point, and that there would be nothing to prevent time running through discharge would be illegal, if a clause properly construed had that effect.

The arbitrators, who had the Customs Act before them, misdirected themselves when they concluded that "entered" could refer to an application for entry at the first stage of the procedure. The 24-hour period ran from the time of entry at customs house. Laytime commenced on February 21.

The charterer's appeal was allowed. For the charterer: Andrew Bano (Zakaria and Co). For the shipowners: Alister Schaff (Richards Butler and Co).

By Rachel Davies  
Barrister

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## THE ARTS

Tate Gallery/William Packer

## Sensations of light

Of all the abstract expressionist artists of the post-war New York School, Mark Rothko is one whose reputation is still secure as a major figure in 20th century art. Quite how long it can remain so high is a moot point, and no doubt the important retrospective exhibition of his work now at the Tate Gallery (until September 1) will affect the balance one way or the other. But the show clearly demonstrates the serious and substantial nature of his achievement.

Within these past 25 years or so, Mark Rothko has enjoyed successively two distinct reputations: the first partial and distorted, the second more credible for being founded in his work as a whole. We are inclined to forget how overwhelming the effect of the new American painting in the late 1950s and early 1960s was upon our European sensibilities. The claims too, which were advanced on its behalf by an enthusiastic and hardly disinterested American critical machine, were equally exaggerated.

Time has shown us that this was not after all the greatest art since the world began, but that it was not all entirely without merit and over-sold. The good artists have benefited by the revision, and can now be set into the wider, truer context of the art of this century to occupy an honourable position among their peers. Rothko is but one of the more prominent.

His work has been turning up now and again in England,

at the Tate and elsewhere, since 1955 and in 1961 Bryan Robertson brought to the Whitechapel a retrospective of his work since 1945. My own first experience of a sizeable group of his paintings came early in 1964, when they filled the old New London Gallery. None of them was especially large, some very small, but all conformed to what was by then the established Rothko format: soft-edged bars and rectangles of delicate, intense and apparently unmodulated or figured colour laid with the lightest, subtlest of touches upon a unifying colour field or ground. One thought at first it was their simplicity that took the breath away, but there was more to them than that. For here were images that were not images, but empty of all reference or suggestion other than of a deep and ambiguous space. They were, perhaps, as meaningless as a mantra or the repetitions of the rosary, but as spiritually efficacious, disciplines in vision itself and the visual imagination.

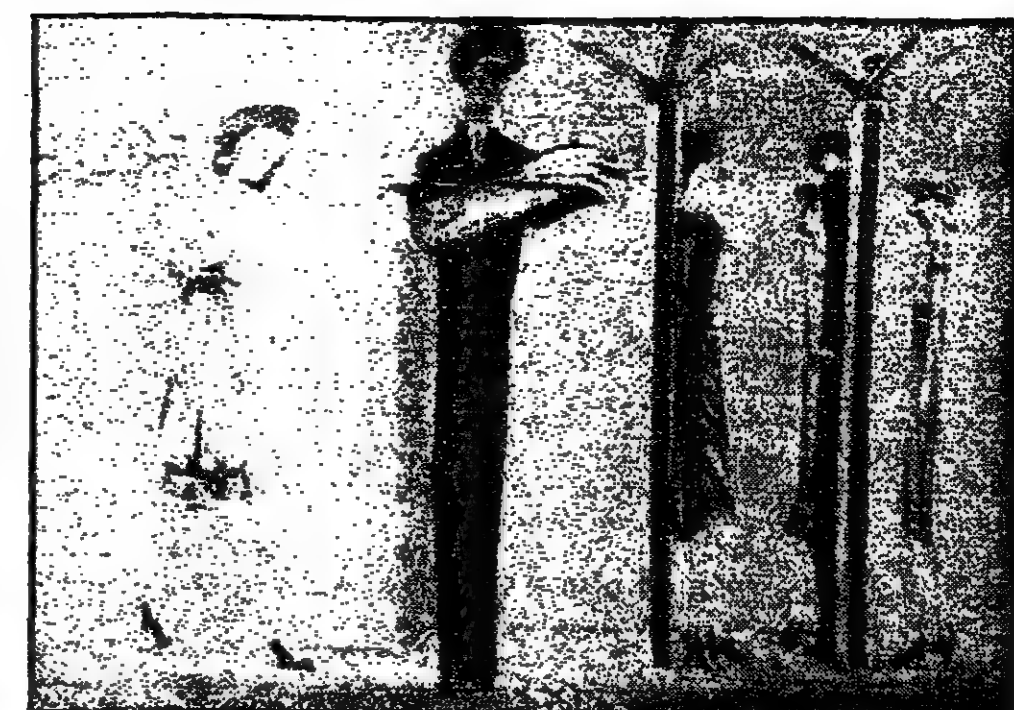
He hit upon that format in 1949 — though he had been teasing his way towards it over the previous two years — and was to remain faithful to it until his death by his own hand at the age of 68 in 1968. For 20 years he worked nothing but variations upon it, save that in the later years the tonality would grow even more sombre, the scale regularly more ample, the colours deeper, the mood no longer celebratory but one of quiet despair.

His work has been turning up now and again in England,

simplest and the blindest, the canvas divided by the single horizontal abutment of two tonal fields, black above and grey below. Sky and sea; night and day; desolation; they are at once among the saddest and most beautiful of modern paintings.

Such was the scope, barely 20 years, of Rothko's first reputation as a genius, beginning with the turn and development of his work upon exhilarating formal and personal discovery. Such a radical breakthrough might have led him on in turn who knows where, but instead it became fixed upon him like a trademark, a personal, immutable and, of course, highly marketable style. Finding your own thing was all very well but sticking to it was the dealers' imperative of the 1960s.

All that has changed, and now it would be quite impossible to leave aside the Rothko of the earlier and formative work. In 1978 Diane Waldman of the Guggenheim in New York gave us a spectacular and definitive study that took him back into the 1930s, and a show at the Whitney about the same time set the 1940s as the general context. The *Formative Years* of abstract expressionism. Now, nine years on, in a somewhat smaller show that the Guggenheim exercise, the Tate takes the later starting point of 1932, but it benefits from the mass of intervening research and scholarship (of which the catalogue supplies an admirable digest) and it gives us the fullest view we have ever had in Britain of the life's work



"Subway," 1930, by Mark Rothko

of Mark Rothko.

And what we discover is no hero of American isolation, but a true artist of the old universal sort, steeped in the western tradition of the modest movement, whose work matured over some 40 years into a coherent whole. That first painting, of 1932, makes the point, a small, ostensible interior with figures that could still hang happily with anything that came later. Small figures cluster between pillars and the suggestions of flanking statuary — and for all the intimations of a public and pictorial space, we are

given simply a facade and a flat surface divided horizontally and vertically with a stark simplicity.

Following the loosely chronological hang, we move from the overt figuration of the 1930s into the more equivocal surreal expressionism of the 1940s, graphic and linear at first, that becomes ever more amorphous and unspecific, fuller and flatter across the surface and more painterly and simple. The concert from 1947 or so, becomes entirely that of colour on surface, and the sensations of light and space they

generate: we find ourselves quite taken up with Rothko's own excitement and delight in what he is doing.

This phase of the show, and its confirmation through the work of the 1950s, so wonderfully varied and inventive for all the narrow formal range it embraces, is extraordinary. The galleries are lit at the low levels of Rothko's known preference, yet here the light seems to flood and swell off the walls from some unknowable source within the paintings themselves, yellow, pink, green and red, magical and luxuriant.

## New Orleans in Lugano Jazz Festival

Kevin Henriques

So much rain fell and lightning flashed in the concluding stages of this year's New Orleans in Lugano jazz festival that the final two hours' programme was completely abandoned. The welcome torrent and resulting large pools of water prompted the wry thought of re-naming the Swiss lakeside resort Lagoona. Happily, before the premature halt, the enthusiastic listeners had heard many hours of quality playing and singing in the festival's six centrally located piazzas.

Admittedly there was also some mediocrity. Sadly most of the Swiss bands occupied this category and it was left to pianist Fritz Trüppel, one of the festival's six centrally located piazzas.

With a roster of eight

pianists each making several appearances in this compact piazza and all specialising in mainly blues, boogie woogie and ragtime, presentation assumed major importance. Jamaica-born Errol Dixon, who now works mainly on the Continent, underlined this with his extrovert personality. He pounded the piano relentlessly, much to the barely concealed chagrin of the other pianists whose comments about his extrovert personality and the instrument were unprintable.

This was Dixon's Lugano debut, unlike Al Copley, the undisputed discovery of last year's festival and inevitably invited back. Copley is somewhat of an extrovert performer too, but in a more relaxed, restrained way, singing and playing the blues with two-handed gusto.

A bonus for Lugano audiences who, like festival audiences everywhere, cherish favourites, was the unscheduled appearance of another past

success, Dixie Watson from Britain, deputising at about a day's notice for an ailing singer-guitarist from New Orleans and whose blues stylings, influenced by authentic New Orleans, were greeted with huge enthusiasm.

Watson is a British performer who works mainly outside this country. So is Dana Gillespie, a amazingly unsuitable jazz festival choice for those who remember her stage and film activities here but who emerged one of the indisputable 1987 successes. She specialises in rather raunchy, unsophisticated songs, many from the repertoire of the sadly forgotten Julia Lee. She accompanied herself on piano for "The Organ Grinder Blues" which has such barely double entendre lines as "It's not your organ but the way you grind it, whose pith almost certainly passed over the heads of the mainly Italian-speaking listeners.

The other British representative was the Humphrey Lyttelton band which presented the most polished and most interesting jazz of the festival and additionally had American trumpeter Yank Lawson as guest. Amazingly Lawson and Lyttelton had not previously played together but had never even met. This made their duetting and empathy on the stand all the more astonishing. Lawson, just past 70 and at the end of a lengthy tour of Britain, did not play throughout each session but when he did his assurance and control were remarkable.

Apart from the Lyttelton band the most consistently satisfying group at the festival was the sextet of alto-saxophonist Claude Tisserand from Paris. This band (as I noted when reviewing their record in the FT last September)

specialises in the subtle, feather-light music of the famed John Kirby sextet of the late 1930s. Despite fielding three substitutes for regular members, the Frenchmen swung with feistiness and finesse in crisp arrangements of tunes such as "Blue Sides" and "Royal Garden Blues" as well as the unusual "Beethoven Riffs On" based on the composer's Seventh Symphony.

The one other Continental band to impress was also a sextet, led by Italian clarinetist Bruno Longhi and Gianni Sanjust who, with vibraphone plus rhythm section, injected freshness and sparkle into familiar material associated with Benny Goodman.

Space need not be expended on the major disappointments but singer-pianist Marcia Ball from Texas did not seem comfortable vocally or by her material to carry a long set with only two backing musicians. A grandly named, personality-packed septet, The New York City Swing All Stars, containing three former sidemen from the Count Basie band, did not seem to enjoy the best playing conditions.

This year a total of Sfr 270,000 was injected into the festival with most of the money coming from its chief sponsor Credit Suisse. Credit Suisse, with contributions of a kind from, among others, the town of Lugano and Crossair, Switzerland's internal airline. Local businessman Marino Zimmermann, chairman of the festival's organising committee, intends to continue for 1988 the event's intentionally low-key atmosphere — this is one of its charms. He also wants to reduce by about four the number of bands and hopefully increase the quality of the others. A wise decision. Revertibly Signor Zimmermann does not have organising powers over the weather for next June in Lugano.

## The Gershwin Years/Barbican

Andrew Clements

George Gershwin died 50 years ago on July 11. Among the numerous celebrations in London the Barbican/London Symphony Orchestra series "The Gershwin Years" is by far the most ambitious and substantial — five orchestral concerts conducted by Michael Tilson Thomas, and the familiar Barbican panoply of ancillary events and exhibitions, together with a handsomely produced festival programme that contains at least one fascinating and provocative essay on Gershwin's status by Robin Holloway.

So far so good. It promises to be a splendidly thorough and proficient survey of a composer who by any standards is established as one of the most popular (perhaps the most popular) of the century, and for whom considerable claims have been made by eminent musicians and musicologists.

Further those claims: "One of nature's grammarians," he calls Gershwin, "with an exactness in gauging chromatic inflections in total contexts surpassed only by Schubert and Chopin."

Certainly Tilson Thomas and the LSO's performances, brash and swaggering where appropriate, delivered all the necessary frissons. They carried over their exuberance into Schoenberg's orchestration of Brahms's *Goodbye Song*, deservedly played during his years on the West Coast when he played ping-pong with Gershwin, and a fascinating trio of Hollywood scores of the period — Oscar Levant's dark and congested *Orgasms*, written as a memorial to Gershwin, David Raksin's title theme from *Minnelli's The Bad and the Beautiful* and two numbers from Leonard Bernstein's *On the Town* music. Bernstein and Gershwin as popular composers — now that is a central panel of Sunday's concert was the most

effective arrangement by the veteran Hollywood arranger John Green of four of the most enduring of Gershwin songs from *Shall We Dance*, sung with straightforward effectiveness by Paul Nicholas, and illuminating Gershwin's priceless gift for marrying words and melodies with absolute precision. But the two large-scale works included — *The Cuban Overture* and the *Second Rhapsody* for piano and orchestra — immediately revealed the limitations of that gift.

Gershwin's construction methods in pieces like the *Second Rhapsody* are frequently called "continuous variation," implying a highly disciplined and thoroughly planned working out of musical material that were it to be analysed would be found to be as rigorous as any piece of mature Schoenberg. The problem is that the ear doesn't assimilate it like that, but is carried along from one attractively packaged melody to the next on a wave of adrenalin, so that the precise details of the variation process can be ignored.

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## Ernst Krenek/Almeida Festival

Paul Driver

The composer Ernst Krenek is as old as the century, he has not merely passed through it but lived it out energetically, and reflected in his work the main developments of modern musical history as completely as anyone. He has known everyone (married for a time to Mahler's daughter, associate of Schoenberg, Webern and Berg, friend of Rilke and Thomas Mann) and explored every musical genre and technique. He has composed some 20 operas and his opus numbers are now in the middle two hundreds. He has written books, articles, librettos, poems. He has enjoyed colossal success (with the "jazz-opera" *Jonny Spree*, op. 127) and suffered prolonged neglect (for instance, until recently in his native Vienna). It was moving and strange that such a life should also lead to an indifferent summer afternoon at the Union Chapel in Islington where on Sunday, Krenek was an observable small figure, frail but sunburnt, attending the first part of a day of tribute to him — an organ and violin recital, not also the most crowd-pulling of events, which was given by Martin Haselöck and Ernst Kovacic.

Two of Krenek's works were programmed here: his Opus 231 (1979) for violin and organ — a fairly austere and abstract essay; and his *Four Winds Suite* (1975) for organ alone a piece full of spiky bravado (the shrill opening, "Eurus" or East Wind movement was truly like a lash in the face) and with little moments of poetry (the canons of *Notos*, or South Wind). Immediately after the recital, Krenek moved down the road to the Almeida Theatre for a second concert of his music, this one designed as a retrospective of his career and covering his main stylistic changes. He introduced it himself in an extremely eloquent fashion; his short talk about the five pieces was like a potted history of 20th century music: there was the "free atonality" ("whatever that may mean," he interpolated) of *Symphonic Music* for 12 instruments, op. 10, the romantic neo-classicism of *Durch die Nacht*, a song-cycle to words by Krenek's friend Karl Kraus, the electronic music of *Tape and Doubles* (1968), the total serialism of *Stille* (1957), and the retreat to eclecticism of *Von norm herein* (1974).

The concert was performed by the Almeida Ensemble conducted by the ensemble director, Friedrich Gerha, were played, both featuring H. K. Gruber as a versatile baritone chansonnier. The second, a musical-visual-literary panorama of contemporary Vienna, had texts by Ernst Kein (hence the piece's punning title, *Reinziele*), which Krenek had translated into English. The 49 little settings and intermezzi were bracing and engrossing in the extreme — Gerha's music is brilliantly tonal and paradoxical, in just the way, in fact, that Mahler's music is. The playing by the ensemble was fabulously exuberant, and Gruber's performance was immense.

## Previn's selection/Festival Hall

Dominic Gill

Sunday night's Royal Philharmonic Orchestra concert under the baton of André Previn at the Festival Hall was the first of a series running between now and July 5 which goes under the winsome title (surely not Previn's own?) of "The André Previn Selection," and under the still more winsome subtitle of "A Fairground of Music and More." It is characteristically eclectic list. The "more" extends to The London Contemporary Dance Theatre, and to Tom Stoppard's piece for actors and orchestra *Good Boy*, deservedly in favour. The music ranges from Telemann to Messiaen, Weill and Gershwin, and from the Pasadena Roof Orchestra, through an impressive selection of Previn's all-time jazz favourites (Herbie Hancock, Miles Davis, Dizzy Gillespie, Oscar Peterson, the MJQ), to George Fame.

Previn has only quite recently come to Messiaen's *Tuergaillia* symphony, and his performance of it with the RPO on Sunday, as the curtain-raiser to his series, was a triumph.

Throughout the piece he negotiates that impalpable line between sentiment and sensibility, and a grand finale of Messiaen's music especially a fine but crucial distinction) with remarkable ease. Even the ripest indulgences of the score — the first of the three developments of the *Chanson d'amour*, for example, or the heady music of the *Jardin du sommeil d'amour* — emerged fresh and bright, unclouded.

Much of this was due to Previn's own fine rhythmic tuning of the long, complex repetitive paragraphs. Conductors of *Tuergaillia* are sometimes tempted to press home the point, and hold up the flow of the argument with a grand rubato or two in just the wrong places. Previn kept the movement of the music vibrantly alive, without ever imposing a metronomic pulse — the line was clearly, expressively, with unstoppable forward momentum. A word of praise for the pianist Paul Crossley, whose contribution was beautifully (and where necessary, weightily) gauged; and for the sensitive *ondes Martenot* playing of Cynthia Millar.

## Saleroom/Antony Thorncroft

## Sitting on a fortune

It was furniture in all directions over the weekend, with major sales in Monaco and New York which established records for a single chair and for a set of 20th century furniture. The chair sold for \$366,025 at Sotheby's in Monaco. It had been made probably in 1749, and probably by Nicolas Foliot. What is certain is that it was destined for Marie Louise de Parma, the eldest daughter of Louis XV of France, who had been married at the age of twelve to the son of the King of Spain and who was then given the principality of Parma. The chair is identical to two more, one in the Metropolitan in New York, one in the Hermitage, Leningrad.

Top price in Monaco was the \$398,125 paid for a very elaborately decorated desk of Louis XIV period (around 1685). It is comparable to one at Windsor Castle and was, in fact, in the UK for many years at Rutin Castle in Wales. In stark contrast is a very simple and beautiful portrait bust of a young girl identified as Anne Audouin which sold for £37,571. It was worked in marble by Jean-Antoine Houdon in 1781.

Four Louis XV chairs bearing the stamp of Guillaume Auvise sold for £149,737, double the estimate, and a bureau plat of Louis XVI period, stamped Etienne Levesseur, was on target at \$99,835. Going back in time a late 15th century Virgin

and Child, produced around 1700, fetched the exceptional price of £17,921. The great wave of interest in English 18th century furniture was well demonstrated at Christie's in New York over the weekend when a George II parcel gilt mahogany and olive wood bureau bookcase made around 1735, "in the manner of William Kent" sold for \$154,000 (\$95,652) to the London dealer Partridge. The bookcase, 191 cm high and 103 cm wide, had been sold at Christie's in New York in 1951 for \$60,000 — less than £30,000 at the current rate of exchange.

However, this seems a pittance in comparison with the \$594,000 (\$368,944) paid a day later at Christie's for a dining room table and eight chairs designed around 1903 by the architect Frank Lloyd Wright. It was an auction record for an item of 20th century furniture. The buyer, paying over twice the estimate, was Thomas Monaghan, the owner of Domino's Pizza chain. His office is in Frank Lloyd Wright Avenue, Ann Arbor, Michigan, and he likes to furnish them with their creations of the master.

"No Sex Please" to end

After 16 years in the West End, *No Sex Please* by Endish, is to have its final performance at the Duchess Theatre on September 5.

## Arts Guide

Music/Monday. Opera and Ballet/Tuesday. Theatre/Wednesday. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

June 19-June 25

## Opera and Ballet

## WEST GERMANY

Stuttgart, Württembergische Staatsoper: Kristina Laki, Rüdiger Winkler and Helmut Berger-Turner star in *Martha*, Alceste, produced by Robert Wilson, stars Dunja Vejzovic, Tomoko Nakamura and John Sander. Also in repertory is *Die Frau ohne Schatten*, *Fidelio*, *Die Entführung aus dem Serail*.

## MÜNCHEN

München, Bayerische Staatsoper: Otello stars Margaret Price, Carlo Cossutta and Piero Cappuccilli. *Die Zandebische* is also in the repertory, together with *La Bohème* with Gheorghe Stanculescu, Julie Kaufmann, Thomas Hampson and Thomas Woodman.

## LONDON

Royal Opera, Covent Garden: A mixed bag of repertory pieces this week: *La Bohème*, an affectionate revival under Giuseppe Palano's experienced baton, with Cynthia Hamon and Rossa Tordella alternating as *Mimi*; yet another round of *Barber*, this time with Leo Nucci (Figaro), Panta Burchuladze (Basilio) and Lucia Valentini Terrani (Rosina) new to the production; and the dull, un-stylish new *Mozart*, conducted by Jeffrey Tate, with Julia Migenes and Neil Shicoff the mayhem-patetic leading couple.

## English National Opera, Coliseum:

The closing week of the ENO season includes the knockout new David Pountney production of Shostakovich's *Lady Macbeth of Mtsensk*, brilliantly conducted by Mark Elder, with Josephine Barrow giving one of her greatest performances in the

title role; and final performances of two less successful Pountney shows, the tacky rubbish-dump *Carmen* (Jean Rigby and Arthur Davies) gone but not forgotten, and the disastrously Gerald Scarfe-designed *Orpheus* in the Underworld.

## NETHERLANDS

Amsterdam, Muziektheater. The ballet company of the Hungarian State Opera with Roscoe and Juliet (Mon, Tue). William Forsythe's *Artists from the Frankfurt Ballet* (Thurs). (255 455).

Amsterdam, Scharlotje Theatre (Limastraat 2). Indian music and dance from Bengali (Mon) and Kerala (Wed) (26 88 500).

## ITALY

Milan, Teatro della Scala: Mozart's *Marriage of Figaro* directed by Giorgio Strehler, designed by Edo Frigerio, the cast includes Fritzi Pini, Milena Pini, Olevio di Credico, Ernesto Gervasi and Giorgio Surjan, conducted by Riccardo Muti (Sat, Mon, Thurs). *La Fille Mal Gardée*, danced by Elisabetta Amalato and Biagio Tombarone and conducted by Michel Simeon (Fri, Tues). (60 91 26).

Torino, Teatro Regio: Verdi's *Nabucco* conducted by Maurizio Arena, directed by Renzo Giacobini (Sat, Tues) (548 000).

Naples, Teatro San Carlo: A ballet by Misha van Hoek based on Neapolitan popular songs directed by Roberto de Simon (Sat, Wed) and Pucci-

lli's *Yerma* conducted by Gianluigi Gelmetti and directed by Filippo Crevello (Fri, Sat, Tues, Thurs). Guest includes Carol Nottet, Lando Bartolacci and Silvana Cerrito (Wed 61/2). Special 28th Festival of Two Worlds, Teatro Nuovo: The Festival opens with the Stuttgart Ballet, under Marcia Haydée in a dance version of Tennessee Williams's *Streetcar Named Desire* (Wed). Wagner's *Parzifal* directed by Giancarlo Menotti, conducted by Saverio Argnis with sets by Pierluigi Samaritani and costumes by Roberto di Bagno (Thurs). (40 285).

## SPAIN

Barcelona, Puch's 'Sala' with soprano Montserrat Caballé and Juan Pons in the leads. M. Ramin conducts Llorenç Orriols's *Gran Teatre del Liceu*, San Pablo 1 (Wed). Madrid, 'Madrid on Dance' with Barcelona's Grupo Llançudo Imperial presenting 'Eppur si Muove'. Centro Cultural de la Villa de Madrid, Plaza del Descendimiento. (Tue to Thurs).

## NEW YORK

New York City Ballet (New York State Theatre): More than 40 works by Balanchine, Robbins, Peter Martins and other choreographers will be part of the two-month-long 80th season, including two new works by Martins set to music by Handel and Michael Turner. Ends June 28. Lincoln Center (870 5770).

Metropolitan Opera: The 21st season of live park concerts continues with *La Bohème* conducted by Richard Wollach with Hei-Kyung Hong, Vivian Cole and David Amold. Great

Lawn, Central Park (Tue). Bronx Botanical Garden (Wed). Netherlands Dance Theatre (Metropolitan): Dutch dance company of Jiri Kylian's *L'Esprit du Soldat* and *L'Enfant et les Sortilèges* highlight the mixed programmes. Ends June 27. Lincoln Center (363 8000).

## WASHINGTON

American Ballet Theatre (Opera House): Cynthia Gregory, Marianna Todorovskaya and artist; director Mikhail Baryshnikov return for the spring season of mixed programmes including company premieres of Sunset choreographed by Paul Taylor to music by Elgar. Kennedy Center (254 5770).

Wolf Trap: New York City Opera performs *La Traviata* (Tue, Thurs), *Tosca* (Wed). Vienna, Va. (703 555 1568).

## TOKYO

Shinjuku and Nishi-Shinjuku: Dances by Moscow Musical Theatre Ballet: Swan Lake, Tokyo Bank Kaitan (Thurs) (265 6381).

Mercer Cunningham Dance Company: Points in Space, Channels/Interiors, Grange Eve. Nakano Sun Plaza (Thurs).

Flamenco Dance: Japan's best-known dancer, Shoji Kikuna, returns to Tokyo with Spanish dancers including Antonio Morales. Cuadro Flamenco and Escenas de Amor, Takuhikan Theatre, Ginza (Mon-Thurs) (371 1005).

Carnegie (Bijou) interpreted in traditional Japanese dance by the Japanese Classical Dance Association, choreography by Yoshijiro Hanayagi. National Theatre (Wed, Thurs) (523 6455).

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## FINANCIAL TIMES

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Tuesday June 23 1987

South Korea  
in turmoil

IT IS not difficult to write a pragmatic prescription for South Korea's present political problems. Key ingredients are that the Government must give way and permit direct elections for the next Presidency, rather than persevere with its plan to handpick a successor to Mr Chun Doo Hwan through the mechanism of a rigged electoral college. Second, the opposition must come up with an alternative leadership to Mr Kim Dae Jung and Mr Kim Young Sam, for the very simple reason that the South Korean military can tolerate neither, especially the former, and would probably move to prevent either being elected to the presidency.

Politically, South Korea has, since the war which divided it in two, been a special case. Comparisons do exist with other industrialising Asian nations, where the pursuit of wealth has far surpassed the evolution of democracy, or with countries such as Indonesia, where the influence of the military has long been paramount. But, until very recently, the presence of a clear threat from a hostile North Korea had seemed justification enough for the acceptance of a regime with an undeveloped interest in civil liberties. Trade unions did not exist, because of the Northern menace, nor did a free press, nor much resembling working democratic institutions. When protesters raised their heads above the parapet, as happened in 1980 in the southern city of Kwangju, the army moved with a savage efficiency to restore order.

## Olympic prize

Even this institutional impoverishment did not seem to matter so much so long as the economy prospered, which it did fabulously. Very much in the model of post-war Japan, the proceeds of the new property were evenly spread around, both in money and in the growth of opportunity. The Reagan Administration seemed solid in its support of the regime in Seoul, logically because South Korea is strategically vital. It was a source of high confidence that South Korea did for, and won, the right to show its achievements off to the world as host to the

## 1988 Olympics

It is now apparent that the Olympic prize was, for the regime, a poisoned chalice. In that it focused the attention of the world, and of Koreans themselves, on the dark side of the economic miracle. President Chun and the senior military officers around him were about the last to understand this. Having made conciliatory gestures, even towards the two Kims, he summarily broke off negotiations on constitutional reform in April because of the threat he saw it posed to a successful Olympics. He could not have made a worse mistake. Now the President is in a bind, as is his designated successor, Mr Roh Tae Woo, like Mr Chun another former general and, therefore, not much beloved by his countrymen. Little optimism can surround this week's promised talks between the president and Mr Kim Young Sam, because neither now seems much of a mandate. A discredited and powerful military lurks behind Mr Chun while the street demonstrations of the last few weeks, with the new middle class joining the students, were strangely inchoate. Neither of the two Kims, whose nominal authority rested principally on the treatment visited on them by the regime, has harnessed the tide of discontent.

## US influence

Tough though the role may be, it is probably up to the US to mediate as Mr. Clinton Sigler of the State Department is doing in Seoul this week. The US influence on South Korea is probably less than it was and there has been a disturbing undercurrent of anti-Americanism among the protesters. But it can exercise restraint on the South Korean military and it does have lines of communication out to the other side.

But the best hope surely lies with the South Korean people themselves. Theirs has not been a realistic protest. There is no evidence they want to throw away all the advantages they have earned by the sweat of their labour. They are proud of their achievements and want them recognised by the creation of a realistic new state. As the Philippines showed last year, this is not an unreasonable, or unsustainable, demand.

Over-exposure to  
floating hazards

DISILLUSION with the operation of floating currency markets is reaching epidemic proportions this summer, and with some reason. The most compelling emerged again in the otherwise bullish survey of British industrial opinion by the Confederation of British Industry yesterday: uncertainty over the competitive position of British exporters, and the inhibiting investment decisions.

This is indeed a problem throughout the industrialised world, and helps explain why the response of trade and investment flows to the massive realignment of exchange rates of the past two years has been so slow and hesitant. Violent changes in the economic environment tend in any case to be deflationary in their first impact, as is now generally recognised; but if they are regarded as purely provisional, the delayed benefits expected when gains from exchange respond may never appear.

That appears to be the present state of play in the real economy; but until now the financial intermediaries have been large beneficiaries from uncertainty, enjoying a booming market in what are essentially financial insurance products. Now, however, they too are beginning to feel over-exposed. The bankers gathered in conference in Hamburg this week are almost as insistent in their calls for stability as their industrial clients.

The dangers for the financial markets are most evident at the moment in Tokyo, where the securities markets respond to exchange rate trends in a fashion which economists must regard as almost wilfully perverse. Stocks rise strongly when the yen is strong, despite the implied threat to Japanese profit margins, but have fallen sharply in response to some revival in the strength of the US dollar.

## Market intervention

It seems clear that after their heavy losses on dollar securities in the past two years, Japanese investment preferences are dominated by currency expectations. This can only further destabilise both the currency markets and the securities markets. The Japanese seem to fear grave damage to their own economy

if the yen rises further, and a messy retreat in the stock market if it does not.

It is not too surprising then that it is not a Japanese official participant, Mr Toyoo Gyohten, a vice-minister of finance, who offered the strongest stabilisation proposal at the Hamburg conference. Flying what is said to be regarded as a highly coloured Japanese kite, he suggested that the main central banks should create a pool of some hundreds of billions of dollars to be deployed in currency market intervention.

This intervention, Mr Gyohten suggested, should not be stabilised, but should be allowed to inflate the money supply of countries whose currencies are in heavy demand from investors, and deflate the domestic supply of weak currencies.

This would create an automatic version of the world approach to money supply control which has long been urged by Professor Ronald McKinnon. While this would provide a far more effective barrier for floating markets than anything available at present, stabilisation is not simply a technical problem, as all those at the conference recognised.

## Currency flows

At present, for example, central bankers are urging their governments to reduce market strains by carrying out their promises to co-ordinate their fiscal policies. If this is to be supported by systematic intervention, though, they would also have to revise their own ideas about monetary control.

This should not be as difficult as it would almost certainly prove if the Japanese proposal were seriously considered. Commercial currency flows have already made nonsense of attempts to control broad money and credit, and the money controllers have little credibility left to lose. However, the task of persuading central bankers to pool their monetary sovereignty would still not solve what may emerge as the irreducible problem: to agree on appropriate exchange-rate targets. The summer will certainly not be too long for the discussions which will be needed

THE OLD Post Office building in St Martin's le Grand in the City of London has become an object of some fascination for the UK financial services industry. Only the grimy facade of this large Edwardian pile remains today, held up by massive steel props. The entire innards have been financial services redevelopment by Nomura Securities, the giant Japanese stockbroking and financial services firm.

By 1990 the old shell will contain 300,000 sq ft of brand new office space to house the institution which embodies in most people's minds the remorseless advance of Japan into the City. True to the image, the contractor's redevelopment is also from Japan: Kumagai Gumi.

With a large DANGER sign adding to the effect, the project certainly looks threatening to a City increasingly uneasy about Japanese competition, and it has helped conjure visions of Nomura overrunning the Stock Exchange and of British households rushing to buy Japanese financial services. In the way do Japanese cars and hi-fi.

However, so far, the impact of Japanese competition on the City has been limited to a few specialist areas where foreign institutions can gain quick access, such as foreign currency lending, Eurobonds and local authority funding (a low-risk, low expertise market). Elsewhere, their presence is small or non-existent. If the overall balance of the Japanese impact is drawn up today, it might even be said to be highly beneficial to the City, taking into account the huge sums of money which they have funnelled into the UK's booming stock and bond markets, and the considerable numbers of people they employ there, over 5,000.

The Japanese are, however, on the threshold of another stage of expansion. But this one will be tougher because it will confront them with major managerial problems, and oblige them to develop beyond their principal role as recyclers of Japan's large capital surpluses, which is their greatest source of strength.

Some of the problems are those which face all foreign institutions in a new and highly competitive market. But some are peculiar to houses operating with an alien culture. To what extent, for example, will the Japanese be able to build up a UK and European clientele to generate local business and confront their City rivals head on? All the indications are that they have made little headway on this front so far. How relevant are the old-fashioned parallels between Japan's global industrial expansion and its ambitions in the financial services business? Can the techniques applied to the highly entrepreneurial world of high finance? Probably with less success, so different types of expertise have to be acquired.

The Japanese attract quality staff without having to pay expensive premiums? And can they blend them into their corporate culture? And despite the improvement in the political atmosphere, the threat of retaliation against Japanese houses in London has not disappeared.

For while the City has given a cautious welcome to the recent improvements in financial relations between the UK and Japan, Tokyo's pledge to engage in activities like securities broking and investment management has an unsettling corollary: it smooths the path for Japanese

to make acquisitions to speed their growth.

The City now plays host to 43 banks and 29 securities houses from Japan, according to the 1986 annual count by The Banker magazine. This puts the Japanese financial community second only to the Americans. In addition there are several dozen Japanese insurance companies and financial services firms. In typical Japanese fashion, their advance has been slow but sure. Unlike the Americans, they have not vaulted into the markets by buying controlling stakes in the Big Bang, preferring, as Nomura puts it, "to grow our own seeds."

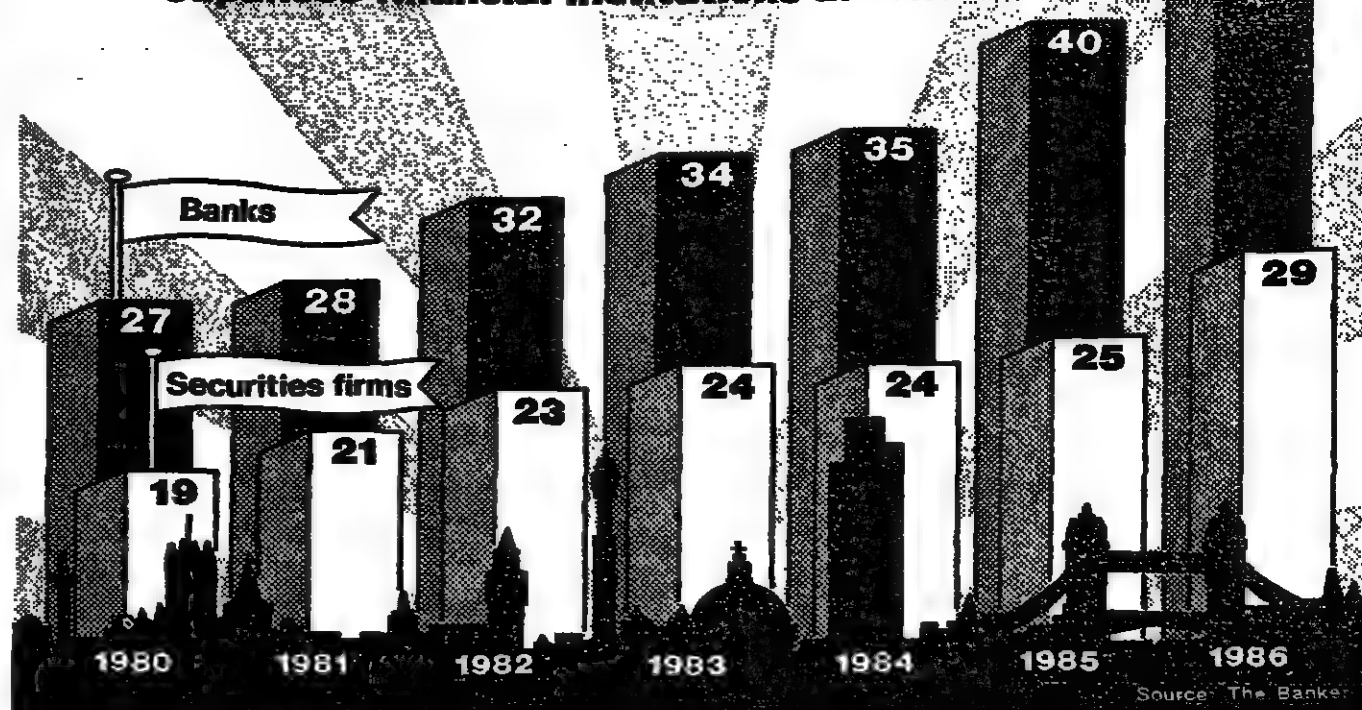
Banks are principally active servicing the Japanese corporate community in the UK or financing bilateral trade. While this market is considerable, the banks admit they have made less progress in breaking into the UK corporate loan market, despite accusations from British banks about predatory pricing techniques.

Mitsui Bank, for example, set up a corporate loan department in London two years ago to woo UK company business, and devoted a large measure of credit responsibility from Tokyo to the UK. But Mr Shigeru Takano, the general manager in London, says: "Frankly speaking, it is very difficult because we are not yet equipped with a strong organisation and personnel team."

Instead, the Japanese have found they can achieve more by participating in large financing packages assembled by UK clearing and merchant banks. This enables them to ride in on the back of well-established local names and obtain high profile business. The Eurotunnel, the Broadgate City office development are the sorts of projects where the Japanese have appeared. Sanwa Bank, which has been in London more than 30 years, is one of the co-ordinating banks for Eurotunnel, with a commitment of £160m.

Similarly, by far the biggest source of capital markets business and the banks is the investment of Japanese funds in the Euro-markets and—lately—the UK domestic market. For Minoru Mori, managing director of the London branch of Daiwa Securities, Japan's second largest broking house, says: "Buying for Japanese clients is the main source of our income. We do not

## Japanese financial institutions in London

Foundations laid, but  
plans still vague

By David Lascelles, Banking Correspondent

institutions to establish themselves in the UK. Although the City still considers the victory in Tokyo to be far from won (several more houses want licences there), every Japanese concession reduces Britain's justification for obstructing them at the London end.

This is likely to make the Japanese banks and securities houses bolder in their advance on the UK market, more able to recruit good local staff and clients, and perhaps more ready

to make acquisitions to speed their growth.

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see ourselves competing with UK firms in domestic products." (Daiwa is also refurbishing a large new City office with the help of Kumagai Gumi.)

For this reason, the Japanese houses are probably competing more intensely with each other than with British institutions at this point.

The Japanese also have little interest—at least for the time being—in entering the UK retail financial market, either for investment or banking services. The only exception so far was the decision last year by Sumitomo Bank, usually the first Japanese bank to try anything new, to offer home mortgages. After a slow start, Sumitomo says lending levels are moving up to target, though it will not give any figures. Other banks are watching closely and putting out some feelers of their own. However Mr Toru Kusukawa, deputy president of Fuji Bank, Japan's third largest, says he has no plans to enter the UK retail market.

Personnel management is perhaps the biggest challenge. All the large houses now employ many more Europeans than Japanese in their London branches in ratios of five to one or more, and tensions are said to exist between the highly corporate-minded Japanese staff and the individualistic modern-day City types. The high (by Japanese standards) salaries they have to pay to get them frequently make matters worse.

Quite how disruptive these tensions are is hard to gauge because the Japanese tend to gloss them over, though Europeans complain of frustratingly slow decision-making and an

excessive regard for convention. Mr John Porter, a director of the Centre for Personal Construct Psychology which studies staff attitudes in companies, has examined Japanese culture, and believes that the gulf will be very hard to bridge. "The Japanese derive their satisfaction from serving the company whereas in western culture, satisfaction is much more personal," he says. However he predicts that in the end, it will be the British who will compro-

mise to the far stronger corporate culture of the Japanese.

But the Japanese are getting to grips with these problems. Increasingly, they recruit graduates fresh from university whom they can mould to their way of thinking. With the signs of working for a Japanese house now vanishing, this has ceased to be difficult. When Sanwa Bank recently travelled through Oxford University, it had 30 applicants for two places, according to Mr Kenji Tanimoto, the general manager of commercial banking. Last year Sanwa sent two fresh recruits off to Tokyo for a two-year training course in what was believed to be the first "total immersion" of its kind.

The ambitions of the Japanese in the City are not always clear. Their growth seems to be dictated less by some master plan than by what opportunities happen to present themselves or can be seized within the political, regulatory and cultural constraints under which they operate. But London is a vital part of their overseas strategy to become global institutions, and so far they can be said to have got only their first foothold.

At Mitsui Bank, where 80 of the 100 staff are British, Mr Takano says: "We teach them our management philosophy and way of doing business"—which means getting staff to place the efficient operation of the bank above all else. But the political row between London and Tokyo has not helped. Some British have been reluctant to join Japanese houses at a time when any one of them could be shut down by the UK authorities—unlikely though that seems. When Daiwa Securities was recently setting up a new banking subsidiary, two senior dealers it hoped to recruit cried off at the last minute because they feared their jobs would be short-lived.

Does all this mean that the Japanese do not represent as potent a threat to the City as is often claimed? Probably for the time being. Mr Colin Monk, a banker who recently left Hill Samuel to become chief executive of Daiwa's new bank, says: "There is an inevitability that the world of financial services will go to a group of some 30 large houses, and Daiwa wants to be among them. But the British should have more concern about the inroads which the Americans are making in the City."

Another concern for the Japanese, particularly the banks, is profitability. Their traditional practice of buying market share abroad with little regard for the cost is under pressure now that moves are afoot to standardise bank regulation internationally. Although Japan is being slow to join the banking accord struck earlier this year between the Bank of England the Federal Reserve which will oblige UK and US banks to bear the same capital costs, Japanese banks are now being required by their own authorities to capitalise their international operations more strongly. For Japan's securities houses and many of its banks, London is the greatest source of overseas profit, exceeding New York where their arrival is more recent.

But none of these concerns is likely greatly to retard let alone halt the growth of the Japanese community in the City. Within the next few months, Nomura will start making markets in UK equities, which will transform it from the status of a client of the City's services to one of its operators. Towards the end of the year, it will probably apply to join the Bank of England's list of primary dealers in the gilt-edged market. And where Nomura leads, the other Japanese houses quickly follow.

The banks, too, are constantly probing new areas and making new contacts. Several of them are opening up offices around the UK. Fuji Bank has just launched a custody service for investors in Japanese stocks and there is a growing UK-Japanese merger and acquisition business.

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## Rubins quits

## Dorland

The Satchel brothers, fresh from the brouhaha of the last week of Mrs Thatcher's election campaign, ran into more trouble yesterday when Jack Rubins quit as chairman of the Dorland advertising agency.

Dorland was the victim of John Bentley's property asset stripping operations in the early 1970s, when Rubins was left to pick up the pieces. Rubins did just that, eventually attracting Satchel's attention. The brothers acquired the company in 1981.

Rubins, now 55, had been with Dorlands since the late 1940s and operated in a low-key style far removed from the flamboyance associated with the advertising world. His approach is to motivate staff and let them get on with the creative work. Satchel's policy was to leave Rubins alone, too—he often joked about Maurice and Charles Satchel rarely entering Dorland's West London offices. But earlier this year the relationship began to sour when Rubins fell into a wrangle with Dixons, one of its major clients, over a claim to undertake the advertising for Woolworth as well.

The Satchel management intervened to keep Dixons within the empire, leaving Rubins feeling scabbed over. Satchel's long awaited Satchel move to restructure its world-wide operations effectively clipped Rubins's wings and he decided to go.

End of the line

The Clan Line clan will not come for the journey when British & Commonwealth Holdings leaves Cayzer House in St Mary Axe later this year. With the Cayzer family's declining investments planning to sell most of its 31.5 per cent stake in B & C, it will lose its last executive representation on the finance services and industrial group's board.

The B & C boardroom portraits of founding fathers and uncles and nephews, and the

## Men and Matters

illuminated Cayzer family tree, will find a new home with Caledonia. "The family pictures will probably stay closer to the family," says Peter Buckley, nephew of Lord Cayzer, who was to step down anyway this week after 30 years as chairman.

"We will probably take a few things with us because it's nice to reflect on the company's history," says John Gunn, who takes over as chairman tomorrow. Otherwise, the Cayzer portraits might fit into B & C's modern City premises in King Street less well than the panelled rooms of Cayzer House, which B & C plans to redevelo, probably with the loss of its chairman.

Buckley will remain as a non-executive director, one of the last family links with the company which grew out of the shipping line launched by Charles Cayzer in 1878. And B & C's top Gum has agreed that Lord Cayzer, the founder's grandson, will still become life president, an honorary role

which had been planned before the disposal.

Late advice

Is this a record? Salomon Brothers' "sterling" bond markets weekly review, dated April 10 and postmarked New York on April 14, reached my desk yesterday.

The US postal system is notoriously slow but at this rate Richard Branson could offer a more reliable balloon crossing of the Atlantic.

Salomon's review tells me, by the way, there is no guarantee of a June general election. What was that the economist said about perfect markets and information?

## Title deeds

Professor C. Northcote Parkinson, of Parkinson's Law fame, is selling his Guernsey feudal title of Seigneur of Fief Anneville. It is to be auctioned at Lord's cricket ground, along with 45 mainland "lordships," on July 7 and is expected to fetch about £25,000.

Parkinson, 77, moved to the Isle of Man last year after living in Guernsey since 1960. When he settled in Guernsey, he bought four feudal fiefs, partly out of historical interest but also as an investment. At that time, the island's feudal seigneurs were able to levy a 2 per cent feudal due, known as coute, on any property sale taking place in their domain.

Guernsey's parliament decided in 1980 that these feudal dues should all become payable to the Crown (in practice, to the island government) but agreed that until the end of 1985, the seigneurs should receive a tax-free sum equivalent to 50 per cent of the income from coute.

Parkinson told me at the time that the change would cost him a good proportion of

his income, though he refused to say how much.

I do not know what other privileges his fiefs of Mauxmarquis, Brunioux and Beauvoir have brought him. But it seems doubtful if he has got much profit out of such remaining rights of Fief Anneville as shooting rabbits with a bow and arrows.

## New image

Nuclear magnetic resonance scanning is not the catchiest phrase, I agree. But as a new way of letting doctors peer inside our bodies it has come into common parlance.

Now there seems to be a concerted effort to change it—to "magnetic resonance imaging." That hardly slips more smoothly off the tongue. But it avoids the word "nuclear."

The British Technology Group, the Government agency which claims to hold the basic patents and hopes for a substantial income from them, favours the change. So does GEC, one of the makers, through its Picker division.

GEC, you may remember, used to be accused of being too gung-ho about matters nuclear. So why the change? A GEC executive, speaking from a base in Labour's left-controlled Brent, says: "Because London is a nuclear-free zone."

## Dear husband

Marriage does have its drawbacks as Lorna Fleming, a Toronto office manager, discovered after she wed transport driver, Don Fleming.

The insurance for her 1980 GMC pickup was at once raised to £32,300 because his three tickets for speeding and a seat-belt violation were counted against her driving record.

Mrs Fleming went so far as to contact a church minister about an annulment of the marriage but after further negotiations with her insurance company her annual premium has been reduced to £51,100.

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Observer



## Letters to the Editor

## Industrial consumers and British Gas

From the Director General, Chemical Industries Association.  
Sir.—The report (June 18) by your resources editor Mr Max Wilkinson on the British Gas results for the year ending March 31 give an apparently very favourable picture for shareholders and consumers. Profits on a current cost accounting basis increased by 48 per cent and a price reduction was announced for domestic and other small consumers. The only reference to industrial consumers was that "British Gas was forced to reduce its prices sharply in the industrial market." This could be taken to indicate universal happiness.

The realities for industrial gas consumers, who account for 30 per cent of British Gas' total volume, show a very different picture. Over the past year industrial customers with contracts for "firm" supplies have been paying prices in the range 27p to 38p per therm, with an average of not less than

30p. This is 50 per cent higher than the average price of 20p per therm being paid by similar "firm" gas customers in the other leading EC countries, whose gas suppliers have reduced prices in line with the falls in oil prices. Thus the reality that the contribution of manufacturing companies to British Gas profits includes nearly £200m due solely to an unjustified 50 per cent "firm" gas price disadvantage versus EC competitors.

This situation is causing serious financial damage to these customers and is eroding their home and overseas competitive position. In the case of the British chemical industry many such companies export 50 per cent or more of their production. This poses a renewed threat to such exports, production and employment as did similar British Gas pricing policies at various times in pre-privatisation days.

In general, profit improvement by companies in a competitive marketplace is a good measure of vigour and

efficiency, and is to be commended. The judgment however is more complicated in an oligopoly situation where the enterprise concerned is state owned or privatised. Here the supplier has to weigh its own commercial advantage which arises from working in a non-competitive market against the interests of its customers who have to sell in a highly competitive world. If it does not restrain its appetite for capitalising on its near monopoly situation voluntarily, then perhaps a higher degree of regulation becomes necessary. Despite numerous protests by customers, British Gas is so far refusing to change its attitude in the matter of "firm" gas prices. In consequence industrial consumers are now stepping up their efforts to obtain remedial actions via the channels and options open to them to try to redress the lack of competition in industrial gas supplies in Britain.

Martin E. Trowbridge,  
Kings Buildings,  
Smith Square SW1.

From Lord Ezra.  
Sir.—British Gas is to be congratulated on the substantial increase in its profits, part of which it proposes to pass on to domestic consumers. The position, however, of some industrial consumers of gas is not so satisfactory. Mr Fox, managing director of Tunnel Refineries, referred to in his letter of June 17. He drew attention to the substantially higher prices likely to be charged for gas used in combined heat and power (CHP) projects than for steam generation. The company with which I am involved has a number of such projects in mind and, where gas is the most appropriate prime energy source, we have come across a similar difficulty. I find this situation all the more surprising as the Government has repeatedly given encouragement to the construction of CHP plants. Why is it that the gas industry is apparently taking a different view? Derek Ezra,  
Associated Heat Services,  
2 Salisbury Road, SW19.

## Life is a cabaret, old son

From Mr R. Sparkes

Dear Sir,—Messrs Jay and Stewart foresee the collapse of European democracy, and its replacement by an authoritarian state in "Apocalypse 2000." (June 18). Surely, the precondition for such a revolution is a large disaffected class who have nothing to lose and possibly much to gain by this. In Europe the prime candidate is surely Britain, with its large pool of ill-educated permanent unemployed who are consistently fed simplistic jingoism by the popular press. That this possibility exists must be the most damning consequence of "the Thatcher years."

Imagine the scene. In the capital the shops are full, the Stock Exchange is booming, the whole place hums with activity and conspicuous consumption. Yet high unemployment in the provinces means an increasing number of people arrive looking for work noticeable with their broad accents and poor clothes. Failing to find any, they are an obvious prey to a political agitator. London 1997? Maybe. Actually, its Berlin 1929. As the philosopher Santayana said, those who forget the lessons of history may be forced to relive them.

R. K. Sparkes,  
43 Lyric Road, SW13

## Coping with toxic waste

From Mr D. Davies

Sir.—We should like to comment on Ralph Atkins' article on "Toxic waste..." (June 18). "The reluctance of councils to give planning consent" is referred to, is understandable since it is well-known that the waste disposal industry has been plagued by 'cowboy' operators ever since waste disposal became a problem—which is a long time.

We do not disagree with the Royal Commission's suggestion that wider use should be made of the country's 60 in-house incinerators. The snag is that most of these have been designed to destroy only the chemical wastes being generated on that particular site. Also it is not likely that many operators of in-house incinerators would welcome the added responsibility albeit lucrative of accepting wastes whose composition they would be able to control only to a limited extent. The control exercised by responsible operators is elaborate and costly.

The proposal made by the Chemical Industries Association of government intervention is much more attractive and should be easily workable since the technology is now available and any measures decided upon could be quickly implemented and should be welcomed both by local authorities and by the public.

J. I. Davies,  
Hirt Combustion Engineers,  
Dene Works,  
Water Street,  
Northwich, Cheshire.

## Relative value of a vote

From Mr I. Selwyn

Sir.—In reading the election results one cannot fail to be struck by the huge disparity between the sizes of the electorates in the various constituencies. Even within England it is not easy to understand why, for example, 51,000 may elect an MP in Plymouth whilst 97,000 are required in Milton Keynes. Even more acute are the disparities arising from the over

representation of Scotland and Wales. If, as I understand, this originally arose from difficulties of communication then, surely, with modern aids, it must now be unnecessary. The Western Isles were among the first constituencies to declare.

I. N. Geoffrey Selwyn,  
32 St Mary's Avenue,  
Northwood,  
Middlesex.

## Covenants to charities

From Emma MacLennan

Sir.—How nice of Mr D. Saunders (June 15) to suggest that rich people possessing a conscience should covenant their windfall from tax cuts to "voluntary or charitable organisations—who may also re-claim

the tax". This could certainly help to relieve the guilt. Never mind that the 3p cut in the basic rate of tax will cost charities up to £2m a year in money that they could have claimed back on such covenants. Emma MacLennan,  
40 Fendle Road, SW16.

## Rates: people are mobile but property is fixed

From M. H. Law

Sir.—Once again the domestic rating system comes under attack on account of the hypothetical widows paying the same rates as families with "four or five wage earners living in the same street." (Thomas Whittle, June 13).

If, as Mr Whittle suggests, there are very many widows in this situation, there must be a large stock of four-bedroom houses with just one occupant. People who live in houses which are far larger than they really need are doing so out of choice. It isn't only rates which are higher in a large house; other expenses are also greater—heating, cleaning and maintenance, for example. Rates are no different from other household expenses. If wage-earning spouses, children, lodgers and tenants choose to share a house, their contribution to the household expense includes a share of the rates, just as it includes the cost of other services. The cost per head will be less if shared. In any case, everyone contributes to the cost of local government services through the rate support grant, which is financed out of national taxation.

Most of the infrastructure services provided by local authorities cost much the same to provide, irrespective of the number of people living in the house; councils have to pay for the public and fire services, and to sweep, light and maintain roads, regardless of the number of occupants. So far as

personal local authority services are concerned, these tend to be "consumed" largely by children and pensioners. If payments were to be related to use of services, any charge ought logically to be related to the number of schoolchildren or old people in a household—an idea which is obviously absurd. It is not true to suggest that local authority services are there to be enjoyed equally by all. Their availability varies from one area to another. Since property values, and hence rateable values, are a fair measure of the quality of the infrastructure available at that location, rates are closely related to the public services on offer. And the cost of providing infrastructure services varies in different areas; the implicit cost of amenities such as schools and parks is greater in areas where land values are high.

Mr Whittle's version of the community charge appears to be a tax on going to work. This would aggravate the problem with the present tax and benefit system—that many people are worse off if they get a job. The predictable outcome would be more unemployment and a boost to the "black" economy. And there can be no direct link between taxation and representation. If there were, it could be argued that there should be special votes for car drivers, cigarette smokers or whisky drinkers, all of whom pay large sums of money to the government. Indeed, on Mr Whittle's principle of representation

with taxation, it would follow that pensioners and the unemployed should not be allowed to vote.

If local government is to remain in any shape or form, it must have its own source of finance. Local taxes can fall on individuals or on property. People are mobile, but property is fixed, and so a local tax on individuals would be difficult and expensive to collect, and evasion would be widespread, as we shall soon discover in Scotland. This is why the only tax which can ever be truly local is one based on property values. What we should really be concerned about is the injustice of the present method of assessment, which penalises improvements and rewards those who keep land and buildings out of use.

Henry Law,  
19 Queen's Gardens,  
Brighton, Sussex.

From Mr E. Terrett

Sir.—I see in your paper (June 19) that the Oxford University economists are criticising the idea of abolishing rates. Well they know more about economics than I do but I live in Kensal Rise (part of the London Borough of Brent) and my rates this year are £1,280. You have read what the schools are like here but a lot of the other services are useless as well as the nearest stations to where I live are almost unusable at night because of the utter inadequacy

of the street lighting. If I could afford £1,280 a year rates, or if I could write a decent letter, or put articles into University Economic Reviews, I wouldn't be living in Kensal Rise, but when the "administrative advantages" of rates are talked about this is just a smart way of saying that the inarticulate are the ones who pay it (you check by asking around your own office—the parts of the south east where the better-off live have very low rates). There is very rarely any political back-lash to rate rises. Local Government in places like Brent is never going to be cleaned up until rates are replaced by something fairer. Eddie Terrett,  
3, Chelmsford Square NW10.

From Mr A. Harper  
Sir.—With reference to Richard Evans' article "Rates reform to dominate first parliament session" (June 19)—so it should! We can only hope that somehow the voice of reason will help the Government to extricate itself from the mess into which it has fallen over this proposed poll tax. Nobody likes to change their mind in public, but the Cabinet does seriously need to consider the wisdom of a system which, among other anomalies, purports to want to collect direct local taxes from people without earning money specially, non-earning housewives. Arnold J. Harper,  
31 Russell Road, SW19.



## Foreign Affairs

EDWARD MORTIMER

EVEN IF foreign policy was not an issue in the election campaign, foreign affairs played their part. Who has forgotten the Prime Minister's "historic" visit to Moscow, or her claim to have "put Britain back on the map"?

The statement in the Conservative manifesto—that Britain is "playing a major part on the international stage. From the White House through Europe to the Kremlin our voice is heard"—was not less important because the opposition parties "failed to contradict it, or any way to make an issue of it. They did not do so because they knew that people either believed it or wanted to believe it. There were few votes to be gained by running down the country or belittling its influence in world affairs."

There is, anyway, after due allowance for electoral rhetoric, a grain of truth in it. Mrs Thatcher is not, perhaps, President Reagan's most trusted adviser (if she were she would have a lot to answer for) nor yet the indispensable broker between him and Mr Gorbachev; still less the leader of a united Europe. She is hardly a key figure in the Middle East peace process, if such a thing still exists, and her role in southern Africa has been rather negative, except for her recent and rather surprising emergence, alongside Mr Robert Mugabe, as Protector of Mozambique.

Yet she is undeniably a figure on the world stage, not universally loved but widely respected and even admired, including by some people whose ideological affinities are certainly not with the Conservative Party. One reason is the simple fact that she has been around a long time, longer than any other head of government now in office in a major democracy. That means a lot of people around the world have heard of her and know who she is. (Gender helps there, of course, since nearly all other world leaders are male.)

## Why Europe is in need of the Thatcher touch

It also means she is good at staying in power, in a system where that is known not to be easy. It means she has long experience of taking the big decisions and of hobnobbing with other world leaders, which puts her at an advantage with her Foreign Secretary, who has held that office for only one parliament.

She is seen as a successful leader, and not only in winning elections. She is respected — there is no getting away from it — for her courage and determination in defending national interests. The Falklands War stamped her firmly with that brand image, her handling of the European Community has reinforced it. Beyond that, she

economic and political troubles, supposedly symptomatic of a national decline: quaint because it was like so many editorials one has read in British newspapers in the past, and because the counter-example of where they order this matter better held up by Mr Fontaine to his countrymen with only token qualifications—was none other than that of Mrs Thatcher's Britain.

Mrs Thatcher thus has some credentials for the international role, which a national leader who has thoroughly consolidated his/her power at home tends to seek. What she lacks, it seems, is a long-term strategic view of what needs to be done. It is ironic, given her

combine "batting for Britain" with a constructive international role. At present that means above all arms control and East-West relations: there is a lot going on there, Britain's security is manifestly affected by it and she feels she has established a close personal relationship with both President Reagan and Mr Gorbachev, giving her a unique insight into both the constructive possibilities and the dangers of their relations with each other.

Last year's Reykjavik summit —when it suddenly appeared the US was willing to sacrifice the security of Europe and the very principle of nuclear deterrence—was, according to one of her advisers, "the most shattering thing that ever happened to her." But she seems to view the problem mainly in personal terms and to believe that her meetings with Mr Reagan, at Camp David in November, and with Mr Gorbachev, in Moscow in March, have largely averted the danger.

Sir Geoffrey, by contrast, is more sensitive to the underlying trends which these events reveal and probably more aware that Britain's capacity to modify the course of US-Soviet relations over time is strictly limited. He is more likely to appreciate that neither Britain's security nor her prosperity can any longer be isolated from those of western Europe as a whole, and that for both the next five years may well prove decisive.

It is clear that the decline of American power, which has been going on since the 1950s, has not been reversed or even halted by the Reagan presidency. America's political need for an understanding on weapons with the Soviet Union is as great as its economic need for a modus vivendi on trade with Japan. Both may turn out to be most easily achieved at Europe's expense, unless Europe develops a greater capacity to act, as well as speak, in its own interest. Developing that capacity should be seen as Britain's most pressing national interest and, therefore, the task to which Mrs Thatcher's international prestige could most appropriately be harnessed.

Mrs Thatcher has credentials for an international role, but lacks a long-term strategic view of what needs to be done

is identified with a direction in economic policy — away from state control and intervention, towards private enterprise — which is the way things have moved throughout the world. Not that her advice and example are primarily or even secondarily responsible for this: the causes lie much deeper. But she was early on board the ship and nailed her pennant firmly to its mast. For a time it was overshadowed by another, more imposing banner bearing the legend Reaganomics. But that is looking distinctly frayed, while Thatcherism is still fluttering bravely.

Britain's modest growth rate is beginning to attract some favourable attention abroad, if only by contrast to the creeping paralysis which has overtaken other, larger economies. It was almost quaint to read in Le Monde last week a dirge by its editor, Mr André Fontaine, about France's present

well-known chronic exasperation with the Foreign Office, that some senior British diplomats have great admiration for her skill in the essentially diplomatic task of extracting maximum advantage for Britain from a given set of international circumstances, but have less confidence in her ability to imagine a better set of circumstances and do something to bring it about, which one might think the prerogative of the political leader.

The Foreign Secretary, interestingly enough, is given higher marks on this score and it is he who has just asked his staff to take a strategic look at the next four or five years. He clearly feels that the job suits him and one may guess that, if it is up to him, he will not be retiring gracefully to the Wool-sack within the next 18 months. Thus Mrs Thatcher tends to take her priorities from the excitement of the moment, and to look for areas where she can

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## SECTION II - COMPANIES AND MARKETS

# FINANCIAL TIMES

Tuesday June 23 1987

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## TSB puts in £220m agreed bid for Target

BY HUGO DIXON AND NICK BUNKER IN LONDON

TSB, the UK financial services group, yesterday made a £220m (£358m) agreed bid for Target, the unlisted life company, in what is the first major acquisition since its £150m stock-market flotation last September.

The deal was part of the TSB's strategy of building a strong presence in growth sectors of the financial services market, Sir John Read, chairman, said.

Target's unlinked life products, which are largely sold through independent intermediaries to wealthy individuals, would complement the activities of TSB Trust Company, which sell life products mainly to the bank's less wealthy customers through a direct sales force, he added.

TSB Group's own life subsidiary, TSB Life, has doubled its sales force to 400 since 1984, but its traditional customer base has been similar to that of the Prudential Corporation while Target has been oriented to the same type of wealthy customers as Allied Dunbar or Abbey Life, the UK's biggest unlinked life companies.

Target, which had been planning to announce a stock market flotation before TSB made its approach, would benefit from increased resources which could be used for acquisitions and would be freed from vagaries of the stock market, Mr John Stone, its managing director, said.

The price of £220m included a "fair bid premium" on top of what a flotation of Target was likely to have realised, Mr Stone said. Target's pre-tax profits for 1987 are expected to be at least £10m.

Both TSB and Target stressed that, as part of the agreement, Tar-

get would retain its management and continue to operate as an independent company within the group. Target said it would not have agreed to the deal otherwise and Mr Philip Charlton, chief executive of TSB, said it would have been a "kiss of death" to integrate Target with TSB Trust Company.

Sir John did, however, suggest that there would be opportunities for the two companies to cross-sell products to each other's customers though he refused to specify what products.

Opportunities to cross-sell life and unit-trust products will, in fact, be outlaid under investor protection rules devised by the Securities and Investments Board. That means cross-selling will be limited to the group's other products.

Since its flotation last year, TSB has come in for much criticism for failing to find a more imaginative use for the proceeds than investing them in gilts and other low-yielding assets. Sir John made it clear he hoped that chapter had ended.

So far nearly 70 per cent of Target's shareholders have accepted the offer. These include Morgan Grenfell, the merchant bank group, which had a stake of 19.9 per cent.

It arranged the original buy-out of Target from Charterhouse J. Rothschild and the Reliance group in 1984 for £32m. Morgan Grenfell has therefore made a profit of £33m, which it will be adding to its war chest, Mr John Craven, its chief executive, said.

Other quoted shareholders of Target include Transcontinental Services Group and Scottish Mortgage Trust.

## Salomon stake crucial in bid

By Anatole Kalotsky in New York

SALOMON BROTHERS has acquired convertible debentures in Harcourt Brace Jovanovich, the US publishing house, for about \$35m, and not for \$350m, as stated in yesterday's Financial Times.

Salomon said the 21,987 debentures, which have a face value of \$1,000 each, were bought for prices ranging from \$1,333 and \$1,848 between May 21 and June 12.

Although the Salomon holding was acquired purely for arbitrage purposes and not on behalf of any client, it could potentially be convertible into as much as 36 per cent of Harcourt's equity and therefore play a decisive role in Harcourt's attempts to fight off the takeover bid from Mr Robert Maxwell's British Printing and Communications Corporation.

The precise impact should be determined this week in a Florida court, which will adjudicate a dispute over conversion rights between Harcourt and the debenture holder's trustee, Suntrust Banks, which is backed by Salomon Brothers.

Prior to the recapitalisation, each \$1,000 debenture was convertible into 29.4 common shares at a price of \$34 a share. The debenture agreement, however, provided for the conversion terms to be altered in the event of major changes in the company's financial condition.

The debenture holders are arguing that the recapitalisation dilutes their interests in the company to such a degree that each debenture should become convertible into 1,000 common shares at only \$1 a share. This would make Salomon's stake convertible into 21.9m shares, or 36 per cent of the recapitalised company's equity.

## Thomson recovers rating in TV market

Paul Betts examines the competitive strategy of France's big electronics group

BARELY six months ago, speculation was still rife in France over the future of the big consumer electronics division of the state-owned Thomson defence and electronics group.

But with last week's agreement to buy Thorne-EMI's television and other electronic goods operations for £30m (\$145.8m) the French group has firmly underlined its intention to remain one of the few last leading European players in this cut-throat industry.

"The UK operations which we are buying will comfort our position as number two in Europe after Philips," explained Mr Pierre Garcia, the new chief executive of Thomson's consumer electronics division, Thomson Grand Public (TGP). Mr Garcia had always been somewhat astonished by speculation in France during the last few years that Thomson intended to withdraw from the brown goods business.

He acknowledged that Thomson had faced difficulties after 1981 in this sector. But after major restructurings, TGP has staged a strong recovery with its operating profits more than doubling to over FF 800m (\$131.3m) last year compared with the year before.

Mr Alain Gomez, Thomson chairman, confirmed these results last April and lifted any remaining doubts about the future of these activities when he emphasised that they would continue to be one of the major core businesses of the group, alongside the Thomson CSF defence and professional electronics subsidiary.

Before the latest deal with Thorne, Thomson's consumer electronics division accounted for FF 20.5m of the group's total sales last year of FF 62.7m.

The acquisition of Thorne's Ferguson television business will add about FF 35m of additional annual sales to the Thomson consumer operations. More significantly, it will give the French group access to the

largest market in Europe for television sets.

Mr Garcia said negotiations to buy the Ferguson business from Thorne took barely two weeks. Thomson was anxious to buy these businesses to penetrate the UK market and to prevent another competitor from acquiring the operations.

Mr Garcia said Thomson, already a close partner of Thorne-EMI in the video cassette recorder joint venture grouping the two European companies with JVC of Japan, had been aware for some time that Thorne would have to search for a longer-term solution to its consumer electronics businesses by integrating them with another group.

"The managers of Thorne reached the same conclusion as us which led to the present deal," he said.

Thomson started building up its presence in the consumer electronics market in 1963 with a systematic series of acquisitions in France and Europe. In 1971, its consumer electronics sales totalled FF 6.5m in current francs.

Thomson took over GE's Spanish operations in 1974 and made a number of other acquisitions, culminating with the purchase of Telefunken in 1983 after failing against Philips to buy Grundig. At that time Thomson saw its annual sales rise in this sector to FF 20.5m.

However, to remain competitive, the French group felt it still needed to increase its critical size in Europe and especially penetrate the UK market.

Thomson manufactures about 2.8m colour television sets a year and 700,000 video cassette recorders. The Thorne businesses will add 700,000 colour TV sets a year and 300,000 video cassette recorders.

With annual production of about 3.5m colour TV sets, Thomson will be fourth in the world league after Philips which, with its subsidiary Grundig, makes 6.9m sets, Matsushita with 6m sets and a group of



Mr Alain Gomez, left, the chairman of Thomson, has been a driving force behind streamlining operations to restore the group to the black. Speculation that the consumer electronics business would be sold off in the same way as the civil communications unit has been quashed by a successful programme of restructuring and by the desire to maintain the brown goods unit as a core business.

appliances sector, Thomson showed no interest whatsoever in Thorne's white goods operations which have been sold to Electrolux of Sweden.

In the white goods sector, which accounts for about FF 5bn in the group's annual sales, Thomson has preferred a distinctly domestic approach. Although competitors like Electrolux or Italian manufacturers have sought to develop exports and internationalise their operations through acquisitions, Mr Garcia said Thomson, which "earns a good living from domestic appliances," felt this was a peculiarly domestic type of business because of the differences in appliances and traditions in various countries.

If there have been doubts about the future of Thomson's consumer electronics business, it is likely they have been caused by the widespread public perception over the general strategy of Mr Gomez.

The Thomson chairman has regularly emphasised that he would shed businesses which were not economically sound in his efforts to restore the Thomson group to the black.

After shedding Thomson's civil telecommunications business to the French CGE-Alcatel group, there was speculation about the future of the consumer business which started facing severe difficulties about six years ago after previously being profitable.

But as was the case with Thomson's medical equipment business, which Mr Gomez considered selling before its successful restructuring and return to profitability, the consumer electronics business appears to have won its spurs.

Thomson is among the French state companies to be eventually floated under the French Government's privatisation programme, and with the Thorne deal, it has confirmed its ambitions to remain one of the last major European players in the Japanese-dominated market of electronic brown goods.

## Moulinex forecasts FF 41.7m loss

BY GEORGE GRAHAM IN PARIS

MOULINEX, the troubled French kitchen equipment maker, has revised its forecasts for this year's results downwards to a loss of FF 41.7m (\$6.8m) after earlier predicting that it would break even.

Despite the deterioration of its earnings forecast, Moulinex still claims a substantial improvement from last year, when it lost FF 226m, mainly because of heavy restructuring costs.

Mr Robin Darneau, the company's newly appointed managing director, made the forecast following the leak of extracts from a report on Moulinex carried out by the accounting firm Sauter.

Mr Darneau said Moulinex's operating profit would be FF 206m this year if the effects of short-time working were excluded, compared with only FF 1m in 1986 on the same basis.

The company has had to revise its forecasts downwards because of a cyclical reduction in sales of 17 per cent in the first quarter of the year. Since April, Mr Darneau said, sales had been improving, with total sales to the end of May only 12 per cent lower than in the same period of 1986. This showed that the new sales policy, which includes higher prices on a restructured product range, was bearing fruit.

## Epeda moves into front seat in Italy

By Our Paris Staff

EPEDA-BERTRAND Faure, the leading European car seat manufacturer, is expanding into Italy with the acquisition of Sicom, the main supplier of seats to Fiat, Lancia and Alfa Romeo.

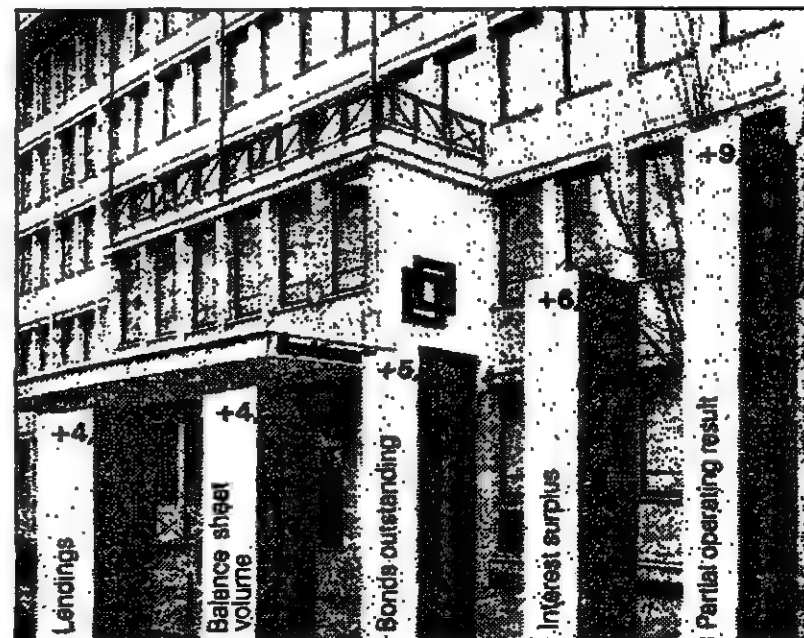
The purchase extends Epeda's position in the European market, where it already owns Schmitz and Co in West Germany as well as being present in Spain and Portugal.

Epeda is also dominant in its native French market, where earlier this year it signed an exclusive contract to supply Renault with car seats, taking over in the process the French state-owned car group's seat manufacturing subsidiary, Soteco.

Sicom's reached L90m (\$68m) in 1986. The company owns three car seat plants. It had already set up a joint venture with Epeda, Cousin Italia, to build seat mechanisms.

The Italian company will be integrated into Epeda's car seat divisional holding company, Bertrand Faure Automobile.

## Mortgage and Communal Bonds Made in Germany



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Key figures from the 1986 Annual Report (DM m.):

New loans	3,981.2
thereof: mortgages	1,988.1
loans to the public sector	1,993.1
Sales of bonds and other borrowings	4,360.7
Lendings	26,851.8
thereof: mortgages	14,159.8
loans to the public sector	12,692.0
Bonds outstanding	26,230.1
incl.: mortgage bonds	10,755.8
communal bonds	13,242.1
Share capital	76.8
Reserves	595.0
Balance sheet volume	29,241.8
Interest surplus	255.5

Staff and other operating expenses	66.2
Partial operating result	188.8
Taxes	75.3
Net income for the year	45.0
Dividend per DM 50 share	DM 12
Anniversary bonus	DM 1

We shall be pleased to send you, upon request, the text of the rating report and the Summary of our 1986 Annual Report, in English.

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## American Brands buys Acco World

BY OUR NEW YORK STAFF

AMERICAN BRANDS, the diversified tobacco, liquor and consumer products company, is buying Acco World corporation, a leading supplier of office products, in an agreed merger worth \$802m.

The Acco acquisition will strengthen the position of American Brands' office products group, which has sales of \$347m annually and owns Swingline, the world's largest manufacturer of staples.

Acco, which is based near Chicago, has sales of \$250m and is a leading manufacturer and marketer of paper clips, staples, paper binders, computer supplies and other office products.

American Brands has agreed to sell Acco's stapling business and two other minor office product lines to win anti-trust consent for the merger, which is also conditional on no reference being made in Britain

to the Monopolies and Mergers Commission.

Both companies have a large presence in Britain - American Brands through Offex, part of the Gallaher tobacco and office products subsidiary.

In the year to March 31, Acco had net income of \$23.2m, or \$1.12 a share. Acco's shares jumped \$5 to \$28.4 yesterday morning in New York on news of the merger.

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 In accordance with the terms and conditions of the Notes, notice is hereby given that for the interest period from June 23, 1987 to September 23, 1987 the Notes will carry an interest rate of 8.475 % per annum.  
 The interest payable on the relevant interest payment date, September 23, 1987, will be FF 218.58 per Note of FF 10,000 nominal and FF 2165.83 per Note of FF 100,000 nominal.  
 The Reference Agent:  
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**Eni International Bank Limited**  
**U.S. \$200,000,000**  
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 Unconditionally and irrevocably guaranteed by  
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 Agent  
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 In accordance with the provisions of the Notes notice is hereby given that the rate of interest for the six months 23rd June, 1987 to 23rd December, 1987 has been fixed at 7 1/4 per cent and that the interest payable on the relevant interest payment date, 23rd December, 1987 will be US\$20.78 per US\$10,000 Note.  
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**FINANCIALTIMES****INTL. COS AND FINANCE****Lloyds Bank names  
new chief executive  
at Canadian unit**

BY BERNARD SIMON IN TORONTO

LLOYDS BANK is to put its stamp on its new Canadian subsidiary by appointing Mr David Drake, at present Birmingham regional director, as chief executive of Lloyds Bank Canada (LBC).

LBC became the biggest foreign-owned bank in Canada last November when it acquired Continental Bank of Canada which was struggling to overcome a run on whole-sale deposits caused by a loss of confidence in the country's medium-sized and small banks.

Mr Drake, 45, succeeds Mr David Lewis, a Canadian who was Continental's chief executive. Mr Lewis, who will remain a vice-chairman of the bank, said that a senior Lloyds banker with solid line experience would best be able to take advantage of the opportunity to integrate the Canadian operations with Lloyds's international activities.

Mr Drake's appointment means that three of the most senior jobs in LBC will be filled by Lloyds men. Shortly after the takeover, the British bank named Mr Ernie Field, a senior executive in its former California subsidiary, as deputy chief executive.

The president of the former Lloyds Bank Canada is in charge of the enlarged bank's treasury operation, which has been expanded to reflect Lloyds' strength in inter-bank and foreign exchange markets.

The group had assets of C\$5.3bn (US\$4.1bn) on April 30.

**Mobil unit  
predicts  
profits fall**

MOBIL OIL, the West German subsidiary of Mobil Corp MOB, said it expects this year's profits to decline after 1986 profits fell to DM 230m (\$127m), from DM 352m in 1985, Reuter reports from Hamburg.

Herbert Detharding, managing board chairman, told a news conference that Mobil's refining and marketing sector recorded a loss of DM 14 a tonne in the first five months of this year. Last year that division returned to the black with an average profit of DM 28 a tonne. He said the fact that refining and marketing were making a loss again was largely due to the expiration of so-called netback contracts.

But Mr Detharding said Mobil Oil's internal restructuring measures had ensured its survival, adding that the unit was also expected to make a profit this year.

This announcement appears as a matter of record only.

**DAF Finance Company N.V.****DAF Finance Company N.V.****Dfls 100,000,000****Commercial Paper Programme**

Arranged by

**Amsterdam-Rotterdam Bank N.V.**

June, 1987

**VIAG '86****A Record Performance**

In 1986, the VIAG Consolidated Group's net income rose by DM 27 million to DM 149 million - a record result for the post-war period. This success stems from the performance of the energy sector as well as from the VIAG Group's industrial operations which include VAW AG (aluminium) and SKW Trostberg AG (chemicals).

Owing largely to the weakening of the US-dollar and falling gas prices, total Group sales dipped by 5.5% to DM 11.4 billion.

**Energy -  
Above-Average Success**

The VIAG electricity generating companies reported a 2.3% increase in sales to their supply areas; this contrasted with a stagnation in overall public sector electricity sales in West Germany. Sales of natural gas were down by 1.9% compared with an average decline of 2.2% for the country as a whole.

**Aluminium -  
The Increasing Importance of Processing**

The Group's processing capacity was further expanded in 1986. Sales were significantly up for rolled, extruded, and finished products. Sales of primary aluminium reached the previous year's level. VIAG has further strengthened its commitment to the packaging sector through the acquisition of BURGOPACK in Northern Italy.

**Chemicals -  
Building for the Future**

Sales of metallurgical products were increased. The building chemicals sector again showed favourable developments, whereas setbacks were noted for other chemical products as a result of the decline in both the dollar and the price of oil.

**Proposed Dividend of DM 6**

VIAG will continue with its generous dividend policy for business year 1986. The Annual Shareholders' Meeting will be asked to approve an increase in the dividend from DM 5 to DM 6 per DM 50 share after strengthening the reserves. In terms of the average price of a VIAG share in 1986, this amounts to a return of 6% (including the German tax credit) - a yield substantially above the average for German shares overall.

**VIAG Shares -  
Energy Leads the Way**

The VIAG share represents a well-balanced portfolio of investments in various subsidiaries. In 1986, three-quarters of the income from these investments stemmed directly from the energy sector - an assurance of dependable future returns. And through their expansion into promising new sectors, VIAG's industrial operations ensure both a continuing strong contribution and sound potential for the future.

**Investment Exceeds One Billion D-marks**

The VIAG Group pressed ahead with its vigorous investment policy. In 1986, capital investments again amounted to DM 1 billion. Projections call for investments totalling DM 4 billion over the next five years. The proceeds from the sale of two participations are to be committed to an expansion of business activities.

**Optimism for 1987**

Continuing solid revenues from a strong basis for future success by the 120 companies and over 30,000 employees comprising the VIAG Group. We are therefore confident, that the 1987 profits will be at the same high level as was achieved in 1986.

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## THE NORTH WEST

The Financial Times proposes to publish a Survey on the above on

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**FINANCIAL TIMES**  
EUROPE'S BUSINESS NEWSPAPER

## INTERNATIONAL COMPANIES and FINANCE

### Yoko Shibata on the seasonal threat of Japan's corporate racketeers Sokaiya set companies trembling

JUNE 26 is the busiest day in the year for Japan's corporate extortionists and racketeers, known as Sokaiya.

That is the day that 1,067 of Japan's listed companies, representing 80 per cent of those quoted on the Tokyo Stock Exchange which have year-ends in March, hold their annual shareholders' meetings. Among them are the 13 "city" or commercial banks; Nippon Telegraph and Telephone (NTT), the most highly capitalised company in the world; Japan Air Lines; and Toshiba Machine, the group embroiled in controversy over its sales of sophisticated machine tools to the Soviet Union.

Big or small, controversial or boring, all of these companies tremble at the thought of the Sokaiya. The Sokaiya extract money from companies by threatening to disturb meetings with harassing questions. In exchange for payoffs, they offer various services such as the discreet warding off of troublesome questions from other shareholders.

With the Sokaiya's costly help, many companies manage to conclude their shareholder meetings peacefully and in orderly fashion with all proposals unanimously endorsed only 20 minutes or so after opening.

But many companies resist the Sokaiya's advances, and that is why the police department, in response to company requests, plans to assign 4,000 staff nationwide to shareholder meetings on Friday.

For example, this will be the first showdown experienced by NTT, the denationalised telecommunications giant, following its listing of shares on Japanese stock exchanges last February. The number of NTT shareholders reached 686,863 as of the end of March, of which nearly all were individual investors.

The possibility of a Sokaiya presence at the annual meeting has become a matter of grave concern for NTT and the Tokyo Metropolitan Police Department (MPD). NTT has sent invitations to the annual meeting to all of its shareholders, including those who own only one of its shares—they closed yesterday at ¥2.53m (\$17.440) apiece. The high price per unit has led to a waiving of the usual exclusion from annual meetings of those holding less than 1,000 shares.

It could be a golden opportunity for Sokaiya to show their strength at the first annual meeting of the market leader.

It is five years since the commercial code was revised with the express purpose of making shareholders' meetings less vulnerable to Sokaiya. The idea was that the gangsters would be discouraged by having to buy so many shares in order to participate. For example, they now have to pay ¥4.5m to buy 1,000 shares in Sumitomo Bank. Also, under the revised law, corporate executives can be fined for providing any sort of payoffs or benefits.

The ranks of Sokaiya have apparently shrunk from their heyday level of about 5,000, though those under police surveillance still number about 1,000. Of the shareholders' meetings held by 470 companies in the January-May period of this year, only 18 were longer than two hours, compared with 42 last year. Since police picked up Isean, a leading department store, paying off the Sokaiya in 1984, seven companies have been caught in Sokaiya connections, including such names as Noritake, the tableware maker; Konishiroku Photo Industry, which produces under the Konika and U-Bix brands; and Sumitomo Marine and Fire Insurance.

However, Sokaiya are broadening their targets by infiltrating medium-sized companies outside Tokyo that have little experience in managing annual meetings and whose share prices are not at the stratospheric levels of many national companies. Moreover, the police fear that the Sokaiya are on the comeback trail with methods more sophisticated than in the past.

In the first six months of this year, nine Sokaiya were arrested on charges of violating the commercial code. Justifying co-operation with extortionists, some companies say they do not want their president jailed at their activities markedly since the Government began liberalising financial markets, the Sokaiya have acquired a considerable knowledge of financial and capital markets and new instruments.

cleverly masked, and these cases are only the tip of an iceberg.

Sokaiya survival tactics have become increasingly cunning. For example, to give the blackmail a veneer of respectability, they lease potted plants to companies from which they previously received funds. Or they sell them publications costing between ¥100,000 and ¥300,000 annually. Such publications sent by Sokaiya to companies number about 400, according to the police.

Recently, a Sokaiya in Tokyo used a new ploy, sending three Americans and one Frenchman to a shareholders' meeting of a medium-sized company, putting questions in English and French in an attempt to drive the meeting into confusion. Other Sokaiya solicit money from companies by holding spurious business seminars and parties.

At the end of last month, the superintendent general of the MPD met with the presidents of 13 city banks and three long-term credit banks and pleaded for united efforts to eradicate the Sokaiya.

The banks are believed to be the most generous patrons of the Sokaiya, although not out of choice. In ferreting out information about the banks, which have expanded the scope of their activities markedly since the Government began liberalising financial markets, the Sokaiya have acquired a considerable knowledge of financial and capital markets and new instruments.

### Rescue package for Sabah Bank

BY WONG SULONG IN KUALA LUMPUR

NEGOTIATIONS are in the final stages between Bank Negara, the Malaysian central bank, and the Sabah Government on a rescue package for the state-owned Sabah Bank.

Dr Jeffrey Kitigan, the outgoing Sabah Bank chairman, and brother of Datuk Pairia Kitigan, the Sabah Chief Minister, has confirmed that an injection of about 120m ringgit (US\$48m) is needed for the bank which has suffered losses estimated at around 100m ringgit to 120m ringgit.

Most of the losses were incurred because of bad or non-performing loans made to businessmen and politicians connected with the previous state government, and because of the recession in the timber and construction business.

The negotiations have narrowed down to two options: Bank Negara can either buy shares in Sabah Bank or it can grant it an interest-free loan.

According to bankers, Sabah Bank will be the fourth, and probably the last, major rescue of a bank to be undertaken by the Malaysian authorities.

taken by the Malaysian authorities. In 1984, the authorities had to inject nearly \$1bn to rescue Bank Bumiputra, the country's largest bank, from its bad loans to Hong Kong property speculators. Bank Negara injected 135.5m ringgit into United Asian Bank last November, and another 220m ringgit into Perwira Habib Bank in January to rescue the two institutions. The central bank now owns 58.9 per cent of the equity of UAB, and 49.4 per cent in PHB.

As part of the latest proposed rescue package, at its annual meeting next month Sabah Bank will seek authority to increase its current paid-up capital of 55.9m ringgit through a rights issue.

Datuk Nicholas Fung, the former State Attorney General, will take over as its chairman, while a new general manager has been appointed.

The bank has seven branches, six in Sabah and one in Kuala Lumpur. It has deposits of around 700m ringgit and loans of 550m ringgit.

### Sports Toto to be listed on Kuala Lumpur SE

BY OUR KUALA LUMPUR CORRESPONDENT

SPORTS TOTO, the Malaysian government controlled lottery organisation, is to gain a listing on the Kuala Lumpur Stock Exchange, with a public offer of 5.25m shares at 3 ringgit each. The organisation was established by the government in 1968, and 70 per cent of the shares were sold to B and B Enterprises and Melewar Corporation in May 1985 under the state privatisation programme. However, the government

still controls the policies and board of Sports Toto through a special single management share.

Sports Toto is capitalised at 30m ringgit (US\$11.9m), divided into one ringgit shares. After the public offer, the B and B stake would be reduced to 45 per cent, and Melewar's stake to 7.5 per cent, with the government retaining 30 per cent.

### James Capel in Peking fund venture

By Gordon Cramb

JAMES CAPEL, the London stockbroker owned by Hong Kong and Shanghai Banking Corporation, has joined with Peking-linked financial institutions in fund management ventures aimed at attracting capital from mainland China as well as within the British administered territory.

Two joint venture companies are to be set up with Nanyang Commercial Bank (NCB), one of the Bank of China sister banks operating in Hong Kong, as well as Sin Hua Trust and Ming An Insurance. They will seek to develop investment management, unit trust and pension fund business.

Mr James Fergusson, international director and deputy chairman of James Capel, said in London yesterday on his return from Hong Kong: "We believe this is a notable first in relationships with mainland China in the fund management field, which has tremendous potential both in the immediate future and beyond 1997."

The ventures will start their existence under the banner of NCB, with it and Capel each holding 37.5 per cent. Sin Hua will own 15 per cent and Ming An the remainder.

### CSR may buy into Singapore sugar refiner

CSR, Australia's largest sugar group, is seeking to expand into sugar refining overseas, with negotiations well advanced on gaining a stake in a Singapore refinery, Reuters reports from Sydney.

Joint ventures in other Southeast Asian countries are also being examined, according to Mr Bryan Kelman, chief executive.

He declined to name the Singapore refinery but said the Kuok family and the Singapore government have holdings in it. CSR would want to manage any foreign refining venture, even if it did not have a majority of its equity.

At the same time, he said, CSR is not overly concerned at the intervention of Mr Ron Brierley's Industrial Equity and Mr Allan Hawkins' Equicorp Tasman in takeover offers by CSR, for Pioneer Sugar and Monier in Australia.

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In accordance with the provisions of the above Notes, notice is hereby given that for the three months from 17th June 1987 to 17th September 1987, the Notes will carry an interest rate of 8½ per annum. The interest payable on each £5,000.00 and \$50,000.00 Note on the relevant interest payment date, 17th September 1987, against Coupon 9 will be £115.00 and \$1,150.00 respectively.

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On behalf of Thomas Nationwide Transport Limited, Hambros Bank Limited hereby makes the following announcement:

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**THE REPUBLIC OF TRINIDAD AND TOBAGO**  
US\$450,000,000

Floating Rate Notes due 1990  
In accordance with the provisions of the Notes, notice is hereby given that the Rate of interest for the next interest period has been fixed at 7½ per annum. The Coupon Amount of US\$387.50 will be payable on 24th December 1987 against surrender of Coupon No. 9. Manufacturers Hanover Limited Reference Agent 23rd June, 1987

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## INTERNATIONAL CAPITAL MARKETS and COMPANIES

## Euroyen sector prices hit by sharp falls in Tokyo

BY CLARE PEARSON

SHARP FALLS in yen bond and share prices in Tokyo yesterday shook the Euroyen market and the sector for equity related Eurobonds issued by Japanese companies.

Euroyen bond prices dropped by as much as two points, and those of seasoned equity warrants bonds by around four points, in the wake of the tumble in the Tokyo markets.

A number of reasons were cited for the falls, including the weakening yen, a jump in short-term interest rates, and news that the Japanese Government would be issuing an additional ¥1,360bn worth of bonds in 1987-88.

Most of the falls in the Euroyen market occurred in the opening trades and dealers said that later in the day a few bargain-hunters began to appear.

But the equity warrants sector showed no such signs of recovery. In the new issues market, two-way liquidity had virtually dried up by the afternoon and only offers were to be found on brokers' screens.

Dealers said they had been expecting a shakeout in this area given the welter of bonds on ever-more expensive terms that have been appearing lately, especially as in many cases comparable bonds could be found at much cheaper levels in the secondary market.

Nevertheless, a jumbo \$800m equity warrants issue for Toyota as still expected to emerge on Thursday.

Elsewhere, the Eurosterling bond market suffered falls of up to one point in the five-year area as sterling came under pressure. But dealers said that some retail interest was surfacing as yields became more attractive.

Meanwhile, the Eurodollar bond market was cheered by the dollar's continuing strength, though no new issues appeared.

## INTERNATIONAL BONDS

Two new bonds were launched in the Australian dollar bond market. First to emerge was an A\$50m four-year bond for Indosuez Australia, guaranteed by the parent, which was led by Credit Suisse First Boston.

The 14½ per cent issue, priced at 10½, struck the market as tight compared with an outstanding 14½ per cent three-year Indosuez bond, especially as the Australian dollar bond yield curve has become slightly positively sloping lately.

The second bond was an A\$50m three-year issue for ASIL-CGER Finance, the vehicle for CGER, the Belgian

savings bank. The 14½ per cent deal, priced at 10½, was led by Goldman Sachs International.

Swiss Bank Corporation International led C\$75m five-year issue for Central Capital, the Canadian company which last week acquired a diversified financial services group controlled by Canadian General Securities.

The bond was priced with a 10 per cent coupon and 10½ issue price, so that it could be sold on an asset swap basis.

Banker Trust International led another issue in its series of synthetic floating rate notes backed by the rump bonds of Japanese equity warrants deals.

Yesterday's \$150m five-year issue—Tops Series Five—pays 15 basis points over six-month London interbank offered rate, is priced at 100.10, and is backed by \$215m worth of ex-warrant bonds.

Credit Lyonnais issued a ¥10bn five-year 6 per cent issue priced at 100.1, it was led by Nomura International and Credit Lyonnais itself.

In the D-Mark market, a DM 600m issue emerged for the World Bank—the largest issue since January—even though Euro and domestic bond prices fell by up to 1½ points in the face of the strengthening dollar.

The World Bank was understood to have been hoping to achieve a 6 per cent coupon on its 10-year bond, but the issue was eventually priced at 98 per cent with a 5½ issue price.

The bond, led by Deutsche Bank, was still quoted well outside its 1½ per cent fees at less 2½ bid.

In Switzerland, prices were unchanged in low turnover. Credit Suisse announced a Sfr 100m 10-year bond with a 5½ per cent coupon.

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## Bond sales limits sought on Japanese insurers

By Yoko Shibata in Tokyo

JAPANESE securities houses are seeking to impose a set of limitations on the proposed over-the-counter sales of government bonds by life insurance companies.

The Ministry of Finance intends to allow life insurers to begin over-the-counter sales of government bonds this October. At present, life and non-life insurance companies are barred from selling government bonds, even though they are members of the government bond underwriting syndicates.

The ministry's move arises from the fact that credit associations, agricultural co-operatives and labour credit associations started sales this April, and that post offices—which are not members of the government bond underwriting syndicates—are scheduled to begin over-the-counter sales of the government bonds from this October.

The life insurance industry, despite its consistent lobbying over the past five years, has been barred from selling government bonds over the counter as a result of the vehement opposition of the securities houses.

The security houses assert that the impact of sales of government bonds by life insurers will be profound, since the life insurance companies have strong, nationwide sales networks which can mobilise up to 350,000 canvassers for their marketing efforts.

The government bonds by the life insurance industry amount to ¥4,000bn (\$27.5bn).

In allowing OTC sales of government bonds to life insurers, the MoF is understood to be imposing some restrictions, such as limiting them to selling only the newly issued long-term government bonds they underwrite. Life insurance companies are currently underwriting about 3 per cent of the new issue of the government bonds.

In addition, the MoF is for the first time imposing a qualification test for life insurance salesmen to market government bonds.

Life insurance companies have already planned to develop and sell new insurance instruments that combine government bonds, such as variable life insurance policies and single premium bonds with life insurance policies.

It is still not certain that the insurance companies will be allowed to market the new instruments in October.

The securities industry has mounted an all-out campaign against the new insurance instruments which combine government bonds with life insurance policies.

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## Arabs weigh Latin American debt

BY A SPECIAL CORRESPONDENT

THE BANDWAGON set in train last month by Citicorp's adding of \$3bn to its reserves to cover possible losses on its Third World lending continues to gather pace.

The question being asked in the Middle East is whether the big international Arab banks, which cut their teeth on a diet of syndicated lending to Latin America and other developing countries in the 1960s, will take similar dramatic steps.

The judgment of the market—that Citicorp's move was a "good thing" to be rewarded with a higher valuation for its shares—clearly provided an imperative for other banks to follow suit. Even those US banks least able to withstand such an assault on their capital, such as Bank of America and Manufacturers Hanover, have been forced reluctantly to jump aboard.

The move last week by National Westminster Bank to add \$466m to its loan loss reserves has shown that the need to establish favourable market credentials has crossed national boundaries.

Any pressure for the Arab banks to follow Citicorp's example seems unlikely to come from the Middle Eastern regulatory authorities. Arab bankers have detected no pressure so far, and the relaxed attitude of supervisory authorities towards problems with corporate borrowers in the Gulf suggests that there will be none in the future.

The leading eight Arab banks hold an estimated \$50m of Latin American exposure, small by the standards of many Western banks yet often significant in terms of their capital and their loan books.

The question of whether they have sufficiently accounted for

their Third World lending is usually extremely difficult to answer because of the poor standard of reporting required of and delivered by most Arab banks.

The three Bahrain-based offshore banks, Arab Banking Corporation, Arab Bank International and Gulf International Bank, have the largest exposure.

They are followed by the Kuwait Foreign Trading, Contracting and Investment Company and the National Bank of Kuwait, which acquired the bulk of its exposure through its Paris-based subsidiary, FRAB Bank International. National Commercial Bank of Saudi Arabia and the Paris-based BAI and UBAF groups complete the picture.

In relation to its equity base, the Arab bank which is most exposed to Latin America is Arab Bank, a consortium owned by 28 Arab and Latin American financial institutions.

Its direct exposure of \$1.1bn was more than four times its free capital net of subordinated loans and fixed assets. The bank's 1986 accounts were qualified by Arthur Andersen, its auditors, because of uncertainty surrounding the valuation of its Latin American portfolio, which accounts for over 95 per cent of its loans.

Loan loss provisions, net of write-offs, stood at less than \$24m at the end of 1986, and for the bank to "do a Citicorp" would cost it \$400m. Indeed, the bank's survival depends critically on a \$1bn standby 10-year subordinated loan its shareholders lined up last June.

Arab Banking Corporation (ABC), owned by the governments of Kuwait, Libya and Abu Dhabi, has expanded far beyond its base in the Gulf, and now owns banks in Spain, Hong

Kong and West Germany. But its exposure to Latin America and other problem debtors may, in absolute terms, still be the largest of any Arab bank.

According to its 1986 annual report, some 12.9 per cent of its earning assets are in Latin America. That figure, which refers to the ABC parent company rather than to the consolidated assets of the ABC group, suggests Latin American exposure of around \$1.25bn.

Loans to other rescheduling countries total roughly another \$400m. So for ABC to follow Citicorp, which has provided for about 25 per cent of problem loans, would have to boost provisions to about \$400m.

The expectation is that of all the Gulf-based banks, ABC is the one most likely to take the step. Bankers point out that its reserves totalled \$472m (out of total shareholders' funds of \$1.25bn) at the end of 1986 and that heads a more formal allocation of some of these funds toward potential loan losses would go a long way to meet this yardstick.

Gulf International Bank (GIB), ABC's arch-rival in

Bahrain, has a total Latin American exposure of some \$864m, smaller both in absolute terms and relative to its equity. Issued share capital amounted to \$530.5m, while shareholders' funds total \$747.8m.

GIB has been adjusting its Latin American debt portfolio using the secondary market where prices for Third World loans are heavily discounted, swapping into countries it favours and away from those it does not. However, this process has involved no downward valuation of its portfolio.

GIB's biggest single problem, however, is not a Latin American country but a recalcitrant debtor much closer to home.

Iraq, one of the bank's seven shareholder states, is estimated to owe GIB alone some \$500m. Iraq's seven-year-old war with Iran severely drained its reserves, forcing it into de facto reschedulings with most of its creditors.

The three main European-based Arab consortia—SIB, UBAF and BAI—are already engaged in raising capital in response to other problems and pressure from their regulatory authorities.

For SIB in London, a write-off equivalent to some 40 per cent of shareholders' equity (half of which is owned by the Saudi Arabian Monetary Agency) has been estimated as the price of reducing its Latin American loans to market value. For both BAI and UBAF, however, such an exercise might wipe out their capital base.

For NEK in Kuwait, the consequences of digesting FRAB's Latin American portfolio may be uncomfortable, but the \$90m required to bring the whole portfolio into line with market values represents only 12 per cent of shareholders' equity.

## LEAD MANAGED LOANS TO LATIN AMERICA 1977-83

	(\$m)
Arab Banking Corporation	1,426
Arab Bank International	671
Gulf International Bank	647
AI UBAF Group	433
Saudi International Bank	335
KFTCIC	305
BAI Group	246
National Commercial Bank (Jeddah)	205
All other Arab banks	759
<b>Total</b>	<b>5,028</b>

Source: Middle East Economic Survey

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## UN proposal for developing countries' loans

BY WILLIAM DUFFLORCE IN GENEVA

ESTABLISHMENT of a multilateral agency to buy the debt of developing countries from commercial banks, using mainly Japanese funds, has been proposed by the United Nations' Department of International Economic and Social Affairs.

The debt could be bought at current market value and converted into new forms of liability that could offer some relief, and a different maturity structure, to the debtor countries, the department suggests in the annual UN World Economic Survey.

Now that the market has discounted the value of the commercial debt, both lenders and borrowers have an interest in "clearing the books" of the debt in its present form, it says.

A debt restructuring facility, to be funded primarily through recycling part of Japan's external surplus but with financial support from other countries, is being considered by the World Institute for Development Economics Research, the survey reports.

However, the UN department

suggests that it would be better for the agency to be part of an existing institution. Enhanced support by the World Bank and regional development banks is critical at the present stage, it says.

Spelling out the need for a new approach to the debt crisis, the UN department notes favourably the trend towards the elimination of fees and commissions, the reduction of spreads and the shift from prime rate to London interbank offered rate in the restructuring process. It con-

siders, nonetheless, that rebates on interest are still "wanting."

New arrangements for handling official debt, such as those being contemplated in the Paris Club (which renegotiates government - government debt) must be framed to lead ultimately to additional net flows of resources to low-income countries, the survey insists.

In particular, it points out, much remains to be done to achieve the targets of the 1986-1990 UN programme for African recovery and development.

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## Morgan Stanley International director resigns

By Our European Staff

MR PETER OGDEN, a prominent and long serving figure in the Eurobond market, has resigned from Morgan Stanley International, where he has been managing director with responsibility for new issue business, to devote himself to his own computer business.

"I'm sorry to leave but I'm presented with an entrepreneurial opportunity that is hard to resist," Mr OGDEN, 48, said yesterday. He has been with Morgan Stanley International for the past six years, having previously worked at Merrill Lynch and Continental Illinois.

Morgan Stanley International, which has not yet appointed a replacement for Mr OGDEN, built its Eurobond reputation in the fixed and floating rate debt markets. More recently, however, it has been concentrating on international share issues and equity related bonds.

Mr OGDEN is chairman of two unquoted computer companies: Computacentre, a supplier to micro-computer systems to large UK companies, which he set up with a friend in 1981 and which turned over £28m (£45m) last year, and Computasoft, a financial software company.



## UK COMPANY NEWS

ICI to sell on  
Stauffer activity  
for £389m cash

BY NIKKI TAIT

Imperial Chemical Industries has moved fast to sell on the speciality chemicals business of Stauffer Chemical for an effective £389m (£389m) to Akzo America, a subsidiary of the Dutch chemicals and fibres group.

ICI will get £614m in cash and Akzo will also take on \$11m of long-term debt.

News of the sale follows ICI's £1.69bn plan to purchase the Stauffer Group, announced less than three weeks ago.

Stauffer itself is being sold on to ICI by Unilever, which acquired it as part of its \$3.2bn purchase of Chesebrough-Pond's in December.

ICI's Stauffer acquisition is not due to be completed until next month, and the disposal of the speciality chemicals business is likely to be finalised soon after that.

Mr Alan Clements, group finance director, said: "It may not be the same day, but it will be in a very short while."

Yesterday, ICI shares — which have edged back since the Stauffer announcement on some fears about gearing levels — gained 34p to 147p.

Mr Clements added that ICI has seen "quite a lot of interest" both for the speciality chemicals business and the basic chemicals interests of Stauffer.

When ICI announced the Stauffer deal, it indicated that the principal appeal was the agrochemicals and the basic chemicals activities might be sold on.

"We are now talking to one or two very interested parties about the basic chemicals," Mr Clements said. "If a deal is struck, he suggested it would almost certainly be this summer."

The speciality chemicals side made profits after tax of around \$35m in 1986 on sales of \$225m, and the book value of its net assets was put at \$200m. Sales last year on the bulk chemicals side were larger at \$550m, but the profits contribution was similar to that of the speciality chemicals side.

Yesterday's purchase price was at the upper end of forecasts; analysts' estimates for the remaining disposals vary considerably, with figures between \$300m-\$400m mooted.

Akzo's purchase of Stauffer crowns a long and hard search for an American company that would fit neatly into the Dutch group's corporate strategy. It is the largest ever acquisition for Akzo, which had sales of \$1.58bn (£489m) last year.



Denis Henderson, chairman of ICI

The chemicals and fibres group has been trying unsuccessfully for at least two and a half years to buy a US company in speciality chemicals, coatings or advanced fibres.

At least twice it has lost out. First to ICI in a battle for Beatrice's Foods' chemicals division and then to BASF for United Technologies' Inmont Corporation, although some pharmaceutical businesses were picked up. Akzo's first bid for Stauffer, when it was still owned by Unilever, also failed.

"This purchase fulfils several of our agreed company goals," Mr Amout London, Akzo's chairman, said.

The Dutch company will acquire Stauffer's research, manufacturing and marketing activities in speciality chemicals in the US and worldwide, including high-performance lubricants, flame retardants, petrochemical catalysts and synthetic rubber additives.

Its North American share of sales will rise from 12 to 15 per cent. Mr London has indicated that he wants a figure around 20 per cent—the level seen before the disposal of American Enka. Akzo's synthetic fibre subsidiary—although more US acquisitions seem unlikely for the moment.

From ICI's point of view, the cash inflow will substantially ease gearing levels post-Stauffer. These would have headed towards 70 per cent on a net debt shareholders' funds basis, but will now work out at less than 60 per cent.

On ICI's preferred debt to capital employed ratio, the figure will be around 35 per cent instead of 40 per cent. That, stresses Mr Clements, is seen "as quite a reasonable level."

Amstrad  
abandons  
Ferguson  
bid talks

By Steven Butler

A last-ditch effort to keep the Ferguson television subdivision of Thorn EMI in British hands fell through yesterday when Mr Alan Sugar, the Amstrad chairman, decided after meeting with Thorn officials, not to proceed with a rival bid.

"The time frame just didn't allow for us to interrupt. It was too far down the line," said an Amstrad spokesman.

Mr Sugar said on Friday that he would try to block the sale of Ferguson to Thompson, the French electronics and defence group, by making a last-minute bid.

The sale of Ferguson to Thompson, which was announced last Thursday, is scheduled to be completed on July 1. Thorn said that it would have to look seriously at any offer in the mean time that included a much higher price.

Thorn has said that Ferguson would fare better inside of a large, international consumer electronics group.

Kwik Save  
responds to  
Dairy Farm bid

By Nikki Tait

Kwik Save, the North Wales-based discount food retailer where Hong-Kong-based Dairy Farm International is mounting a partial tender offer to give it control of 25 per cent of the shares, is expected to announce its response to the offer this morning and then write to shareholders later in the day.

Kwik Save met its advisers in Prestatyn yesterday, but remained tight-lipped about the outcome of its discussions. Dairy Farm is tendering for 450p a share and the offer closes on June 30. Yesterday, Kwik Save shares sank back by 8p to 403p. Dairy Farm has said that it will increase its stake beyond 25 per cent for 12 months, but has not ruled a full bid longer-term.

## GKN buys Adapt

GKN, the engineering group, has agreed to buy Adapt Vending Services, a group of privately owned companies with annual sales of £12m. The consideration will be a maximum of £7.5m in cash and loan notes, based on the 1986-87 audited accounts. Adapt will be integrated into GKN's vending services division, which has annual sales of some £55m.

Richard Tomkins on the inclusion of a tender element in the BAA offer  
A step towards a remedy for staggering

Sir Norman Payne, BAA chairman, and Paul Channon, Transport Secretary, at the BAA prospectus launch at the Savoy Hotel yesterday

THE GOVERNMENT's novel approach to the flotation of BAA is an attempt to reconcile the irreconcilable: namely, its desire to extract the highest possible proceeds from the issue while still making it attractive to large numbers of investors.

The size of first-day premiums on other recent privatisation issues has drawn criticisms that the Government has been selling off the nation's assets on the cheap in order to fulfil its political objective of widening share ownership.

To an extent, these criticisms are unjustified. The recent strength of the London stock market has taken nearly all new issues to large premiums, not just privatisations, and the size of the gains on Government flotations has been exaggerated in percentage terms by the fact that issues have been partly paid.

Yet the privatisation programme is widely perceived as having created a nation of stage-people interested more in making a fast buck out of a cheap share issue than in joining a share-owning democracy.

The incorporation of a tender element into the BAA offer is a first tentative step towards a remedy. Its effects are likely to be limited because it represents only a portion of the shares being sold; but if successful, it could point the way towards the future for many new issues—not just for privatisations, but for other companies too.

Some 500m shares, representing the whole of BAA's share capital, are to be sold. At least half of them will be offered to the public at a fixed price, and the rest will be placed with institutional investors at the same fixed price.

Of the institutional portion, some of the shares will be placed with some—about 25 per cent of the whole issue—will be provisionally placed.

In previous privatisations, the provisionally placed shares have been clawed back into the public offering if the issue has been two or three times sub-

scribed. In the BAA offer, this arrangement will not apply. Instead, the provisionally placed shares will be offered for sale by tender.

Applicants, who may be individuals or institutions from the UK or overseas, will be allowed to make only one application for fixed price shares but can put in as many tender applications as they like at any price. There will, however, be no striking price.

Successful applications will be accepted at the price tendered by applicants. If the total number of tender

applications is higher than the number of tender shares available, a cut-off price will be set below which tender applications will not be accepted. Those above the cut-off price will be met in full, and those at the cut-off price will be scaled down to match the number of shares available.

This is not the first time a tender offer has been used in a privatisation issue, but the

method has lain dormant since the flotation of Associated British Ports in 1984.

It fell out of favour when the concept of widening share ownership became a feature of the privatisation programme with the flotation of British Telecom in late 1984. This was because the relative complexity of the tender offer compared with an ordinary offer for sale was thought likely to discourage investors from coming forward with sufficient numbers to take up the issue.

Times have now changed. For one thing, privatisations have reached such a level of popularity that the Government can

is set and all applicants who applied at or above that price are issued shares at that striking price.

This produces two undesirable side effects. First, people apply for more shares than they want because they expect to be scaled down, and second, they tend to bid up the price to be sure of getting shares, so turning the after-market sour. The BAA tender, in its simplicity, should avoid both these problems.

It may, however, encounter others. One is that people will not appreciate that the price they tender is the price they pay, and some could find themselves forking out unrealistic sums for BAA's shares.

Another is that the division of 25 per cent of the issue into a tender offer means the Government could find it hard to avoid a ballot for the remaining fixed price shares. The BAA issue, at a likely £1.1bn to £1.2bn, is set to be smaller than Rolls-Royce's £1.36bn—an issue which was massively oversubscribed and escaped a ballot only by a hair's breadth.

The Government's greatest fear, however, is that investors will take a dislike to the tender and rebel. The recent history of tender offers for private sector companies—Korgan Grenfell and Virgin last year, for example—is an unhappy one, and the method has fallen into total disuse on the London market in 1987.

That, more than anything, is the reason for the cautious structuring of the offer, and a speedy reversion to traditional methods for future issues seems a certainty if rumblings of dissent become too loud.

## CONFIDENCE IN AIR TRAFFIC GROWTH IS PROSPECTUS KEYNOTE

CONFIDENCE in the long-term growth of UK air passenger and cargo traffic is the keynote of the tender prospectus for the sale of shares in BAA, formerly the British Airports Authority, which was issued yesterday, writes Michael Deane, Aerospace Correspondent.

Sir Norman Payne, chairman, said yesterday the Department of Transport's traffic forecasts to the year 2000 indicated average annual growth of between 3.4 per cent and 6.1 per cent at London airports, including Luton (not part of BAA), and between 2.1 per cent and 5.7 per cent at other UK airports.

"The directors (of BAA) expect that future growth in demand for the use of air services at BAA's airports will be in line with these ranges, but that, as in the past, the pattern of growth will be somewhat irregular, being

linked to world economic cycles," he said.

The opening of the Channel Tunnel, planned for 1993, is likely to lead to some diversion of passengers from air services, particularly those travelling to near-Continental European cities, but neither the Tunnel nor the new London City Airport, opening this October, is expected to have a significant impact on BAA's business.

Over the next five years, BAA will spend some \$550m on new developments, including the new Terminal Two at Gatwick, development of Stansted and the expansion of Glasgow.

These, together with refurbishing of existing facilities, will be sufficient to meet demand until the mid 1990s, but thereafter further terminals and probably also runway capacity will be needed for the rest of the 1990s and into the next century.

The prospectus is especially on the controversial

problem of future duty-free sales at BAA airports, in the light of threatened EC measures to eliminate them from 1992 under fiscal harmonisation inside the Community.

Out of \$58m of annual duty-free goods sales at all its airports, about half is for intra-European sales. The \$58m represents about half of the total income from concessions and other non-aircraft related activities of the BAA at all its airports.

The directors intend to "continue to expand these areas of the business consistent with ensuring the efficient operation of airports."

BAA shows little real concern for the threatened abolition of intra-European duty-free goods sales, however.

It points out that no detailed proposals have yet been made and says "it is unlikely that duty and tax-

free facilities will be withdrawn before 1992."

BAA points out that the 1992 date coincides with first five-yearly review by the Monopolies and Mergers Commission of the limits on airport charges which apply at south-east airports.

"It is a firm date for the abolition of duty and tax-free shopping within the Community is known by this date, the MMC will be able to take account of the financial impact on the airports when it recommends the limits on airport charges to apply for the next five years."

The prospectus also reveals that Mr Jeremy Marshall, the new chief executive of BAA, is being paid a salary of £100,000 a year, compared with the £52,130 a year paid to Sir Norman Payne, chairman.

## British Airways en route to Tokyo SE

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

THE recently-privatised British Airways is to apply for its shares to be listed on the Tokyo Stock Exchange, according to Mr Gordon Dunlop, the airline's chief financial officer.

Mr Dunlop said in Tokyo

that BA's shares were currently quoted on the London Stock Exchange, as well as in New York and Toronto. "It is our intention that, in due course, we get a listing for these shares here in this very important market."

During the recent privatisation, BA's shares were offered for sale in Japan, as well as in the UK, US, Canada and Switzerland.

Mr Dunlop also indicated that the substantial part of the £1bn required to finance the airline's proposed purchase of new aircraft for both long-range and short-range work, would be subscribed by Japanese financial institutions. The Japanese element could be up to as high as 40 per cent.

Financing plans for the procurement of up to 16 Boeing

747-400 long-range Jumbo jets, worth about £1.5bn, have already been announced, but the airline is now studying further procurement of up to 10 aircraft, worth around £1bn, to replace its existing ageing fleet of 19 Lockheed TriStars.

Possible candidates include the Boeing 767 twin-engined medium-to-long range jet, the new McDonnell Douglas MD-11 tri-jet, and the European Airbus twin-engined A-330 and four-engined A-340 aircraft, recently formally launched.

Mr Dunlop indicated that a decision would be taken on such a deal within the next six months.

BA's first annual shareholders' meeting since privatisation is to be held at the Royal Albert Hall, London, next Monday.

Good second  
half lifts  
Wyndham

Following a slight increase from \$46,000 to \$51,000 at mid-term, taxable profits of Wyndham Group, engineering and property investment, moved ahead to £229,000 for the year ended March 31, 1987, compared with £189,000.

The group has agreed to acquire Biffen, a recently formed company, from B. J. Hoar and A. R. Hoar and members of their families, for about £1.33m. This will be satisfied by the issue of 1.02m ordinary shares and £50,000 in cash.

Group turnover for the year advanced from £2.22m to £3.33m. The final dividend is maintained at 1p net, leaving an unchanged total distribution of 1.8p. After tax of £15,000 (£20,000) earnings per 15p share are shown as 9.5p (7.7p) before extraordinary items of £11,000 (£150,000) and 9.09p (0.86p) after the same.

The extraordinary items represented the costs incurred in the successful offer for John Williams of Cardiff.

The directors said that the engineering division had a full order book, while the financial services sector continued to meet its planned expansion.

## Hollis well ahead

Management accounts for the first five months this year at Hollis, Robert Maxwell's engineering vehicle, comfortably exceeded those for the same period in 1986.

Mr Richard Rimmington, chairman, told shareholders at yesterday's annual meeting that annualised sales were now running around £250m and this put the group well on the road to achieving its target of sales of £260m by 1991.

The engineering businesses bought last year, Stothert and Pitt and Crovener Group, came into profit in the first quarter of this year and were now making an important contribution to overall profitability. With the continuing development of Hollis professional and financial services, the outlook for the rest of the year was highly encouraging, said Mr Rimmington.

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total dividend	Total last year
£Borland	1.25	Aug 4	—	3	—
£Cranwick	3.7	July 31	—	5.55	2.66
£James Cropper	2.15	Aug 19	1.9	3.25	2.75
£Drummond	2.5	Sept 8	—	3.7	—
£Estate & Agency	3	—	3	3	3
£Kleinwort Charter Int.	0.88	—	0.82	—	2.6
£Oceana Dev.	nil	—	1.7	nil	1.7
£Volter	0.7	Sept 29	—	—	1.2
£Whitecroft	6.7	Oct 1	6	10	8
£Wyndham	1	—	1	1.8	1.8

Dividends shown pence per share net except where otherwise stated. \* Equivalent after allowing for scrip issue. † On scrip increased by rights and/or acquisition issues. ‡ US\$ stock. § Unquoted stock. ¶ Third market. || US cents throughout.



The multiple option credit set up for Hachette by Credit Lyonnais and Chase Manhattan Bank has received a very favourable market acceptance.

For \$150 million requested by Hachette, the response of the banking community exceeded \$500 million. The Hachette group has thereupon decided to increase its request from \$150 to \$200 million.

This operation is the first of its kind to allow a French borrower a choice of using francs or foreign currencies without restriction and which also incorporates a programme of Treasury Bills and Euro-Commercial Papers.

The French and foreign banks participate in this operation on the basis of practically equal shares.

## BOARD MEETINGS

TODAY		First National Securities	June 28
Interim—Electronic Data Processing,		Fincher King	June 29
Herdinger Properties, Hellenic and		Newhams Ltd	July 1
General Trust		Thames Valley Trust	June 29
TOMORROW			
Finch, Holmwood, Brown and			
Jackson, Dunes Investments, Trust			
Dunk, G. G. Investments, Marina			
Development, Marlingdale Race			
Electronics, Trimco.			
FUTURE DATES			
Interim—			
Big Arrow			June 29
First National Finance			June 29

## WHITECROFT

Highest ever  
profit of £9.1m

	1987	1986
Pre-tax Profit	up 25%	£9.1m £7.3m
Earnings	up 26%	23.0p 18.2p
Dividends	up 19%	10.0p 8.4p

"Our corporate strategy is to invest for continued growth in profits, earnings and dividends through new products, processes and markets and by appropriate acquisitions. The momentum we have created in the last twelve months means that we can be confident of maintaining the pace we have set."

Tom Weatherby, Chairman

## WHITECROFT plc

Textiles, Building Supplies, Lighting, Property Development.

A copy of the Annual Report may be obtained from: The Secretary, Whitecroft plc, Water Lane, Wilmslow, Cheshire SK9 5BX. Telephone: 0625 524677.



## DISTRIBUTION OF FREE STOCK PURCHASE WARRANTS

On June 22, 1987, the Board of Directors of Accor voted to distribute to Company shareholders one free subscription warrant for each share held.

Ten warrants give right to subscription to one ACCOR share at the price of FF 625 before November 30, 1989 or of FF 700 between December 1, 1989 and November 30, 1990. The warrants have received the visa (No. 87-218) of the French Stock Exchange Commission (Commission des Opérations de Bourse) and will be listed on the Paris Bourse.

Until November 30, 1990, new shareholders through exercise of 1985 C warrants held or through conversion of the French franc 1983 convertible debentures or the US dollar 1984 convertible debentures are eligible for the free warrant. After November 30, 1990, the rates of conversion of debentures into shares will be adjusted.

This free issue is a consequence of the recent strengthening of Accor's shareholders' equity and should give a better opportunity to participate in Accor's expansion, while providing additional funds to finance the company's growth.

Today Accor is one of the world leaders in the hotel and restaurant industries with 600 hotels and more than 70,000 rooms, and 2,000 restaurants in 60 countries. The Group is also the world's leader in issuing service vouchers. ACCOR, a world of new perspectives.

GRANVILLE  
SPONSORED SECURITIES

High Low	Company	Price	Change	Gross Yield	%	p/e
167 133	Ass. Brit. Ind. Grd.	167	+2	10.0	6.0	10.3
168 145	Ass. Brit. Ind. CULS	168	—	10.0	6.0	—
38 34	Armstrong and Rhodes	38	—	4.2	11.1	5.3
80 67	BBS Design Group (USM)	76	—	5.3	1.9	22.5
216 211	Bardon Hill Group	276	+3	8.3	1.9	22.5
166 155	Bry Technology	166	—	11.5	2.8	13.3
176 130	CCF Group Ordinary	175sd	—	16.7	12.8	—
123 89	CCF Group 10pc Cap. Pref.	123	—	16.7	12.8	—
146 136	Carburendum Ord.	146	—	10.7	11.6	12.7
106 87	Carburendum 7.5pc Pref.	82sd	—	10.7	11.6	—
135 119	George Blair	135sd	—	6.8	5.9	2.7
143 119	Isla Group	120	—	3.7	3.5	2.7
383 321	James Burrough	383sd	—	18.2	4.7	7.6
87 86	James Burrough Spc Pref.	87	—	12.8	12.3	8.7
69 52	Mutichouse NV (AmstE)	69sd	—	1.7	—	19.8
427 351	Record Ridgway Ordinary	427	—	14.1	17.2	—
91 80	Record Ridgway 10pc Pref.	82sd	—	14.1	17.2	—
108 43	Scruttons	108	+1	—	—	8.5
176 141	Torrey and Carville	176sd	—	6.8	3.8	8.5
400 321	Trevian Holdings	400	—	2.8	2.3	8.5
122 73	Unicost Holdings (SE)	122	—	2.8	2.3	8.5
166 115	Walter Alexander	166	—	5.0	3.0	15.8
198 190	W. S. Yates	198sd	—	5.0	3.0	15.8
115 96	West Yorks Ind Hosp (USM)	105	—	5.8	5.2	11.1

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## UK COMPANY NEWS

## Borland optimistic despite profit downturn to £2.9m

BY TERRY POVEY

MR PHILIPPE KAHN, Borland's president, was in ebullient mood yesterday in spite of the near halving of the California-based computer software company's pre-tax profits.

For the year to March, the USM-quoted Borland reported pre-tax profits of \$4.7m (£2.9m) against \$8.7m in 1985-1986 on turnover ahead by \$2.1m to \$29.1m.

However, Mr Kahn's enthusiasm has not been dented. "This business is all about products. We don't really care about financial years," he bubbled. "There was a slip in the new products of maybe three months and as a result we had all the costs and none of the revenues in the period reported."

However, the future seems more assured. "What really matters is that our new products have instantly been successful," said Mr Kahn.

He described one of these pieces of software, Turbo C, as "like sticking a rocket on to your car," and as having "wiped out" a major competitor's established product.

Ms Marie Bourget, vice-president finance, said current trading was good and added: "First quarter operating profits will be better than those for

the first half of last year." In the opening half of 1986-87, Borland reported operating profits of \$2.6m.

Borland joined the USM last summer, with its shares priced at 125p in an offer for sale that was twice subscribed. At its interim in November, pre-tax profits were ahead 40 per cent and Mr Kahn said "everything has gone well for us."

In late January, however, warnings of full year profits lower than expected emerged—brokers forecasts were cut from \$12.6m to \$8m and then to \$6m. Mr Kahn said yesterday that he could not be blamed for the brokers' wayward estimates.

"What do they want, insider trading?" he exclaimed.

Yesterday, results showed operating profits of \$2.1m (£2.9m) hit heavily by a \$6.18m rise in selling, general and administrative costs to \$17.51m.

However, the \$946,000 interest earned on the company's \$14.6m cash pile plus a \$162,000 foreign exchange gain were technology sales took the pre-tax total up to \$4.7m (£2.9m).

comment

It is no easy job being Borland's London broker: Cal-

ifornia and the City being two places more readily separated by a common language than most. While Mr Kahn goes down very well at micro-computer users conventions, more effort (especially with the timing of introduction of new products) is needed to get what could be mistaken for marketing hype translated into the kind of tangible financial markets can absorb.

The industry is impressed with Borland's products and the current rates of shipment suggest that inroads are being made into the market shares of Ashton-Tate, Lotus and Microsoft—the software establishment. US distributors' league tables have the latest Borland offers high up in their top tens and to date the company's sales have not been disappointed by poor products.

For shareholders, July 6, when US investors will first be able to buy Borland's shares, could be an important and \$1.51m income from soft-millionaire Microsoft is presently trading in New York on a p/e of over 100, while Borland rates a prospective of 22 on forecasts of \$13m at London's 201p. As some form of US listing is also in the air, the shares are a high risk bet that could well pay off.

comment

It is no easy job being Borland's London broker: Cal-

## GEC gives undertaking on Plessey

By Nikki Tait

General Electric Company, the UK electronics group, has given undertakings to the Secretary of State for Trade and Industry, that it will not buy more than 15 per cent of rival electronics and defence company, Plessey, without his consent.

The undertaking also applies to Plessey subsidiaries. In addition, GEC undertakes that it will not merge with either Plessey or any of its subsidiaries if the deal would qualify for investigation under the Fair Trading Act or result in a "substantial transfer of activities" from Plessey, without similar consent.

Yesterday, the Department of Trade and Industry said that such undertakings were standard following publication of a Monopolies and Mergers Commission report, and that delays between publication and such announcements were not uncommon. The MMC report on GEC's £1.2bn bid for Plessey came out in August 1986 and—except for one dissenting voice—argued that the takeover should not be allowed to proceed. The main objection was the impact of the merger on competition within the UK, particularly in the market for defence electronics.

Plessey's shares, which dipped to almost 160p in September before climbing back to 256p in March, added 51p to 229p yesterday.

## JWT still looking at alternatives

By Nikki Tait

JWT Group, the New York-based advertising agency and PR group which is on the receiving end of an audacious bid from the much smaller UK marketing services group, WPP, yesterday said that it was still considering various options and could not yet respond to WPP's proposals.

In a letter to Mr Martin Sorrell, WPP's chief executive, Mr Don Johnston, JWT's chairman, said simply that the company was still looking at alternatives and could not meet WPP's deadline set for yesterday. The letter itself was couched in extremely friendly terms—starting "Dear Martin"—and ending "very sincerely."

The two sides are believed to have met last week, although Mr Sorrell has now returned to the UK. Although rumours of a WPP-Knight have circulated, WPP's offer is the only one on the table at present.

Yesterday, American investment bank Bear, Stearns also emerged with a 7.3 per cent stake in JWT, but said the shares had been bought as an investment—as part of its brokerage business.

**SAPPHIRE PETROLEUM** (gas and oil explorer): Turnover £27,000 (£2.08m) and pre-tax loss £5.41m (£3.22m) for 1986. Loss per 50p share 25.3p (20p). Extraordinary charges nil (£10.5m). Company's shares are traded on USM.

**STRATA INVESTMENTS**: Net assets per warrant 49.9p at April 30 1987 against 24.3p a year earlier. Income from investments and dividends totalled £131,508 for the last year (£56,395 for eight months to April 1986). Tax took £4,119 (£103,643) leaving earnings per share of 0.004p (1.19p).

## Dalgety to sell ABM to Harrisons &amp; Crosfield

BY DAVID WALLER

Dalgety, the food and commodities group, yesterday said that it is negotiating the sale of Associated British Malsters to Harrisons & Crosfield, the palm oil to plantations conglomerate and parent company of Paul's Malt.

Although George Paul, joint chief executive of Harrisons, said that yesterday's announcement had been rushed out in response to some "fairly premature" weekend press reports, analysts expect the disposal to raise between £30 and £40m.

The sale of Balfour Guthrie (Canada), Dalgety's Vancouver-based timber operation, is also "imminent," the company said yesterday. Dalgety first sought a buyer in March with an asking price of £70m and has now narrowed the field to three potential purchasers. The sale should be concluded next month, Dalgety said.

In a separate development, Dalgety will today announce

the £17m acquisition of the Preservendrijf BV, a Dutch maker of extruded snacks and supplier of dehydrated vegetables, which made operating profits of £2m on turnover of £21m in the last financial year.

Dalgety has never disclosed ABM's profits but analysts estimate that it made £4m pre-tax profits on turnover of £57m in the last financial year. If negotiations are successful, the sale would be subject to clearance from the Office of Fair Trading as Paul's Malt, already a major UK maltster, would effectively double its size.

Dalgety has pursued a vigorous rationalisation programme over the last year with the aim of concentrating on the group's core food businesses and disposing of the rest. Other recent divestments include ABM chemicals sold to RTZ for £30m, and Clarkson Puckle, a Lloyd's broker sold to Inchcape for £42m. Last October, it bought Golden Wonder from Hanson Trust for £28m.

## Gold Fields £40m rights to fund Newmont shares

BY NIKKI TAIT

Consolidated Gold Fields, the international mining group, yesterday announced the £40m issue and placing of 4.16m of its own shares at 97p in order to pay for 1.44m new shares in Newmont Mining Corporation, and to maintain its stake in the American-based mining company at 26 per cent.

Gold Fields' action follows a \$180m secondary placing by Newmont. The US company has agreed to sell 4m shares at \$45 to underwriters with a view to a public offering. The Gold Fields acquisition is in addition

to this. Yesterday, Mr Rudolph Agnew, chairman of Gold Fields said the company was pleased with its investment in Newmont and "by maintaining our interest, we demonstrate our close relationship with and continued support for the company."

Earnings per share were reported as 5.7 cents (11.8 cents) on which a final dividend of 1.25 cents is being paid. The total payout for the year is 2 cents—in line with the prospectus commitment.

Essential information for corporate treasurers, financial directors, bankers, auditors and other advisers involved in the volatile financial market.



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by J. A. Donaldson

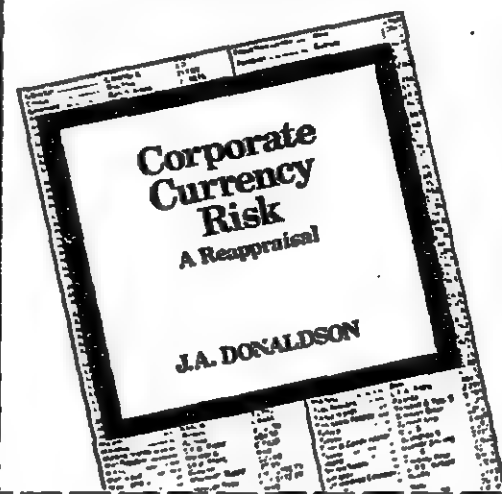
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## Irish Wire raising £720,000

Irish Wire Products is to raise approximately £720,000 (£727,000) by a combination of a rights issue and a subscription for new equity by certain investors who have agreed to underwrite the rights issues.

The subscription price is to be 45p per ordinary share. Mr D Jones will subscribe for 1m shares and will underwrite 288,081 shares; Mr Richard Hayes will subscribe for 150,000 shares and has underwritten 43,364 shares while Gulder Investments will subscribe for 225,000 shares and has underwritten 66,045 shares. The basis of the rights issue is one new share at 45p for every six held.

The Panel on Takeovers and Mergers had indicated that subject to independent shareholders approval on a poll, they will waive Rule 9 of the Code which would otherwise have an obligation on the investors to make a cash offer of 45p for the whole of the Irish Wire share capital now owned by them following the proposed subscription. Upon completion, Mr Dennis Jones and Mr Richard Hayes will join the IWP board as non-executive directors.

## Crowther pays £35.4m for another US company

BY DAVID WALLER

Crowther Group, the acquisitive Huddersfield-based textile group, yesterday announced its second major expansion into the US within four days.

Crowther has agreed to buy 100 per cent of L.D. Brinkman, a leading wholesale distributor of carpets in the US, for \$87m (£35.4m). This follows last Thursday's £13m acquisition of a controlling interest in McCall Pattern, a designer and distributor of patterns.

Brinkman operates from 35 depots in 30 states and supplies floor coverings and flooring products to 15,000 retail and contract customers in the South and South-West of the US.

In the year to the end of July 1986, it made pre-tax profits of \$14.3m on turnover of \$220m. Since then, however, the company has suffered from the effect of lower oil prices on the local economy, and from the cost of entering the more prosperous markets of California—profits for the year to July 1986 were \$2.6m on \$200m turnover.

Now that the Los Angeles depot is operational, Crowther directors are confident that they

can achieve a return to earlier levels of profitability.

They claim that their UK carpet distribution business is managed more efficiently than the new acquisition, and that there is abundant scope for margin improvement, possibly at the expense of closing down some of the least profitable depots.

"We aim to turn each depot into a separate profit centre," said Mr Michael Abrahams, Crowther's deputy chairman, "we will incentivise the management and cut excess capacity."

Crowther first said that it intended to buy two US companies when in April it raised £57m by way of a rights and convertible stock issue. The latest transactions bring the number of acquisitions made in the last 18 months alone to 16.

Mr Trevor Barker, chairman, said that, but for one imminent purchase in Europe, the group had temporarily come to an end of its phase of growth by acquisition. "We've got the business shaped," he said.

Combined group turnover will amount to approximately £500m, he said.

Crowther's shares closed 3p up at 250p.

## Loh LEVERAGED CAPITAL HOLDINGS N.V.

Curacao, Netherlands Antilles

## Notice of Annual General Meeting of Shareholders

Notice is hereby given that an Annual General Meeting of Shareholders of Leveraged Capital Holdings N.V. has been called by the Manager, Intimis Management Company N.V. The Meeting will take place at the offices of the Company, John B. Gorsiraweg 6, Willemstad, Curacao, Netherlands Antilles on 18th July, 1987 at 10.00 a.m.

The Agenda includes, inter alia, a proposal to amend the Articles of Incorporation of the Company.

The Agenda, the proposed amendments and the Annual Report for 1986 may be obtained from the offices of the Company or from the Paying Agent mentioned hereunder. Shareholders will be admitted to the meeting on presentation of their certificates or of vouchers, which may be obtained from the Paying Agent against delivery of certificates on or before 10th July, 1987.

Willemstad, 23rd June, 1987.

INTIMIS MANAGEMENT COMPANY N.V.

Paying Agent:  
Pierson, Holding & Pierson N.V.  
Herengracht 214  
Amsterdam



The Ordinary Shareholders' Meeting held on May 14th 1987 approved the Balance Sheet and the accounts for the financial year 1986.

As at December 31st 1986, the total amount of the liabilities reached FRF 258 million for the renting operations and FRF 71 million for the leasing operations.

The financial year 1986 evidences a profit of FRF 10 014 469,13 that will allow the distribution of a global dividend of FRF 8 600 00,00 i.e. FRF 4,30 per share.

New Issues This announcement appears as a matter of record only. June 23, 1987

**Bank of Greece**  
DM 150,000,000  
5 1/2% Deutsche Mark Bearer Bonds of 1987/1992  
DM 150,000,000  
6 1/2% Deutsche Mark Bearer Bonds of 1987/1995.

Bonds due 1992:  
Issue Price: 100% - Interest: 5 1/2% p.a., payable annually in arrears on June 23 - Redemption: on June 23, 1992 at par  
Bonds due 1995:  
Issue Price: 100% - Interest: 6 1/2% p.a., payable annually in arrears on June 23 - Redemption: on June 23, 1995 at par  
Bonds due 1992 and Bonds due 1995:  
Denomination: DM 1,000 and DM 5,000 - Security: Negative Pledge Undertaking - Listing: Frankfurt Stock Exchange

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<b>BAVARISCHE LANDESBANK</b> GIRAZENTRALE	<b>BAVARISCHE VEREINSBANK</b> AKTIENGESELLSCHAFT
<b>WESTDEUTSCHE LANDESBANK</b> GIRAZENTRALE	<b>DEUTSCHE BANK</b> AKTIENGESELLSCHAFT
<b>ARAB BANKING CORPORATION -</b> DAUS & CO. GMBH	<b>BANKERS TRUST GMBH</b>
<b>BANQUE BRUXELLES LAMBERT S.A.</b>	<b>BANK OF TOKYO (DEUTSCHLAND)</b> AKTIENGESELLSCHAFT
<b>BNF-BANK</b>	<b>BANQUE NATIONALE DE PARIS</b>
<b>COUNTY NATWEST LIMITED</b>	<b>BANQUE PARIBAS</b> CAPITAL MARKETS GMBH
<b>DARWA EUROPE</b> (DEUTSCHLAND) GMBH	<b>CITIBANK</b> AKTIENGESELLSCHAFT
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<b>ITCB INTERNATIONAL LIMITED</b>	<b>DEUTSCHE GENOSSENSCHAFTSBANK</b>
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	<b>YAMACHIE INTERNATIONAL (DEUTSCHLAND) GMBH</b>



## UK COMPANY NEWS

## Organic growth behind profits rise at Drummond

BY ALICE RAWSTHORN

Drummond Group, the wool textiles concern, yesterday announced a 28 per cent increase in pre-tax profits to £1.74m last year on turnover which rose by 12 per cent to £25.95m.

The group, which changed its name from Stroud Riley Drummond a year ago, has expanded rapidly in recent years by diversifying into cloth for women's wear and by staging a series of acquisitions.

Mr Stefan Simmonds, chairman and chief executive, said that the profits increase reflected the group's consolidation and organic growth during the year to March 31. The increase was also fuelled by a reduction in the interest charge — to £386,000 (£506,000) — due to improved cashflow.

During the year the worsted division's new finishing plant came on stream in Bradford. The benefits of this investment should start to filter through in the present year.

The integration of the capacity acquired with Salts has been completed. Drummond also invested in its design resources.

The leisure fabric division returned to profit during the year and will now merge with the hosiery business.

Given that Drummond has reinforced its management team Mr Simmonds is now intent upon staging further acquisitions. He

said that the group had no specific acquisitions in sight, but that it was looking for textile companies in related areas.

Drummond has returned to the ranks of the tax payers, yet its tax is relatively low at £215,000 (credit of £65,000) and should remain low for the next two years.

Full diluted earnings per share rose modestly to 18.86p (18.55p). The board proposes a final dividend of 2.5p making 3.7p (3.2p) and intends to stage a one-for-two capitalisation issue.

The group has expressed two legal settlements as an extraordinary item of £580,000.

Mr Simmonds described the present state of trading as "buoyant" and expressed confidence in the future.

#### comment

The City has been nothing if

not patient with the Drummond Group. But that patience is beginning to wear a little thin. No one could quibble with the long term strategy of turning a vulnerable worsted suitings manufacturer into a more broadly based textiles group. But the management team has taken rather longer than either it, or the City, originally expected to effect the changes.

Analysts had braced themselves for a pedestrian set of preliminaries; but, stripped of the interest benefit, these pre-tax profits were undeniably disappointing. This combined with sluggish sales, and a slip in pre-interest margins to shave 16p off the shares to 210p. With projected profits of £2m, the shares are on a prospective p/e of 9, and the City is likely to wait until the interims before considering a re-rating.

#### Estates & Agency climbs to £0.63m

Estates & Agency Holdings, a property investment company, reported a substantial increase from £263,541 to £829,962 in pre-tax profits for 1986.

The dividend is unchanged at 3p net, stated earnings per share improved from 4.75p to 7.24p, and net asset value per share was up from 238p to 255p.

Gross rental income was

higher at £1.86m compared with £1.51m. Net rents payable and other property outgoings were down from £186,230 to £156,308.

Share of profits of associates was £102,800 against £90,390, and other income was considerably higher at £230,464 (£21,255). Cost of finance and administration was £1.41m (£1.23m). There was a tax charge of £191,909 (£25,392 receivable).

The directors said the profit increase was attributable primarily to the rise in gross rental income resulting from rent review and new lettings.

#### Jas Cropper profit falls to £1.7m

James Cropper, paper manufacturer, reported a slight setback in pre-tax profits from £1.82m to £1.58m in the year to March 28, 1987, despite an improvement from £27.48m to £28.11m in turnover.

The directors warned in the November interim statement that with pulp prices rising very rapidly the second half was unlikely to be as good as the first half. In the event turnover for the period was up by £1.14m to £15.41m, but profits tumbled from £1.29m to £1.78m.

The directors said yesterday that there had been an inevitable delay in recovering the extra turnover which reduced profits below the record level of last year.

Currently the company had a full order book. Margins were not as good as in 1986 before the explosion in pulp prices. With the further development of higher value grades and increased volume, the company would be seeking to produce better results this year.

Operating profit last year was down from £2.46 in to £2.33m; interest took £440,000 (£635,000) and tax charged was £79,000 (£47,000) leaving earnings per share of 39.5p (44.2p) for a total dividend increased from 2.75p to 3.25p with a final of 2.15p.

One-for-one scrip issue is also proposed.

#### Cranwick rise

Cranwick Group, Yorkshires-based manufacturer of high quality pig feed and engaged in the wholesale marketing of pigs and the merchandising of grain, lifted pre-tax profits from £840,000 to £882,000 for the year ended March 31, 1987.

Turnover was ahead from £36.6m to £42.2m.

## Strikes at Volex hold back profits growth

By Philip Coggan

STRIKES in the wiring harness division and operating problems caused by two major projects coming on stream simultaneously, restricted pre-tax profits growth to 6 per cent at Volex, the electrical group, in the year to March 31, 1987.

After paying corporation tax for the first time for many years, Volex's earnings per share fell 12 per cent to 25.4p (29.8p).

However, second half profits, at £3.3m, were 12 per cent higher than in the previous year and the market was encouraged enough to mark the shares up 12p to 357p.

Orders for new wiring harnesses from Rover and Jaguar caused initial operating difficulties and a two-week strike in that division. But the problems were overcome, and in the second half net margins increased to 9.2 per cent, compared with 8.6 per cent in the first half.

Shortly before the year end the small electronics division was closed and its remaining activities and equipment transferred to other divisions; there was a small, non-recurring, operating loss of £150,000.

Pre-tax profits were £5.42m (£5.11m) on turnover up 3.3 per cent at £67.63m (£64.41m). The tax charge was £368,000 (nil), and the final dividend was set at 6.7p (6p) making a total of 10p (9p).

#### comment

A cynical interpretation of these figures would be that, after years as a recovery stock, Volex has found that growth as a mature company is a lot harder. But the market is obviously less harsh in its judgment than most would assume and news that the tax charge would rise more slowly than expected helped push the shares up 12p to 357p.

To be fair to Volex, it would appear that last year's problems are mostly one-offs. Demand for moulded plugs looks set to expand fast and the prospects for some other parts of the group look very good. A full year of stress and strike-free business from Rover and Jaguar and a pick-up in the building sector will help push pre-tax profits to £6.6m this year. That out the prospect of a 10.5 per cent rise in tax charge worry out of the way for two years, this might be the time for Volex to eliminate part of its substantial discount to the sector.

#### Midsummer secures Riley takeover

By Clay Harris

Midsummer Leisure, the pub, disco and shopping group, yesterday announced its takeover of Riley Leisure, Britain's leading manufacturer of snooker tables and operator of snooker clubs.

It claimed ownership or acceptance in behaviour of more than 80 per cent of Riley's diluted share capital on the first closing date for its offer, which was recommended by all but one of Riley's directors.

With Midsummer shares 7p lower at 408p, its share offer was worth £92.5p against Riley's market price of 89p, down 11p. The 82.5p cash alternative has been accepted on behalf of fewer than 150,000 Riley shares so far.

#### APPOINTMENTS

##### Changes at Chase

In a move at CHASE MANHATTAN BANK to integrate the investment banking and securities of the entire global bank and bring the London-based investment banking subsidiary closer to the UK and European banking units, Mr Dennis C. Longwell, senior vice president, UK country manager, has, in addition, assumed responsibility for the Chase Investment Bank (CIBL).

Mr Chris J. Matton, senior vice president, has taken over from Mr Robert D. Hunter, SVP, as Europe, Africa and Middle East area executive. Mr Matton's previous post was general manager for the Hong Kong branches of The Chase Manhattan Bank. Mr Hunter is returning to the US to become financial services executive in individual banking.

To further strengthen the integration of investment banking services for foreign country managers, Spain, has been appointed senior managing director of CIBL reporting to Mr Longwell.

Mr Thomas Gaffney, formerly president of CIBL, will now be responsible for initiating the bank's new involvement in the LDC debt/equity swap business.

From July 1 Mr David Butcher and Mr Peter Sanderson become joint managing directors of SAVE AND PROSPER FINANCIAL SERVICES. Mr Ian McCallum is appointed branch manager of the London branch

## Steven Butler on Valin Pollen's move in global corporate finance

Global corporate finance is now a reality for investors and for companies raising capital alike.

It is thus perhaps inevitable that the financial public relations companies that specialise in investor relations and have flourished in the multiplicity of mergers and acquisitions in individual markets, would soon follow suit.

Valin Pollen International, the London-based financial PR specialist, last week announced an ambitious leap across the Atlantic in a move toward creating an international network capable of providing investor relations services to clients in any major financial market.

It is ambitious not only because of the aims of the expansion but because Valin Pollen is bringing a company, the Carter Organisation, whose operating income at £23m (£13.7m) is fifth higher than Valin Pollen's, and whose operating profits, at £16.76m, are five times Valin Pollen's.

To pay for the initial price of \$51m Valin Pollen is raising funds by placing its own shares at a premium of between 20 to 55 per cent over the price of 290p at which trading was suspended last week. Subsequent payments could bring the final price to \$114.6m.

The Carter Organisation, founded and chaired by Mr Donald Carter, is a child of the takeover boom that hit New York in the late 1970s.

Mr Carter started out as a proxy solicitation specialist who unbundled companies of the annual chore of collecting proxy votes from shareholders. When a company came under a hostile bid, Mr Carter found that his ability to communicate directly with a company's shareholders suddenly became extremely valuable.

The only defence against a hostile bid is a high share price," says Mr Carter, and that requires the cultivation of investor loyalty.

Many companies under threat found they did not know who their shareholders were, why investors held the shares, or what they expected or wanted from the company. Thus began the business of investor relations and market intelligence.

In New York it has proved a high growth business, earning a good margin, of about 50 per cent for Carter. Investor relations activities account for 66 per cent of the business (most of the rest being proxy solicitation).

Valin Pollen is a more broadly-based financial public relations company, which has capabilities in advertising, design, and market research—and it earns substantially lower margins. Specialised investor relations activities have grown in two years from nil to account for over 10 per cent of Valin Pollen's income, and a higher proportion of profits.

The logic of Carter and Valin Pollen coming together has received wide praise among analysts and competitors alike. Each group has among its clients a long list of blue chip companies that are international in every sense. With the rapid increase of multiple share listings in markets around the world, investor relations service confined to one market does not cover the ground.

"We have been asked repeatedly by our clients, what are our capabilities worldwide. We always came up short," says Mr Carter.

There is also plainly much that Carter and Valin Pollen can learn from each other, ranging from Carter's more sophisticated market intelligence



Donald Carter (left), founder and head of the Carter Organisation, and Reg Valin, chairman of Valin Pollen



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Despite the operational and financial logic of the deal, however, there are still doubters.

Mr Carter is an entrepreneur who built a successful business from scratch, and continued success is seen as dependent on his leadership.

He is selling for a huge sum of cash, inevitably raising questions of whether he is seeking a way out while the going is still good.

Although performance-linked payments will provide further incentive to stay in the three years to come, some doubt he will enjoy playing second fiddle to Valin Pollen chairman Mr Reg Valin, who will run the worldwide operation.

Both men stress the personal relationship and close understanding between them, and Mr Carter says he is excited about participating in building the first global investor relations network.

Valin Pollen is relying on Mr Carter's ability to sell his sincerity to investors during his current visit to the UK. He should do a good job at it. He is, after all, a professional.

The dodgy record for British acquisitions in the US, especially when they depend on the continuing performance of one entrepreneur, gives pause for thought.

There is also the question of the quality of earnings based predominantly on the investor relations business, since they rely on a continuing high level of mergers and acquisitions.

"I would not want to go to bed every night thinking that all my earnings are coming from that activity," says Mr Peter Gummer, chairman of the public relations group Shandwick, who none the less applauds the deal as an excellent move for Valin Pollen.

The regulatory environment in the US is turning against contested bids, where the fees for investor relations work can be astronomical. Any downturn in stock markets could also snatch a huge amount from the bottom line.

Still, Mr Valin and Mr Carter do not believe the clock on the mergers and acquisitions, including contested bids, can be turned back now that global deregulation is becoming a reality.

## Soundtracs profits up 35% in first six months

Soundtracs, the USM quoted manufacturer of electronic audio equipment, produced a 35 per cent increase to \$941,000 (\$697,000) in pre-tax profits for the six months to April 30.

Mr R. C. Wells, chairman, said increased exports were achieved in both Europe and the Far East. He was confident the second half would benefit from the new association with ARG Inc in the US.

During the period a further factory unit was acquired

facilitating an approximate 100 per cent increase in production capacity.

Turnover in the first half climbed from \$1.8m to \$1.51m and operating profit was \$308,000 (\$244,000); interest receivable and other income amounted to \$33,000 (\$8,000) and tax charge was \$119,000 (\$103,000) leaving attributable profits of \$223,000 (£149,000) for earnings per share of 2.25p (1.85p).

The interim dividend is 0.7p —last year there was a single payment of 1.2p.

#### SHARE STAKES

THE following share stakes were announced during the past week:

Matthew Hall.—On June 6, director H A Hicks disposed of 1,640,000 ordinary at 195p per share.

Cattle's Holdings.—Director A R Muir has sold 30,000 beneficial shares at 67p each.

Peabody Holdings.—Director G. Thain disposed of 185,000 ordinary shares.

Harris Queensway.—The following directors disposed of shares:—D J Stockwell, 150,000 at 242p each and K. J. Elton 71,000 at 242p per share.

Wingate Property Investments.—Chase Corporation of New Zealand has, through a subsidiary, purchased 5,945,127 ordinary shares at 44.98p (60.03p per cent).

## Platignum expansion

Platignum, pen manufacturer, announced it was at an advanced stage of negotiations for the acquisition of a company to form part of its stationary division.

The chairman, Mr D. R. Leeming, said in his annual statement that details should be available at the time of the annual meeting. Prospects for the current year were good, and with the addition of extra businesses, the board expected to pay its arrears and restore the preference dividend at the half year.

Sales in the stationary and household divisions were running well above last year's levels, he said, and satisfactory results were expected. The plastics and engineering

divisions were showing smaller increases in sales. But the company expected a year-end contribution from its plastics plant, compared to last year's substantial losses, and an improved contribution from the engineering operation.

KLEINWORTH CHARTER Investment Trust raised net asset value per 25p share from 131p to 148.5p over the year ended May 31, 1987. For the six months to end-May net earnings totalled £1.04m (£943,000), equal to 1.28p (1.16p) per share. The interim dividend is lifted to 0.875p (0.82p). Board intends to at least maintain 8.7 per cent rate of dividend increase for full year.

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Floating Rate Notes Due 1989

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the period 23rd June, 1987 to 23rd December, 1987 has been fixed at 7% per cent. per annum and that the coupon amount payable on Coupon No. II will be U.S. \$9,690.10.

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## Record Pre-tax Profit

	1987	1986
	£'000	As reported Restated £'000
Turnover	24,148	18,793 22,478
Profit before tax	2,262	1,402 1,840
Profit after tax	1,428	881 1,133
Earnings per share	6.48p	5.43p 5.69p
Net dividend per share	2.20p	1.975p

Highlights from the statement by the Chairman, Mr K.T. Roberts

- \* The profit of £2,262,000, before tax, is the highest in the company's history.
- \* The 1987 results and restated 1986 include the benefit of a full year from HCP Limited acquired in February 1987.
- \* The outlook in the market at the present time is favourable and orders are at a higher level than last year... we are budgeting for a further increase in profits and a strengthening of our position as the year progresses.

Copies of the full Annual Report are available from the Secretary, 38/42 South Road, Haywards Heath, West Sussex RH16 4LA

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From July 1 Mr David Butcher and Mr Peter Sanderson become joint managing directors of SAVE AND PROSPER FINANCIAL SERVICES. Mr Ian McCallum is appointed branch manager of the London branch

of Save & Prosper Sales. From September 1 Mr Julian Tregenna is appointed chairman of Save & Prosper Financial Services. Mr John Perceval moves from chairman of Save & Prosper Financial Services to establish the corporate business division—a new sales division covering larger UK companies.

Mr Derek Youngman has been appointed managing director of 600 Group member GCS (STEELS), which has been formed to continue the Group's re-usable steel business following the recent sale of the scrap interests. He is a director of George Cohen Sons & Co.

Mr John Drew has been appointed as head of press and information offices in the UK. He was director of European Affairs for Telford Ross International and director of international affairs for Rank Xerox.

Prof Peter Lawrenson has been appointed chief executive, and Mr Geoffrey Haines becomes managing director of SWITCHED RELUCTANCE DRIVES.

BRITISH AIRWAYS HOLIDAYS has appointed Mr Ivan Miller as marketing director with overall responsibility for its European, European and Far East sales and sales appointment is a recall to the parent company after more than 10 years as general manager of British Air-

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0898 500 193 ACTIVE USM A-C  
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**ST MODWEN PROPERTIES**  
has appointed Mr Christopher Roshier as a non-executive director. He is a managing director of merchant bankers Hill Samuel & Co.

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20 examples of our commitment and expertise in M & A and LBO financing.

TRANSACTION	TOTAL BANK FINANCING	SCOTIABANK PARTICIPATION
BCI Holdings	\$4,100,000,000	Co-managed the leveraged buyout of Beatrice Companies Inc. Provided US\$ 276,500,000.
Safeway Stores Holdings Corporation	\$3,500,000,000	Acted as a manager in the leveraged buyout of Safeway Stores, Incorporated. Provided US\$ 250,000,000.
GWCI Acquisition Corp.	\$1,750,000,000	Provided US\$ 148,750,000 acquisition financing for the purchase of Group W Cable, Inc.
CSX Corp.	\$750,000,000	Provided US\$ 250,000,000 backup facility for the acquisition of Sea-Land Corporation.
Container Corporation of America	\$700,000,000	Provided US\$ 49,000,000 for the acquisition of the common stock of Container Corporation of America by JSC/MS Holdings Inc.
The Hoover Company	\$600,000,000	Provided US\$ 48,000,000 financing for the acquisition of The Hoover Company by CPAC, Inc. a wholly owned subsidiary of Chicago Pacific Corporation.
Midland-Ross Corporation	\$560,000,000	Provided US\$ 56,000,000 financing for the leveraged buyout of all the assets of Midland-Ross Corporation.
Uniroyal Goodrich	\$525,000,000	Provided US\$ 52,500,000 financing for the merger of all the tire and related assets of BF Goodrich and Uniroyal Holdings, Inc.
Armtek Corporation	\$314,000,000	Provided US\$ 35,000,000 financing for the acquisition of the Worldwide Rubber Products division of Day International (formerly Dayco Corporation).
Interprovincial Pipe Line Limited	\$300,000,000	Structured and provided the bank financing of Can\$ 300,000,000 toward the acquisition of Home Oil Company Limited.
Sybron Corporation	\$235,000,000	Provided US\$ 35,250,000 acquisition financing for the leveraged buyout of the common stock of Sybron Corporation.
Pameco Corporation	\$200,600,000	Provided US\$ 40,000,000 financing for the acquisition of Pameco by MLX Corp. through MCo., Inc.
Phelps Dodge Corporation	\$180,000,000	Provided US\$ 26,000,000 financing for the acquisition of Columbian Chemicals Company.
Sterling Chemicals, Inc.	\$140,000,000	A top tier bank, provided US\$ 25,000,000 for the leveraged buyout of certain assets from Monsanto Company.
Ingersoll Newspapers, Inc.	\$120,000,000	Provided US\$ 35,000,000 acquisition financing for the purchase of a number of newspapers.
Color Tile, Inc.	\$115,000,000	Provided US\$ 20,000,000 financing for the acquisition of Color Tile, Inc. by General Felt Industries, Inc. and also provided Canadian loans and services.
Vanity Corporation	\$87,000,000	Provided all the bank financing for the leveraged buyout of Dayton Walther Corporation.
Shearson Union Square Associates Limited Partnership	\$70,000,000	Structured and provided the bank financing for the acquisition of the Hyatt on Union Square.
Challenger Electrical Equipment Corp.	Undisclosed	Provided all the bank financing for the acquisition of certain assets of Federal Pacific Electric Company.
Slaight Communications Inc.	Undisclosed	Structured the transaction and provided all the bank financing for the acquisition of Standard Broadcasting Corporation Limited by Slaight Communications Inc.

These transactions took place within the year ending April 1987.

## PROVEN LEADERSHIP IN M&A AND LBO FINANCING.



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## CURRENCIES, MONEY &amp; CAPITAL MARKETS

## FOREIGN EXCHANGES

## Pound continues to fall

STERLING FELL quite sharply in currency markets yesterday, finishing at its lowest level against the dollar for three months as investors continued to register their disappointment at the lack of demand after the election. The Bank of England was probably in the market attempting to smooth the pound's decline but only in a very modest way as the pound fell below \$1.60. The weaker trend was exacerbated by an improvement in the dollar and funds were progressively switched into the US as it threatened to breakthrough recent resistance levels.

News that UK first quarter GDP had risen by 1.3 per cent to give a year on year rise of 3.3 per cent failed to reverse the bearish trend and while economic fundamentals remained generally favourable, market sentiment remained bearish.

Consequently the pound's exchange rate index fell to 71.8 from 72.2 at the opening and 72.5 on Friday.

Against the dollar sterling fell to \$1.5945 from \$1.6100 and was lower against the D-Mark at DM 2.6350 compared with DM 2.6575. In yen terms it slipped to ¥232.50 from ¥243.50. Elsewhere it finished a SFR 2.4375 down from SFR 2.4550 and FRF 9.7825 compared with FRF 9.8125.

The dollar attracted sufficient demand to break through its recent ceiling of DM 1.8350 and trade became more optimistic about the chances of moving firmer still. However the opening levels turned out to be the day's high until late in the day when the dollar broke through DM 1.84 to touch a new high of 1.8420. It came

back a little to close and although finishing towards the best level of the day, the US unit was still lacking any real motivation. The dollar closed at DM 1.8400 up DM 1.8295 and ¥145.00 compared with ¥145.05. Elsewhere it rose to SFR 2.900 from SFR 2.8200 and FRF 9.8125 from FRF 9.7825. On the Bank of England figures, the dollar's exchange rate index rose from 102.2 to 102.5.

The latest improvement gave further substance to claims that the dollar had found its base but some traders were uncertain about the dollar's prospects, pointing out that any progress on reducing the trade and budget deficits was still painfully slow.

D-MARK—Trading range against the dollar in 1987 is 1.8350 to 1.8650. May average 1.7587. Exchange rate index 144.4 against 147.8 six months ago.

There was no intervention by the Bundesbank at yesterday's fixing in Frankfurt when the dollar was fixed at DM 1.8355 from DM 1.8238 on Friday.

In the absence of any fresh economic data, the dollar's fortunes were linked closely to chart interpretations. These suggested that the dollar could maintain enough support to push it higher still but underlying economic trends and the possibility of a turnaround by the far from easily achieved. Analysts pointed to the better than expected first quarter GNP figures which masked a build up of inventories and not an increase in demand.

JAPANESE YEN—Trading range against the dollar in 1987 is 159.45 to 159.55. May average 146.55. Exchange rate index 215.9 against 211.2 six months ago.

Trading was subdued in Tokyo with the dollar moving towards the upper end of its recent trading range. It closed at ¥145.00 compared with ¥145.05 in New York and ¥144.50 in Tokyo on Friday. The US unit met strong resistance as it approached recent high but dealers suggested that if the ¥145.00 level were broken then the dollar would move much firmer, possibly up to ¥148.

Chances are for Euro, therefore positive change towards a weak currency. Adjustment calculated by Financial Times.

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## FINANCIAL FUTURES

## Gilts slide sharply

GILT PRICES fell sharply in the London International Financial Futures Exchange yesterday. Sterling's continued fall and a general loss of confidence ensured that values were marked down from the start of trading. News of a 1.3 per cent rise in first quarter GDP did little to dispel the gloom and with the dollar threatening to move above its recent trading range, so sterling instruments lost their attraction. Yesterday's trading saw no attempts at a rally and no fresh buying. Gilt yields were showing a

1 per cent margin over US bond yields and even a move through 9 per cent failed to have any effect. News of small intervention by the Bank of England meant that the September price finished slightly above the day's low although dealers suggested that minor short-covering towards the close was expected anyway. The September contract opened at 124-03 which proved to be the day's high and fell away to a low of 122-28 before finishing at 122-02, down from 124-10 on Friday. Three-month sterling deposits

acted in much the same way. A defensive rise in cash rates and the prospects of a base cut as far removed as hopes of a sunny day, ensured that values finished at the day's low. The 9.27 per cent price fell to 90.73 from an opening of 90.80 and Friday's close of 90.85. US Treasury bond prices were firmer, helped by the dollar's stronger tone. Underlying sentiment showed traders being far from confident however and the twin trade and budget deficits continued to exert an unsettling influence.

Surface	Strike	Call	Put	Call	Put	Call	Put	Call	Put
118	118	7.25	1.20	1.12	1.12	1.12	1.12	1.12	1.12
120	120	5.42	0.42	1.08	1.08	1.08	1.08	1.08	1.08
122	122	4.42	0.42	1.13	1.13	1.13	1.13	1.13	1.13
124	124	3.42	0.42	1.18	1.18	1.18	1.18	1.18	1.18
126	126	2.42	0.42	1.23	1.23	1.23	1.23	1.23	1.23
128	128	1.42	0.42	1.28	1.28	1.28	1.28	1.28	1.28
130	130	0.42	0.42	1.33	1.33	1.33	1.33	1.33	1.33
132	132	0.42	0.42	1.38	1.38	1.38	1.38	1.38	1.38
134	134	0.42	0.42	1.43	1.43	1.43	1.43	1.43	1.43
136	136	0.42	0.42	1.48	1.48	1.48	1.48	1.48	1.48
138	138	0.42	0.42	1.53	1.53	1.53	1.53	1.53	1.53
140	140	0.42	0.42	1.58	1.58	1.58	1.58	1.58	1.58
142	142	0.42	0.42	1.63	1.63	1.63	1.63	1.63	1.63
144	144	0.42	0.42	1.68	1.68	1.68	1.68	1.68	1.68
146	146	0.42	0.42	1.73	1.73	1.73	1.73	1.73	1.73
148	148	0.42	0.42	1.78	1.78	1.78	1.78	1.78	1.78
150	150	0.42	0.42	1.83	1.83	1.83	1.83	1.83	1.83
152	152	0.42	0.42	1.88	1.88	1.88	1.88	1.88	1.88
154	154	0.42	0.42	1.93	1.93	1.93	1.93	1.93	1.93
156	156	0.42	0.42	1.98	1.98	1.98	1.98	1.98	1.98
158	158	0.42	0.42	2.03	2.03	2.03	2.03	2.03	2.03
160	160	0.42	0.42	2.08	2.08	2.08	2.08	2.08	2.08
162	162	0.42	0.42	2.13	2.13	2.13	2.13	2.13	2.13
164	164	0.42	0.42	2.18	2.18	2.18	2.18	2.18	2.18
166	166	0.42	0.42	2.23	2.23	2.23	2.23	2.23	2.23
168	168	0.42	0.42	2.28	2.28	2.28	2.28	2.28	2.28
170	170	0.42	0.42	2.33	2.33	2.33	2.33	2.33	2.33
172	172	0.42	0.42	2.38	2.38	2.38	2.38	2.38	2.38
174	174	0.42	0.42	2.43	2.43	2.43	2.43	2.43	2.43
176	176	0.42	0.42	2.48	2.48	2.48	2.48	2.48	2.48
178	178	0.42	0.42	2.53	2.53	2.53	2.53	2.53	2.53
180	180	0.42	0.42	2.58	2.58	2.58	2.58	2.58	2.58
182	182	0.42	0.42	2.63	2.63	2.63	2.63	2.63	2.63
184	184	0.42	0.42	2.68	2.68	2.68	2.68	2.68	2.68
186	186	0.42	0.42	2.73	2.73	2.73	2.73	2.73	2.73
188	188	0.42	0.42	2.78	2.78	2.78	2.78	2.78	2.78
190	190	0.42	0.42	2.83	2.83	2.83	2.83	2.83	2.83
192	192	0.42	0.42	2.88	2.88	2.88	2.88	2.88	2.88
194	194	0.42	0.42	2.93	2.93	2.93	2.93	2.93	2.93
196	196	0.42	0.42	2.98	2.98	2.98	2.98	2.98	2.98
198	198	0.42	0.42	3.03	3.03	3.03	3.03	3.03	3.03
200	200	0.42	0.42	3.08	3.08	3.08	3.08	3.08	3.08
202	202	0.42	0.42	3.13	3.13	3.13	3.13	3.13	3.13
204	204	0.42	0.42	3.18	3.18	3.18	3.18	3.18	3.18
206	206	0.42	0.42	3.23	3.23	3.23	3.23	3.23	3.23
208	208	0.42	0.42	3.28	3.28	3.28	3.28	3.28	3.28
210	210	0.42	0.42	3.33	3.33	3.33	3.33	3.33	3.33
212	212	0.42	0.42	3.38	3.38	3.38	3.38	3.38	3.38
214	214	0.42	0.42	3.43	3.43	3.43	3.43	3.43	3.43
216	216	0.42	0.42	3.48	3.48	3.48	3.48	3.48	3.48
218	218	0.42	0.42	3.53	3.53	3.53	3.53	3.53	3.53
220	220	0.42	0.42	3.58	3.58	3.58	3.58	3.58	3.58
222	222	0.42	0.42	3.63	3.63	3.63	3.63	3.63	3.63
224	224	0.42	0.42	3.68	3.68	3.68	3.68	3.68	3.68
226	226	0.42	0.42	3.73	3.73	3.73	3.73	3.73	3.73
228	228	0.42	0.42	3.78	3.78	3.78	3.78	3.78	3.78
230	230	0.42	0.42	3.83	3.83	3.83	3.83	3.83	3.83
232	232	0.42	0.42	3.88	3.88	3.88	3.88	3.88	3.88
234	234	0.42	0.42	3.93	3.93	3.93	3.93	3.93	3.93
236	236	0.42	0.42	3.98	3.98	3.98	3.98	3.98	3.98
238	238	0.42	0.42	4.03	4.03	4.03	4.03	4.03	4.03
240	240	0.42	0.42	4.08	4.08	4.08	4.08	4.08	4.08
242	242	0.42	0.42	4.13	4.13	4.13	4.13	4.13	4.13
244	244	0.42	0.42	4.18	4.18	4.18	4.18	4.18	4.18
246	246	0.42	0.42	4.23	4.23	4.23	4.23	4.23	4.23
248	248	0.42	0.42	4.28	4.28	4.28	4.28	4.28	4.28
250	250	0.42	0.42	4.33	4.33	4.33	4.33	4.33	4.33
252	252	0.42	0.42	4.38	4.38	4.38	4.38	4.38	4.38
254	254	0.42	0.42	4.43	4.43	4.43	4.43	4.43	4.43
256	256	0.42	0.42	4.48	4.48	4.48	4.48	4.48	4.48
258	258	0.42	0.42	4.53	4.53	4.53	4.53	4.53	4.53
260	260	0.42	0.42	4.58	4.58	4.58	4.58	4.58	4.58
262	262	0.42	0.42	4.63	4.63	4.63	4.63	4.63	4.63
264	264	0.42	0.42	4.68	4.68	4.68	4.68	4.68	4.68
266	266	0.42	0.42	4.73	4.73	4.73	4.73	4.73	4.73
268	268	0.42	0.42	4.78	4.78	4.78	4.78	4.78	4.78
270	270	0.42	0.42	4.83	4.83	4.83	4.83	4.83	4.83
272	272	0.42	0.42	4.88	4.88	4.88	4.88	4.88	4.88
274	274	0.42	0.42	4.93	4.93	4.93	4.93	4.93	4.93
276	276	0.42	0.42	4.98	4.98	4.98	4.98	4.98	4.98
278	278	0.42	0.42	5.03	5.03	5.03	5.03	5.03	5.03



## WORLD MARKETS

## FT-ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	MONDAY JUNE 22 1987					FRIDAY JUNE 25 1987					DOLLAR INDEX		
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	Gross Div. Yield	1987 High	1987 Low	Year ago (approx)	
Figures in parentheses show number of stocks													
Australia (94)	134.54	-1.4	125.10	124.14	3.16	136.45	125.19	125.75	3.40	140.95	99.92	88.67	
Austria (16)	85.76	-0.1	79.75	81.81	2.91	85.82	78.73	81.38	2.98	101.62	85.76	83.20	
Belgium (47)	117.09	-0.1	108.87	110.30	2.36	116.92	107.27	109.57	2.42	122.62	98.19	77.41	
Canada (127)	127.06	-0.4	118.15	122.88	2.36	127.58	117.04	123.70	2.46	136.12	98.26	98.26	
Denmark (59)	119.61	-0.5	111.22	112.58	2.46	120.26	110.33	112.58	2.46	124.10	98.18	91.93	
France (122)	105.74	+0.5	98.32	101.76	2.73	105.84	96.55	100.87	2.82	122.82	98.39	78.96	
Germany (90)	119.81	-1.0	111.40	120.09	2.86	121.00	111.01	121.26	2.91	131.86	99.59	78.78	
Hong Kong (43)	128.35	-1.4	119.34	124.26	3.62	130.12	119.38	125.32	3.82	147.15	94.76	78.78	
Ireland (14)	99.77	-0.9	92.77	98.95	2.94	99.49	92.38	94.35	3.03	110.88	88.57	78.78	
Italy (76)	146.30	-0.4	136.03	136.83	0.50	151.73	136.20	139.12	0.56	161.28	100.00	94.05	
Japan (45)	97.27	-0.4	158.33	165.28	2.30	169.55	155.55	164.19	2.55	172.55	98.28	87.47	
Malaysia (26)	268.91	+0.8	255.03	387.80	0.57	266.65	244.63	384.40	0.64	264.91	97.92	49.76	
Mexico (14)	130.25	-1.1	111.31	111.31	3.03	131.75	110.33	110.33	3.10	141.75	98.39	79.57	
Netherlands (38)	139.99	+0.9	92.92	89.23	1.06	130.32	92.03	89.47	1.09	100.59	83.92	70.57	
New Zealand (27)	143.04	+0.5	130.17	128.02	1.77	142.72	127.27	126.81	1.81	140.05	100.00	100.10	
Norway (24)	143.04	+0.5	133.00	133.81	1.77	142.30	130.55	136.99	1.84	144.47	99.29	80.86	
Singapore (27)	117.32	-1.2	103.54	107.34	3.62	117.26	104.34	107.34	3.62	124.40	99.29	80.86	
South Africa (61)	117.32	-1.2	103.54	107.34	3.62	117.26	104.34	107.34	3.62	124.40	99.29	80.86	
Spain (43)	117.58	+1.8	109.33	113.17	3.99	115.47	105.94	110.79	4.11	121.31	100.00	83.95	
Sweden (33)	113.26	-1.5	105.31	107.39	2.17	115.02	105.93	108.55	2.24	124.68	90.85	87.02	
Switzerland (51)	98.66	+2.6	91.74	93.53	1.84	96.16	88.22	90.61	1.94	104.06	92.01	82.48	
United Kingdom (335)	149.58	-2.2	133.86	133.50	3.24	143.86	124.71	134.46	3.46	151.06	99.68	85.57	
USA (25)	126.68	-0.8	117.79	126.68	2.86	126.63	115.25	125.63	2.86	126.68	100.00	100.00	
Europe (928)	119.24	-0.7	110.87	112.86	2.87	120.08	110.16	112.65	2.91	121.71	99.78	88.42	
Pacific Basin (687)	144.85	-3.4	134.68	133.80	2.67	149.97	137.39	137.86	2.86	158.64	100.00	79.53	
Asia-Pacific (1615)	134.66	-2.5	125.20	125.44	1.45	135.06	126.66	127.81	1.45	143.34	100.00	83.04	
North America (720)	126.70	-2.0	117.80	126.70	2.86	126.70	117.80	126.70	2.86	126.70	100.00	100.00	
World Ex. US (117)	134.68	-2.4	125.23	130.16	1.51	137.99	126.60	130.16	1.51	143.09	100.00	80.29	
World Ex. US (12075)	130.34	-1.1	121.19	125.25	1.88	131.80	120.91	126.31	1.93	133.55	100.00	90.19	
World Ex. US (12349)	151.37	-1.2	122.15	126.08	2.00	152.97	121.99	127.13	2.04	134.83	100.00	90.98	
World Ex. Japan (12502)	124.51	+0.2	115.77	121.63	2.86	124.31	114.04	121.08	2.86	124.51	100.00	96.40	
The World Index (1491)	131.52	-1.2	122.29	126.01	2.01	134.14	122.14	127.08	2.04	134.97	100.00	90.90	



**FT UNIT TRUST INFORMATION SERVICE**[illegible]



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**FT UNIT TRUST INFORMATION SERVICE**

## LONDON SHARE SERVICE

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## 41

**MINES—Continued**

Stock	Price	+ or -
Wyckoff Erie & Montreal	518	
Wyckoff Erie & Montreal 20c	472	-5
Wyckoff Victoria Gold	75	-3
Wyckoff Investments 20c	226	-10
Wyckoff Minerals N.L.	60	-2
Wyckoff Minerals Ref Ltd	450	+18
Wyckoff Oil & Gas	41	
Wyckoff Pacific N.L.	62	
Wyckoff Gold 20c	26	+1
Wyckoff 30c	100	
Wyckoff Mining 20c	38	+2
Wyckoff Metals	110	
Wyckoff Metals Mining	110	-3
Wyckoff Mining 20c	23	-1
Wyckoff Oil & Gas 51	43	-1
Wyckoff Silver N.L. 25c	48	-1
Wyckoff Alberta 25c	57	-4
Wyckoff Erie 50c	53	
Wyckoff 20c	53	-20

Wetmariner Mins 20c	71	2
Winn Hides 50c	96	11
Winn Hides, Expt 25c	6	1
Winn Hides Secs. 25c	31	1
Winn Hides Secs. 25c	38	
Winn Hides Secs. 25c	140	
Winn Hides Secs. 25c	124	
Winn Hides Secs. 25c	64	6
Winn Hides Secs. 25c	29	2
Winn Hides Secs. 25c	28	1
Winn Hides Secs. 25c	140	10
Winn Hides Secs. 25c	158	3
Winn Hides Secs. 25c	210	3
Winn Hides Secs. 25c	323	1
Winn Hides Secs. 25c	40	1
Winn Hides Secs. 25c	20	
Winn Hides Secs. 25c	50	
Winn Hides Secs. 25c	428	5
Winn Hides Secs. 25c	22	

WSons Guala NL	513		
WSims Goldfields	23	-1	
WSouthern Pacific	116		
WSouthern Res	23	-2	
WSouthern Ventures 25c	35		
WSparcos Expl'r	15	-2	
WSouthern Res 20c	116		
WThames Mining 25c	44	+1	
WGoldfields NL	23		
WWest Conn 25c	29	-2	
Wesun Mining 50c	282	-11	
WUtah Creek 20c	428	-10	
WUtah Res NL	73	+3	

TIPS			
Buyer Hiram S&I	160	75	
Greene	75	-5	
Greene Portland MSO 50	160		
Greene 12 1/2c	160		
Greene Apts 15c	50		
Greene Apts 15c	50		

Company	1995	1996	1997
Petaling SM1	145	0	0
Sungei Besi SM1	90	0	0
Tampang 150	100	0	0
Tongkah SM1	140	0	0

Miscellaneous			
Anglo-Domestic	114		
Wolcol Res Corp.	136	+1	
Cons. Murch 10c	225		
ENX-Int. 120p	55		
Greenwich Res.	288	-10	
Mermaid Gold Mines	210		
Midwestern Res.	225	+6	
Montreal 100	121		
Platina 100	350		
Platina Res Lake	155		
Platina Explorations	133		
Platina Subana Res CS1	177	+2	
Warrick CS1	445	+8	
West Resources	162		

Stock	Price	+ or -	Div. Rate
Albany Gas 100	455		3.50
Albany Nat. Pk. 200	37		
Allied Ind. Brokers	122		1.50
American Pst. 'A'	122		
Caltech Comm. 50	180		
Chesapeake Amv. 50	70		
Crescent Bldg. 100	96		0.40
Crown Eyeglass 50	105	-10	
Edgemoor Insurances	225		
Edgemoor Oil 50	28	-1	
Oil Warrant	29		
Phosphorus Mfgs. 50	67	+7	
Tything Holdings	62	-2	1.00

### NOTES

Prices indicated, prices and net dividends are for common stock. Dividends are \$250. Estimated price/earnings ratios are based on annual reports and accounts and, where available, five-yearly figures. P/E's are calculated on the basis of price per share being computed on profit after tax (where applicable); bracketed figures indicate difference if calculated on "net" distribution (including distribution, this compares gross earnings, excluding exceptional profits/losses, with net distributable ACT. Yields are based on the price of the stock at the time of the issue. Yields to ACT of 27 per cent and allow for tax and rights.

**Lowes** marked this have been adjusted to cash.  
since increased or resumed.  
times reduced, passed or deferred.  
to non-residents on application.  
or report awaited.  
dially UK listed; dealings permitted under  
listed on Stock Exchange and company  
free of regulation as listed securities,  
under Rule 53531.  
time of suspension.  
it dividend after pending scrip and/or right  
previous dividend or forecast.  
paid or reorganization in progress.  
separable.  
reduced final and/or reduced earnings  
dividend; cover on earnings updated  
t.

only for restricted dividend.  
Does not allow for shares which may also rank for dividend. No P/E ratio usually provided.  
Value.  
France. Fr. French Francs. % Yield based on share price.  
Rate plays unchanged until maturity of stock.  
Figures based on prospectus or other financial statement.  
Dividend rate paid or payable on part of capital.  
Capital. A Redemption yield. In France, the yield is a fixed dividend and not a variable capital source.  
Kenya. K Kenya. % Yield based on share price.  
Rate plays unchanged until maturity of stock.  
Figures based on prospectus or other financial statement.  
Dividend rate paid or payable on part of capital.  
Capital. A Redemption yield. In Kenya, the yield is a fixed dividend and not a variable capital source.  
Kenya. K Kenya. % Yield based on share price.  
Rate plays unchanged until maturity of stock.  
Figures based on prospectus or other financial statement.  
Dividend rate paid or payable on part of capital.  
Capital. A Redemption yield. In Kenya, the yield is a fixed dividend and not a variable capital source.

Dividend and yield based on prospectus  
1986-87.  $\Delta$  Assumed dividend and yield  
figures used.  $\Delta$  Dividend and yield based on  
estimates for 1986.  $\Delta$  Dividend and  
yield based on other official estimates for 1987-88.  
Dividend, cover and  $\rho$  based on latest  $\Delta$   
yield based on prospectus or other official  
Dividend and yield based on prospectus or  
1987.  $\Delta$  Figure, based on prospectus or  
1987.  $\Delta$  F. Forecast annualised dividend  
prospectus or other official estimates.  $\Delta$  F  
figures.  $\Delta$  Dividend total to date.  
 $\Delta$   $\rho$  ex dividend;  $\Delta$   $\rho$  per issue;  $\Delta$   $\rho$  ex  
distribution.

83		Fin. LPs 97/02
1174		Ammons
104	+3	CPI Hlgs
967		Carroll Inc.
136	+2	Dubbin Inc.
		Hall (C. & H.)
		Hendon Hlgs
		Irish Ropes
		Umsare

**TRADITIONAL OPTIO**  
**3-month call rates**  
**P**  
**40 NEI**

26	P & O Dtd
55	Plessey
15	Polly Peck
17	Racal Elect
30	RHM
19	Rank Org Ord
52	Reed Intmt
50	STC
50	Sears
50	TSI
55	Tesco
32	Thorn EMI
22	Trust Houses
40	Turner Barwell
30	Unilever
30	Vickers
30	Wellcome
95	Property
24	Brit Land

200	Land Securities
55	MEPT
175	Peacache
30	D&S
75	Brit Petroleum
50	British
125	Charwell Oil
50	Charnell
40	Premier
42	Shell
45	Tracentrol
50	Ultramar
62	Nines
22	Cons Gold
55	Lomha
35	Kilo T Zinc

Section of Options traded is given in London Stock Exchange Report Page







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Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng
<b>TORONTO</b>																	
<i>Closing prices June 22</i>																	
5206 AMCA Int	310 1/2	10 1/2	10 1/2			2250	Canadian	95	95	95	-3	11925	Lehigh Ind	82 1/2	51 1/2	51 1/2	
5600 Alcan	510 1/2	30 1/2	30 1/2			32390	Can Bank A	51 1/2	18 1/2	18 1/2		14400	Lough Int	81 1/2	15	15	
51730 Alcan	510 1/2	30 1/2	30 1/2			2600	Clifton B	1 40	23	23	-6	34870	Macmillan	51 1/2	11	11	
51700 Alcan	510 1/2	30 1/2	30 1/2			2600	Clifton B	1 40	23	23	-6	34870	Macmillan	51 1/2	11	11	
51700 Alcan	510 1/2	30 1/2	30 1/2			2600	Clifton B	1 40	23	23	-6	34870	Macmillan	51 1/2	11	11	
51700 Alcan	510 1/2	30 1/2	30 1/2			2600	Clifton B	1 40	23	23	-6	34870	Macmillan	51 1/2	11	11	
51700 Alcan	510 1/2	30 1/2	30 1/2			2600	Clifton B	1 40	23	23	-6	34870	Macmillan	51 1/2	11	11	
51700 Alcan	510 1/2	30 1/2	30 1/2			2600	Clifton B	1 40	23	23	-6	34870	Macmillan	51 1/2	11	11	
51700 Alcan	510 1/2	30 1/2	30 1/2			2600	Clifton B	1 40	23	23	-6	34870	Macmillan	51 1/2	11	11	
51700 Alcan	510 1/2	30 1/2	30 1/2			2600	Clifton B	1 40	23	23	-6	34870	Macmillan	51 1/2	11	11	
51700 Alcan	510 1/2	30 1/2	30 1/2			2600	Clifton B	1 40	23	23	-6	34870	Macmillan	51 1/2	11	11	
51700 Alcan	510 1/2	30 1/2	30 1/2			2600	Clifton B	1 40	23	23	-6	34870	Macmillan	51 1/2	11	11	
51700 Alcan	510 1/2	30 1/2	30 1/2			2600	Clifton B	1 40	23	23	-6	34870	Macmillan	51 1/2	11	11	
51700 Alcan	510 1/2	30 1/2	30 1/2			2600	Clifton B	1 40	23	23	-6	34870	Macmillan	51 1/2	11	11	
51700 Alcan	510 1/2	30 1/2	30 1/2			2600	Clifton B	1 40	23	23	-6	34870	Macmillan	51 1/2	11	11	
51700 Alcan	510 1/2	30 1/2	30 1/2			2600	Clifton B	1 40	23	23	-6	34870	Macmillan	51 1/2	11	11	
51700 Alcan	510 1/2	30 1/2	30 1/2			2600	Clifton B	1 40	23	23	-6	34870	Macmillan	51 1/2	11	11	
51700 Alcan	510 1/2	30 1/2	30 1/2			2600	Clifton B	1 40	23	23	-6	34870	Macmillan	51 1/2	11	11	
51700 Alcan	510 1/2	30 1/2	30 1/2			2600	Clifton B	1 40	23	23	-6	34870	Macmillan	51 1/2	11	11	
51700 Alcan	510 1/2	30 1/2	30 1/2			2600	Clifton B	1 40	23	23	-6	34870	Macmillan	51 1/2	11	11	
51700 Alcan	510 1/2	30 1/2	30 1/2			2600	Clifton B	1 40	23	23	-6	34870	Macmillan	51 1/2	11	11	
51700 Alcan	510 1/2	30 1/2	30 1/2			2600	Clifton B	1 40	23	23	-6	34870	Macmillan	51 1/2	11	11	
51700 Alcan	510 1/2	30 1/2	30 1/2			2600	Clifton B	1 40	23	23	-6	34870	Macmillan	51 1/2	11	11	
51700 Alcan	510 1/2	30 1/2	30 1/2			2600	Clifton B	1 40	23	23	-6	34870	Macmillan	51 1/2	11	11	
51700 Alcan	510 1/2	30 1/2	30 1/2			2600	Clifton B	1 40	23	23	-6	34870	Macmillan	51 1/2			

NEW YORK - DOW JONES																	
	June 22	June 19	June 18	June 17	June 16	June 15	1986/87		Since Conception		June 22	June 19	June 18	June 17	1987		
							High	Low	High	Low					High	Low	
Industrials	2,445.51	2,420.05	2,408.12	2,407.35	2,407.35	2,381.54	2,428.80 (8/6/87)	2,371.10 (2/1)	2,428.80 (8/6/87)	2,122.22 (1/17/82)	1,774.3	1,798.4	1,789.2	1,892.8	1,887.8 (8/85)	1,948.7 (2/87)	1,729.1 (2/87)
Transport	1,627.28	1,628.94	1,625.81	1,622.80	1,619.13	1,621.11	1,629.53 (12/6/87)	1,616.28 (12/6/87)	1,629.53 (12/6/87)	1,32.32 (8/7/82)							
Utilities	208.76	205.55	204.11	203.07	203.25	203.71	227.83 (22/1/87)	191.20 (2/8)	227.83 (22/1/87)	10.5 (8/4/82)							
Trending val	—	222.74	168.76	184.78	157.98	154.76											
				June 12	May 29	April 24	Year Ago (Approx)										
Ind. Div. Yield %				2.83	2.93	2.98	3.82										
STANDARDS AND POOLS																	
	June 22	June 19	June 18	June 17	June 16	June 15	1987		Since Conception		June 22	June 19	June 18	June 17	1987		
							High	Low	High	Low					High	Low	
Industrials	354.51	353.89	354.22	353.22	353.04	358.47	363.22 (5/1/87)	374.58 (5/1/87)	353.22 (1/17/87)	3.52 (1/6/82)							
Composites	339.85	338.87	338.89	338.81	338.76	342.89	345.89 (3/6/87)	346.46 (5/1/87)	338.39 (1/6/82)	1.40							
				June 3	May 27	May 20	Year Ago (Approx)										
Ind. div. yield %				2.53	2.55	2.54	3.86										
Ind. P/E Ratio				22.43	21.87	21.21	17.23										
Long Bond Yield %				8.93	8.95	8.97	9.37										
NYSE ALL COMMON																	
	June 22	June 19	June 18	June 17	1987		Since Conception		June 22	June 19	June 18	June 17					
					High	Low	High	Low									
173.77 (12/57)	171.04	171.04	171.04	172.50	141.81		1,951	1,283	1,982								
							969	777									
RISKS AND FALLS																	
	June 22	June 19	June 18	June 17	1987		Since Conception		June 22	June 19	June 18	June 17					
					High	Low	High	Low									
1294.21	1257.39	1256.37	1256.60	1245.71 (5/87)			436.48	433.48	432.71	434.29	436.16 (2/86)	361.96 (2/81)					
SINGAPORE																	
Strategy Index (3/2/86)																	
SOUTH AFRICA																	

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## NYSE COMPOSITE CLOSING PRICES

Continued from Page 44																			
12 Month	High	Low	Stock	Dr. Yld.	P/ E	100% High	Low	Class	Div. Date	12 Month	High	Low	Stock	Dr. Yld.	P/ E	100% High	Low	Class	Div. Date
911	72	68	PSBG	0.80	9.0	2400075	755	755	+	911	72	68	PSBG	0.80	9.0	2400075	755	755	+
912	72	68	PSBG	0.80	9.0	2400075	755	755	+	912	72	68	PSBG	0.80	9.0	2400075	755	755	+
913	72	68	PSBG	0.80	9.0	2400075	755	755	+	913	72	68	PSBG	0.80	9.0	2400075	755	755	+
914	72	68	PSBG	0.80	9.0	2400075	755	755	+	914	72	68	PSBG	0.80	9.0	2400075	755	755	+
915	72	68	PSBG	0.80	9.0	2400075	755	755	+	915	72	68	PSBG	0.80	9.0	2400075	755	755	+
916	72	68	PSBG	0.80	9.0	2400075	755	755	+	916	72	68	PSBG	0.80	9.0	2400075	755	755	+
917	72	68	PSBG	0.80	9.0	2400075	755	755	+	917	72	68	PSBG	0.80	9.0	2400075	755	755	+
918	72	68	PSBG	0.80	9.0	2400075	755	755	+	918	72	68	PSBG	0.80	9.0	2400075	755	755	+
919	72	68	PSBG	0.80	9.0	2400075	755	755	+	919	72	68	PSBG	0.80	9.0	2400075	755	755	+
920	72	68	PSBG	0.80	9.0	2400075	755	755	+	920	72	68	PSBG	0.80	9.0	2400075	755	755	+
921	72	68	PSBG	0.80	9.0	2400075	755	755	+	921	72	68	PSBG	0.80	9.0	2400075	755	755	+
922	72	68	PSBG	0.80	9.0	2400075	755	755	+	922	72	68	PSBG	0.80	9.0	2400075	755	755	+
923	72	68	PSBG	0.80	9.0	2400075	755	755	+	923	72	68	PSBG	0.80	9.0	2400075	755	755	+
924	72	68	PSBG	0.80	9.0	2400075	755	755	+	924	72	68	PSBG	0.80	9.0	2400075	755	755	+
925	72	68	PSBG	0.80	9.0	2400075	755	755	+	925	72	68	PSBG	0.80	9.0	2400075	755	755	+
926	72	68	PSBG	0.80	9.0	2400075	755	755	+	926	72	68	PSBG	0.80	9.0	2400075	755	755	+
927	72	68	PSBG	0.80	9.0	2400075	755	755	+	927	72	68	PSBG	0.80	9.0	2400075	755	755	+
928	72	68	PSBG	0.80	9.0	2400075	755	755	+	928	72	68	PSBG	0.80	9.0	2400075	755	755	+
929	72	68	PSBG	0.80	9.0	2400075	755	755	+	929	72	68	PSBG	0.80	9.0	2400075	755	755	+
930	72	68	PSBG	0.80	9.0	2400075	755	755	+	930	72	68	PSBG	0.80	9.0	2400075	755	755	+
931	72	68	PSBG	0.80	9.0	2400075	755	755	+	931	72	68	PSBG	0.80	9.0	2400075	755	755	+
932	72	68	PSBG	0.80	9.0	2400075	755	755	+	932	72	68	PSBG	0.80	9.0	2400075	755	755	+
933	72	68	PSBG	0.80	9.0	2400075	755	755	+	933	72	68	PSBG	0.80					

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[illegible]**OVER-THE-COUNTER** *Nasdaq national market closing prices*[illegible]

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